

5 YEAR FINANCIAL PLAN SUMMARY



For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014 Year End Audit	ACTUAL 2013	BUDGET 2014	ACTUAL 2014	BUDGET 2015	BUDGET 2016	BUDGET 2017	BUDGET 2018	BUDGET 2019
<b>Revenue</b>								
Tax Levy	-4,877,180	-5,529,397	-5,529,397	-5,911,155	-6,707,953	-6,707,953	-6,724,953	-6,523,770
Tax Levy -Parcel Tax	-403,521	-399,810	-399,810	-407,129	-407,129	-407,129	-407,129	-407,129
Tax Levy-Rail Tax Mitigation	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485
Tax Levy-R.D. Parcel Tax	-4,630	-3,526	-3,659	-3,121	-3,121	-3,121	-3,121	-3,121
Grants in lieu	-42,500	0	-28,406	0	0	0	0	0
Grants	-1,329,354	-2,184,644	-2,302,334	-6,083,189	-710,856	-710,856	-710,856	-710,856
Interest Earned	-71,581	-68,150	-989,273	-79,000	-78,750	-78,750	-78,750	-77,000
Revenue From Own Sources	-3,560,461	-4,162,717	-3,281,983	-5,555,622	-5,500,906	-5,500,906	-5,500,906	-5,426,882
Transfers from Other Functions	-220,693	-197,000	-239,714	-197,000	-197,000	-197,000	-197,000	-197,000
Transfer from Other Funds	-123,117	-80,000	-36,038	-1,400,000	-1,400,000	0	-800,000	0
Capital Borrowing	0	-3,400,000	0	-14,571,672	-747,586	-136,464	0	-150,075
Transfers From Member Municipalities	-790,827	-636,706	-545,045	-636,706	-636,706	-636,706	-636,706	-636,706
Surplus/Deficit	-780,954	-1,090,180	-1,090,182	-2,467,432	0	0	0	0
<b>Total Revenue</b>	<b>-12,238,301</b>	<b>-17,785,615</b>	<b>-14,479,326</b>	<b>-37,345,511</b>	<b>-16,423,492</b>	<b>-14,412,370</b>	<b>-15,092,906</b>	<b>-14,166,024</b>
<b>Expenditures</b>								
General Government Expenditures	1,136,598	1,704,314	1,819,692	2,333,000	2,273,000	2,273,000	2,273,000	2,273,000
General Government -Electoral Area	54,974	84,000	68,799	49,000	49,000	49,000	66,000	49,000
Feasibility Study Reserve Fund	351,309	347,890	82,537	380,001	50,000	50,000	50,000	0
South Hazelton Fire Protection	16,924	147,966	18,569	155,797	26,400	26,400	26,400	26,400
Skeena Fire Protection	674,291	805,590	679,209	1,234,933	1,154,933	754,933	1,554,933	754,933
Dease Lake Fire Protection	81,898	177,878	78,453	189,425	90,000	90,000	90,000	90,000
Hazelton Rural Fire Protection	23,582	154,987	24,879	180,108	50,000	50,000	50,000	50,000
Preparation for Emergencies	127,742	134,183	126,943	139,214	134,183	134,183	134,183	0
Regional 911 Emergency Telephone Sys.	427,699	636,082	485,279	647,500	547,500	547,500	547,500	547,500
Emergency Measures Program	60,355	242,680	166,057	257,800	210,680	210,680	210,680	210,680
Thornhill Dog Control	216,676	236,854	232,670	201,244	199,971	199,971	199,971	199,971
Copperside Estates Streetlighting	5,939	5,231	7,397	5,919	6,250	6,250	6,250	6,250
Gossan Creek Subdivision Streetlighting	426	673	499	650	650	650	650	650
Lakelse Lake Streetlighting	539	850	472	1,950	1,950	1,950	1,950	1,950
South Hazelton Streetlighting	12,326	14,555	15,689	15,750	15,750	15,750	15,750	15,750
Thornhill Streetlighting	80,900	86,336	104,239	118,600	118,600	118,600	118,600	118,600
New Remo Streetlighting	400	429	387	400	400	400	400	400
Skeena Regional Transit	280,396	288,516	280,546	312,189	312,189	312,189	312,189	312,189
Terrace Regional Transit	118,578	122,074	148,338	168,472	135,146	135,146	135,146	135,146
Hazelton Area Transit	101,220	168,736	127,245	312,057	172,993	172,993	172,993	172,993
Refuse Sites	1,838,357	6,139,036	2,486,873	21,392,082	7,248,666	5,637,544	5,501,080	5,651,155
New Remo Dyke	620	94,385	724	102,490	8,829	8,829	8,829	8,829
Terrace Library Cost Sharing	235,586	196,811	190,209	203,091	203,091	203,091	203,091	203,091
Hazelton Library Cost Sharing	89,920	95,658	95,578	100,000	89,920	99,920	99,920	99,920
Skeena Television Rebroadcasting	23,320	29,509	29,529	29,509	29,529	29,529	29,529	29,529
Heritage Register	14,337	17,540	9,073	14,700	14,700	14,700	14,700	14,700
Planning Services	410,901	552,800	531,655	739,680	614,680	614,680	614,680	614,680

## 5 YEAR FINANCIAL PLAN SUMMARY

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2013	2014	2014	2015	2016	2017	2018	2019
Planning - Lakelse Watershed Society	27,157	152,574	53,579	146,886	40,856	40,856	40,856	40,856
Economic Development Commission	92,123	134,276	63,253	136,024	77,750	77,750	77,750	77,750
Economic Dev. Telegraph Creek Port	0	128,930	0	128,930	0	0	0	0
Noise, Nuisance, Unsightly Prem. Bylaw	15,142	34,720	15,575	33,146	33,146	33,146	33,146	33,146
House Numbering	4,904	8,596	7,050	6,550	6,550	6,550	6,550	6,550
Thornhill Community Centre	50,926	104,056	47,671	119,312	60,197	60,197	60,197	60,197
Kitwanga Community Centre	31,149	29,650	29,660	29,650	29,650	29,650	29,650	29,650
Southwest Lakeview Grant-in-aid	3,510	3,915	4,050	4,455	4,455	4,455	4,455	4,455
MK Bay Marina	1,954,846	1,899,567	1,629,762	724,925	0	0	0	0
South Hazelton Parks and Recreation	1,261	6,535	1,052	7,483	2,000	2,000	2,000	2,000
Terrace Area Recreation and Cemetery	550,623	594,496	565,072	594,496	594,496	594,496	594,496	594,496
Skeena Ice Arena	124,363	136,266	313,704	489,364	106,610	106,610	106,610	106,610
Thornhill Parks and Recreation	59,084	171,867	62,161	188,707	127,428	127,428	127,428	127,428
Rosswood Electric Power & Cap. Finan	6,249	0	0	0	0	0	0	0
Security Alarm Systems	0	616	0	616	0	0	0	0
Special Projects	0	12,205	6,103	6,103	0	0	0	0
South Hazelton Water	231,831	457,178	125,638	543,499	167,009	167,009	167,009	167,009
Thornhill Water System	577,518	546,457	453,024	641,717	536,371	536,371	536,371	536,371
Terrace Rural water System	150,866	145,327	140,198	145,607	155,484	155,484	155,484	155,484
Queensway Sewer Utility	70,077	82,701	96,003	75,774	75,774	75,774	75,774	0
Commercial Core Sewer	19,851	13,614	61,754	3,400,000	0	0	0	0
Municipal Debenture Payments	790,827	636,706	545,045	636,706	636,706	636,706	636,706	636,706
<b>Total Expenditures</b>	<b>11,148,120</b>	<b>17,785,615</b>	<b>12,011,894</b>	<b>37,345,511</b>	<b>16,423,492</b>	<b>14,412,370</b>	<b>15,092,906</b>	<b>14,166,024</b>
<b>Total Surplus (-)/Deficit</b>	<b>-1,090,182</b>	<b>0</b>	<b>-2,467,432</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014

Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0101-1-190-1590 Other Revenue	-2,314	0	-13,529	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-2,314</b>	<b>0</b>	<b>-13,529</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0101-1-200-2200 Federal Grant in Lieu	-6,407	0	-9,684	0	0	0	0	0
0101-1-200-2600 Provincial Grant in Lieu	-8,127	0	-18,722	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-14,534</b>	<b>0</b>	<b>-28,406</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0101-1-500-8000 Interest Earned	-56,378	-50,000	-87,042	-60,000	-80,000	-50,000	-60,000	-60,000
<b>Total Investment Revenue</b>	<b>-56,378</b>	<b>-50,000</b>	<b>-87,042</b>	<b>-60,000</b>	<b>-80,000</b>	<b>-50,000</b>	<b>-60,000</b>	<b>-60,000</b>
<b>Administration Recovery</b>								
0101-1-570-8900 Admin Recoveries from Other Functions	-180,801	-160,000	-191,525	-160,000	-160,000	-160,000	-160,000	-160,000
<b>Total Administration Recovery</b>	<b>-180,801</b>	<b>-160,000</b>	<b>-191,525</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>
<b>Tax. Requisitions</b>								
0101-1-700-1750 Tax Req. Electoral Areas	-157,481	-276,521	-276,521	-297,970	-333,115	-333,115	-333,115	-333,115
0101-1-700-1751 Tax, Req. Municipal	-322,410	-418,189	-418,189	-463,011	-948,095	-948,095	-948,095	-948,095
<b>Total Tax. Requisitions</b>	<b>-479,891</b>	<b>-694,710</b>	<b>-694,710</b>	<b>-760,981</b>	<b>-1,281,210</b>	<b>-1,281,210</b>	<b>-1,281,210</b>	<b>-1,281,210</b>
<b>Building Rental</b>								
0101-1-531-1407 Building Leases	0	0	-19,365	-151,790	-151,790	-151,790	-151,790	-151,790
<b>Total Building Rental</b>	<b>0</b>	<b>0</b>	<b>-19,365</b>	<b>-151,790</b>	<b>-151,790</b>	<b>-151,790</b>	<b>-151,790</b>	<b>-151,790</b>
<b>Grants - Provincial</b>								
0101-1-600-1758 Administration Grant	-125,740	-120,000	-125,740	-120,000	-120,000	-120,000	-120,000	-120,000
0101-1-600-1761 Provincial Ministries	0	0	0	-80,000	0	0	0	0
0101-1-600-1766 Kemano MOU - Grant in lieu	-147,882	-259,351	-759,351	-500,000	-500,000	-500,000	-500,000	-500,000
<b>Total Grants - Provincial</b>	<b>-273,622</b>	<b>-379,351</b>	<b>-885,091</b>	<b>-680,000</b>	<b>-620,000</b>	<b>-620,000</b>	<b>-620,000</b>	<b>-620,000</b>
<b>Surplus/Deficit</b>								
0101-1-900-9000 Surplus/Deficit	-549,310	-420,253	-420,253	-520,229	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-549,310</b>	<b>-420,253</b>	<b>-420,253</b>	<b>-520,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,556,851</b>	<b>-1,704,314</b>	<b>-2,339,921</b>	<b>-2,333,000</b>	<b>-2,273,000</b>	<b>-2,273,000</b>	<b>-2,273,000</b>	<b>-2,273,000</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0101-2-113-1001 Admin Costs	1,975	19,999	4,196	4,500	4,500	4,500	4,500	4,500

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014

Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
0101-2-113-1190 Director Remuneration	68,365	78,000	78,758	177,800	177,800	177,800	177,800	177,800
0101-2-113-1400 Employee Benefits	323	600	678	900	900	900	900	900
0101-2-113-2110 Travel	54,270	82,000	82,799	90,000	90,000	90,000	90,000	90,000
0101-2-113-2200 Public Relations	8,431	8,000	2,291	5,000	5,000	5,000	5,000	5,000
0101-2-113-2395 Yellowhead Highway Assoc Member	5,296	6,000	5,296	6,000	6,000	6,000	6,000	6,000
0101-2-113-4211 Projects	8,580	110,000	130,274	110,000	50,000	50,000	50,000	50,000
0101-2-113-7160 Grant in Aid	83,746	124,200	76,393	145,500	145,500	145,500	145,500	145,500
0101-2-113-7198 Regional Trust	98,588	137,465	0	0	0	0	0	0
0101-2-113-7199 Contingency	0	40,000	0	40,000	40,000	40,000	40,000	40,000
<b>Total Board Expenditures</b>	<b>309,574</b>	<b>606,264</b>	<b>380,685</b>	<b>579,700</b>	<b>519,700</b>	<b>519,700</b>	<b>519,700</b>	<b>519,700</b>
<b>Treaty Advisory Committees</b>								
0101-2-119-4800 Skeena Tac	0	5,000	0	5,000	5,000	5,000	5,000	5,000
<b>Total Treaty Advisory Committees</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Regional Economic Development</b>								
0101-2-115-1100 Employee wages	31,442	32,500	33,789	36,500	36,500	36,500	36,500	36,500
0101-2-115-1400 Employee Benefits	6,483	6,400	7,405	8,000	8,000	8,000	8,000	8,000
0101-2-115-2110 Travel	2,485	3,000	5,601	5,000	5,000	5,000	5,000	5,000
0101-2-115-2200 Public Relations	1,631	2,000	1,092	2,000	2,000	2,000	2,000	2,000
0101-2-115-2219 Misc Promotions	8,524	12,000	2,043	8,000	8,000	8,000	8,000	8,000
0101-2-115-4211 Projects	6,046	14,400	37	14,000	14,000	14,000	14,000	14,000
<b>Total Regional Economic Development</b>	<b>56,610</b>	<b>70,300</b>	<b>49,967</b>	<b>73,500</b>	<b>73,500</b>	<b>73,500</b>	<b>73,500</b>	<b>73,500</b>
<b>Administration</b>								
0101-2-121-1100 Employee wages	441,150	520,000	443,545	610,000	610,000	610,000	610,000	610,000
0101-2-121-1400 Employee Benefits	93,276	140,000	99,670	145,000	145,000	145,000	145,000	145,000
0101-2-121-2110 Travel	8,849	14,000	11,484	15,000	15,000	15,000	15,000	15,000
0101-2-121-2310 Auditing	13,439	14,000	13,141	14,000	14,000	14,000	14,000	14,000
0101-2-121-2340 Training & Memberships	10,791	16,150	14,480	17,000	17,000	17,000	17,000	17,000
0101-2-121-7199 Contingency	0	20,000	0	20,000	20,000	20,000	20,000	20,000
0101-2-121-8930 Service charges	1,463	1,800	2,229	2,400	2,400	2,400	2,400	2,400
<b>Total Administration</b>	<b>568,968</b>	<b>725,950</b>	<b>584,549</b>	<b>823,400</b>	<b>823,400</b>	<b>823,400</b>	<b>823,400</b>	<b>823,400</b>
<b>Operations</b>								
0101-2-122-2114 Vehicle Operation	2,740	5,000	3,457	5,000	5,000	5,000	5,000	5,000
0101-2-122-2121 Postage	8,557	10,000	5,331	10,000	10,000	10,000	10,000	10,000
0101-2-122-2131 Telephone	15,648	18,000	19,629	20,000	20,000	20,000	20,000	20,000
0101-2-122-2376 Insurance	13,166	15,000	16,243	16,000	16,000	16,000	16,000	16,000
0101-2-122-2397 Janitorial	2,563	3,600	2,200	0	0	0	0	0
0101-2-122-2539 Equipment Lease & Maintenance	28,571	32,000	28,791	32,800	32,800	32,800	32,800	32,800
0101-2-122-2610 Building Lease	81,398	90,000	70,635	0	0	0	0	0
0101-2-122-4211 Projects	11,927	20,000	6,764	20,000	20,000	20,000	20,000	20,000
0101-2-122-5300 Supplies	18,713	25,000	24,716	25,000	25,000	25,000	25,000	25,000

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
0101-2-122-5310 Computer Supplies	8,469	10,000	15,263	15,000	15,000	15,000	15,000	15,000
0101-2-122-5520 Natural Gas	4,380	6,000	3,896	0	0	0	0	0
0101-2-122-5530 Electricity	5,313	7,200	6,654	0	0	0	0	0
<b>Total Operations</b>	<b>201,445</b>	<b>241,800</b>	<b>203,582</b>	<b>143,800</b>	<b>143,800</b>	<b>143,800</b>	<b>143,800</b>	<b>143,800</b>
<b>Office Building</b>								
0101-2-247-1100 Wages	0	0	5,952	50,400	50,400	50,400	50,400	50,400
0101-2-247-1400 Benefits	0	0	594	7,000	7,000	7,000	7,000	7,000
0101-2-247-2300 Professional Fees	0	0	7,020	2,000	2,000	2,000	2,000	2,000
0101-2-247-2376 Insurance/Property Taxes	0	0	7,107	65,000	65,000	65,000	65,000	65,000
0101-2-247-2540 Lot & Building Maintenance	0	0	3,843	8,000	8,000	8,000	8,000	8,000
0101-2-247-4211 Projects	0	0	0	70,000	70,000	70,000	70,000	70,000
0101-2-247-5300 Supplies	0	0	468	3,000	3,000	3,000	3,000	3,000
0101-2-247-5310 Janitorial supplies	0	0	377	2,000	2,000	2,000	2,000	2,000
0101-2-247-5520 Natural Gas	0	0	8,062	16,000	16,000	16,000	16,000	16,000
0101-2-247-5530 Electricity	0	0	925	8,000	8,000	8,000	8,000	8,000
<b>Total Office Building</b>	<b>0</b>	<b>0</b>	<b>34,348</b>	<b>231,400</b>	<b>231,400</b>	<b>231,400</b>	<b>231,400</b>	<b>231,400</b>
<b>Contribution to Capital Fund</b>								
0101-2-800-8532 Buildings	0	0	500,000	0	0	0	0	0
0101-2-800-8533 Machinery & Equipment	0	55,000	29,319	0	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>0</b>	<b>55,000</b>	<b>529,319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0101-2-830-8121 Interest	0	0	2,244	56,200	56,200	56,200	56,200	56,200
0101-2-830-8131 Principal	0	0	35,000	420,000	420,000	420,000	420,000	420,000
<b>Total Fiscal Services</b>	<b>0</b>	<b>0</b>	<b>37,244</b>	<b>476,200</b>	<b>476,200</b>	<b>476,200</b>	<b>476,200</b>	<b>476,200</b>
<b>Total Expenditures</b>	<b>1,136,598</b>	<b>1,704,314</b>	<b>1,819,692</b>	<b>2,333,000</b>	<b>2,273,000</b>	<b>2,273,000</b>	<b>2,273,000</b>	<b>2,273,000</b>
<b>Total General Government Services</b>	<b>-420,253</b>	<b>0</b>	<b>-520,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>102 General Government-Electoral Areas</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0102-1-200-2200 Federal Grant	-11,589	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-11,589</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisitions</b>								
0102-1-700-1750 Tax Req. Electoral Areas	-19,755	-27,744	-27,744	-33,799	-49,000	-49,000	-66,000	-49,000
<b>Total Tax Requisitions</b>	<b>-19,755</b>	<b>-27,744</b>	<b>-27,744</b>	<b>-33,799</b>	<b>-49,000</b>	<b>-49,000</b>	<b>-66,000</b>	<b>-49,000</b>
<b>Grants</b>								
0102-1-600-1761 Provincial Grant	-40,000	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0102-1-900-9000 Surplus/Deficit	-39,886	-56,256	-56,256	-15,201	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-39,886</b>	<b>-56,256</b>	<b>-56,256</b>	<b>-15,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-111,230</b>	<b>-84,000</b>	<b>-84,000</b>	<b>-49,000</b>	<b>-49,000</b>	<b>-49,000</b>	<b>-66,000</b>	<b>-49,000</b>
<b>Expenditures</b>								
<b>Electoral Area Administration</b>								
0102-2-120-1000 R. D. Admin Charge	5,726	7,000	5,877	6,000	6,000	6,000	6,000	6,000
0102-2-120-5300 Supplies	243	1,000	13	1,000	1,000	1,000	1,000	1,000
<b>Total Electoral Area Administration</b>	<b>5,969</b>	<b>8,000</b>	<b>5,890</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Administration</b>								
0102-2-121-1000 R.D. Admin Charge	2,759	3,000	2,886	3,000	3,000	3,000	3,000	3,000
0102-2-121-2340 Memberships	11,340	14,000	11,092	14,000	14,000	14,000	14,000	14,000
0102-2-121-2349 Conferences	9,870	22,000	18,538	22,000	22,000	22,000	22,000	22,000
<b>Total Administration</b>	<b>23,969</b>	<b>39,000</b>	<b>32,516</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>
<b>Elections</b>								
0102-2-191-2399 Contract	0	18,000	7,008	2,000	2,000	2,000	10,000	2,000
0102-2-191-5300 Supplies	0	4,000	9,384	1,000	1,000	1,000	10,000	1,000
<b>Total Elections</b>	<b>0</b>	<b>22,000</b>	<b>16,392</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>20,000</b>	<b>3,000</b>
<b>Dease Lake Restructure</b>								
0102-2-630-2300 Professional Fees-Boundary Expansion	25,000	15,000	14,000	0	0	0	0	0
0102-2-630-5300 Supplies	36	0	0	0	0	0	0	0
<b>Total Dease Lake Restructure</b>	<b>25,036</b>	<b>15,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>54,974</b>	<b>84,000</b>	<b>68,799</b>	<b>49,000</b>	<b>49,000</b>	<b>49,000</b>	<b>66,000</b>	<b>49,000</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
102 General Government-Electoral Areas								
<b>Total General Government-Electoral Ar</b>	<b>-56,256</b>	<b>0</b>	<b>-15,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>105 Feasibility Study</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0105-1-700-1750 Tax. Req. Electoral Areas	-32,143	-57,834	-57,834	-79,839	-14,500	-14,500	-14,500	0
0105-1-700-1751 Tax. Req. Municipal	-90,016	-138,279	-138,279	-34,809	-35,500	-35,500	-35,500	0
<b>Total Tax. Requisitions</b>	<b>-122,159</b>	<b>-196,113</b>	<b>-196,113</b>	<b>-114,648</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>0</b>
<b>Grants - Provincial</b>								
0105-1-600-1766 Kemano MOU -Grant in Lieu	-98,588	-103,732	-103,732	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-98,588</b>	<b>-103,732</b>	<b>-103,732</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0105-1-900-9000 Surplus/Deficit	-178,607	-48,045	-48,045	-265,353	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-178,607</b>	<b>-48,045</b>	<b>-48,045</b>	<b>-265,353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-399,354</b>	<b>-347,890</b>	<b>-347,890</b>	<b>-380,001</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>0</b>
<b>Expenditures</b>								
<b>Projects</b>								
0105-2-620-4199 Lakelse Jackpine Septic Tank Management	55,370	83,789	1,809	93,466	0	0	0	0
0105-2-620-4201 Two Mile Water/Sewer Study	12,151	60,101	14,146	51,250	0	0	0	0
0105-2-620-4207 Lakelse Lake Sewer	283,194	190,000	66,544	185,285	0	0	0	0
0105-2-620-4459 North Terrace Sewer	594	4,000	37	0	0	0	0	0
0105-2-620-7199 Contingency	0	10,000	0	50,000	50,000	50,000	50,000	0
<b>Total Projects</b>	<b>351,309</b>	<b>347,890</b>	<b>82,537</b>	<b>380,001</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Total Expenditures</b>	<b>351,309</b>	<b>347,890</b>	<b>82,537</b>	<b>380,001</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Total Feasibility Study</b>	<b>-48,045</b>	<b>0</b>	<b>-265,353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>119 South Hazelton Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0119-1-190-1591 Other Revenue	-4,400	-4,400	-4,400	-4,400	-4,400	-4,400	-4,400	-4,400
<b>Total Other Revenue</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>	<b>-4,400</b>
<b>Grant In Lieu</b>								
0119-1-200-2200 Federal Grant in Lieu	-546	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-546</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0119-1-700-1750 Tax. req. Electoral Area	-20,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000
<b>Total Tax. Requisitions</b>	<b>-20,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>
<b>Surplus/Deficit</b>								
0119-1-900-9000 Surplus/Deficit	-113,544	-121,566	-121,566	-129,397	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-113,544</b>	<b>-121,566</b>	<b>-121,566</b>	<b>-129,397</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-138,490</b>	<b>-147,966</b>	<b>-147,966</b>	<b>-155,797</b>	<b>-26,400</b>	<b>-26,400</b>	<b>-26,400</b>	<b>-26,400</b>
<b>Expenditures</b>								
<b>Administration</b>								
0119-2-121-1000 R.D. Admin Charge	467	500	336	500	500	500	500	500
0119-2-121-1430 Other Firefighter's Benefits	33	100	0	100	100	100	100	100
0119-2-121-2131 Telephone/Radios	229	1,000	0	1,000	1,000	1,000	1,000	1,000
0119-2-121-2376 Insurance/Property tax	3,507	4,000	4,081	4,000	4,000	4,000	4,000	4,000
0119-2-121-2540 Lot & Building Maintenance	0	0	248	0	0	0	0	0
<b>Total Administration</b>	<b>4,236</b>	<b>5,600</b>	<b>4,665</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>
<b>Operations</b>								
0119-2-122-2399 Contract	10,000	12,000	11,000	12,000	12,000	12,000	12,000	12,000
0119-2-122-2540 Lot & Building Maintenance	1,289	2,000	1,089	2,000	2,000	2,000	2,000	2,000
0119-2-122-5300 Small Equipment and Supplies	0	500	0	500	500	500	500	500
0119-2-122-5530 Electricity	1,399	2,000	1,815	2,000	2,000	2,000	2,000	2,000
0119-2-122-7199 Contingency	0	125,866	0	133,697	4,300	4,300	4,300	4,300
<b>Total Operations</b>	<b>12,688</b>	<b>142,366</b>	<b>13,904</b>	<b>150,197</b>	<b>20,800</b>	<b>20,800</b>	<b>20,800</b>	<b>20,800</b>
<b>Total Expenditures</b>	<b>16,924</b>	<b>147,966</b>	<b>18,569</b>	<b>155,797</b>	<b>26,400</b>	<b>26,400</b>	<b>26,400</b>	<b>26,400</b>
<b>Total South Hazelton Fire Protection</b>	<b>-121,566</b>	<b>0</b>	<b>-129,397</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0120-1-190-1590 Other Revenue	-28,138	-10,000	-30,372	-13,061	-10,000	-10,000	-10,000	-10,000
<b>Total Other Revenue</b>	<b>-28,138</b>	<b>-10,000</b>	<b>-30,372</b>	<b>-13,061</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Grant in Lieu</b>								
0120-1-200-2200 Federal Grant in Lieu	-3,174	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-3,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0120-1-500-8000 Interest Earned	-8,582	-11,000	-18,899	-11,000	-11,000	-11,000	-11,000	-11,000
<b>Total Investment Revenue</b>	<b>-8,582</b>	<b>-11,000</b>	<b>-18,899</b>	<b>-11,000</b>	<b>-11,000</b>	<b>-11,000</b>	<b>-11,000</b>	<b>-11,000</b>
<b>Tax. Requisitions</b>								
0120-1-700-1750 Tax Req. Electoral Areas	-588,924	-600,702	-600,702	-656,221	-733,933	-733,933	-733,933	-733,933
<b>Total Tax. Requisitions</b>	<b>-588,924</b>	<b>-600,702</b>	<b>-600,702</b>	<b>-656,221</b>	<b>-733,933</b>	<b>-733,933</b>	<b>-733,933</b>	<b>-733,933</b>
<b>Surplus/Deficit</b>								
0120-1-900-9000 Surplus/Deficit	-229,361	-183,888	-183,888	-154,651	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-229,361</b>	<b>-183,888</b>	<b>-183,888</b>	<b>-154,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other funds</b>								
0120-1-899-0120 Transfer from Reserve Fund	0	0	0	-400,000	-400,000	0	-800,000	0
<b>Total Transfer from Other funds</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-400,000</b>	<b>-400,000</b>	<b>0</b>	<b>-800,000</b>	<b>0</b>
<b>Total Revenue</b>	<b>-858,178</b>	<b>-805,590</b>	<b>-833,860</b>	<b>-1,234,933</b>	<b>-1,154,933</b>	<b>-754,933</b>	<b>-1,554,933</b>	<b>-754,933</b>
<b>Expenditures</b>								
<b>Administration</b>								
0120-2-121-1000 R.D. Admin Charge	11,929	12,250	12,187	12,500	12,500	12,500	12,500	12,500
0120-2-121-1100 Employee wages	137,346	110,000	122,689	112,260	112,260	112,260	112,260	112,260
0120-2-121-1400 Employee Benefits	29,384	25,000	26,496	32,000	32,000	32,000	32,000	32,000
0120-2-121-5300 Chief & Office Supplies	16,816	22,000	22,515	22,000	22,000	22,000	22,000	22,000
<b>Total Administration</b>	<b>195,474</b>	<b>169,250</b>	<b>183,887</b>	<b>178,760</b>	<b>178,760</b>	<b>178,760</b>	<b>178,760</b>	<b>178,760</b>
<b>Operations</b>								
0120-2-122-2131 Telephone	11,675	13,000	11,309	13,260	13,260	13,260	13,260	13,260
0120-2-122-2200 Public Relations	9,996	15,200	5,070	13,500	13,500	13,500	13,500	13,500
0120-2-122-2376 Insurance	11,266	12,350	12,112	12,785	12,785	12,785	12,785	12,785
0120-2-122-5300 Supplies	14,443	14,000	4,228	14,000	14,000	14,000	14,000	14,000
0120-2-122-7199 Contingency	0	45,672	0	0	0	0	0	0
<b>Total Operations</b>	<b>47,380</b>	<b>100,222</b>	<b>32,720</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
<b>Fire Fighting Force</b>								
0120-2-242-1430 Other Firefighter's Benefits	15,122	12,000	10,455	12,000	12,000	12,000	12,000	12,000
0120-2-242-2340 Training & Memberships	29,968	80,000	65,957	75,000	75,000	75,000	75,000	75,000
0120-2-242-5300 Personnel Supplies & Equipment	11,057	25,000	42,571	25,000	25,000	25,000	25,000	25,000
0120-2-242-5310 Small Equipment & Supplies	1,232	5,000	5,059	10,800	10,800	10,800	10,800	10,800
0120-2-242-5800 Honorarium	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
0120-2-242-5810 Honorarium Reserve	1,100	5,000	1,000	5,000	5,000	5,000	5,000	5,000
<b>Total Fire Fighting Force</b>	<b>68,479</b>	<b>137,000</b>	<b>135,041</b>	<b>137,800</b>	<b>137,800</b>	<b>137,800</b>	<b>137,800</b>	<b>137,800</b>
<b>Fire Fighting Equipment</b>								
0120-2-248-2114 Vehicle Maintenance & Operation	74,602	85,000	74,306	85,000	85,000	85,000	85,000	85,000
0120-2-248-2539 Equipment Lease & Maintenance	4,435	3,000	254	3,000	3,000	3,000	3,000	3,000
0120-2-248-5300 Small Equipment & Supplies	9,253	10,000	6,654	10,000	10,000	10,000	10,000	10,000
<b>Total Fire Fighting Equipment</b>	<b>88,290</b>	<b>98,000</b>	<b>81,213</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>
<b>Fire Stations &amp; Building</b>								
0120-2-247-2300 Professional Fees	0	12,000	0	10,000	10,000	10,000	10,000	10,000
0120-2-247-2540 Lot & Building Maintenance	40,402	40,600	29,327	40,600	40,600	40,600	40,600	40,600
0120-2-247-2542 Hydrant & Water Sources Maintenance	8,903	8,000	12,034	10,850	10,850	10,850	10,850	10,850
0120-2-247-2610 Building Lease	773	1,000	773	1,000	1,000	1,000	1,000	1,000
0120-2-247-5520 Natural Gas	6,049	5,000	7,359	7,500	7,500	7,500	7,500	7,500
0120-2-247-5530 Electricity	6,121	7,500	9,838	9,200	9,200	9,200	9,200	9,200
0120-2-247-5535 Water	862	1,000	705	1,000	1,000	1,000	1,000	1,000
<b>Total Fire Stations &amp; Building</b>	<b>63,110</b>	<b>75,100</b>	<b>60,035</b>	<b>80,150</b>	<b>80,150</b>	<b>80,150</b>	<b>80,150</b>	<b>80,150</b>
<b>Transfer To Other Functions</b>								
0120-2-799-7150 Cost Share Agreement	49,268	52,018	54,873	56,678	56,678	56,678	56,678	56,678
<b>Total Transfer To Other Functions</b>	<b>49,268</b>	<b>52,018</b>	<b>54,873</b>	<b>56,678</b>	<b>56,678</b>	<b>56,678</b>	<b>56,678</b>	<b>56,678</b>
<b>Contribution to Capital Fund</b>								
0120-2-800-8533 Machinery & Equipment	46,828	0	0	400,000	400,000	0	800,000	0
<b>Total Contribution to Capital Fund</b>	<b>46,828</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>
<b>Contribution to Reserve Fund</b>								
0120-2-810-8210 Contribution to Reserve	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000
<b>Total Contribution to Reserve Fund</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>Projects</b>								
0120-2-620-8533 Equipment	15,462	24,000	0	30,000	0	0	0	0
<b>Total Projects</b>	<b>15,462</b>	<b>24,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Water Sources/Hydrants</b>								
0120-2-245-8531 Engineering Structures	0	50,000	31,440	50,000	0	0	0	0

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For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
120 Skeena Fire Protection								
Total Water Sources/Hydrants	0	50,000	31,440	50,000	0	0	0	0
Total Expenditures	674,291	805,590	679,209	1,234,933	1,154,933	754,933	1,554,933	754,933
Total Skeena Fire Protection	-183,888	0	-154,651	0	0	0	0	0

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>123 Dease Lake Fire Protection</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0123-1-200-2200 Federal Grant in Lieu	-3,308	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-3,308</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0123-1-700-1750 Tax. Req. Electoral Areas	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000
<b>Total Tax. Requisitions</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>
<b>Grants</b>								
0123-1-600-1761 Provincial Ministries	-364	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0123-1-900-9000 Surplus/Deficit	-76,103	-87,878	-87,878	-99,425	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-76,103</b>	<b>-87,878</b>	<b>-87,878</b>	<b>-99,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-169,776</b>	<b>-177,878</b>	<b>-177,878</b>	<b>-189,425</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0123-2-121-1000 R.D. Admin Charge	1,523	1,500	1,565	1,500	1,500	1,500	1,500	1,500
0123-2-121-1100 Employee Wages	27,162	20,000	21,006	25,000	25,000	25,000	25,000	25,000
0123-2-121-1400 Employee Benefits	5,566	5,800	5,970	6,200	6,200	6,200	6,200	6,200
0123-2-121-5300 Chief & Office Supplies	3,360	1,800	587	2,000	2,000	2,000	2,000	2,000
<b>Total Administration</b>	<b>37,612</b>	<b>29,100</b>	<b>29,128</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>
<b>Operations</b>								
0123-2-122-2131 Telephone	4,877	3,000	6,115	6,500	6,500	6,500	6,500	6,500
0123-2-122-2200 Public Relations	1,583	250	0	250	250	250	250	250
0123-2-122-2376 Insurance	3,194	4,000	3,712	4,000	4,000	4,000	4,000	4,000
0123-2-122-5300 Supplies	591	200	445	500	500	500	500	500
0123-2-122-7199 Contingency	0	102,478	0	104,125	4,700	4,700	4,700	4,700
<b>Total Operations</b>	<b>10,246</b>	<b>109,928</b>	<b>10,272</b>	<b>115,375</b>	<b>15,950</b>	<b>15,950</b>	<b>15,950</b>	<b>15,950</b>
<b>Firefighting Force</b>								
0123-2-242-1430 Other Firefighter's Benefits	1,706	2,500	1,397	2,500	2,500	2,500	2,500	2,500
0123-2-242-2340 Training & Memberships	3,403	5,000	2,657	5,000	5,000	5,000	5,000	5,000
0123-2-242-5300 Personnel Supplies & Equipment	2,763	4,000	2,132	4,000	4,000	4,000	4,000	4,000
0123-2-242-5310 Small Equipment & Supplies	215	1,600	1,489	1,600	1,600	1,600	1,600	1,600
0123-2-242-5600 Honorarium	0	5,000	0	5,000	5,000	5,000	5,000	5,000
<b>Total Firefighting Force</b>	<b>8,087</b>	<b>18,100</b>	<b>7,675</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>123 Dease Lake Fire Protection</b>								
<b>Fire Fighting Equipment</b>								
0123-2-248-2114 Vehicle Maintenance & Operation	12,692	8,900	14,301	8,900	8,900	8,900	8,900	8,900
0123-2-248-5300 Small Equipment & Supplies	1,791	1,300	619	1,300	1,300	1,300	1,300	1,300
<b>Total Fire Fighting Equipment</b>	<b>14,483</b>	<b>10,200</b>	<b>14,920</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>
<b>Fire Stations &amp; Buildings</b>								
0123-2-247-2540 Lot & Building Maintenance	3,051	3,000	7,595	3,000	3,000	3,000	3,000	3,000
0123-2-247-5520 Propane	6,562	6,000	6,839	6,000	6,000	6,000	6,000	6,000
0123-2-247-5530 Electricity	1,857	1,500	2,025	2,000	2,000	2,000	2,000	2,000
0123-2-247-5535 Water	0	50	0	50	50	50	50	50
<b>Total Fire Stations &amp; Buildings</b>	<b>11,470</b>	<b>10,550</b>	<b>16,459</b>	<b>11,050</b>	<b>11,050</b>	<b>11,050</b>	<b>11,050</b>	<b>11,050</b>
<b>Total Expenditures</b>	<b>81,898</b>	<b>177,878</b>	<b>78,453</b>	<b>189,425</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Total Dease Lake Fire Protection</b>	<b>-87,878</b>	<b>0</b>	<b>-99,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>124 Hazelton Rural Fire Protection</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0124-1-200-2200 Federal Grant in Lieu	-486	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-486</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0124-1-700-1750 Tax Req. Electoral A eas	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
<b>Total Tax. Requisition</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0124-1-900-9000 Surplus/deficit	-78,084	-104,987	-104,987	-130,108	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-78,084</b>	<b>-104,987</b>	<b>-104,987</b>	<b>-130,108</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-128,569</b>	<b>-154,987</b>	<b>-154,987</b>	<b>-180,108</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0124-2-121-1000 R.D. Admin Charge	979	1,000	999	1,000	1,000	1,000	1,000	1,000
0124-2-121-2114 Vehicle Operations	6,111	6,000	3,970	6,000	6,000	6,000	6,000	6,000
0124-2-121-2376 Insurance	2,092	2,500	2,510	2,500	2,500	2,500	2,500	2,500
0124-2-121-5300 Supplies	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0124-2-121-7150 Contract Agreement	10,000	12,000	13,000	13,000	13,000	13,000	13,000	13,000
0124-2-121-7199 Contingency	0	128,087	0	152,208	22,100	22,100	22,100	22,100
<b>Total Administration</b>	<b>19,182</b>	<b>150,587</b>	<b>20,479</b>	<b>175,708</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>
<b>Fiscal Services</b>								
0124-2-830-8121 Interest	400	400	400	400	400	400	400	400
0124-2-830-8131 Principal	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
<b>Total Fiscal Services</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>
<b>Total Expenditures</b>	<b>23,582</b>	<b>154,987</b>	<b>24,879</b>	<b>180,108</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total Hazelton Rural Fire Protection</b>	<b>-104,987</b>	<b>0</b>	<b>-130,108</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>125 Preparation for Emergencies</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0125-1-700-1750 Tax. Req. Electoral Areas	-127,979	-133,463	-133,463	-131,974	-134,183	-134,183	-134,183	0
<b>Total Tax. Requisitions</b>	<b>-127,979</b>	<b>-133,463</b>	<b>-133,463</b>	<b>-131,974</b>	<b>-134,183</b>	<b>-134,183</b>	<b>-134,183</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0125-1-900-9000 Surplus/Deficit	-483	-720	-720	-7,240	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-483</b>	<b>-720</b>	<b>-720</b>	<b>-7,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-128,462</b>	<b>-134,183</b>	<b>-134,183</b>	<b>-139,214</b>	<b>-134,183</b>	<b>-134,183</b>	<b>-134,183</b>	<b>0</b>
<b>Expenditures</b>								
<b>Grant to Others-Elect. Area A&amp;D</b>								
0125-2-197-1000 R.D. Admin Charge	150	150	150	150	150	150	150	0
0125-2-197-4455 Northern Area Emergency Services	12,000	12,000	12,000	12,000	12,000	12,000	12,000	0
<b>Total Grant to Others-Elect. Area A&amp;D</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>0</b>
<b>Grant to Others-Elect. Area B</b>								
0125-2-196-1000 R.D. Admin Charge	150	150	150	150	150	150	150	0
0125-2-196-4455 Hazelton Area Emergency Services	9,743	9,742	9,742	9,742	9,742	9,742	9,742	0
<b>Total Grant to Others-Elect. Area B</b>	<b>9,893</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>0</b>
<b>Grant to Others-Elect. Area C&amp;E</b>								
0125-2-195-1000 R.D. Admin Charge	300	300	300	300	300	300	300	0
0125-2-195-4450 Terrace Area Emergency Services	82,760	87,317	88,890	91,651	87,317	87,317	87,317	0
0125-2-195-4451 Terrace Area Victims Assistance	19,039	20,924	12,111	21,621	20,924	20,924	20,924	0
0125-2-195-4452 Terrace Area Search & Rescue	3,600	3,600	3,600	3,600	3,600	3,600	3,600	0
<b>Total Grant to Others-Elect. Area C&amp;E</b>	<b>105,699</b>	<b>112,141</b>	<b>104,901</b>	<b>117,172</b>	<b>112,141</b>	<b>112,141</b>	<b>112,141</b>	<b>0</b>
<b>Total Expenditures</b>	<b>127,742</b>	<b>134,183</b>	<b>126,943</b>	<b>139,214</b>	<b>134,183</b>	<b>134,183</b>	<b>134,183</b>	<b>0</b>
<b>Total Preparation for Emergencies</b>	<b>-720</b>	<b>0</b>	<b>-7,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>126 Regional 911 Emergency Telephone Sys</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0126-1-190-1590 Telus Line Levy	-116,976	-110,000	-109,043	-108,104	-108,104	-108,104	-108,104	-108,104
<b>Total Other Revenue</b>	<b>-116,976</b>	<b>-110,000</b>	<b>-109,043</b>	<b>-108,104</b>	<b>-108,104</b>	<b>-108,104</b>	<b>-108,104</b>	<b>-108,104</b>
<b>Tax. Requisition</b>								
0126-1-700-1750 Tax Req. Electoral Areas	-67,840	-68,762	-68,762	-69,438	-78,324	-78,324	-78,324	-78,324
0126-1-700-1751 Tax. Req. Municipal	-246,755	-284,063	-284,063	-320,112	-361,072	-361,072	-361,072	-361,072
<b>Total Tax. Requisition</b>	<b>-314,595</b>	<b>-352,825</b>	<b>-352,825</b>	<b>-389,550</b>	<b>-439,396</b>	<b>-439,396</b>	<b>-439,396</b>	<b>-439,396</b>
<b>Surplus/Deficit</b>								
0126-1-900-9000 Surplus/Deficit	-169,385	-173,257	-173,257	-149,846	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-169,385</b>	<b>-173,257</b>	<b>-173,257</b>	<b>-149,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-600,956</b>	<b>-636,082</b>	<b>-635,125</b>	<b>-647,500</b>	<b>-547,500</b>	<b>-547,500</b>	<b>-547,500</b>	<b>-547,500</b>
<b>Expenditures</b>								
<b>Administration</b>								
0126-2-121-1000 R.D. Admin Charge	5,368	6,000	5,533	6,000	6,000	6,000	6,000	6,000
<b>Total Administration</b>	<b>5,368</b>	<b>6,000</b>	<b>5,533</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Operations</b>								
0126-2-122-1100 Wages	3,362	10,000	4,222	10,000	10,000	10,000	10,000	10,000
0126-2-122-1400 Benefits	1,612	4,000	1,954	4,000	4,000	4,000	4,000	4,000
0126-2-122-2110 Travel	720	2,000	29	2,000	2,000	2,000	2,000	2,000
0126-2-122-2131 Telephone lines	30,657	32,000	43,437	45,000	45,000	45,000	45,000	45,000
0126-2-122-2132 Other Fire Dispatch Costs	17,361	25,000	17,276	25,000	25,000	25,000	25,000	25,000
0126-2-122-2200 Public Relations	0	2,000	0	2,000	2,000	2,000	2,000	2,000
0126-2-122-2300 Professional Fees	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0126-2-122-2376 Insurance	2,511	3,000	3,012	3,000	3,000	3,000	3,000	3,000
0126-2-122-2399 Contract	360,694	368,000	364,293	400,000	400,000	400,000	400,000	400,000
0126-2-122-2539 Equipment Maintenance	5,042	45,000	41,017	45,000	45,000	45,000	45,000	45,000
0126-2-122-5300 Supplies	373	1,500	91	1,500	1,500	1,500	1,500	1,500
0126-2-122-5310 Computer/Mapping supplies	0	3,000	4,416	3,000	3,000	3,000	3,000	3,000
0126-2-122-7199 Contingency	0	133,582	0	100,000	0	0	0	0
<b>Total Operations</b>	<b>422,331</b>	<b>630,082</b>	<b>479,746</b>	<b>641,500</b>	<b>541,500</b>	<b>541,500</b>	<b>541,500</b>	<b>541,500</b>
<b>Total Expenditures</b>	<b>427,699</b>	<b>636,082</b>	<b>485,279</b>	<b>647,500</b>	<b>547,500</b>	<b>547,500</b>	<b>547,500</b>	<b>547,500</b>
<b>Total Regional 911 Emergency Telepho</b>	<b>-173,257</b>	<b>0</b>	<b>-149,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
<b>Revenue</b>								
<b>Tax Requisition</b>								
0127-1-700-1750 Tax. Req. Electoral Areas	-74,936	-122,029	-122,029	-138,334	-210,680	-210,680	-210,680	-210,680
<b>Total Tax Requisition</b>	<b>-74,936</b>	<b>-122,029</b>	<b>-122,029</b>	<b>-138,334</b>	<b>-210,680</b>	<b>-210,680</b>	<b>-210,680</b>	<b>-210,680</b>
<b>Grants - Provincial Ministries</b>								
0127-1-600-1590 Emergency Management BC	0	0	-1,378	0	0	0	0	0
0127-1-600-1761 UBCM	-9,016	-18,750	-36,216	-24,000	0	0	0	0
<b>Total Grants - Provincial Ministries</b>	<b>-9,016</b>	<b>-18,750</b>	<b>-37,594</b>	<b>-24,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0127-1-900-9000 Surplus/Deficit	-78,304	-101,901	-101,901	-95,466	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-78,304</b>	<b>-101,901</b>	<b>-101,901</b>	<b>-95,466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-162,256</b>	<b>-242,680</b>	<b>-261,524</b>	<b>-257,800</b>	<b>-210,680</b>	<b>-210,680</b>	<b>-210,680</b>	<b>-210,680</b>
<b>Expenditures</b>								
<b>Administration</b>								
0127-2-121-1000 R.D. Admin Charge	4,960	10,000	5,453	10,000	10,000	10,000	10,000	10,000
0127-2-121-1100 Employee Wages	8,828	36,000	19,667	36,000	36,000	36,000	36,000	36,000
0127-2-121-1400 Employee Benefits	2,939	7,500	6,842	7,500	7,500	7,500	7,500	7,500
0127-2-121-2110 Travel	0	3,000	1,234	3,000	3,000	3,000	3,000	3,000
0127-2-121-2131 Telephone	0	0	83	0	0	0	0	0
0127-2-121-2200 Public Relations	0	1,000	205	1,000	1,000	1,000	1,000	1,000
0127-2-121-2340 Training & Membership	0	5,000	1,020	5,000	5,000	5,000	5,000	5,000
0127-2-121-5300 Supplies	0	1,500	622	1,500	1,500	1,500	1,500	1,500
<b>Total Administration</b>	<b>16,727</b>	<b>64,000</b>	<b>35,126</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>
<b>Operations</b>								
0127-2-122-2376 Insurance	2,092	3,000	2,510	3,000	3,000	3,000	3,000	3,000
0127-2-122-2400 General Flooding/Maintenance Response	973	30,000	2,485	30,000	30,000	30,000	30,000	30,000
0127-2-122-7188 Planning Studies	0	10,000	0	10,000	10,000	10,000	10,000	10,000
<b>Total Operations</b>	<b>3,066</b>	<b>43,000</b>	<b>4,995</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>
<b>ESS</b>								
0127-2-242-1100 Employee Wages	13,230	0	0	0	0	0	0	0
0127-2-242-1400 Employee Benefits	2,281	0	116	200	0	0	0	0
0127-2-242-1430 Volunteer Recognition	0	2,500	4,166	3,000	2,500	2,500	2,500	2,500
0127-2-242-2110 Travel	0	4,000	3,262	3,500	4,000	4,000	4,000	4,000
0127-2-242-2121 Postage	0	100	45	100	100	100	100	100
0127-2-242-2131 Telephone- communications	425	360	658	700	360	360	360	360
0127-2-242-2200 Public Relations	95	500	780	800	500	500	500	500
0127-2-242-2340 Training & Memberships	52	5,000	2,381	3,000	5,000	5,000	5,000	5,000

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
0127-2-242-2399 Contract	1,332	38,220	31,084	36,000	38,220	38,220	38,220	38,220
0127-2-242-5300 Supplies/Photocopying	530	1,000	1,269	500	1,000	1,000	1,000	1,000
0127-2-242-5310 ESS supplies	0	2,000	1,105	1,000	2,000	2,000	2,000	2,000
0127-2-242-7160 Joint community teams contribution	0	0	3,000	5,000	0	0	0	0
<b>Total ESS</b>	<b>17,945</b>	<b>53,680</b>	<b>47,866</b>	<b>53,800</b>	<b>53,680</b>	<b>53,880</b>	<b>53,680</b>	<b>53,680</b>
<b>Emergency Response</b>								
0127-2-243-2400 Queensway Dyke Repairs	0	0	139	0	0	0	0	0
0127-2-243-5300 Supplies	0	0	128	0	0	0	0	0
<b>Total Emergency Response</b>	<b>0</b>	<b>0</b>	<b>268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0127-2-620-4050 Community Wildfire Protection Plan	7,787	7,000	43,789	27,000	0	0	0	0
0127-2-620-4051 Fuel Management Treatment Program	9,927	25,000	32,889	20,000	0	0	0	0
0127-2-620-4458 Queensway Erosion Protection Project	126	5,000	0	5,000	5,000	5,000	5,000	5,000
0127-2-620-5300 Other Minor Projects	4,777	45,000	1,126	45,000	45,000	45,000	45,000	45,000
<b>Total Projects</b>	<b>22,617</b>	<b>82,000</b>	<b>77,804</b>	<b>97,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total Expenditures</b>	<b>60,355</b>	<b>242,680</b>	<b>166,057</b>	<b>257,800</b>	<b>210,680</b>	<b>210,680</b>	<b>210,680</b>	<b>210,680</b>
<b>Total Emergency Measures Program</b>	<b>-101,901</b>	<b>0</b>	<b>-95,466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0128-1-190-1590 Other Revenue	-379	-100	5	-100	-100	-100	-100	-100
0128-1-190-5160 Dog Licenses	-4,641	-4,500	-5,371	-4,800	-4,800	-4,800	-4,800	-4,800
0128-1-190-5170 Contract Revenue	-6,598	-15,500	-15,142	-15,200	-15,200	-15,200	-15,200	-15,200
0128-1-190-5290 Injured Animal Fund	-2,607	-2,000	-4,074	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Other Revenue</b>	<b>-14,225</b>	<b>-22,100</b>	<b>-24,582</b>	<b>-22,100</b>	<b>-22,100</b>	<b>-22,100</b>	<b>-22,100</b>	<b>-22,100</b>
<b>Grant in Lieu</b>								
0128-1-200-2200 Federal Grant in Lieu	-1,129	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-1,129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sale of Services</b>								
0128-1-400-4200 Impoundment Fees	-3,842	-3,500	-6,430	-4,500	-4,500	-4,500	-4,500	-4,500
0128-1-400-4204 Boarding Fees Vacation	-1,096	-1,000	-488	-500	-500	-500	-500	-500
0128-1-400-4213 Adoption Fees - In	-96	0	-116	0	0	0	0	0
0128-1-400-4214 Adoption Fees - Out	-4,880	-5,000	-6,335	-5,000	-5,000	-5,000	-5,000	-5,000
0128-1-400-4215 Accessories	-40	-50	-34	-50	-50	-50	-50	-50
<b>Total Sale of Services</b>	<b>-9,954</b>	<b>-9,550</b>	<b>-13,403</b>	<b>-10,050</b>	<b>-10,050</b>	<b>-10,050</b>	<b>-10,050</b>	<b>-10,050</b>
<b>Investment Revenue</b>								
0128-1-500-8000 Interest Earned	-1,319	-1,400	-2,325	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Investment Revenue</b>	<b>-1,319</b>	<b>-1,400</b>	<b>-2,325</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>Tax, Requisition</b>								
0128-1-700-1750 Tax Req. Electoral Areas	-167,957	-175,269	-175,269	-159,612	-165,821	-165,821	-165,821	-165,821
<b>Total Tax, Requisition</b>	<b>-167,957</b>	<b>-175,269</b>	<b>-175,269</b>	<b>-159,612</b>	<b>-165,821</b>	<b>-165,821</b>	<b>-165,821</b>	<b>-165,821</b>
<b>Surplus/Deficit</b>								
0128-1-900-9000 Surplus/Deficit	-10,627	11,465	11,465	-7,482	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-10,627</b>	<b>11,465</b>	<b>11,465</b>	<b>-7,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Funds</b>								
0128-1-899-0128 Dog Control Reserve Fund	0	-40,000	-36,038	0	0	0	0	0
<b>Total Transfer From Other Funds</b>	<b>0</b>	<b>-40,000</b>	<b>-36,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-205,211</b>	<b>-236,854</b>	<b>-240,152</b>	<b>-201,244</b>	<b>-199,971</b>	<b>-199,971</b>	<b>-199,971</b>	<b>-199,971</b>
<b>Expenditures</b>								
<b>Administration</b>								
0128-2-121-1000 R.D. Admin Charge	6,048	6,100	6,934	7,000	7,000	7,000	7,000	7,000
0128-2-121-1001 Admin Costs	18,394	12,820	14,771	12,820	12,820	12,820	12,820	12,820
0128-2-121-1100 Employee Wages	334	0	0	0	0	0	0	0

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
0128-2-121-2340 Training & Membership	3,124	3,500	2,817	3,500	3,500	3,500	3,500	3,500
<b>Total Administration</b>	<b>27,901</b>	<b>22,420</b>	<b>24,522</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>
<b>Operations</b>								
0128-2-122-1001 Admin Cost- collections	0	200	0	200	200	200	200	200
0128-2-122-1100 Employee Wages	100,892	105,000	92,180	109,640	109,640	109,640	109,640	109,640
0128-2-122-1400 Employee Benefits	29,366	19,662	28,435	20,531	20,531	20,531	20,531	20,531
0128-2-122-2114 Vehicle Operation	5,319	8,300	9,308	6,700	6,700	6,700	6,700	6,700
0128-2-122-2300 Professional Fees	23,288	3,500	9,724	4,000	4,000	4,000	4,000	4,000
0128-2-122-2301 Spay/Neuter Campaign	0	0	245	0	0	0	0	0
0128-2-122-2302 Spay/Neuter Fees	10,631	10,000	8,316	9,000	9,000	9,000	9,000	9,000
0128-2-122-2376 Insurance	2,919	3,000	4,344	4,400	4,400	4,400	4,400	4,400
0128-2-122-5300 Supplies	4,947	6,000	6,341	6,000	6,000	6,000	6,000	6,000
0128-2-122-5305 Animal Freight Charges	820	1,000	710	1,000	1,000	1,000	1,000	1,000
0128-2-122-7199 Contingency	1,063	4,192	2,607	2,273	1,000	1,000	1,000	1,000
<b>Total Operations</b>	<b>179,243</b>	<b>160,854</b>	<b>162,211</b>	<b>163,744</b>	<b>162,471</b>	<b>162,471</b>	<b>162,471</b>	<b>162,471</b>
<b>Buildings</b>								
0128-2-247-2131 Telephone	3,143	3,200	3,744	3,800	3,800	3,800	3,800	3,800
0128-2-247-2540 Lot & Building Maintenance	3,679	7,000	2,867	7,000	7,000	7,000	7,000	7,000
0128-2-247-5520 Natural Gas	1,756	2,200	1,766	2,200	2,200	2,200	2,200	2,200
0128-2-247-5530 Electricity	774	1,000	1,343	1,000	1,000	1,000	1,000	1,000
0128-2-247-5535 Water	180	180	180	180	180	180	180	180
<b>Total Buildings</b>	<b>9,533</b>	<b>13,580</b>	<b>9,900</b>	<b>14,180</b>	<b>14,180</b>	<b>14,180</b>	<b>14,180</b>	<b>14,180</b>
<b>Contribution to Capital</b>								
0128-2-800-8533 Machinery & Equipment	0	40,000	36,038	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>40,000</b>	<b>36,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>218,676</b>	<b>236,854</b>	<b>232,670</b>	<b>201,244</b>	<b>199,971</b>	<b>199,971</b>	<b>199,971</b>	<b>199,971</b>
<b>Total Thornhill Dog Control</b>	<b>11,465</b>	<b>0</b>	<b>-7,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>130 Coppersive Estates Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0130-1-190-1590 Other Revenue	0	0	0	-1,836	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,836</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0130-1-700-1750 Tax Req. Electoral Areas	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250
<b>Total Tax. Requisition</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>
<b>Surplus/Deficit</b>								
0130-1-900-9000 Surplus/Deficit	1,331	1,019	1,019	2,167	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>1,331</b>	<b>1,019</b>	<b>1,019</b>	<b>2,167</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-4,919</b>	<b>-5,231</b>	<b>-5,231</b>	<b>-5,919</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>
<b>Expenditures</b>								
<b>Operations</b>								
0130-2-122-1000 R.D. Admin Charge	70	100	70	100	100	100	100	100
0130-2-122-2500 Maintenance	380	331	348	0	0	0	0	0
0130-2-122-5530 Electricity	5,489	4,800	6,980	5,819	6,150	6,150	6,150	6,150
<b>Total Operations</b>	<b>5,939</b>	<b>5,231</b>	<b>7,397</b>	<b>5,919</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>
<b>Total Expenditures</b>	<b>5,939</b>	<b>5,231</b>	<b>7,397</b>	<b>5,919</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>
<b>Total Coppersive Estates Streetlighting</b>	<b>1,019</b>	<b>0</b>	<b>2,167</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>131 Gossan Creek Subdivision Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0131-1-700-1750 Tax Req. Electoral Areas	-503	-550	-550	-475	-650	-650	-650	-650
<b>Total Tax. Requisition</b>	<b>-503</b>	<b>-550</b>	<b>-550</b>	<b>-475</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>
<b>Surplus/Deficit</b>								
0131-1-900-9000 Surplus/Deficit	-47	-123	-123	-175	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-47</b>	<b>-123</b>	<b>-123</b>	<b>-175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-550</b>	<b>-673</b>	<b>-673</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>
<b>Expenditures</b>								
<b>Operations</b>								
0131-2-122-1000 R.D. Admin Charge	250	250	250	250	250	250	250	250
0131-2-122-5530 Electricity	176	423	249	400	400	400	400	400
<b>Total Operations</b>	<b>426</b>	<b>673</b>	<b>499</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>
<b>Total Expenditures</b>	<b>426</b>	<b>673</b>	<b>499</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>
<b>Total Gossan Creek Subdivision Street</b>	<b>-123</b>	<b>0</b>	<b>-175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>132 Lakelse Lake Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0132-1-190-1590 Other Revenue	0	-1,121	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>-1,121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisitions</b>								
0132-1-700-1750 Tax Req. Electoral Areas	-425	-1,500	-1,500	-2,691	-1,950	-1,950	-1,950	-1,950
<b>Total Tax Requisitions</b>	<b>-425</b>	<b>-1,500</b>	<b>-1,500</b>	<b>-2,691</b>	<b>-1,950</b>	<b>-1,950</b>	<b>-1,950</b>	<b>-1,950</b>
<b>Surplus/Deficit</b>								
0132-1-900-9000 Surplus/Deficit	1,657	1,771	1,770	741	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>1,657</b>	<b>1,771</b>	<b>1,770</b>	<b>741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>1,232</b>	<b>-850</b>	<b>270</b>	<b>-1,950</b>	<b>-1,950</b>	<b>-1,950</b>	<b>-1,950</b>	<b>-1,950</b>
<b>Expenditures</b>								
<b>Operations</b>								
0132-2-122-1000 R.D. Admin Charge	389	250	320	250	250	250	250	250
0132-2-122-4211 Projects	0	400	0	1,400	1,400	1,400	1,400	1,400
0132-2-122-5530 Electricity	150	200	152	300	300	300	300	300
<b>Total Operations</b>	<b>539</b>	<b>850</b>	<b>472</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>
<b>Total Expenditures</b>	<b>539</b>	<b>850</b>	<b>472</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>
<b>Total Lakelse Lake Streetlighting</b>	<b>1,771</b>	<b>0</b>	<b>741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>133 South Hazelton Streetlighting</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0133-1-200-2200 Federal Grant in Lieu	-381	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-381</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0133-1-700-1750 Tax Req. Electoral Areas	-13,498	-13,250	-13,250	-16,884	-15,750	-15,750	-15,750	-15,750
<b>Total Tax. Requisition</b>	<b>-13,498</b>	<b>-13,250</b>	<b>-13,250</b>	<b>-16,884</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>
<b>Surplus/Deficit</b>								
0133-1-900-9000 Surplus/Deficit	248	-1,305	-1,305	1,134	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>248</b>	<b>-1,305</b>	<b>-1,305</b>	<b>1,134</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-13,631</b>	<b>-14,555</b>	<b>-14,555</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>
<b>Expenditures</b>								
<b>Operations</b>								
0133-2-122-1000 R.D. Admin Charge	320	250	320	250	250	250	250	250
0133-2-122-1001 Admin Costs	0	0	128	0	0	0	0	0
0133-2-122-5530 Electricity	12,006	14,305	15,241	15,500	15,500	15,500	15,500	15,500
<b>Total Operations</b>	<b>12,326</b>	<b>14,555</b>	<b>15,689</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>
<b>Total Expenditures</b>	<b>12,326</b>	<b>14,555</b>	<b>15,689</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>
<b>Total South Hazelton Streetlighting</b>	<b>-1,305</b>	<b>0</b>	<b>1,134</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>134 Thornhill Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0134-1-700-1750 Tax Req. Electoral Areas	-89,032	-80,900	-80,900	-136,503	-118,600	-118,600	-118,600	-118,600
<b>Total Tax. Requisition</b>	<b>-89,032</b>	<b>-80,900</b>	<b>-80,900</b>	<b>-136,503</b>	<b>-118,600</b>	<b>-118,600</b>	<b>-118,600</b>	<b>-118,600</b>
<b>Surplus/Deficit</b>								
0134-1-900-9000 Surplus/Deficit	2,696	-5,436	-5,436	17,903	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>2,696</b>	<b>-5,436</b>	<b>-5,436</b>	<b>17,903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-86,336</b>	<b>-86,336</b>	<b>-86,336</b>	<b>-118,600</b>	<b>-118,600</b>	<b>-118,600</b>	<b>-118,600</b>	<b>-118,600</b>
<b>Expenditures</b>								
<b>Operations</b>								
0134-2-122-1000 R.D. Admin Charge	576	600	600	600	600	600	600	600
0134-2-122-2500 Maintenance	764	2,736	2,742	3,000	3,000	3,000	3,000	3,000
0134-2-122-5530 Electricity	79,560	83,000	100,897	115,000	115,000	115,000	115,000	115,000
<b>Total Operations</b>	<b>80,900</b>	<b>86,336</b>	<b>104,239</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>
<b>Total Expenditures</b>	<b>80,900</b>	<b>86,336</b>	<b>104,239</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>	<b>118,600</b>
<b>Total Thornhill Streetlighting</b>	<b>-5,436</b>	<b>0</b>	<b>17,903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014  
Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>135 New Remo Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0135-1-190-1590 Other Revenue	0	0	0	-358	-400	-400	-400	-400
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-358</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>
<b>Surplus/Deficit</b>								
0135-1-900-9000 Surplus/Deficit	-829	-429	-429	-42	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-829</b>	<b>-429</b>	<b>-429</b>	<b>-42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-829</b>	<b>-429</b>	<b>-429</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>
<b>Expenditures</b>								
<b>Operations</b>								
0135-2-122-1000 R.D. Admin Charge	200	200	200	200	200	200	200	200
0135-2-122-5530 Electricity	200	229	187	200	200	200	200	200
<b>Total Operations</b>	<b>400</b>	<b>429</b>	<b>387</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>
<b>Total Expenditures</b>	<b>400</b>	<b>429</b>	<b>387</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>
<b>Total New Remo Streetlighting</b>	<b>-429</b>	<b>0</b>	<b>-42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014  
Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>137 Skeena Regional Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0137-1-190-1590 Fare Revenue	-58,833	-61,732	-57,161	-59,265	-61,732	-61,732	-61,732	-61,732
0137-1-190-1592 Northern Health Funding	-160,000	-135,894	-136,294	-83,994	-80,000	-80,000	-80,000	-80,000
0137-1-190-3000 Cost Share - Local Partners	-50,028	-67,876	-69,661	-123,327	-147,471	-147,471	-147,471	-147,471
<b>Total Other Revenue</b>	<b>-268,861</b>	<b>-265,502</b>	<b>-263,116</b>	<b>-266,586</b>	<b>-289,203</b>	<b>-289,203</b>	<b>-289,203</b>	<b>-289,203</b>
<b>Grant In Lieu</b>								
0137-1-200-2200 Federal Grant In Lieu	-27	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisitions</b>								
0137-1-700-1750 Tax Req. Electoral Areas	-12,000	-16,837	-16,837	-20,019	-22,986	-22,986	-22,986	-22,986
<b>Total Tax Requisitions</b>	<b>-12,000</b>	<b>-16,837</b>	<b>-16,837</b>	<b>-20,019</b>	<b>-22,986</b>	<b>-22,986</b>	<b>-22,986</b>	<b>-22,986</b>
<b>Surplus/Deficit</b>								
0137-1-900-9000 Surplus/Deficit	-5,684	-6,177	-6,177	-25,584	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-5,684</b>	<b>-6,177</b>	<b>-6,177</b>	<b>-25,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-286,572</b>	<b>-288,516</b>	<b>-286,130</b>	<b>-312,189</b>	<b>-312,189</b>	<b>-312,189</b>	<b>-312,189</b>	<b>-312,189</b>
<b>Expenditures</b>								
<b>Operations</b>								
0137-2-122-1000 R.D. Admin Charge	2,509	2,500	2,569	2,400	2,400	2,400	2,400	2,400
0137-2-122-2399 Contract	274,211	275,756	254,331	297,418	297,418	297,418	297,418	297,418
0137-2-122-2500 Maintenance	24	100	0	0	0	0	0	0
0137-2-122-5300 Supplies	2,333	2,500	2,327	2,500	2,500	2,500	2,500	2,500
0137-2-122-7199 Contingency	0	6,132	0	8,371	8,371	8,371	8,371	8,371
0137-2-122-8930 Bank Service Charges	1,319	1,528	1,319	1,500	1,500	1,500	1,500	1,500
<b>Total Operations</b>	<b>280,396</b>	<b>288,516</b>	<b>260,546</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>
<b>Total Expenditures</b>	<b>280,396</b>	<b>288,516</b>	<b>260,546</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>	<b>312,189</b>
<b>Total Skeena Regional Transit</b>	<b>-6,177</b>	<b>0</b>	<b>-25,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>13B Terrace Area Urban Transit</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0138-1-200-2200 Federal Grant in Lieu	-1,368	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-1,368</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Req. Electoral Areas</b>								
0138-1-700-1750 Tax. Req. Electoral Areas	-105,392	-120,964	-120,964	-135,146	-135,146	-135,146	-135,146	-135,146
<b>Total Tax Req. Electoral Areas</b>	<b>-105,392</b>	<b>-120,964</b>	<b>-120,964</b>	<b>-135,146</b>	<b>-135,146</b>	<b>-135,146</b>	<b>-135,146</b>	<b>-135,146</b>
<b>Grants- Provincial</b>								
0138-1-600-1761 Provincial Ministries	-8,888	-1,273	-24,613	-36,250	0	0	0	0
<b>Total Grants- Provincial</b>	<b>-8,888</b>	<b>-1,273</b>	<b>-24,613</b>	<b>-36,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0138-1-900-9000 Surplus/Deficit	-2,767	163	163	2,924	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-2,767</b>	<b>163</b>	<b>163</b>	<b>2,924</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-118,415</b>	<b>-122,074</b>	<b>-145,414</b>	<b>-168,472</b>	<b>-135,146</b>	<b>-135,146</b>	<b>-135,146</b>	<b>-135,146</b>
<b>Expenditures</b>								
<b>Operations</b>								
0138-2-122-1000 R.D. Admin Charge	1,797	1,800	1,845	1,800	1,800	1,800	1,800	1,800
0138-2-122-1100 Employee wages	18,210	8,670	12,772	8,670	8,670	8,670	8,670	8,670
0138-2-122-1400 Employee Benefits	4,200	1,734	2,566	1,734	1,734	1,734	1,734	1,734
0138-2-122-2399 Contract	88,494	103,620	113,496	113,497	113,497	113,497	113,497	113,497
0138-2-122-2500 Maintenance	1,220	4,250	180	4,250	4,250	4,250	4,250	4,250
0138-2-122-4211 Projects	4,656	2,000	17,479	38,521	5,195	5,195	5,195	5,195
<b>Total Operations</b>	<b>118,578</b>	<b>122,074</b>	<b>148,338</b>	<b>168,472</b>	<b>135,146</b>	<b>135,146</b>	<b>135,146</b>	<b>135,146</b>
<b>Total Expenditures</b>	<b>118,578</b>	<b>122,074</b>	<b>148,338</b>	<b>168,472</b>	<b>135,146</b>	<b>135,146</b>	<b>135,146</b>	<b>135,146</b>
<b>Total Terrace Area Urban Transit</b>	<b>163</b>	<b>0</b>	<b>2,924</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>139 Hazelton Area Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0139-1-190-1590 Fare Revenue	-24,822	-39,955	-28,122	-30,551	-30,551	-30,551	-30,551	-30,551
0139-1-190-1594 Other Revenue	0	-33,434	0	0	-59,827	-59,827	-59,827	-59,827
0139-1-190-3000 Cost Share - First Nations	-22,711	-52,373	-38,470	-40,458	-40,458	-40,458	-40,458	-40,458
<b>Total Other Revenue</b>	<b>-47,533</b>	<b>-125,762</b>	<b>-66,592</b>	<b>-71,009</b>	<b>-130,836</b>	<b>-130,836</b>	<b>-130,836</b>	<b>-130,836</b>
<b>Grant in Lieu</b>								
0139-1-200-2200 Federal Grant in Lieu	-137	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-137</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0139-1-700-1750 Tax. Req. Electoral Areas	-23,256	-25,715	-25,715	-25,699	-25,699	-25,699	-25,699	-25,699
0139-1-700-1751 Tax. Req. Municipal	-14,244	-15,423	-15,423	-16,458	-16,458	-16,458	-16,458	-16,458
<b>Total Tax Requisition</b>	<b>-37,500</b>	<b>-41,138</b>	<b>-41,138</b>	<b>-42,157</b>	<b>-42,157</b>	<b>-42,157</b>	<b>-42,157</b>	<b>-42,157</b>
<b>Grants</b>								
0139-1-600-1765 Gas Tax Funding	0	-27,940	-216,570	-27,940	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>-27,940</b>	<b>-216,570</b>	<b>-27,940</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0139-1-900-9000 Surplus/Deficit	10,054	26,104	26,104	-170,951	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>10,054</b>	<b>26,104</b>	<b>26,104</b>	<b>-170,951</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-75,115</b>	<b>-168,736</b>	<b>-298,196</b>	<b>-312,057</b>	<b>-172,993</b>	<b>-172,993</b>	<b>-172,993</b>	<b>-172,993</b>
<b>Expenditures</b>								
<b>Operations</b>								
0139-2-122-1000 R.D. Admin Charge	1,988	1,865	2,040	2,500	2,500	2,500	2,500	2,500
0139-2-122-1001 Admin Costs	64	500	340	500	500	500	500	500
0139-2-122-2399 Contract	99,168	166,371	124,865	169,993	169,993	169,993	169,993	169,993
0139-2-122-7199 Contingency	0	0	0	139,064	0	0	0	0
<b>Total Operations</b>	<b>101,220</b>	<b>168,736</b>	<b>127,245</b>	<b>312,057</b>	<b>172,993</b>	<b>172,993</b>	<b>172,993</b>	<b>172,993</b>
<b>Total Expenditures</b>	<b>101,220</b>	<b>168,736</b>	<b>127,245</b>	<b>312,057</b>	<b>172,993</b>	<b>172,993</b>	<b>172,993</b>	<b>172,993</b>
<b>Total Hazelton Area Transit</b>	<b>26,104</b>	<b>0</b>	<b>-170,951</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>143 Refuse Sites</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0143-1-190-1590 Capital Borrowing	0	-3,400,000	0	-14,571,672	-747,586	-136,464	0	-150,075
0143-1-190-1591 Other Revenue & misc sales	-1,982	-5,000	-47,792	0	-1,300,000	-1,300,000	-1,300,000	-1,300,000
<b>Total Other Revenue</b>	<b>-1,982</b>	<b>-3,405,000</b>	<b>-47,792</b>	<b>-14,571,672</b>	<b>-2,047,586</b>	<b>-1,436,464</b>	<b>-1,300,000</b>	<b>-1,450,075</b>
<b>Curbside Collection fees</b>								
0143-1-411-1591 Other revenue	0	0	-932	0	0	0	0	0
0143-1-411-4010 User fees	0	0	0	-565,000	-565,000	-565,000	-565,000	-565,000
<b>Total Curbside Collection fees</b>	<b>0</b>	<b>0</b>	<b>-932</b>	<b>-565,000</b>	<b>-565,000</b>	<b>-565,000</b>	<b>-565,000</b>	<b>-565,000</b>
<b>Tax. Requisition</b>								
0143-1-700-1750 Tax. Req. Electoral Areas	-869,573	-1,090,976	-1,090,976	-1,214,613	-1,204,847	-1,204,847	-1,204,847	-1,204,847
0143-1-700-1751 Tax Req. Municipal	-44,837	-40,886	-40,886	-35,366	-45,153	-45,153	-45,153	-45,153
<b>Total Tax. Requisition</b>	<b>-914,410</b>	<b>-1,131,862</b>	<b>-1,131,862</b>	<b>-1,249,999</b>	<b>-1,250,000</b>	<b>-1,250,000</b>	<b>-1,250,000</b>	<b>-1,250,000</b>
<b>Grants - Provincial</b>								
0143-1-600-1765 Gas Tax Funding	-588,674	-1,448,000	-794,951	-3,444,999	0	0	0	0
0143-1-600-1766 Kemano MOU - Grant in lieu	-167,176	-103,732	-103,732	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-755,850</b>	<b>-1,551,732</b>	<b>-898,683</b>	<b>-3,444,999</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0143-1-900-9000 Surplus/Deficit	817,242	592,922	592,922	605,788	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>817,242</b>	<b>592,922</b>	<b>592,922</b>	<b>605,788</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Funds</b>								
0143-1-899-4420 Transfer From Landfill Closure Fund	-16,834	-40,000	0	-1,000,000	-1,000,000	0	0	0
<b>Total Transfer From Other Funds</b>	<b>-16,834</b>	<b>-40,000</b>	<b>0</b>	<b>-1,000,000</b>	<b>-1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Usage of Landfill Sites</b>								
0143-1-543-1590 Recycling Revenue	-2,371	0	-7,313	0	0	0	0	0
0143-1-543-3000 Cost Share Revenue	-205,886	-353,364	-185,888	-726,200	-726,200	-726,200	-726,200	-726,200
0143-1-543-3010 Tipping Fees - Thornhill	-49,953	-50,000	-62,813	-180,000	-1,379,880	-1,379,880	-1,379,880	-1,379,880
0143-1-543-3015 Tipping Fees - Meziadin	-115,391	-200,000	-138,725	-260,000	-260,000	-260,000	-260,000	-260,000
<b>Total Usage of Landfill Sites</b>	<b>-373,600</b>	<b>-603,364</b>	<b>-394,739</b>	<b>-1,166,200</b>	<b>-2,386,080</b>	<b>-2,386,080</b>	<b>-2,386,080</b>	<b>-2,386,080</b>
<b>Total Revenue</b>	<b>-1,245,435</b>	<b>-6,139,036</b>	<b>-1,881,085</b>	<b>-21,392,082</b>	<b>-7,248,666</b>	<b>-5,637,544</b>	<b>-5,501,080</b>	<b>-5,651,155</b>
<b>Expenditures</b>								
<b>Administration</b>								
0143-2-121-1000 R.D. Admin Charge	18,636	17,000	21,708	19,403	19,403	19,403	19,403	19,403
0143-2-121-1001 Admin Costs	29,848	30,369	35,693	102,000	102,000	102,000	102,000	102,000
0143-2-121-2340 Training & Memberships	0	10,000	9,222	10,000	10,000	10,000	10,000	10,000

## 5 YEAR FINANCIAL PLAN

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	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>143 Refuse Sites</b>								
<b>Total Administration</b>	<b>48,484</b>	<b>57,369</b>	<b>66,623</b>	<b>131,403</b>	<b>131,403</b>	<b>131,403</b>	<b>131,403</b>	<b>131,403</b>
<b>Transfer of Funds</b>								
0143-2-799-4420 Landfill Closure Costs	185,310	185,310	186,136	185,310	185,310	185,310	181,859	185,310
<b>Total Transfer of Funds</b>	<b>185,310</b>	<b>185,310</b>	<b>186,136</b>	<b>185,310</b>	<b>185,310</b>	<b>185,310</b>	<b>181,859</b>	<b>185,310</b>
<b>Zero Waste Program</b>								
0143-2-620-1100 Employee wages	36,620	71,571	41,637	73,000	73,000	73,000	73,000	73,000
0143-2-620-1400 Employee Benefits	1,630	6,506	2,449	16,060	16,060	16,060	16,060	16,060
0143-2-620-2340 Training & Memberships	1,444	0	0	9,000	9,000	9,000	9,000	9,000
0143-2-620-2399 Contract	2,626	0	0	0	0	0	0	0
0143-2-620-4211 Diversion Initiatives	-10,977	30,000	1,848	30,000	30,000	30,000	30,000	30,000
0143-2-620-4416 Thornhill Transfer S Internal Costs	92	0	0	0	0	0	0	0
0143-2-620-4450 Projects	0	0	5,549	10,000	10,000	10,000	10,000	10,000
0143-2-620-4495 Recycling	3,875	10,000	7,099	0	0	0	0	0
0143-2-620-5300 Supplies	4,868	5,000	5,236	5,400	5,400	5,400	5,400	5,400
<b>Total Zero Waste Program</b>	<b>40,178</b>	<b>123,077</b>	<b>63,818</b>	<b>143,460</b>	<b>143,460</b>	<b>143,460</b>	<b>143,460</b>	<b>143,460</b>
<b>Curbside Collection</b>								
0143-2-621-1000 R.D. Admin Charge	0	0	0	15,000	15,000	15,000	15,000	15,000
0143-2-621-2399 Contract	0	0	47,139	507,000	507,000	507,000	507,000	507,000
0143-2-621-4495 Program costs	0	0	6,437	38,000	38,000	38,000	38,000	38,000
0143-2-621-5300 Supplies	0	0	3,972	5,000	5,000	5,000	5,000	5,000
<b>Total Curbside Collection</b>	<b>0</b>	<b>0</b>	<b>57,548</b>	<b>565,000</b>	<b>565,000</b>	<b>565,000</b>	<b>565,000</b>	<b>565,000</b>
<b>Landfill Sites-Maintenance</b>								
0143-2-433-2376 Insurance	2,092	4,700	2,510	4,890	4,890	4,890	4,890	4,890
0143-2-433-4402 Maintenance - Hazelton	174,681	222,644	175,831	239,340	239,340	239,340	239,340	239,340
0143-2-433-4404 Maintenance - Iskut	64,761	96,907	60,560	107,020	107,020	107,020	107,020	107,020
0143-2-433-4408 Maintenance - Kitwanga	178,692	167,845	167,096	202,878	206,936	95,000	95,000	202,878
0143-2-433-4409 Maintenance - Meziadin	104,031	336,269	120,454	120,000	120,000	120,000	120,000	120,000
0143-2-433-4410 Maintenance - Nass	13,412	6,279	0	6,763	6,763	6,763	6,763	6,763
0143-2-433-4412 Maintenance - Rosswood	24,234	32,703	27,078	33,354	33,354	33,354	33,354	33,354
0143-2-433-4414 Maintenance - Telegraph Creek	6,235	45,244	6,080	37,250	37,250	37,250	37,250	37,250
0143-2-433-4416 Maintenance - Thornhill	254,326	255,802	248,814	261,120	261,120	261,120	261,120	261,120
0143-2-433-4418 Maintenance - Usk	0	1,348	52	1,000	1,000	1,000	1,000	1,000
0143-2-433-4495 Recycling/MMBC	11,441	0	18,372	0	0	0	0	0
0143-2-433-4496 Solid Waste Management Plan	24,437	30,600	29,410	30,000	30,000	30,000	30,000	30,000
0143-2-433-5300 Thornhill Transfer Station Collection	1,445	0	2,573	1,250,000	312,000	318,240	324,605	331,097
0143-2-433-7187 Terrace Sub Region Common Costs	0	0	0	203,147	206,910	203,147	203,147	203,147
0143-2-433-7188 Hazelton Sub Region Common Costs	0	0	0	203,147	206,910	203,147	203,147	203,147
0143-2-433-7199 Contingency	0	132,089	0	50,000	40,000	0	0	0
<b>Total Landfill Sites-Maintenance</b>	<b>859,787</b>	<b>1,332,430</b>	<b>858,829</b>	<b>2,749,909</b>	<b>1,813,493</b>	<b>1,660,271</b>	<b>1,666,636</b>	<b>1,781,006</b>



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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>143 Refuse Sites</b>								
<b>Landfill Siting &amp; Assoc. Projects</b>								
0143-2-439-4211 Other Projects	69,634	17,500	161,096	0	0	0	0	0
0143-2-439-4408 Kitwanga Trans St Internal Costs	0	0	4,988	0	0	0	0	0
0143-2-439-4416 Thornhill Transfer Station Internal Cost	1,882	0	19,320	0	0	0	0	0
0143-2-439-4420 Landfill Closure Plan & Activities	16,834	40,000	0	1,000,000	1,000,000	0	0	0
0143-2-439-4450 Forceman Internal Costs	50,866	0	32,794	0	0	0	0	0
0143-2-439-4455 Hazelton Internal Costs	12,420	0	10,853	0	0	0	0	0
0143-2-439-4497 Stewart Transfer Station	0	0	0	250,000	250,000	171,000	174,420	177,908
<b>Total Landfill Siting &amp; Assoc. Project</b>	<b>151,636</b>	<b>57,500</b>	<b>229,050</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>171,000</b>	<b>174,420</b>	<b>177,908</b>
<b>Projects - Gas Tax Grant</b>								
0143-2-622-4402 Hazelton Landfill Phase 2	53,864	1,100,000	102,326	2,000,000	1,100,000	385,000	392,700	400,554
0143-2-622-4408 Kitwanga Transfer Station	25,035	150,000	6,756	100,000	330,000	171,000	0	0
0143-2-622-4416 Thornhill Transfer Station	29,999	150,000	64,864	1,250,000	150,000	0	0	0
0143-2-622-4450 Forceman Ridge Landfill	444,065	2,833,350	631,975	11,917,000	1,005,000	1,025,100	1,045,602	1,066,514
<b>Total Projects - Gas Tax Grant</b>	<b>552,963</b>	<b>4,233,350</b>	<b>805,920</b>	<b>15,267,000</b>	<b>2,585,000</b>	<b>1,581,100</b>	<b>1,438,302</b>	<b>1,467,068</b>
<b>Solid Waste Management Planning</b>								
0143-2-623-7187 Terrace Area Intregated SWMP	0	100,000	178,528	900,000	50,000	0	0	0
0143-2-623-7168 Hazelton Area Intregated SWMP	0	50,000	40,419	200,000	25,000	0	0	0
<b>Total Solid Waste Management Planning</b>	<b>0</b>	<b>150,000</b>	<b>218,947</b>	<b>1,100,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Debt</b>								
0143-2-820-8199 Capital Debt	0	0	0	0	500,000	1,200,000	1,200,000	1,200,000
<b>Total Capital Debt</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>
<b>Total Expenditures</b>	<b>1,838,357</b>	<b>6,139,036</b>	<b>2,486,873</b>	<b>21,392,082</b>	<b>7,248,666</b>	<b>5,637,544</b>	<b>5,501,080</b>	<b>5,651,155</b>
<b>Total Refuse Sites</b>	<b>592,922</b>	<b>0</b>	<b>605,788</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>149 New Remo Dyke</b>								
<b>Revenue</b>								
<b>Tax.Requisition</b>								
0149-1-700-1750 Tax. Req. Electoral Areas	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344
0149-1-700-1754 Tax. Req. Rail Tax Mitigation	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485
<b>Total Tax.Requisition</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Surplus/Deficit</b>								
0149-1-900-9000 Surplus/Deficit	-77,347	-85,556	-85,556	-93,661	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-77,347</b>	<b>-85,556</b>	<b>-85,556</b>	<b>-93,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-86,176</b>	<b>-94,385</b>	<b>-94,385</b>	<b>-102,490</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Expenditures</b>								
<b>Adminlstration</b>								
0149-2-121-1000 R.D. Admin Charge	240	250	240	250	250	250	250	250
0149-2-121-1001 Admin Costs	380	1,672	484	1,672	1,672	1,672	1,672	1,672
0149-2-121-2500 Maintenance	0	4,422	0	4,422	4,422	4,422	4,422	4,422
0149-2-121-7199 Contingency	0	88,041	0	96,146	2,485	2,485	2,485	2,485
<b>Total Adminlstration</b>	<b>620</b>	<b>94,385</b>	<b>724</b>	<b>102,490</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total Expenditures</b>	<b>620</b>	<b>94,385</b>	<b>724</b>	<b>102,490</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total New Remo Dyke</b>	<b>-85,556</b>	<b>0</b>	<b>-93,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>150 Terrace Library Cost Sharing</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0150-1-190-1591 MFA Debenture Refund	-30,108	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-30,108</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant In Lieu</b>								
0150-1-200-2200 Federal Grant In Lieu	-1,311	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-1,311</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0150-1-700-1750 Tax Req. Electoral Areas	-228,976	-198,111	-198,111	-196,689	-203,091	-203,091	-203,091	-203,091
<b>Total Tax Requisition</b>	<b>-228,976</b>	<b>-198,111</b>	<b>-198,111</b>	<b>-196,689</b>	<b>-203,091</b>	<b>-203,091</b>	<b>-203,091</b>	<b>-203,091</b>
<b>Surplus/Deficit</b>								
0150-1-900-9000 Surplus/Deficit	26,308	1,500	1,500	-6,402	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>26,308</b>	<b>1,500</b>	<b>1,500</b>	<b>-6,402</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-234,087</b>	<b>-196,611</b>	<b>-196,611</b>	<b>-203,091</b>	<b>-203,091</b>	<b>-203,091</b>	<b>-203,091</b>	<b>-203,091</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0150-2-195-1000 R.D. Admin Charge	320	300	320	300	300	300	300	300
0150-2-195-7150 Cost Share Agreement	235,266	196,311	189,889	202,791	202,791	202,791	202,791	202,791
<b>Total Grant to Other Organization</b>	<b>235,586</b>	<b>196,611</b>	<b>190,209</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>
<b>Total Expenditures</b>	<b>235,586</b>	<b>196,611</b>	<b>190,209</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>	<b>203,091</b>
<b>Total Terrace Library Cost Sharing</b>	<b>1,500</b>	<b>0</b>	<b>-6,402</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014  
Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>151 Hazelton District Library</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0151-1-200-2200 Federal Grant In Lieu	-330	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0151-1-700-1750 Tax Req. Electoral Areas	-56,015	-59,440	-59,440	-60,808	-60,808	-60,808	-60,808	-60,808
0151-1-700-1751 Tax. Req. Municipal	-2,311	-3,808	-3,808	-7,112	-7,112	-7,112	-7,112	-7,112
0151-1-700-1754 Tax. Req. Rail Tax Mitigation	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000
<b>Total Tax Requisition</b>	<b>-90,326</b>	<b>-95,248</b>	<b>-95,248</b>	<b>-99,920</b>	<b>-99,920</b>	<b>-99,920</b>	<b>-99,920</b>	<b>-99,920</b>
<b>Surplus/Deficit</b>								
0151-1-900-9000 Surplus/Deficit	325	-410	-410	-80	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>325</b>	<b>-410</b>	<b>-410</b>	<b>-80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-90,330</b>	<b>-95,658</b>	<b>-95,658</b>	<b>-100,000</b>	<b>-99,920</b>	<b>-99,920</b>	<b>-99,920</b>	<b>-99,920</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0151-2-195-1000 R.D. Admin Charge	320	300	320	300	300	300	300	300
0151-2-195-1001 Admin Costs	0	100	0	100	100	100	100	100
0151-2-195-7160 Grant in Aid	89,600	95,258	95,258	99,600	99,520	99,520	99,520	99,520
<b>Total Grant to Other Organization</b>	<b>89,920</b>	<b>95,658</b>	<b>95,578</b>	<b>100,000</b>	<b>99,920</b>	<b>99,920</b>	<b>99,920</b>	<b>99,920</b>
<b>Total Expenditures</b>	<b>89,920</b>	<b>95,658</b>	<b>95,578</b>	<b>100,000</b>	<b>99,920</b>	<b>99,920</b>	<b>99,920</b>	<b>99,920</b>
<b>Total Hazelton District Library</b>	<b>-410</b>	<b>0</b>	<b>-80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>155 Skeena Television Rebroadcasting</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0155-1-200-2200 Federal Grant in Lieu	-88	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-88</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0155-1-700-1750 Tax. Req. Electoral Areas	-14,095	-17,403	-17,403	-16,984	-16,984	-16,984	-16,984	-16,984
0155-1-700-1751 Tax. Req. Municipal	-8,994	-12,038	-12,038	-12,545	-12,545	-12,545	-12,545	-12,545
<b>Total Tax. Requisition</b>	<b>-23,089</b>	<b>-29,441</b>	<b>-29,441</b>	<b>-29,529</b>	<b>-29,529</b>	<b>-29,529</b>	<b>-29,529</b>	<b>-29,529</b>
<b>Surplus/Deficit</b>								
0155-1-900-9000 Surplus/Deficit	-211	-68	-68	20	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-211</b>	<b>-68</b>	<b>-68</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-23,388</b>	<b>-29,509</b>	<b>-29,509</b>	<b>-29,509</b>	<b>-29,529</b>	<b>-29,529</b>	<b>-29,529</b>	<b>-29,529</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0155-2-195-1000 R.D. Admin Charge	320	300	320	300	300	300	300	300
0155-2-195-7160 Grant in Aid	23,000	29,209	29,209	29,209	29,229	29,229	29,229	29,229
<b>Total Grant to Other Organizations</b>	<b>23,320</b>	<b>29,509</b>	<b>29,529</b>	<b>29,509</b>	<b>29,529</b>	<b>29,529</b>	<b>29,529</b>	<b>29,529</b>
<b>Total Expenditures</b>	<b>23,320</b>	<b>29,509</b>	<b>29,529</b>	<b>29,509</b>	<b>29,529</b>	<b>29,529</b>	<b>29,529</b>	<b>29,529</b>
<b>Total Skeena Television Rebroadcasting</b>	<b>-68</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>156 Heritage Register</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0156-1-190-1590 Other Revenue	-2,833	0	-12	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-2,833</b>	<b>0</b>	<b>-12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0156-1-700-1750 Tax Req. Electoral Areas	-11,151	-7,404	-7,404	-6,221	-14,700	-14,700	-14,700	-14,700
<b>Total Tax. Requisitions</b>	<b>-11,151</b>	<b>-7,404</b>	<b>-7,404</b>	<b>-6,221</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Surplus/Deficit</b>								
0156-1-900-9000 Surplus/Deficit	-10,489	-10,136	-10,136	-8,479	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-10,489</b>	<b>-10,136</b>	<b>-10,136</b>	<b>-8,479</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-24,473</b>	<b>-17,540</b>	<b>-17,552</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Expenditures</b>								
<b>Administration</b>								
0156-2-121-1000 R.D. Admin Charge	368	500	445	500	500	500	500	500
0156-2-121-1100 Employee Wages	3,920	4,200	2,720	3,500	3,500	3,500	3,500	3,500
0156-2-121-1191 Advisory Committee Expenses	537	1,500	395	1,500	1,500	1,500	1,500	1,500
0156-2-121-1400 Benefits	0	840	952	700	700	700	700	700
0156-2-121-2300 Professional Fees	1,510	6,000	0	4,500	4,500	4,500	4,500	4,500
0156-2-121-4211 Heritage Projects	6,406	3,000	4,074	3,000	3,000	3,000	3,000	3,000
0156-2-121-5300 Supplies	1,596	1,500	488	1,000	1,000	1,000	1,000	1,000
<b>Total Administration</b>	<b>14,337</b>	<b>17,540</b>	<b>9,073</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Expenditures</b>	<b>14,337</b>	<b>17,540</b>	<b>9,073</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Heritage Register</b>	<b>-10,136</b>	<b>0</b>	<b>-8,479</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0160-1-190-1590 Misc Revenue	-38	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Electoral Area Planning</b>								
0160-1-400-4050 A.L.R. Applications	-2,100	-2,000	-1,500	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-400-4051 Land Use Applications	-976	-1,000	-2,828	-1,000	-1,000	-1,000	-1,000	-1,000
0160-1-400-4052 Maps, Reports & Studies	-12	-50	-15	-50	-50	-50	-50	-50
<b>Total Electoral Area Planning</b>	<b>-3,088</b>	<b>-3,050</b>	<b>-4,343</b>	<b>-3,050</b>	<b>-3,050</b>	<b>-3,050</b>	<b>-3,050</b>	<b>-3,050</b>
<b>Tax, Requisition</b>								
0160-1-700-1750 Tax Req. Electoral Areas	-431,554	-445,163	-445,163	-604,704	-609,380	-609,380	-609,380	-609,380
<b>Total Tax, Requisition</b>	<b>-431,554</b>	<b>-445,163</b>	<b>-445,163</b>	<b>-604,704</b>	<b>-609,380</b>	<b>-609,380</b>	<b>-609,380</b>	<b>-609,380</b>
<b>Grants - Provincial</b>								
0160-1-600-1757 Planning Grant	0	0	-23,333	-80,000	0	0	0	0
<b>Total Grants - Provincial</b>	<b>0</b>	<b>0</b>	<b>-23,333</b>	<b>-80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0160-1-900-9000 Surplus/Deficit	-76,227	-102,337	-102,337	-49,676	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-76,227</b>	<b>-102,337</b>	<b>-102,337</b>	<b>-49,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Thornhill Planning</b>								
0160-1-405-4050 A.L.R. Applications	0	-200	0	-200	-200	-200	-200	-200
0160-1-405-4051 Land Use Applications	-2,326	-2,000	-6,152	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-405-4052 Maps, Reports & Studies	-5	-50	-4	-50	-50	-50	-50	-50
<b>Total Thornhill Planning</b>	<b>-2,331</b>	<b>-2,250</b>	<b>-6,156</b>	<b>-2,250</b>	<b>-2,250</b>	<b>-2,250</b>	<b>-2,250</b>	<b>-2,250</b>
<b>Total Revenue</b>	<b>-513,238</b>	<b>-552,800</b>	<b>-581,331</b>	<b>-739,680</b>	<b>-614,680</b>	<b>-614,680</b>	<b>-614,680</b>	<b>-614,680</b>
<b>Expenditures</b>								
<b>Regional Planning</b>								
0160-2-614-1100 Employee wages	28	727	0	727	727	727	727	727
0160-2-614-1400 Employee Benefits	9	142	0	142	142	142	142	142
0160-2-614-5300 Supplies	0	2,731	0	2,731	2,731	2,731	2,731	2,731
<b>Total Regional Planning</b>	<b>37</b>	<b>3,600</b>	<b>0</b>	<b>3,600</b>	<b>3,600</b>	<b>3,600</b>	<b>3,600</b>	<b>3,600</b>
<b>Sub Regional Planning</b>								
0160-2-613-4450 Thornhill Community Plan	0	0	0	85,000	0	0	0	0
<b>Total Sub Regional Planning</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
<b>Electoral Area Planning</b>								
0160-2-615-1000 R.D. Admin Charge	2,500	2,500	2,850	2,500	2,500	2,500	2,500	2,500
0160-2-615-1100 Employee wages	120,350	142,500	162,637	196,500	196,500	196,500	196,500	196,500
0160-2-615-1400 Employee Benefits	25,785	28,500	32,179	43,230	43,230	43,230	43,230	43,230
0160-2-615-2110 Travel	3,442	6,000	6,546	7,500	7,500	7,500	7,500	7,500
0160-2-615-2114 Vehicle Operation	776	900	593	900	900	900	900	900
0160-2-615-2340 Training & Membership	8,263	6,000	9,774	11,000	11,000	11,000	11,000	11,000
0160-2-615-4211 Projects	3,829	5,000	2,483	4,000	4,000	4,000	4,000	4,000
0160-2-615-4600 By Law Enforcement Costs	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0160-2-615-4605 Bylaw Development Costs	12,004	12,000	2,953	10,000	10,000	10,000	10,000	10,000
0160-2-615-5300 Supplies	16,617	6,000	30,748	18,000	18,000	18,000	18,000	18,000
0160-2-615-5310 Mapping Supplies & Services	17,098	13,500	21,553	30,000	30,000	30,000	30,000	30,000
0160-2-615-5312 Digital Mapping Project	0	41,000	3,000	33,000	33,000	33,000	33,000	33,000
<b>Total Electoral Area Planning</b>	<b>208,664</b>	<b>266,900</b>	<b>275,315</b>	<b>359,630</b>	<b>359,630</b>	<b>359,630</b>	<b>359,630</b>	<b>359,630</b>
<b>Thornhill Planning</b>								
0160-2-616-1000 R.D. Admin Charge	1,600	1,600	3,348	1,600	1,600	1,600	1,600	1,600
0160-2-616-1100 Employee wages	145,759	156,000	162,041	175,000	175,000	175,000	175,000	175,000
0160-2-616-1400 Employee Benefits	33,724	31,200	33,553	38,500	38,500	38,500	38,500	38,500
0160-2-616-2110 Travel	21	250	337	350	350	350	350	350
0160-2-616-2114 Vehicle Operation	665	1,000	607	1,000	1,000	1,000	1,000	1,000
0160-2-616-2300 Professional Fees	661	1,000	0	1,000	1,000	1,000	1,000	1,000
0160-2-616-2340 Training & Membership	0	250	601	500	500	500	500	500
0160-2-616-4211 Projects	5,541	58,000	43,026	48,000	8,000	8,000	8,000	8,000
0160-2-616-4600 By Law Enforcement Costs	4,351	5,000	1,640	5,000	5,000	5,000	5,000	5,000
0160-2-616-4605 Bylaw Development Costs	5,570	8,000	0	8,000	8,000	8,000	8,000	8,000
0160-2-616-5300 Supplies	3,566	3,000	9,593	10,000	10,000	10,000	10,000	10,000
0160-2-616-5310 Mapping Supplies & Services	742	16,500	1,593	1,000	1,000	1,000	1,000	1,000
0160-2-616-5312 Digital Mapping Project	0	500	0	1,500	1,500	1,500	1,500	1,500
<b>Total Thornhill Planning</b>	<b>202,201</b>	<b>282,300</b>	<b>256,340</b>	<b>291,450</b>	<b>251,450</b>	<b>251,450</b>	<b>251,450</b>	<b>251,450</b>
<b>Total Expenditures</b>	<b>410,901</b>	<b>552,800</b>	<b>531,655</b>	<b>739,680</b>	<b>614,680</b>	<b>614,680</b>	<b>614,680</b>	<b>614,680</b>
<b>Total Planning Services</b>	<b>-102,337</b>	<b>0</b>	<b>-49,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>161 Economic Development Commission</b>								
<b>Revenue</b>								
<b>Requisitions</b>								
0161-1-700-1750 Tax Req. Electoral Areas	-40,800	-39,407	-39,407	-8,946	-24,697	-24,697	-24,697	-24,697
0161-1-700-1751 Tax. Req. Municipal	-6,459	-5,593	-5,593	-1,054	-3,053	-3,053	-3,053	-3,053
<b>Total Requisitions</b>	<b>-47,259</b>	<b>-45,000</b>	<b>-45,000</b>	<b>-10,000</b>	<b>-27,750</b>	<b>-27,750</b>	<b>-27,750</b>	<b>-27,750</b>
<b>Grants - Provincial</b>								
0161-1-600-1763 NDI Funding	-32,500	-50,000	-55,000	-50,000	-50,000	-50,000	-50,000	-50,000
0161-1-600-1766 Kemaano MOU - Grant in lieu	-30,000	0	0	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-62,500</b>	<b>-50,000</b>	<b>-55,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0161-1-900-9000 Surplus/Deficit	-21,841	-39,276	-39,276	-76,024	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-21,841</b>	<b>-39,276</b>	<b>-39,276</b>	<b>-76,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-131,400</b>	<b>-134,276</b>	<b>-139,276</b>	<b>-136,024</b>	<b>-77,750</b>	<b>-77,750</b>	<b>-77,750</b>	<b>-77,750</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0161-2-113-1190 Director Remuneration	2,250	2,500	2,250	2,530	2,500	2,500	2,500	2,500
0161-2-113-1400 CPP Contributions	16	50	17	50	50	50	50	50
<b>Total Board Expenditures</b>	<b>2,266</b>	<b>2,550</b>	<b>2,267</b>	<b>2,580</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>
<b>Administration</b>								
0161-2-121-1000 R.D. Admin Charge	4,100	4,000	4,100	4,000	4,000	4,000	4,000	4,000
0161-2-121-1100 Employee wages	18,458	18,800	18,829	19,750	19,750	19,750	19,750	19,750
0161-2-121-1400 Employee Benefits	3,401	3,750	3,530	4,350	4,350	4,350	4,350	4,350
0161-2-121-2110 Travel	95	500	124	600	600	600	600	600
0161-2-121-2340 Training & Membership	0	500	305	500	500	500	500	500
<b>Total Administration</b>	<b>26,053</b>	<b>27,550</b>	<b>26,888</b>	<b>29,200</b>	<b>29,200</b>	<b>29,200</b>	<b>29,200</b>	<b>29,200</b>
<b>Projects</b>								
0161-2-620-4100 Highway 37 Tourism Advertising	16,500	11,250	11,250	8,250	8,250	8,250	8,250	8,250
0161-2-620-4103 Hazelton Tourism Annual Contribution	10,000	10,000	9,988	10,000	10,000	10,000	10,000	10,000
0161-2-620-4106 Wood Industry Attraction	30,279	40,000	8,423	25,000	25,000	25,000	25,000	25,000
0161-2-620-4111 Northwest Corridor Development Corp.	5,000	6,000	0	0	0	0	0	0
0161-2-620-4120 Invest Northwest Website	2,000	2,000	0	2,500	2,500	2,500	2,500	2,500
0161-2-620-4121 Minerals North Conference	0	250	121	250	250	250	250	250
0161-2-620-4150 Miscellaneous Promotions	25	34,676	4,315	58,244	0	0	0	0
<b>Total Projects</b>	<b>63,804</b>	<b>104,176</b>	<b>34,097</b>	<b>104,244</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>
<b>Total Expenditures</b>	<b>92,123</b>	<b>134,276</b>	<b>63,253</b>	<b>136,024</b>	<b>77,750</b>	<b>77,750</b>	<b>77,750</b>	<b>77,750</b>

5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
161 Economic Development Commission								
<b>Total Economic Development Commiss</b>	<b>-39,276</b>	<b>0</b>	<b>-76,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>165 Noise, Nuisance, Unightly Premises By:</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0165-1-700-1750 Tax. Req. Electoral Areas	-20,544	-15,087	-15,087	-14,000	-33,146	-33,146	-33,146	-33,146
<b>Total Tax. Requisitions</b>	<b>-20,544</b>	<b>-15,087</b>	<b>-15,087</b>	<b>-14,000</b>	<b>-33,146</b>	<b>-33,146</b>	<b>-33,146</b>	<b>-33,146</b>
<b>Surplus/Deficit</b>								
0165-1-900-9000 Surplus/Deficit	-14,131	-19,633	-19,633	-19,146	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-14,131</b>	<b>-19,633</b>	<b>-19,633</b>	<b>-19,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Ticket Information</b>								
0165-1-529-5290 Fines/Penalties	-100	0	0	0	0	0	0	0
<b>Total Municipal Ticket Information</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-34,775</b>	<b>-34,720</b>	<b>-34,720</b>	<b>-33,146</b>	<b>-33,146</b>	<b>-33,146</b>	<b>-33,146</b>	<b>-33,146</b>
<b>Expenditures</b>								
<b>Noise - Electoral Areas</b>								
0165-2-619-1000 R.D. Admin Charge	165	250	234	250	250	250	250	250
0165-2-619-1100 Employee Wages	1,366	1,500	1,183	1,500	1,500	1,500	1,500	1,500
0165-2-619-1400 Employee Benefits	273	300	237	300	300	300	300	300
0165-2-619-4600 By Law Enforcement Costs	0	400	0	400	400	400	400	400
0165-2-619-5300 Supplies	294	500	360	500	500	500	500	500
<b>Total Noise - Electoral Areas</b>	<b>2,098</b>	<b>2,950</b>	<b>2,014</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>
<b>Unightly Premises Bylaw-Area C&amp;E</b>								
0165-2-629-1000 R.D. Admin Charge	753	1,000	993	1,000	1,000	1,000	1,000	1,000
0165-2-629-1100 Employee Wages	7,586	11,300	8,030	11,300	11,300	11,300	11,300	11,300
0165-2-629-1400 Employee Benefits	3,597	2,270	3,939	2,270	2,270	2,270	2,270	2,270
0165-2-629-2110 Travel	0	1,000	52	600	600	600	600	600
0165-2-629-2114 Vehicle Operation	784	1,200	165	500	500	500	500	500
0165-2-629-4600 By Law Enforcement Costs	0	4,000	0	4,000	4,000	4,000	4,000	4,000
0165-2-629-5300 Supplies	324	1,000	382	1,000	1,000	1,000	1,000	1,000
0165-2-629-7199 Contingency	0	10,000	0	9,526	9,526	9,526	9,526	9,526
<b>Total Unightly Premises Bylaw-Area C&amp;E</b>	<b>13,044</b>	<b>31,770</b>	<b>13,561</b>	<b>30,196</b>	<b>30,196</b>	<b>30,196</b>	<b>30,196</b>	<b>30,196</b>
<b>Total Expenditures</b>	<b>15,142</b>	<b>34,720</b>	<b>15,575</b>	<b>33,146</b>	<b>33,146</b>	<b>33,146</b>	<b>33,146</b>	<b>33,146</b>
<b>Total Noise, Nuisance, Unightly Premis</b>	<b>-19,633</b>	<b>0</b>	<b>-19,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>166 House Numbering</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0166-1-700-1750 Tax. Req. Electoral Areas	-5,041	-4,500	-4,500	-5,005	-6,550	-6,550	-6,550	-6,550
<b>Total Tax. Requisition</b>	<b>-5,041</b>	<b>-4,500</b>	<b>-4,500</b>	<b>-5,005</b>	<b>-6,550</b>	<b>-6,550</b>	<b>-6,550</b>	<b>-6,550</b>
<b>Surplus/Deficit</b>								
0166-1-900-9000 Surplus/Deficit	-3,959	-4,096	-4,096	-1,545	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-3,959</b>	<b>-4,096</b>	<b>-4,096</b>	<b>-1,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-9,000</b>	<b>-8,596</b>	<b>-8,596</b>	<b>-6,550</b>	<b>-6,550</b>	<b>-6,550</b>	<b>-6,550</b>	<b>-6,550</b>
<b>Expenditures</b>								
<b>Operations</b>								
0166-2-122-1000 R.D. Admin charge	320	350	320	350	350	350	350	350
0166-2-122-1100 Employee Wages	3,820	3,500	3,275	3,500	3,500	3,500	3,500	3,500
0166-2-122-1400 Employee Benefits	764	700	655	700	700	700	700	700
0166-2-122-5300 Supplies	0	1,000	2,800	1,000	1,000	1,000	1,000	1,000
0166-2-122-7199 Contingency	0	3,046	0	1,000	1,000	1,000	1,000	1,000
<b>Total Operations</b>	<b>4,904</b>	<b>8,596</b>	<b>7,050</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>
<b>Total Expenditures</b>	<b>4,904</b>	<b>8,596</b>	<b>7,050</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>	<b>6,550</b>
<b>Total House Numbering</b>	<b>-4,096</b>	<b>0</b>	<b>-1,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0170-1-190-1590 Other Revenue	50	0	-688	0	0	0	0	0
<b>Total Other Revenue</b>	<b>50</b>	<b>0</b>	<b>-688</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant In Lieu</b>								
0170-1-200-2200 Federal Grant in Lieu	5	0	0	0	0	0	0	0
0170-1-200-2600 Provincial Grant in Lieu	-236	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-231</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0170-1-700-1750 Tax Req. Electoral Areas	-39,897	-39,897	-39,897	-39,897	-39,897	-39,897	-39,897	-39,897
<b>Total Tax. Req.</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>	<b>-39,897</b>
<b>Rental Revenue</b>								
0170-1-531-1405 Hall Rental -No GST	-63	0	0	0	0	0	0	0
0170-1-531-1407 Hall Rental	-16,559	-19,300	-16,664	-20,300	-20,300	-20,300	-20,300	-20,300
0170-1-531-1409 Supplementary Hall Rental Fees	-4,949	0	-4,679	0	0	0	0	0
<b>Total Rental Revenue</b>	<b>-21,571</b>	<b>-19,300</b>	<b>-21,343</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>
<b>Surplus/Deficit</b>								
0170-1-900-9000 Surplus/Deficit	-34,136	-44,859	-44,859	-59,115	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-34,136</b>	<b>-44,859</b>	<b>-44,859</b>	<b>-59,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-95,785</b>	<b>-104,056</b>	<b>-106,787</b>	<b>-119,312</b>	<b>-60,197</b>	<b>-60,197</b>	<b>-60,197</b>	<b>-60,197</b>
<b>Expenditures</b>								
<b>Administration</b>								
0170-2-121-1000 R.D. Admin Charge	2,659	2,700	2,754	2,700	2,700	2,700	2,700	2,700
0170-2-121-1001 Admin Costs	0	0	1,762	0	0	0	0	0
0170-2-121-2131 Telephone	1,028	1,100	1,073	1,100	1,100	1,100	1,100	1,100
0170-2-121-2376 Insurance	4,847	4,900	5,515	5,600	5,600	5,600	5,600	5,600
<b>Total Administration</b>	<b>8,534</b>	<b>8,700</b>	<b>11,104</b>	<b>9,400</b>	<b>9,400</b>	<b>9,400</b>	<b>9,400</b>	<b>9,400</b>
<b>Operations</b>								
0170-2-122-1001 Admin Costs	242	0	0	0	0	0	0	0
0170-2-122-1100 Employee Wages	8,604	8,781	9,694	10,212	10,212	10,212	10,212	10,212
0170-2-122-1400 Employee Benefits	2,448	1,921	2,322	2,234	2,234	2,234	2,234	2,234
0170-2-122-2114 Vehicle Operation	22	0	99	100	100	100	100	100
0170-2-122-2397 Janitorial	4,701	5,500	4,652	5,200	5,200	5,200	5,200	5,200
0170-2-122-2540 Lot & Building Maintenance	7,098	10,900	8,706	11,400	11,400	11,400	11,400	11,400
0170-2-122-4211 Maintenance Projects	10,314	11,000	0	41,000	10,771	10,771	10,771	10,771
0170-2-122-5300 Supplies	1,645	2,000	2,183	2,000	2,000	2,000	2,000	2,000

5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
0170-2-122-5520 Natural Gas	4,734	6,000	5,581	6,000	6,000	6,000	6,000	6,000
0170-2-122-5530 Electricity	2,404	2,400	3,149	2,700	2,700	2,700	2,700	2,700
0170-2-122-5535 Water	180	180	180	180	180	180	180	180
0170-2-122-7199 Contingency	0	46,674	0	28,888	0	0	0	0
<b>Total Operations</b>	<b>42,392</b>	<b>95,356</b>	<b>36,567</b>	<b>109,912</b>	<b>50,797</b>	<b>50,797</b>	<b>50,797</b>	<b>50,797</b>
<b>Total Expenditures</b>	<b>50,926</b>	<b>104,056</b>	<b>47,671</b>	<b>119,312</b>	<b>60,197</b>	<b>60,197</b>	<b>60,197</b>	<b>60,197</b>
<b>Total Thornhill Community Centre</b>	<b>-44,859</b>	<b>0</b>	<b>-59,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>171 Kitwanga Community Association</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0171-1-190-1590 Other Revenue	-1,500	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0171-1-200-2200 Federal Grant in	-14	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0171-1-700-1750 Tax Req. Electoral Areas	-28,902	-29,485	-29,485	-29,660	-29,650	-29,650	-29,650	-29,650
<b>Total Tax. Requisition</b>	<b>-28,902</b>	<b>-29,485</b>	<b>-29,485</b>	<b>-29,660</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>
<b>Surplus/Deficit</b>								
0171-1-900-9000 Surplus/Deficit	-898	-165	-165	10	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-898</b>	<b>-165</b>	<b>-165</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-31,314</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>	<b>-29,650</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0171-2-195-1000 R.D. Admin Charge	499	500	510	500	500	500	500	500
0171-2-195-7150 Transfer to Community Organization	1,500	0	0	0	0	0	0	0
0171-2-195-7160 Grant in Aid	29,150	29,150	29,150	29,150	29,150	29,150	29,150	29,150
<b>Total Grant to Other Organizations</b>	<b>31,149</b>	<b>29,650</b>	<b>29,660</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>
<b>Total Expenditures</b>	<b>31,149</b>	<b>29,650</b>	<b>29,660</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>	<b>29,650</b>
<b>Total Kitwanga Community Associatio</b>	<b>-165</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





## 5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014

Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>173 South Hazelton Parks and Recreation</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0173-1-200-2200 Federal Grant in Lieu	-55	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0173-1-700-1750 Tax. Req. Electoral Areas	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Tax. Requisition</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>Surplus/Deficit</b>								
0173-1-900-9000 Surplus/Deficit	-3,742	-4,535	-4,535	-5,483	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-3,742</b>	<b>-4,535</b>	<b>-4,535</b>	<b>-5,483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-5,797</b>	<b>-6,535</b>	<b>-6,535</b>	<b>-7,483</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0173-2-121-1000 R.D. Admin charge	543	200	550	200	200	200	200	200
0173-2-121-2376 Insurance	418	500	502	500	500	500	500	500
<b>Total Administration</b>	<b>961</b>	<b>700</b>	<b>1,052</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Operations</b>								
0173-2-122-4050 Maintenance General	300	500	0	500	500	500	500	500
0173-2-122-4211 Projects	0	5,335	0	6,283	800	800	800	800
<b>Total Operations</b>	<b>300</b>	<b>5,835</b>	<b>0</b>	<b>6,783</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
<b>Total Expenditures</b>	<b>1,261</b>	<b>6,535</b>	<b>1,052</b>	<b>7,483</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Total South Hazelton Parks and Recrea</b>	<b>-4,535</b>	<b>0</b>	<b>-5,483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

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Draft Plan-Prior to 2014  
Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>175 M K Bay Marina</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0175-1-190-1590 Other Rev-Winter Services	-121,243	-30,000	-66,761	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-121,243</b>	<b>-30,000</b>	<b>-66,761</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sale of Goods</b>								
0175-1-590-1408 Fuel	-1,420,147	-1,300,000	-898,457	0	0	0	0	0
0175-1-590-1412 Confection	-9,445	-10,000	-9,619	0	0	0	0	0
0175-1-590-1413 Bottle Deposit	-4	0	0	0	0	0	0	0
0175-1-590-1414 Ice	-11,653	-12,000	-10,159	0	0	0	0	0
0175-1-590-1416 Bait	-10,246	-12,000	-9,886	0	0	0	0	0
0175-1-590-1417 Clothing and Shoes	-6,350	-5,000	-5,029	0	0	0	0	0
0175-1-590-1418 Clothing and Safety - PST Exempt	-1,804	-2,000	-2,589	0	0	0	0	0
0175-1-590-1419 Marine Supply/Tackle	-69,262	-85,000	-60,936	0	0	0	0	0
0175-1-590-1424 Over/Under	789	0	-53	0	0	0	0	0
0175-1-590-1425 Groceries - Non Taxable	-1,034	-1,000	-1,014	0	0	0	0	0
0175-1-590-1426 Groceries - Taxable	-368	-500	-436	0	0	0	0	0
0175-1-590-1428 Cafeteria	-10,096	-12,000	-8,940	0	0	0	0	0
<b>Total Sale of Goods</b>	<b>-1,539,618</b>	<b>-1,419,500</b>	<b>-1,006,919</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0175-1-500-1592 Sale of Marina	0	0	-875,000	0	0	0	0	0
0175-1-500-8000 Interest Earned	-103	0	-90	0	0	0	0	0
<b>Total Investment Revenue</b>	<b>-103</b>	<b>0</b>	<b>-875,090</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sale of Services</b>								
0175-1-535-1420 Haul Out	-7,955	-6,000	-11,010	0	0	0	0	0
0175-1-535-1422 Showers & Laundry	-4,235	-3,000	-3,189	0	0	0	0	0
0175-1-535-1423 Fishing Licence Fee	0	0	-444	0	0	0	0	0
0175-1-535-1429 Pressure Washer/Rental	-1,206	-1,000	-125	0	0	0	0	0
0175-1-535-1431 Other Services	-6,612	-6,000	-12,504	0	0	0	0	0
0175-1-535-1590 Card Lock	-300	0	-2,100	0	0	0	0	0
<b>Total Sale of Services</b>	<b>-20,308</b>	<b>-16,000</b>	<b>-29,371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Rental Revenue</b>								
0175-1-531-1400 Moorage Fees	-375,232	-365,000	-261,305	0	0	0	0	0
0175-1-531-1401 Boat Launch	-37,790	-30,000	-36,549	0	0	0	0	0
0175-1-531-1402 Hydro	-28,342	-25,000	-24,084	0	0	0	0	0
0175-1-531-1403 Blocking/Stands	-1,725	-1,000	-500	0	0	0	0	0
0175-1-531-1404 Parking Fees	-1,000	0	-39,625	0	0	0	0	0
0175-1-531-1405 Parking- MK Bay	-7,600	-5,000	-5,700	0	0	0	0	0
0175-1-531-1406 Land Storage/Camping Fees	-1,500	0	-1,690	0	0	0	0	0
0175-1-531-1430 We Store It	50,347	0	975	0	0	0	0	0

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Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>175 M K Bay Marina</b>								
Total Rental Revenue	-402,842	-426,000	-368,478	0	0	0	0	0
Surplus/Deficit								
0175-1-900-9000 Surplus/Deficit	121,200	-8,067	-8,067	-724,925	0	0	0	0
Total Surplus/Deficit	121,200	-8,067	-8,067	-724,925	0	0	0	0
Total Revenue	-1,962,913	-1,899,567	-2,354,686	-724,925	0	0	0	0
<b>Expenditures</b>								
<b>Administration</b>								
0175-2-121-1000 R.D. Admin Charge	23,044	25,000	25,794	0	0	0	0	0
0175-2-121-2110 Travel	3,681	2,000	1,743	0	0	0	0	0
0175-2-121-8930 Service Charges	18,827	18,000	20,630	0	0	0	0	0
Total Administration	45,553	45,000	48,166	0	0	0	0	0
<b>Operations</b>								
0175-2-122-1100 Employee wages	369,700	300,000	351,910	0	0	0	0	0
0175-2-122-1400 Employee Benefits	6,373	45,000	88,746	0	0	0	0	0
0175-2-122-2114 Vehicle Operation	3,115	4,000	3,152	0	0	0	0	0
0175-2-122-2131 Telephone	8,840	8,000	7,449	0	0	0	0	0
0175-2-122-2200 Public Relations	1,449	2,000	7,127	0	0	0	0	0
0175-2-122-2300 Professional Fees	54,331	60,000	70,764	0	0	0	0	0
0175-2-122-2340 Training & Membership	0	2,000	1,494	0	0	0	0	0
0175-2-122-2376 Insurance	13,850	14,000	9,169	0	0	0	0	0
0175-2-122-2539 Equipment Lease & Maintenance	29,961	25,000	66,208	0	0	0	0	0
0175-2-122-2540 Lot & Building Maintenance	29,437	25,000	18,637	0	0	0	0	0
0175-2-122-2610 Foreshore Lease	8,118	8,200	2,560	0	0	0	0	0
0175-2-122-4211 Projects	60,508	0	18,515	0	0	0	0	0
0175-2-122-5300 Equipment & Supplies	29,572	35,000	68,200	0	0	0	0	0
0175-2-122-5315 Store Start Up Supplies and Misc	0	0	374	0	0	0	0	0
0175-2-122-5520 Natural Gas	4,900	6,000	4,427	0	0	0	0	0
0175-2-122-5530 Electricity	49,380	40,000	44,761	0	0	0	0	0
0175-2-122-7199 Contingency	0	293,367	0	724,925	0	0	0	0
Total Operations	669,534	867,567	763,494	724,925	0	0	0	0
<b>Cost of Goods Sold</b>								
0175-2-590-5600 Fuel	1,172,375	900,000	749,526	0	0	0	0	0
0175-2-590-5601 Concession	60,960	80,000	61,570	0	0	0	0	0
0175-2-590-5603 Cafeteria	5,784	6,000	5,689	0	0	0	0	0
0175-2-590-5604 Shrinkage	641	1,000	1,316	0	0	0	0	0
Total Cost of Goods Sold	1,239,760	987,000	818,102	0	0	0	0	0
Total Expenditures	1,954,846	1,899,567	1,629,762	724,925	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
175 M K Bay Marina								
<b>Total M K Bay Marina</b>	<b>-8,067</b>	<b>0</b>	<b>-724,925</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>176 Terrace Recreation and Cemetery</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0176-1-200-2200 Federal Grant in Lieu	-2,848	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-2,848</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0176-1-700-1750 Tax. Req. Electoral Areas	-569,078	-590,251	-590,251	-565,072	-594,496	-594,496	-594,496	-594,496
<b>Total Tax. Requisition</b>	<b>-569,078</b>	<b>-590,251</b>	<b>-590,251</b>	<b>-565,072</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>
<b>Surplus/Deficit</b>								
0176-1-900-9000 Surplus/Deficit	17,058	-4,245	-4,245	-29,424	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>17,058</b>	<b>-4,245</b>	<b>-4,245</b>	<b>-29,424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-554,868</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>	<b>-594,496</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0176-2-195-1000 R.D. Admin Charge	320	500	320	500	500	500	500	500
0176-2-195-4211 Projects	0	54,016	36,324	54,016	54,016	54,016	54,016	54,016
0176-2-195-7150 Cost Share Agreement	550,303	539,980	528,428	539,980	539,980	539,980	539,980	539,980
<b>Total Grant to Other Organizations</b>	<b>550,623</b>	<b>594,496</b>	<b>565,072</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>
<b>Total Expenditures</b>	<b>550,623</b>	<b>594,496</b>	<b>565,072</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>	<b>594,496</b>
<b>Total Terrace Recreation and Cemetery</b>	<b>-4,245</b>	<b>0</b>	<b>-29,424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>177 Skeena Ice Arena</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0177-1-190-1590 Other Revenue	-71,823	-41,000	-1,691	0	-30,000	-30,000	-30,000	-30,000
0177-1-190-1593 Donations	0	0	-297,990	-330,000	0	0	0	0
<b>Total Other Revenue</b>	<b>-71,823</b>	<b>-41,000</b>	<b>-299,681</b>	<b>-330,000</b>	<b>-30,000</b>	<b>-30,000</b>	<b>-30,000</b>	<b>-30,000</b>
<b>Grant In Lieu</b>								
0177-1-200-2200 Federal Grant in Lieu	-251	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-251</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0177-1-700-1750 Tax Req. Electoral Areas	-45,349	-49,050	-49,050	-48,790	-49,050	-49,050	-49,050	-49,050
0177-1-700-1751 Tax. Req. Municipal	-25,714	-27,560	-27,560	-29,331	-27,560	-27,560	-27,560	-27,560
<b>Total Tax. Req.</b>	<b>-71,063</b>	<b>-76,610</b>	<b>-76,610</b>	<b>-78,121</b>	<b>-76,610</b>	<b>-76,610</b>	<b>-76,610</b>	<b>-76,610</b>
<b>Surplus/Deficit</b>								
0177-1-900-9000 Surplus/Deficit	118	-18,656	-18,656	-81,243	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>118</b>	<b>-18,656</b>	<b>-18,656</b>	<b>-81,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-143,019</b>	<b>-136,266</b>	<b>-394,947</b>	<b>-489,364</b>	<b>-106,610</b>	<b>-106,610</b>	<b>-106,610</b>	<b>-106,610</b>
<b>Expenditures</b>								
<b>Projects</b>								
0177-2-620-2110 Travel	2,000	0	8,883	0	0	0	0	0
0177-2-620-2300 Consultant/professional fees	41,321	58,656	220,408	300,000	29,000	29,000	29,000	29,000
0177-2-620-5300 Supplies	2,403	1,000	4,060	8,000	1,000	1,000	1,000	1,000
0177-2-620-7199 Contingency	0	0	0	103,243	0	0	0	0
<b>Total Projects</b>	<b>45,724</b>	<b>59,656</b>	<b>233,350</b>	<b>411,243</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Grant to Organizations</b>								
0177-2-195-1000 R.D. Admin Charge	2,699	250	2,747	250	250	250	250	250
0177-2-195-1001 Admin Costs	245	0	0	0	0	0	0	0
0177-2-195-2300 Professional Fees	5,000	0	1,247	0	0	0	0	0
0177-2-195-7160 Grant in Aid	70,695	76,360	76,360	77,971	76,360	76,360	76,360	76,360
<b>Total Grant to Organizations</b>	<b>78,639</b>	<b>76,610</b>	<b>80,354</b>	<b>78,121</b>	<b>76,610</b>	<b>76,610</b>	<b>76,610</b>	<b>76,610</b>
<b>Total Expenditures</b>	<b>124,363</b>	<b>136,266</b>	<b>313,704</b>	<b>489,364</b>	<b>106,610</b>	<b>106,610</b>	<b>106,610</b>	<b>106,610</b>
<b>Total Skeena Ice Arena</b>	<b>-18,656</b>	<b>0</b>	<b>-81,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>178 Thornhill Parks and Recreation</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0178-1-200-2200 Federal Grant in Lieu	-556	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-556</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax, Requisition</b>								
0178-1-700-1750 Tax. Req. Electoral Areas	-79,000	-79,000	-79,000	-79,000	-127,428	-127,428	-127,428	-127,428
<b>Total Tax, Requisition</b>	<b>-79,000</b>	<b>-79,000</b>	<b>-79,000</b>	<b>-79,000</b>	<b>-127,428</b>	<b>-127,428</b>	<b>-127,428</b>	<b>-127,428</b>
<b>Surplus/Deficit</b>								
0178-1-900-9000 Surplus/Deficit	-72,395	-92,867	-92,867	-109,707	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-72,395</b>	<b>-92,867</b>	<b>-92,867</b>	<b>-109,707</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-151,951</b>	<b>-171,867</b>	<b>-171,867</b>	<b>-188,707</b>	<b>-127,428</b>	<b>-127,428</b>	<b>-127,428</b>	<b>-127,428</b>
<b>Expenditures</b>								
<b>Administration</b>								
0178-2-121-1000 R.D. Admin Charge	4,070	4,235	4,509	4,235	4,235	4,235	4,235	4,235
0178-2-121-2376 Insurance	2,643	3,000	2,545	3,000	3,000	3,000	3,000	3,000
<b>Total Administration</b>	<b>6,713</b>	<b>7,235</b>	<b>7,054</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>
<b>Operations</b>								
0178-2-122-4050 Maintenance General	9,768	22,791	14,472	21,961	21,961	21,961	21,961	21,961
0178-2-122-4052 Maintenance Aspen Park	1,183	38,301	1,217	38,475	38,475	38,475	38,475	38,475
0178-2-122-4054 Maintenance Edlund Park	749	3,355	726	6,101	6,101	6,101	6,101	6,101
0178-2-122-4056 Maintenance Multi #1	2,325	5,045	1,754	5,131	5,131	5,131	5,131	5,131
0178-2-122-4058 Maintenance Multi #2	1,563	4,792	1,745	4,876	4,876	4,876	4,876	4,876
0178-2-122-4060 Maintenance Copermtn School	1,828	7,379	2,061	7,528	7,528	7,528	7,528	7,528
0178-2-122-4062 Maintenance Comm Centre Grounds	1,415	7,506	2,209	7,649	7,649	7,649	7,649	7,649
0178-2-122-4064 Maintenance Agricultural Grounds	1,901	4,121	1,718	4,194	4,194	4,194	4,194	4,194
0178-2-122-4066 Maintenance Thornhill Landing	4,103	7,650	13,459	11,308	11,308	11,308	11,308	11,308
0178-2-122-4068 Maintenance Tennis Courts	1,573	4,159	775	4,225	4,225	4,225	4,225	4,225
0178-2-122-4070 Maintenance 4 Way Stop Intersection	4,595	5,485	3,814	5,597	5,597	5,597	5,597	5,597
0178-2-122-4084 Maintenance Penner St. Tot Lot	732	3,115	1,186	3,148	3,148	3,148	3,148	3,148
<b>Total Operations</b>	<b>31,735</b>	<b>113,699</b>	<b>45,117</b>	<b>120,193</b>	<b>120,193</b>	<b>120,193</b>	<b>120,193</b>	<b>120,193</b>
<b>Projects</b>								
0178-2-620-2300 Professional Fees-Study	19,690	0	980	0	0	0	0	0
0178-2-620-4084 Penner St. Tot Lot	0	0	10	0	0	0	0	0
0178-2-620-7199 Contingency	0	25,933	0	36,279	0	0	0	0
0178-2-620-8531 Other Projects	946	25,000	9,000	25,000	0	0	0	0
<b>Total Projects</b>	<b>20,636</b>	<b>50,933</b>	<b>9,990</b>	<b>61,279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
178 Thornhill Parks and Recreation								
<b>Total Expenditures</b>	<b>59,084</b>	<b>171,867</b>	<b>62,161</b>	<b>188,707</b>	<b>127,428</b>	<b>127,428</b>	<b>127,428</b>	<b>127,428</b>
<b>Total Thornhill Parks and Recreation</b>	<b>-92,867</b>	<b>0</b>	<b>-109,707</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>185 Security Alarm Systems</b>								
<b>Revenue</b>								
<b>Surplus/Deficit</b>								
0185-1-900-9000 Surplus/Deficit	-616	-616	-616	-616	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-616</b>	<b>-616</b>	<b>-616</b>	<b>-616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-616</b>	<b>-616</b>	<b>-616</b>	<b>-616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>								
<b>Admininstration</b>								
0185-2-121-1000 R.D. Admin charge	0	616	0	616	0	0	0	0
<b>Total Admininstration</b>	<b>0</b>	<b>616</b>	<b>0</b>	<b>616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>0</b>	<b>616</b>	<b>0</b>	<b>616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Security Alarm Systems</b>	<b>-616</b>	<b>0</b>	<b>-616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
186 Economic Dev-Telegraph Creek Port								
<b>Revenue</b>								
<b>Surplus/Deficit</b>								
0186-1-900-9000 Surplus/Deficit	-128,930	-128,930	-128,930	-128,930	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-128,930</b>	<b>-128,930</b>	<b>-128,930</b>	<b>-128,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-128,930</b>	<b>-128,930</b>	<b>-128,930</b>	<b>-128,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>								
<b>Operations</b>								
0186-2-122-2500 Maintenance	0	128,930	0	128,930	0	0	0	0
<b>Total Operations</b>	<b>0</b>	<b>128,930</b>	<b>0</b>	<b>128,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>0</b>	<b>128,930</b>	<b>0</b>	<b>128,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Economic Dev-Telegraph Creek P</b>	<b>-128,930</b>	<b>0</b>	<b>-128,930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>187 Planning-Lakelse Watershed Initiatives</b>								
<b>Revenue</b>								
<b>Funding Partners</b>								
0187-1-190-1593 Other Orgainzations	0	0	-2,039	0	0	0	0	0
<b>Total Funding Partners</b>	<b>0</b>	<b>0</b>	<b>-2,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Provincial Grants</b>								
0187-1-600-1762 Federal/Provincial Funding	-6,825	0	-5,852	0	0	0	0	0
0187-1-600-1766 Kemano MOU -Grant-in-lieu	-49,294	-51,866	-51,866	-40,000	-40,856	-40,856	-40,856	-40,856
<b>Total Provincial Grants</b>	<b>-56,119</b>	<b>-51,866</b>	<b>-57,718</b>	<b>-40,000</b>	<b>-40,856</b>	<b>-40,856</b>	<b>-40,856</b>	<b>-40,856</b>
<b>Surplus/Deficit</b>								
0187-1-900-9000 Surplus/Deficit	-71,746	-100,708	-100,708	-106,886	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-71,746</b>	<b>-100,708</b>	<b>-100,708</b>	<b>-106,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-127,865</b>	<b>-152,574</b>	<b>-160,465</b>	<b>-146,886</b>	<b>-40,856</b>	<b>-40,856</b>	<b>-40,856</b>	<b>-40,856</b>
<b>Expenditures</b>								
<b>Operations</b>								
0187-2-122-2114 Travel/Training	0	1,650	0	1,500	1,656	1,656	1,656	1,656
0187-2-122-2399 Contract	17,706	39,200	42,849	39,200	39,200	39,200	39,200	39,200
0187-2-122-4211 Projects	8,585	11,000	9,734	8,960	0	0	0	0
0187-2-122-5300 Supplies	866	4,050	996	4,050	0	0	0	0
0187-2-122-7199 Contingency	0	96,674	0	95,176	0	0	0	0
<b>Total Operations</b>	<b>27,157</b>	<b>152,574</b>	<b>53,579</b>	<b>146,886</b>	<b>40,856</b>	<b>40,856</b>	<b>40,856</b>	<b>40,856</b>
<b>Total Expenditures</b>	<b>27,157</b>	<b>152,574</b>	<b>53,579</b>	<b>146,886</b>	<b>40,856</b>	<b>40,856</b>	<b>40,856</b>	<b>40,856</b>
<b>Total Planning-Lakelse Watershed Initiat</b>	<b>-100,708</b>	<b>0</b>	<b>-106,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>190 Crystal Meth Response Project</b>								
<b>Revenue</b>								
<b>Surplus/Deficit</b>								
0190-1-900-9000 Surplus/Deficit	-12,205	-12,205	-12,205	-6,103	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-12,205</b>	<b>-12,205</b>	<b>-12,205</b>	<b>-6,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-12,205</b>	<b>-12,205</b>	<b>-12,205</b>	<b>-6,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>								
<b>Operations</b>								
0190-2-122-5300 Supplies	0	12,205	6,103	6,103	0	0	0	0
<b>Total Operations</b>	<b>0</b>	<b>12,205</b>	<b>6,103</b>	<b>6,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>0</b>	<b>12,205</b>	<b>6,103</b>	<b>6,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Crystal Meth Response Project</b>	<b>-12,205</b>	<b>0</b>	<b>-6,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014  
Year End Audit

	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0241-1-190-1591 Other Revenue	-1,802	0	-2,054	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-1,802</b>	<b>0</b>	<b>-2,054</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0241-1-411-1591 Other Service Revenue	-12,667	0	-2,880	0	0	0	0	0
0241-1-411-4010 Flat Rate - User Fees	-250,138	-250,000	-251,056	-250,000	-250,000	-250,000	-250,000	-250,000
0241-1-411-4011 Metered - User Fees	-47,458	-47,500	-47,315	-47,500	-47,500	-47,500	-47,500	-47,500
0241-1-411-4012 Service Connection Fees	0	-5,000	0	-5,000	-5,000	-5,000	-5,000	-5,000
0241-1-411-5290 Fines/Penalties	-7,493	-7,000	-7,132	-7,000	-7,000	-7,000	-7,000	-7,000
<b>Total User Fees</b>	<b>-317,756</b>	<b>-309,500</b>	<b>-308,383</b>	<b>-309,500</b>	<b>-309,500</b>	<b>-309,500</b>	<b>-309,500</b>	<b>-309,500</b>
<b>Grant in Lieu</b>								
0241-1-200-2200 Federal Grant in Lieu	-135	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0241-1-500-8000 Interest Earned	-3,531	-4,000	-3,789	-4,000	-4,000	-4,000	-4,000	-4,000
<b>Total Investment Revenue</b>	<b>-3,531</b>	<b>-4,000</b>	<b>-3,789</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>
<b>Tax. Requisitions</b>								
0241-1-700-1750 Tax Req. Electoral Areas	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750
0241-1-700-1752 Frontage/Parcel	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250
0241-1-700-1753 Frontage Tax R.D.	-1,621	-1,621	-1,619	-1,621	-1,621	-1,621	-1,621	-1,621
0241-1-700-1755 Parcel Tax - Woddlands Buy In	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250
<b>Total Tax. Requisitions</b>	<b>-185,871</b>	<b>-185,871</b>	<b>-185,869</b>	<b>-185,871</b>	<b>-185,871</b>	<b>-185,871</b>	<b>-185,871</b>	<b>-185,871</b>
<b>Surplus/Deficit</b>								
0241-1-900-9000 Surplus/Deficit	21,492	-10,086	-10,086	-105,346	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>21,492</b>	<b>-10,086</b>	<b>-10,086</b>	<b>-105,346</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Functions</b>								
0241-1-799-4010 Supplies - Recoveries	-12,338	-12,000	-16,302	-12,000	-12,000	-12,000	-12,000	-12,000
0241-1-799-4017 General Truck Recoveries	-27,554	-25,000	-31,887	-25,000	-25,000	-25,000	-25,000	-25,000
<b>Total Transfer From Other Functions</b>	<b>-39,892</b>	<b>-37,000</b>	<b>-48,189</b>	<b>-37,000</b>	<b>-37,000</b>	<b>-37,000</b>	<b>-37,000</b>	<b>-37,000</b>
<b>Transfer From Other Funds</b>								
0241-1-899-1241 Thornhill Water Utility Reserve Fund	-60,109	0	0	0	0	0	0	0
<b>Total Transfer From Other Funds</b>	<b>-60,109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-587,604</b>	<b>-546,457</b>	<b>-558,370</b>	<b>-641,717</b>	<b>-536,371</b>	<b>-536,371</b>	<b>-536,371</b>	<b>-536,371</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Expenditures</b>								
<b>Administration</b>								
0241-2-121-1000 R.D. Admin Charge	19,721	19,500	20,384	15,000	18,500	19,500	19,500	19,500
0241-2-121-2300 Studies	0	5,000	567	5,000	5,000	5,000	5,000	5,000
0241-2-121-2340 Training & Memberships	7,823	7,500	3,785	9,000	7,500	7,500	7,500	7,500
0241-2-121-2378 Insurance Claims	35,833	0	0	0	0	0	0	0
<b>Total Administration</b>	<b>63,377</b>	<b>32,000</b>	<b>24,736</b>	<b>29,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
<b>Operations</b>								
0241-2-122-1100 Employee wages	185,359	144,548	189,992	148,733	144,548	144,548	144,548	144,548
0241-2-122-1400 Employee Benefits	16,821	22,913	16,454	23,576	22,913	22,913	22,913	22,913
0241-2-122-2121 Postage	1,934	1,650	3,040	1,650	1,650	1,650	1,650	1,650
0241-2-122-2131 Telephone	20,423	17,500	20,511	17,500	17,500	17,500	17,500	17,500
0241-2-122-2300 Professional Fees	21,920	10,000	7,686	1,900	10,000	10,000	10,000	10,000
0241-2-122-2376 Insurance	9,142	9,200	10,428	9,200	9,200	9,200	9,200	9,200
0241-2-122-2540 Building Maintenance	673	2,000	2,867	2,000	2,000	2,000	2,000	2,000
0241-2-122-5300 Supplies	25,080	20,000	30,305	20,000	20,000	20,000	20,000	20,000
0241-2-122-5311 Supplies/Tools - Shared	13,289	20,000	13,627	20,000	20,000	20,000	20,000	20,000
0241-2-122-5520 Natural Gas	1,849	2,500	1,002	2,500	2,500	2,500	2,500	2,500
0241-2-122-5530 Electricity	51,520	52,000	68,487	60,000	52,000	52,000	52,000	52,000
0241-2-122-7199 Contingency	0	29,354	0	27,736	66,230	66,230	66,230	66,230
<b>Total Operations</b>	<b>347,811</b>	<b>331,665</b>	<b>344,401</b>	<b>334,795</b>	<b>368,541</b>	<b>368,541</b>	<b>368,541</b>	<b>368,541</b>
<b>Vehicle Maintenance</b>								
0241-2-419-1408 Fuel	26,053	30,000	28,299	30,000	30,000	30,000	30,000	30,000
0241-2-419-2376 Vehicle Insurance	6,228	6,500	5,694	6,500	6,500	6,500	6,500	6,500
0241-2-419-4001 11 F150 SC	377	2,000	308	2,000	2,000	2,000	2,000	2,000
0241-2-419-4002 03 F450	3,371	4,800	3,573	4,800	4,800	4,800	4,800	4,800
0241-2-419-4003 97 F350	-86	0	1,994	0	0	0	0	0
0241-2-419-4004 01 F150	1,272	3,800	320	3,800	3,800	3,800	3,800	3,800
0241-2-419-4005 06 F350	3,361	3,200	2,552	3,200	3,200	3,200	3,200	3,200
0241-2-419-4006 08 Dodge Ram	2,992	4,800	5,418	4,800	4,800	4,800	4,800	4,800
<b>Total Vehicle Maintenance</b>	<b>43,568</b>	<b>55,100</b>	<b>48,157</b>	<b>55,100</b>	<b>55,100</b>	<b>55,100</b>	<b>55,100</b>	<b>55,100</b>
<b>System Maintenance</b>								
0241-2-420-4022 System Maintenance-Labour	17,496	15,500	10,397	15,500	15,500	15,500	15,500	15,500
0241-2-420-5300 Equipment	27,967	23,500	3,027	23,500	23,500	23,500	23,500	23,500
<b>Total System Maintenance</b>	<b>45,463</b>	<b>39,000</b>	<b>13,424</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>
<b>Hydrant Maintenance</b>								
0241-2-421-1100 Employee wages	6,461	18,317	11,386	18,796	18,317	18,317	18,317	18,317
0241-2-421-2399 Equipment	190	5,200	795	5,200	5,200	5,200	5,200	5,200
0241-2-421-5300 Supplies	4,762	2,850	6,582	2,850	2,850	2,850	2,850	2,850



5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Total Hydrant Maintenance</b>	11,414	26,367	18,763	26,846	26,367	26,367	26,367	26,367
<b>Service Connections</b>								
0241-2-422-1100 Employee Wages	545	3,113	418	3,194	3,113	3,113	3,113	3,113
0241-2-422-2399 Equipment	499	5,250	468	5,250	5,250	5,250	5,250	5,250
0241-2-422-5300 Supplies	3,598	7,000	106	7,000	7,000	7,000	7,000	7,000
<b>Total Service Connections</b>	4,642	15,363	992	15,444	15,363	15,363	15,363	15,363
<b>Contribution to Reserve Fund</b>								
0241-2-810-8210 Contribution to Reserve	0	0	0	100,000	0	0	0	0
<b>Total Contribution to Reserve Fund</b>	0	0	0	100,000	0	0	0	0
<b>Projects</b>								
0241-2-620-8531 Engineering Structures	61,243	46,962	2,552	41,532	0	0	0	0
<b>Total Projects</b>	61,243	46,962	2,552	41,532	0	0	0	0
<b>Total Expenditures</b>	577,518	546,457	453,024	641,717	536,371	536,371	536,371	536,371
<b>Total Thornhill Water System</b>	-10,086	0	-105,346	0	0	0	0	0

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0242-1-190-1591 Other Revenue	-3,673	-28,504	0	-15,418	-5,869	-5,869	-5,869	-5,869
<b>Total Other Revenue</b>	<b>-3,673</b>	<b>-28,504</b>	<b>0</b>	<b>-15,418</b>	<b>-5,869</b>	<b>-5,869</b>	<b>-5,869</b>	<b>-5,869</b>
<b>User Fees</b>								
0242-1-411-4010 Flat Rate- User Fees	-14,244	-14,250	-13,214	-14,250	-14,250	-14,250	-14,250	-14,250
0242-1-411-4011 Metered - User Fees	-1,710	-1,700	-3,963	-4,000	-1,700	-1,700	-1,700	-1,700
0242-1-411-5290 Fines/Penalties	-391	0	-422	0	0	0	0	0
<b>Total User Fees</b>	<b>-16,345</b>	<b>-15,950</b>	<b>-17,598</b>	<b>-18,250</b>	<b>-15,950</b>	<b>-15,950</b>	<b>-15,950</b>	<b>-15,950</b>
<b>Tax. Requisitions</b>								
0242-1-700-1752 Parcel Tax	-127,300	-127,300	-127,300	-133,665	-133,665	-133,665	-133,665	-133,665
<b>Total Tax. Requisitions</b>	<b>-127,300</b>	<b>-127,300</b>	<b>-127,300</b>	<b>-133,665</b>	<b>-133,665</b>	<b>-133,665</b>	<b>-133,665</b>	<b>-133,665</b>
<b>Surplus/Deficit</b>								
0242-1-900-9000 Surplus/Deficit	22,880	26,427	26,427	21,726	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>22,880</b>	<b>26,427</b>	<b>26,427</b>	<b>21,726</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-124,439</b>	<b>-145,327</b>	<b>-118,472</b>	<b>-145,607</b>	<b>-155,484</b>	<b>-155,484</b>	<b>-155,484</b>	<b>-155,484</b>
<b>Expenditures</b>								
<b>Administration</b>								
0242-2-121-1000 R.D. Admin Charge	3,998	3,000	2,856	3,000	3,000	3,000	3,000	3,000
0242-2-121-1100 Employee wages	0	0	470	0	0	0	0	0
0242-2-121-1400 Employee Benefits	0	0	189	0	0	0	0	0
0242-2-121-2300 Professional Fees	0	2,321	66	2,321	0	0	0	0
<b>Total Administration</b>	<b>3,998</b>	<b>5,321</b>	<b>3,581</b>	<b>5,321</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Operations</b>								
0242-2-122-1100 Employee Wages	12,119	8,000	2,952	7,619	8,000	8,000	8,000	8,000
0242-2-122-1400 Employee Benefits	2,490	930	660	1,524	930	930	930	930
0242-2-122-2121 Postage	103	100	143	100	100	100	100	100
0242-2-122-2340 Training & Memberships	1,266	0	0	0	0	0	0	0
0242-2-122-2376 Insurance	2,092	2,100	2,510	2,100	2,100	2,100	2,100	2,100
0242-2-122-5300 Supplies	2,172	2,000	2,885	2,000	2,000	2,000	2,000	2,000
0242-2-122-7150 Contract	17,170	18,000	18,269	18,000	18,000	18,000	18,000	18,000
0242-2-122-7199 Contingency	0	0	0	0	12,478	12,478	12,478	12,478
<b>Total Operations</b>	<b>37,413</b>	<b>31,130</b>	<b>27,419</b>	<b>31,343</b>	<b>43,608</b>	<b>43,608</b>	<b>43,608</b>	<b>43,608</b>
<b>System Maintenance</b>								
0242-2-420-4019 Service Connections	2,697	0	0	0	0	0	0	0
0242-2-420-4022 Labour	522	820	519	820	820	820	820	820

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
0242-2-420-5300 Equipment	510	0	0	0	0	0	0	0
<b>Total System Maintenance</b>	<b>3,729</b>	<b>820</b>	<b>519</b>	<b>820</b>	<b>820</b>	<b>820</b>	<b>820</b>	<b>820</b>
<b>Hydrant Maintenance</b>								
0242-2-421-1100 Employee Wages	1,019	3,099	3,453	3,166	3,099	3,099	3,099	3,099
0242-2-421-5300 Supplies	0	250	519	250	250	250	250	250
<b>Total Hydrant Maintenance</b>	<b>1,019</b>	<b>3,349</b>	<b>3,972</b>	<b>3,416</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>
<b>Fiscal Services</b>								
0242-2-830-8121 Interest	55,006	55,006	55,006	55,006	55,006	55,006	55,006	55,006
0242-2-830-8131 Principal	49,701	49,701	49,701	49,701	49,701	49,701	49,701	49,701
<b>Total Fiscal Services</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>
<b>Total Expenditures</b>	<b>150,866</b>	<b>145,327</b>	<b>140,198</b>	<b>145,607</b>	<b>155,484</b>	<b>155,484</b>	<b>155,484</b>	<b>155,484</b>
<b>Total Terrace Rural Water System</b>	<b>26,427</b>	<b>0</b>	<b>21,726</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0243-1-190-1590 Capital Borrowing	0	-550,000	0	-492,854	0	0	0	0
0243-1-190-1591 Other Revenue	-416	-12,228	-19,010	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-416</b>	<b>-562,228</b>	<b>-19,010</b>	<b>-492,854</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0243-1-411-4010 Flat Rate - User Fees	-55,075	-60,000	-55,672	-60,000	-60,000	-60,000	-60,000	-60,000
0243-1-411-5290 Fines/Penalties	-2,038	-2,000	-1,641	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total User Fees</b>	<b>-57,113</b>	<b>-62,000</b>	<b>-57,313</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-62,000</b>
<b>Tax. Requisitions</b>								
0243-1-700-1752 Parcel Tax	-101,000	-103,500	-103,500	-103,509	-103,509	-103,509	-103,509	-103,509
0243-1-700-1753 Parcel Tax R.D.	-2,971	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500
<b>Total Tax. Requisitions</b>	<b>-103,971</b>	<b>-105,000</b>	<b>-105,000</b>	<b>-105,009</b>	<b>-105,009</b>	<b>-105,009</b>	<b>-105,009</b>	<b>-105,009</b>
<b>Grants</b>								
0243-1-600-1760 Infrastructure Grants	-24,406	0	0	0	0	0	0	0
0243-1-600-1765 Gas Tax Funding	0	0	0	-100,000	0	0	0	0
<b>Total Grants</b>	<b>-24,406</b>	<b>0</b>	<b>0</b>	<b>-100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0243-1-900-9000 Surplus/Deficit	226,124	272,050	272,050	216,364	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>226,124</b>	<b>272,050</b>	<b>272,050</b>	<b>216,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>40,219</b>	<b>-457,178</b>	<b>90,726</b>	<b>-543,499</b>	<b>-167,009</b>	<b>-167,009</b>	<b>-167,009</b>	<b>-167,009</b>
<b>Expenditures</b>								
<b>Administration</b>								
0243-2-121-1000 R.D. Admin Charge	6,129	6,150	5,227	6,150	6,150	6,150	6,150	6,150
0243-2-121-1100 Employee Wages	13,104	5,157	1,007	4,199	4,199	4,199	4,199	4,199
0243-2-121-1400 Employee Benefits	1,675	1,289	189	1,050	1,050	1,050	1,050	1,050
0243-2-121-2300 Professional Fees	14,805	10,000	1,578	10,000	10,000	10,000	10,000	10,000
0243-2-121-2340 Training & Membership	2,755	2,500	1,120	2,500	2,500	2,500	2,500	2,500
<b>Total Administration</b>	<b>38,468</b>	<b>25,096</b>	<b>9,121</b>	<b>23,899</b>	<b>23,899</b>	<b>23,899</b>	<b>23,899</b>	<b>23,899</b>
<b>Operations</b>								
0243-2-122-1100 Employee Wages	5,788	10,712	12,766	10,988	13,819	13,819	13,819	13,819
0243-2-122-1400 Employee Benefits	1,581	2,142	3,446	2,198	2,764	2,764	2,764	2,764
0243-2-122-2110 Travel	178	0	0	0	0	0	0	0
0243-2-122-2121 Postage	587	500	355	500	500	500	500	500
0243-2-122-2131 Telephone	2,547	1,500	3,077	1,500	1,500	1,500	1,500	1,500
0243-2-122-2376 Insurance	2,643	2,650	3,111	2,650	1,500	1,500	1,500	1,500

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
0243-2-122-2399 Contract - New Hazelton	46,267	50,000	61,729	50,000	45,000	45,000	45,000	45,000
0243-2-122-2540 Lot & Building Maintenance	1,463	1,500	99	1,500	1,000	1,000	1,000	1,000
0243-2-122-5300 Supplies	9,426	5,000	4,094	5,000	5,000	5,000	5,000	5,000
0243-2-122-5530 Electricity	13,048	11,500	8,019	11,500	4,000	4,000	4,000	4,000
0243-2-122-7199 Contingency	0	2,500	2,223	4,686	20,888	20,888	20,888	20,888
0243-2-122-8531 Engineering Structures	1,796	0	0	0	0	0	0	0
<b>Total Operations</b>	<b>85,323</b>	<b>88,004</b>	<b>98,919</b>	<b>90,522</b>	<b>95,971</b>	<b>95,971</b>	<b>95,971</b>	<b>95,971</b>
<b>System Maintenance</b>								
0243-2-420-2399 Contract	2,999	0	0	0	0	0	0	0
0243-2-420-4022 Maintenance	13,510	0	0	0	0	0	0	0
0243-2-420-5300 Equipment	-400	0	977	0	0	0	0	0
<b>Total System Maintenance</b>	<b>16,109</b>	<b>0</b>	<b>977</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer to Other functions</b>								
0243-2-799-0105 Feasibility Study Reserve	0	329,078	0	329,078	0	0	0	0
<b>Total Transfer to Other functions</b>	<b>0</b>	<b>329,078</b>	<b>0</b>	<b>329,078</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contribution to Capital</b>								
0243-2-800-8531 Engineering Structures	91,931	0	0	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>91,931</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0243-2-620-8531 Engineering structures	0	15,000	16,622	100,000	0	0	0	0
<b>Total Projects</b>	<b>0</b>	<b>15,000</b>	<b>16,622</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0243-2-830-8121 Interest	0	0	0	0	20,904	20,904	20,904	20,904
0243-2-830-8131 Principal	0	0	0	0	26,235	26,235	26,235	26,235
<b>Total Fiscal Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,139</b>	<b>47,139</b>	<b>47,139</b>	<b>47,139</b>
<b>Total Expenditures</b>	<b>231,831</b>	<b>457,178</b>	<b>125,638</b>	<b>543,499</b>	<b>167,009</b>	<b>167,009</b>	<b>167,009</b>	<b>167,009</b>
<b>Total South Hazelton Water System</b>	<b>272,050</b>	<b>0</b>	<b>216,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2015

Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>340 Queensway Sewer Utility</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0340-1-190-1590 Other Revenue	0	0	-9	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0340-1-411-1591 Other Service Revenue	-8,272	-1,500	-12,822	-2,216	-4,888	-4,888	-4,888	0
0340-1-411-4010 Flat Rate	-58,792	-59,280	-59,290	-59,280	-59,280	-59,280	-59,280	0
0340-1-411-4011 Metered - User Fees	-9,338	-9,856	-10,369	-10,369	-9,856	-9,856	-9,856	0
0340-1-411-5290 Fines/Penalties	-1,619	0	-1,479	-1,500	0	0	0	0
<b>Total User Fees</b>	<b>-78,020</b>	<b>-70,636</b>	<b>-83,959</b>	<b>-73,365</b>	<b>-74,024</b>	<b>-74,024</b>	<b>-74,024</b>	<b>0</b>
<b>Investment Revenue</b>								
0340-1-500-8000 Interest Earned	-1,668	-1,750	-2,128	-2,000	-1,750	-1,750	-1,750	0
<b>Total Investment Revenue</b>	<b>-1,668</b>	<b>-1,750</b>	<b>-2,128</b>	<b>-2,000</b>	<b>-1,750</b>	<b>-1,750</b>	<b>-1,750</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0340-1-900-9000 Surplus/Deficit	45,470	-10,315	-10,315	-409	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>45,470</b>	<b>-10,315</b>	<b>-10,315</b>	<b>-409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Funds</b>								
0340-1-899-0340 Queensway Sewer Fund	-46,174	0	0	0	0	0	0	0
<b>Total Transfer From Other Funds</b>	<b>-46,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-80,393</b>	<b>-82,701</b>	<b>-96,412</b>	<b>-75,774</b>	<b>-75,774</b>	<b>-75,774</b>	<b>-75,774</b>	<b>0</b>
<b>Expenditures</b>								
<b>Administration</b>								
0340-2-121-1000 R.D. Admin Charge	3,781	3,800	3,911	4,000	4,000	4,000	4,000	0
0340-2-121-2340 Training & Memberships	2,193	2,500	3,522	2,500	2,500	2,500	2,500	0
<b>Total Administration</b>	<b>5,974</b>	<b>6,300</b>	<b>7,433</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>0</b>
<b>Operations</b>								
0340-2-122-2300 Professional Fees	2,709	4,000	0	4,000	4,000	4,000	4,000	0
0340-2-122-2376 Insurance	2,643	2,650	3,111	2,500	2,500	2,500	2,500	0
0340-2-122-5300 Supplies	179	1,000	368	1,000	1,000	1,000	1,000	0
<b>Total Operations</b>	<b>5,531</b>	<b>7,650</b>	<b>3,479</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>0</b>
<b>Collection-Treatment</b>								
0340-2-421-1100 Employee wages	21,125	20,677	27,381	21,230	21,230	21,230	21,230	0
0340-2-421-1400 Employee Benefits	5,505	5,400	6,770	5,544	5,544	5,544	5,544	0
0340-2-421-4022 System Maint Labour	5,107	5,000	1,328	5,200	5,200	5,200	5,200	0
0340-2-421-4024 System Maint Equipment	5,271	12,420	10,654	12,420	12,420	12,420	12,420	0

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>340 Queensway Sewer Utility</b>								
0340-2-421-5300 Supplies	17,153	13,500	17,775	11,700	11,700	11,700	11,700	0
0340-2-421-5530 Electricity	4,231	5,000	6,631	5,500	5,500	5,500	5,500	0
0340-2-421-5535 Water	180	180	0	180	180	180	180	0
<b>Total Collection-Treatment</b>	<b>58,572</b>	<b>62,177</b>	<b>70,540</b>	<b>61,774</b>	<b>61,774</b>	<b>61,774</b>	<b>61,774</b>	<b>0</b>
<b>Treatment</b>								
0340-2-422-5530 Electricity	0	0	997	0	0	0	0	0
<b>Total Treatment</b>	<b>0</b>	<b>0</b>	<b>997</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service Connections</b>								
0340-2-423-4211 Projects	0	0	6,980	0	0	0	0	0
<b>Total Service Connections</b>	<b>0</b>	<b>0</b>	<b>6,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contribution to Reserve</b>								
0340-2-810-8210 Contribution to Reserve	0	6,574	6,574	0	0	0	0	0
<b>Total Contribution to Reserve</b>	<b>0</b>	<b>6,574</b>	<b>6,574</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>70,077</b>	<b>82,701</b>	<b>96,003</b>	<b>75,774</b>	<b>75,774</b>	<b>75,774</b>	<b>75,774</b>	<b>0</b>
<b>Total Queensway Sewer Utility</b>	<b>-10,315</b>	<b>0</b>	<b>-409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2015



Draft Plan-Prior to 2014 Year End Audit	2013 ACTUAL	2014 BUDGET	2014 ACTUAL	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>342 Commercial Core Sewer System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0342-1-190-1590 Other Revenue	0	0	0	-1,848,141	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,848,141</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grants</b>								
0342-1-600-1765 Gas Tax Funding	0	0	0	-1,600,000	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0342-1-900-9000 Surplus/Deficit	-33,465	-13,614	-13,614	48,141	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-33,465</b>	<b>-13,614</b>	<b>-13,614</b>	<b>48,141</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-33,465</b>	<b>-13,614</b>	<b>-13,614</b>	<b>-3,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>								
<b>Projects</b>								
0342-2-620-2300 Professional Fees	15,998	13,614	61,614	0	0	0	0	0
0342-2-620-5300 Supplies	3,853	0	140	0	0	0	0	0
<b>Total Projects</b>	<b>19,851</b>	<b>13,614</b>	<b>61,754</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contribution to Capital</b>								
0342-2-800-8531 Engineering Structures	0	0	0	3,400,000	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>19,851</b>	<b>13,614</b>	<b>61,754</b>	<b>3,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Commercial Core Sewer System</b>	<b>-13,614</b>	<b>0</b>	<b>48,141</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Surplus (-)/Deficit</b>	<b>-1,090,180</b>	<b>0</b>	<b>-2,467,432</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>