



# 2018-2022 Financial Plan



Regional District of  
**Kitimat-Stikine**

## 5 YEAR FINANCIAL PLAN SUMMARY

Date : Feb 14, 2018

Time : 9:27 am

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2016	2017	2017	2018	2019	2020	2021	2022
<b>Revenue</b>								
Tax Levy	-7,875,981	-8,089,292	-8,089,292	-8,482,311	-9,605,495	-9,695,495	-9,655,495	-9,686,845
Tax Levy -Parcel Tax	-432,970	-432,589	-432,589	-434,452	-460,944	-460,944	-460,944	-460,944
Tax Levy-Rail Tax Mitigation	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485
Tax Levy-R.D. Parcel Tax	-2,841	-3,121	-2,830	-3,121	-3,121	-3,121	-3,121	-3,121
Grants in lieu	-33,856	0	-37,103	0	0	0	0	0
Grants	-3,861,486	-7,843,424	-6,205,751	-7,871,812	-785,933	-285,933	-285,933	-245,933
Interest Earned	-51,565	-59,000	-50,880	-47,050	-49,000	-49,000	-49,000	-49,000
Revenue From Own Sources	-2,761,240	-7,952,688	-6,155,311	-6,043,055	-4,706,343	-4,534,231	-4,247,231	-4,240,731
Transfers from Other Functions	-284,866	-230,000	-261,188	-230,000	-230,000	-230,000	-230,000	-230,000
Transfer from Other Funds	-4,155,469	-1,973,281	-1,509,578	-800,000	-55,000	-468,000	-55,000	-55,000
Capital Borrowing	-15,599,048	-5,116,345	-4,690,341	-1,636,919	0	0	0	0
Transfers From Member Municipalities	-539,765	-532,864	-539,765	-532,864	-532,864	-532,864	-532,864	-532,864
Surplus/Deficit	44,637	-1,136,476	-1,136,473	-3,773,854	0	0	0	0
<b>Total Revenue</b>	<b>-35,587,935</b>	<b>-33,402,565</b>	<b>-29,144,585</b>	<b>-29,888,923</b>	<b>-16,462,185</b>	<b>-16,293,073</b>	<b>-15,553,073</b>	<b>-15,537,923</b>
<b>Expenditures</b>								
General Government Expenditures	2,488,227	2,605,644	2,388,650	2,683,197	2,673,769	2,223,769	2,223,769	2,223,769
General Government -Electoral Area	59,261	62,000	37,619	93,381	62,000	62,000	62,000	94,000
Feasibility Study Reserve Fund	101,297	376,761	92,259	345,921	84,688	84,688	84,688	84,688
South Hazelton Fire Protection	20,848	160,433	19,781	162,652	22,000	22,000	22,000	22,000
Skeena Fire Protection	1,200,072	1,273,263	1,782,312	664,012	879,057	919,057	879,057	879,057
Dease Lake Fire Protection	170,602	163,117	148,037	105,080	90,000	90,000	90,000	90,000
Hazelton Rural Fire Protection	26,701	229,313	26,154	253,159	50,000	50,000	50,000	50,000
Preparation for Emergencies	161,301	167,822	159,954	144,136	146,947	146,947	146,947	146,947
Regional 911 Emergency Telephone Sys.	494,331	719,228	547,617	713,738	602,500	602,500	602,500	602,500
Emergency Measures Program	209,794	368,489	256,401	319,552	294,800	294,800	294,800	294,800
Thornhill Dog Control	166,728	216,557	164,702	219,389	198,589	198,589	198,589	198,589
Copperside Estates Streetlighting	7,142	6,250	7,559	6,250	6,250	6,250	6,250	6,250
Gossan Creek Subdivision Streetlighting	457	650	240	650	650	650	650	0
Lakelse Lake Streetlighting	460	1,598	530	1,468	550	550	550	550
South Hazelton Streetlighting	15,766	15,750	16,230	15,850	16,250	16,250	16,250	16,250
Thornhill Streetlighting	102,872	113,728	105,633	110,535	113,600	113,600	113,600	113,600
New Remo Streetlighting	689	1,000	685	1,014	700	700	700	700
Skeena Regional Transit	289,046	311,298	299,633	390,223	365,397	365,397	365,397	365,397
Terrace Regional Transit	140,269	150,590	151,621	150,590	150,590	150,590	150,590	150,590
Hazelton Area Transit	109,819	120,877	125,569	280,789	323,985	323,985	323,985	323,985
New Remo Dyke	607	119,118	968	126,979	8,829	8,829	8,829	8,829
Terrace Library Cost Sharing	211,440	223,707	216,987	228,164	228,164	228,164	228,164	228,164
Hazelton Library Cost Sharing	99,820	99,860	99,840	99,780	99,760	99,760	99,760	99,760
Skeena Television Rebroadcasting	26,740	27,540	27,540	26,528	26,528	26,528	26,528	26,528
Heritage Register	1,437	16,985	29,651	19,700	14,700	14,700	14,700	14,700
Planning Services	609,933	767,706	571,847	798,308	798,308	798,308	798,308	798,308
Planning - Lakelse Watershed Society	42,316	140,573	47,168	138,548	46,500	46,500	46,500	0

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For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2016	2017	2017	2018	2019	2020	2021	2022
Economic Development Commission	150,999	142,531	166,972	315,227	315,227	315,227	315,227	315,227
Economic Dev. Telegraph Creek Port	11,423	117,508	0	117,508	0	0	0	0
Noise, Nuisance, Unsightly Prem. Bylaw	19,364	27,750	18,074	30,750	30,750	30,750	30,750	30,750
House Numbering	10,360	17,963	5,187	23,326	10,550	10,550	10,550	10,550
Thornhill Community Centre	56,449	117,933	157,654	378,709	120,300	120,300	120,300	120,300
Kitwanga Community Centre	30,750	30,750	30,700	32,800	32,800	32,800	32,800	32,800
Terrace Area Solid Waste and Recycable	17,013,969	4,301,690	4,519,589	3,854,271	3,226,197	3,226,197	3,226,197	3,226,197
Southwest Lakeview Grant-in-aid	4,050	4,050	4,120	5,850	5,850	5,850	5,850	5,850
MK Bay Marina	691,787	0	0	0	0	0	0	0
South Hazelton Parks and Recreation	1,515	7,427	1,973	9,454	4,000	4,000	4,000	4,000
Terrace Area Recreation and Cemetery	641,816	655,310	574,385	710,925	630,000	630,000	630,000	630,000
Hazeltons & Stewart Area Solid Waste	4,048,479	8,292,041	3,552,534	5,369,053	2,185,197	2,033,895	2,033,895	2,033,895
Skeena Ice Arena	690,389	8,593,018	6,915,798	8,496,762	262,595	262,595	262,595	262,595
Thornhill Parks and Récreation	110,457	164,433	154,568	104,038	104,038	104,038	104,038	104,038
Security Alarm Systems	616	0	0	0	0	0	0	0
South Hazelton Water	250,152	155,438	95,102	143,638	183,202	183,202	183,202	183,202
Thornhill Water System	685,158	826,640	806,219	666,215	760,320	1,460,320	760,320	760,320
Terrace Rural water System	140,902	151,423	148,772	165,505	157,350	157,350	157,350	157,350
Queensway Sewer Utility	95,515	613,091	136,822	641,586	404,986	97,176	97,176	97,176
Commercial Core Sewer	2,499,575	190,848	217,306	190,849	190,848	190,848	190,848	190,848
Municipal Debenture Payments	539,765	532,864	539,765	532,864	532,864	532,864	532,864	532,864
<b>Total Expenditures</b>	<b>34,451,463</b>	<b>33,402,565</b>	<b>25,370,729</b>	<b>29,888,923</b>	<b>16,462,185</b>	<b>16,293,073</b>	<b>15,553,073</b>	<b>15,537,923</b>
<b>Total Surplus (-)/Deficit</b>	<b>-1,136,473</b>	<b>0</b>	<b>-3,773,856</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0101-1-190-1590 Other Revenue	-28,062	0	-212,322	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-28,062</b>	<b>0</b>	<b>-212,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0101-1-200-2200 Federal Grant in Lieu	-20,578	0	-1,986	0	0	0	0	0
0101-1-200-2600 Provincial Grant in Lieu	-11,103	0	-35,117	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-31,681</b>	<b>0</b>	<b>-37,103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0101-1-500-8000 Interest Earned	-37,425	-40,000	-49,984	-40,000	-40,000	-40,000	-40,000	-40,000
<b>Total Investment Revenue</b>	<b>-37,425</b>	<b>-40,000</b>	<b>-49,984</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>
<b>Administration Recovery</b>								
0101-1-570-8900 Admin Recoveries from Other Functions	-206,916	-160,000	-182,339	-160,000	-160,000	-160,000	-160,000	-160,000
<b>Total Administration Recovery</b>	<b>-206,916</b>	<b>-160,000</b>	<b>-182,339</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>
<b>Tax. Requisitions</b>								
0101-1-700-1750 Tax Req. Electoral Areas	-459,088	-420,121	-420,121	-429,605	-610,678	-629,979	-629,979	-629,979
0101-1-700-1751 Tax. Req. Municipal	-779,104	-702,403	-702,403	-682,653	-971,391	-1,002,090	-1,002,090	-1,002,090
<b>Total Tax. Requisitions</b>	<b>-1,238,192</b>	<b>-1,122,524</b>	<b>-1,122,524</b>	<b>-1,112,258</b>	<b>-1,582,069</b>	<b>-1,632,069</b>	<b>-1,632,069</b>	<b>-1,632,069</b>
<b>Building Rental</b>								
0101-1-531-1407 Building Leases	-201,709	-201,700	-201,709	-201,700	-201,700	-201,700	-201,700	-201,700
<b>Total Building Rental</b>	<b>-201,709</b>	<b>-201,700</b>	<b>-201,709</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>
<b>Grants - Provincial</b>								
0101-1-600-1758 Administration Grant	-187,763	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000
0101-1-600-1761 Provincial Ministries	-59,513	-30,000	-10,487	0	0	0	0	0
0101-1-600-1766 Kemano MOU - Grant in lieu	-500,000	-500,000	-500,000	-500,000	-500,000	0	0	0
<b>Total Grants - Provincial</b>	<b>-747,276</b>	<b>-720,000</b>	<b>-700,487</b>	<b>-690,000</b>	<b>-690,000</b>	<b>-190,000</b>	<b>-190,000</b>	<b>-190,000</b>
<b>Surplus/Deficit</b>								
0101-1-900-9000 Surplus/Deficit	-358,387	-361,420	-361,420	-479,239	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-358,387</b>	<b>-361,420</b>	<b>-361,420</b>	<b>-479,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-2,849,647</b>	<b>-2,605,644</b>	<b>-2,867,888</b>	<b>-2,683,197</b>	<b>-2,673,769</b>	<b>-2,223,769</b>	<b>-2,223,769</b>	<b>-2,223,769</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0101-2-113-1001 Admin Costs	8,585	10,000	729	101	101	101	101	101



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	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
0101-2-113-1190 Director Remuneration	183,900	195,000	184,330	195,000	195,000	195,000	195,000	195,000
0101-2-113-1400 Employee Benefits	2,472	3,000	2,317	3,000	3,000	3,000	3,000	3,000
0101-2-113-2110 Travel	92,948	110,000	78,256	110,000	110,000	110,000	110,000	110,000
0101-2-113-2200 Public Relations	2,359	8,000	5,328	8,000	8,000	8,000	8,000	8,000
0101-2-113-2395 Yellowhead Highway Assoc Member	5,679	6,000	6,053	7,000	7,000	7,000	7,000	7,000
0101-2-113-4211 Projects	90,201	75,000	378,993	200,000	200,000	200,000	200,000	200,000
0101-2-113-7160 Grant in Aid	86,518	184,998	84,689	186,504	186,504	186,504	186,504	186,504
0101-2-113-7199 Contingency	0	40,190	0	44,992	35,564	35,564	35,564	35,564
<b>Total Board Expenditures</b>	<b>472,662</b>	<b>632,188</b>	<b>740,694</b>	<b>754,597</b>	<b>745,169</b>	<b>745,169</b>	<b>745,169</b>	<b>745,169</b>
<b>Treaty Advisory Committees</b>								
0101-2-119-4800 Skeena Tac	4,194	23,000	10,438	23,000	23,000	23,000	23,000	23,000
<b>Total Treaty Advisory Committees</b>	<b>4,194</b>	<b>23,000</b>	<b>10,438</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>
<b>Regional Economic Development</b>								
0101-2-115-1100 Employee wages	26,167	20,000	8,712	20,000	20,000	20,000	20,000	20,000
0101-2-115-1400 Employee Benefits	5,592	4,000	4,237	4,000	4,000	4,000	4,000	4,000
0101-2-115-2110 Travel	8,542	6,000	6,093	6,000	6,000	6,000	6,000	6,000
0101-2-115-2200 Public Relations	1,323	2,000	2,935	2,000	2,000	2,000	2,000	2,000
0101-2-115-2219 Misc Promotions	2,449	4,000	3,334	4,000	4,000	4,000	4,000	4,000
0101-2-115-4211 Projects	9,941	31,600	5,133	31,600	31,600	31,600	31,600	31,600
<b>Total Regional Economic Development</b>	<b>54,015</b>	<b>67,600</b>	<b>30,445</b>	<b>67,600</b>	<b>67,600</b>	<b>67,600</b>	<b>67,600</b>	<b>67,600</b>
<b>Administration</b>								
0101-2-121-1100 Employee wages	545,429	650,000	575,383	650,000	650,000	650,000	650,000	650,000
0101-2-121-1400 Employee Benefits	123,644	160,000	140,685	160,000	160,000	160,000	160,000	160,000
0101-2-121-2110 Travel	12,032	18,000	10,967	18,000	18,000	18,000	18,000	18,000
0101-2-121-2310 Auditing	14,159	15,000	1,079	15,000	15,000	15,000	15,000	15,000
0101-2-121-2340 Training & Memberships	9,589	25,000	21,041	25,000	25,000	25,000	25,000	25,000
0101-2-121-7199 Contingency	0	20,000	0	20,000	20,000	20,000	20,000	20,000
0101-2-121-8930 Service charges	4,287	5,000	2,235	5,000	5,000	5,000	5,000	5,000
<b>Total Administration</b>	<b>709,139</b>	<b>893,000</b>	<b>751,389</b>	<b>893,000</b>	<b>893,000</b>	<b>893,000</b>	<b>893,000</b>	<b>893,000</b>
<b>Operations</b>								
0101-2-122-2114 Vehicle Operation	5,512	7,000	7,952	8,000	8,000	8,000	8,000	8,000
0101-2-122-2121 Postage	4,523	8,000	6,715	8,000	8,000	8,000	8,000	8,000
0101-2-122-2131 Telephone	26,685	23,200	30,761	25,000	25,000	25,000	25,000	25,000
0101-2-122-2376 Insurance	16,992	20,000	21,294	22,000	22,000	22,000	22,000	22,000
0101-2-122-2539 Equipment Lease & Maintenance	51,114	40,000	26,905	40,000	40,000	40,000	40,000	40,000
0101-2-122-4211 Projects	7,028	110,000	69,355	80,000	80,000	80,000	80,000	80,000
0101-2-122-5300 Supplies	31,850	35,000	17,337	35,000	35,000	35,000	35,000	35,000
0101-2-122-5310 Computer Supplies	21,788	30,000	29,776	30,000	30,000	30,000	30,000	30,000
<b>Total Operations</b>	<b>165,494</b>	<b>273,200</b>	<b>210,095</b>	<b>248,000</b>	<b>248,000</b>	<b>248,000</b>	<b>248,000</b>	<b>248,000</b>

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	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
<b>Office Building</b>								
0101-2-247-1100 Wages	55,801	64,000	51,808	64,000	64,000	64,000	64,000	64,000
0101-2-247-1400 Benefits	4,104	5,000	3,566	5,000	5,000	5,000	5,000	5,000
0101-2-247-2300 Professional Fees	6,000	5,000	0	5,000	5,000	5,000	5,000	5,000
0101-2-247-2376 Insurance/Property Taxes	45,824	50,000	47,797	50,000	50,000	50,000	50,000	50,000
0101-2-247-2540 Lot & Building Maintenance	32,168	40,000	50,210	50,000	50,000	50,000	50,000	50,000
0101-2-247-4211 Projects	437,833	50,000	0	30,000	30,000	30,000	30,000	30,000
0101-2-247-5300 Supplies	3,953	4,000	2,948	4,000	4,000	4,000	4,000	4,000
0101-2-247-5310 Janitorial supplies	3,391	4,000	2,826	4,000	4,000	4,000	4,000	4,000
0101-2-247-5520 Natural Gas	11,824	12,656	16,824	15,000	15,000	15,000	15,000	15,000
0101-2-247-5530 Electricity	19,905	20,000	19,959	20,000	20,000	20,000	20,000	20,000
<b>Total Office Building</b>	<b>620,603</b>	<b>254,656</b>	<b>195,938</b>	<b>247,000</b>	<b>247,000</b>	<b>247,000</b>	<b>247,000</b>	<b>247,000</b>
<b>Fiscal Services</b>								
0101-2-830-8121 Interest	42,120	42,000	29,650	30,000	30,000	0	0	0
0101-2-830-8131 Principal	420,000	420,000	420,000	420,000	420,000	0	0	0
<b>Total Fiscal Services</b>	<b>462,120</b>	<b>462,000</b>	<b>449,650</b>	<b>450,000</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>2,488,227</b>	<b>2,605,644</b>	<b>2,388,650</b>	<b>2,683,197</b>	<b>2,673,769</b>	<b>2,223,769</b>	<b>2,223,769</b>	<b>2,223,769</b>
<b>Total General Government Services</b>	<b>-361,420</b>	<b>0</b>	<b>-479,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018

Draft Five Year Plan  
Prior to 2017 Audit

	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>102 General Government-Electoral Areas</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0102-1-200-2200 Federal Grant	-325	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisitions</b>								
0102-1-700-1750 Tax Req: Electoral Areas	-43,523	-71,936	-71,936	-69,000	-62,000	-62,000	-62,000	-94,000
<b>Total Tax Requisitions</b>	<b>-43,523</b>	<b>-71,936</b>	<b>-71,936</b>	<b>-69,000</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-94,000</b>
<b>Surplus/Deficit</b>								
0102-1-900-9000 Surplus/Deficit	-5,477	9,936	9,936	-24,381	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-5,477</b>	<b>9,936</b>	<b>9,936</b>	<b>-24,381</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-49,325</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-93,381</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-62,000</b>	<b>-94,000</b>
<b>Expenditures</b>								
<b>Eelctoral Area Administration</b>								
0102-2-120-1000 R. D. Admin Charge	6,000	6,000	5,488	6,000	6,000	6,000	6,000	6,000
0102-2-120-5300 Supplies	1,090	1,000	284	1,000	1,000	1,000	1,000	1,000
<b>Total Eelctoral Area Administration</b>	<b>7,090</b>	<b>7,000</b>	<b>5,772</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Administration</b>								
0102-2-121-1000 R.D. Admin Charge	3,000	3,000	3,082	3,000	3,000	3,000	3,000	3,000
0102-2-121-2340 Memberships	14,136	14,000	12,880	14,000	14,000	14,000	14,000	14,000
0102-2-121-2349 Conferences	33,162	35,000	15,435	35,000	35,000	35,000	35,000	35,000
<b>Total Administration</b>	<b>50,298</b>	<b>52,000</b>	<b>31,397</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>
<b>Elections</b>								
0102-2-191-2399 Contract	0	2,000	0	20,000	2,000	2,000	2,000	20,000
0102-2-191-5300 Supplies	0	1,000	450	14,381	1,000	1,000	1,000	15,000
<b>Total Elections</b>	<b>0</b>	<b>3,000</b>	<b>450</b>	<b>34,381</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>35,000</b>
<b>Community Proejcts</b>								
0102-2-620-4217 Community - Projects	1,873	0	0	0	0	0	0	0
<b>Total Community Proejcts</b>	<b>1,873</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>59,261</b>	<b>62,000</b>	<b>37,619</b>	<b>93,381</b>	<b>62,000</b>	<b>62,000</b>	<b>62,000</b>	<b>94,000</b>
<b>Total General Government-Electoral Ar</b>	<b>9,936</b>	<b>0</b>	<b>-24,381</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>105 Feasibility Study</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0105-1-700-1750 Tax. Req. Electoral Areas	-26,324	-15,888	-15,888	-16,784	-26,324	-26,324	-26,324	-26,324
0105-1-700-1751 Tax. Req. Municipal	-58,364	-34,112	-34,112	-33,216	-58,364	-58,364	-58,364	-58,364
<b>Total Tax. Requisitions</b>	<b>-84,688</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-84,688</b>	<b>-84,688</b>	<b>-84,688</b>	<b>-84,688</b>
<b>Grants - Provincial</b>								
0105-1-600-1761 Provincial Ministries	0	0	-11,420	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>0</b>	<b>0</b>	<b>-11,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0105-1-900-9000 Surplus/Deficit	-343,370	-326,761	-326,761	-295,921	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-343,370</b>	<b>-326,761</b>	<b>-326,761</b>	<b>-295,921</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-428,058</b>	<b>-376,761</b>	<b>-388,180</b>	<b>-345,921</b>	<b>-84,688</b>	<b>-84,688</b>	<b>-84,688</b>	<b>-84,688</b>
<b>Expenditures</b>								
<b>Projects</b>								
0105-2-620-4199 Lakelse Jackpine Septic Tank Management	7,689	25,000	391	30,000	0	0	0	0
0105-2-620-4201 Two Mile Water/Sewer Study	72,291	77,200	88,159	5,000	0	0	0	0
0105-2-620-4207 Lakelse Lake Sewer	21,317	50,000	3,534	50,000	0	0	0	0
0105-2-620-4210 Solid Waste Management Plan	0	0	0	65,000	0	0	0	0
0105-2-620-4217 Copperside Water Review	0	0	176	35,750	0	0	0	0
0105-2-620-4421 Dease Lake Water	0	50,000	0	50,000	0	0	0	0
0105-2-620-7199 Contingency	0	174,561	0	110,171	84,688	84,688	84,688	84,688
<b>Total Projects</b>	<b>101,297</b>	<b>376,761</b>	<b>92,259</b>	<b>345,921</b>	<b>84,688</b>	<b>84,688</b>	<b>84,688</b>	<b>84,688</b>
<b>Total Expenditures</b>	<b>101,297</b>	<b>376,761</b>	<b>92,259</b>	<b>345,921</b>	<b>84,688</b>	<b>84,688</b>	<b>84,688</b>	<b>84,688</b>
<b>Total Feasibility Study</b>	<b>-326,761</b>	<b>0</b>	<b>-295,921</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>119 South Hazelton Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0119-1-190-1591 Other Revenue	-3,292	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-3,292</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0119-1-700-1750 Tax. req. Electoral Area	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000
<b>Total Tax. Requisitions</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>
<b>Surplus/Deficit</b>								
0119-1-900-9000 Surplus/Deficit	-133,989	-138,433	-138,433	-140,652	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-133,989</b>	<b>-138,433</b>	<b>-138,433</b>	<b>-140,652</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-159,281</b>	<b>-160,433</b>	<b>-160,433</b>	<b>-162,652</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0119-2-121-1000 R.D. Admin Charge	500	500	350	500	500	500	500	500
0119-2-121-2376 Insurance/Property tax	4,766	4,500	5,064	6,000	4,500	4,500	4,500	4,500
0119-2-121-2540 Lot & Building Maintenance	0	0	114	0	0	0	0	0
<b>Total Administration</b>	<b>5,266</b>	<b>5,000</b>	<b>5,528</b>	<b>6,500</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Operations</b>								
0119-2-122-2114 Vehicle Operations	97	0	170	0	0	0	0	0
0119-2-122-2399 Contract	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
0119-2-122-2540 Lot & Building Maintenance	1,246	2,000	1,249	2,000	2,000	2,000	2,000	2,000
0119-2-122-5300 Small Equipment and Supplies	0	500	0	0	500	500	500	500
0119-2-122-5530 Electricity	3,239	3,000	1,834	3,000	3,000	3,000	3,000	3,000
0119-2-122-7199 Contingency	0	138,933	0	40,152	500	500	500	500
<b>Total Operations</b>	<b>15,582</b>	<b>155,433</b>	<b>14,253</b>	<b>56,152</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Contribution to Capital</b>								
0119-2-800-8533 Machinery & Equipment	0	0	0	100,000	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>20,848</b>	<b>160,433</b>	<b>19,781</b>	<b>162,652</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>
<b>Total South Hazelton Fire Protection</b>	<b>-138,433</b>	<b>0</b>	<b>-140,652</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0120-1-190-1590 Other Revenue	-17,791	-75,000	-86,044	-10,000	-10,000	-10,000	-10,000	-10,000
0120-1-190-1593 Donations	-100	0	-50	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-17,891</b>	<b>-75,000</b>	<b>-86,094</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Grant in Lieu</b>								
0120-1-200-2200 Federal Grant in Lieu	-708	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-708</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0120-1-500-8000 Interest Earned	-10,062	-11,000	281	0	0	0	0	0
<b>Total Investment Revenue</b>	<b>-10,062</b>	<b>-11,000</b>	<b>281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0120-1-700-1750 Tax Req. Electoral Areas	-752,041	-790,382	-790,382	-862,497	-869,057	-909,057	-869,057	-869,057
<b>Total Tax. Requisitions</b>	<b>-752,041</b>	<b>-790,382</b>	<b>-790,382</b>	<b>-862,497</b>	<b>-869,057</b>	<b>-909,057</b>	<b>-869,057</b>	<b>-869,057</b>
<b>Surplus/Deficit</b>								
0120-1-900-9000 Surplus/Deficit	-101,004	-15,861	-15,861	208,485	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-101,004</b>	<b>-15,861</b>	<b>-15,861</b>	<b>208,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other funds</b>								
0120-1-899-0120 Transfer from Reserve Fund	-334,228	-381,020	-681,772	0	0	0	0	0
<b>Total Transfer from Other funds</b>	<b>-334,228</b>	<b>-381,020</b>	<b>-681,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,215,933</b>	<b>-1,273,263</b>	<b>-1,573,827</b>	<b>-664,012</b>	<b>-879,057</b>	<b>-919,057</b>	<b>-879,057</b>	<b>-879,057</b>
<b>Expenditures</b>								
<b>Administration</b>								
0120-2-121-1000 R.D. Admin Charge	12,529	12,500	12,696	12,500	12,500	12,500	12,500	12,500
0120-2-121-1100 Employee wages	145,780	105,760	147,166	105,760	105,760	105,760	105,760	105,760
0120-2-121-1400 Employee Benefits	34,370	32,000	33,205	32,000	32,000	32,000	32,000	32,000
0120-2-121-1430 Other Firefighter Benefits	180	19,820	3,233	19,820	19,820	19,820	19,820	19,820
0120-2-121-5300 Chief & Office Supplies	25,123	22,000	20,466	22,000	22,000	22,000	22,000	22,000
0120-2-121-5310 MOU with Assoc	1,727	0	2,506	0	0	0	0	0
<b>Total Administration</b>	<b>219,709</b>	<b>192,080</b>	<b>219,273</b>	<b>192,080</b>	<b>192,080</b>	<b>192,080</b>	<b>192,080</b>	<b>192,080</b>
<b>Operations</b>								
0120-2-122-2131 Telephone	9,695	13,260	13,516	14,000	13,260	13,260	13,260	13,260
0120-2-122-2200 Public Relations	8,612	13,500	12,475	13,500	13,500	13,500	13,500	13,500
0120-2-122-2376 Insurance	15,054	12,785	18,958	20,000	12,785	12,785	12,785	12,785
0120-2-122-5300 Supplies	12,378	14,000	14,469	16,000	14,000	14,000	14,000	14,000

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	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
<b>Total Operations</b>	<b>45,739</b>	<b>53,545</b>	<b>59,418</b>	<b>63,500</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>
<b>Fire Fighting Force</b>								
0120-2-242-1400 Fire Fighters' Benefits	37	0	80	0	0	0	0	0
0120-2-242-1430 Other Firefighter's Benefits	10,056	12,000	9,444	12,000	12,000	12,000	12,000	12,000
0120-2-242-2340 Training & Memberships	58,992	60,000	62,902	75,000	60,000	60,000	60,000	60,000
0120-2-242-5300 Personnel Supplies & Equipment	27,427	25,000	10,441	25,000	25,000	25,000	25,000	25,000
0120-2-242-5310 Small Equipment & Supplies	6,904	10,800	3,834	10,800	10,800	10,800	10,800	10,800
0120-2-242-5800 Honorarium	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
0120-2-242-5810 Honorarium Reserve	0	5,000	2,250	5,000	5,000	5,000	5,000	5,000
<b>Total Fire Fighting Force</b>	<b>118,416</b>	<b>127,800</b>	<b>103,951</b>	<b>142,800</b>	<b>127,800</b>	<b>127,800</b>	<b>127,800</b>	<b>127,800</b>
<b>Fire Fighting Equipment</b>								
0120-2-248-2114 Vehicle Maintenance & Operation	98,421	85,000	94,206	85,000	85,000	85,000	85,000	85,000
0120-2-248-2539 Equipment Lease & Maintenance	0	3,000	2,200	3,000	3,000	3,000	3,000	3,000
0120-2-248-5300 Small Equipment & Supplies	9,820	10,000	9,992	10,000	10,000	10,000	10,000	10,000
<b>Total Fire Fighting Equipment</b>	<b>108,241</b>	<b>98,000</b>	<b>106,398</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>	<b>98,000</b>
<b>Fire Stations &amp; Building</b>								
0120-2-247-2300 Professional Fees	1,429	5,000	1,970	5,000	5,000	5,000	5,000	5,000
0120-2-247-2540 Lot & Building Maintenance	50,206	50,000	40,052	60,000	50,000	50,000	50,000	50,000
0120-2-247-2542 Hydrant & Water Sources Maintenance	5,333	10,000	8,660	10,000	10,000	10,000	10,000	10,000
0120-2-247-2610 Building Lease	1,152	1,000	1,131	1,000	1,000	1,000	1,000	1,000
0120-2-247-5520 Natural Gas	7,513	7,500	14,028	7,500	7,500	7,500	7,500	7,500
0120-2-247-5530 Electricity	11,695	9,200	13,065	9,200	9,200	9,200	9,200	9,200
0120-2-247-5535 Water	841	1,100	1,019	1,100	1,100	1,100	1,100	1,100
<b>Total Fire Stations &amp; Building</b>	<b>78,170</b>	<b>83,800</b>	<b>79,925</b>	<b>93,800</b>	<b>83,800</b>	<b>83,800</b>	<b>83,800</b>	<b>83,800</b>
<b>Transfer To Other Functions</b>								
0120-2-799-7150 Cost Share Agreement	56,412	57,018	58,888	58,832	58,832	58,832	58,832	58,832
<b>Total Transfer To Other Functions</b>	<b>56,412</b>	<b>57,018</b>	<b>58,888</b>	<b>58,832</b>	<b>58,832</b>	<b>58,832</b>	<b>58,832</b>	<b>58,832</b>
<b>Contribution to Capital Fund</b>								
0120-2-800-8532 Buildings	0	0	0	0	0	40,000	0	0
0120-2-800-8533 Machinery & Equipment	353,656	381,020	1,149,331	0	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>353,656</b>	<b>381,020</b>	<b>1,149,331</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>
<b>Contribution to Reserve Fund</b>								
0120-2-810-8210 Contribution to Reserve	200,000	265,000	0	0	250,000	250,000	250,000	250,000
<b>Total Contribution to Reserve Fund</b>	<b>200,000</b>	<b>265,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Projects</b>								
0120-2-620-8533 Equipment	18,716	15,000	5,129	15,000	15,000	15,000	15,000	15,000

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	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
120 Skeena Fire Protection								
<b>Total Projects</b>	18,716	15,000	5,129	15,000	15,000	15,000	15,000	15,000
<b>Water Sources/Hydrants</b>								
0120-2-245-8531 Engineering Structures	1,014	0	0	0	0	0	0	0
<b>Total Water Sources/Hydrants</b>	1,014	0	0	0	0	0	0	0
<b>Total Expenditures</b>	1,200,072	1,273,263	1,782,312	664,012	879,057	919,057	879,057	879,057
<b>Total Skeena Fire Protection</b>	-15,861	0	208,485	0	0	0	0	0

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>123 Dease Lake Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0123-1-190-1593 Other Revenue	-22,798	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-22,798</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0123-1-700-1750 Tax. Req. Electoral Areas	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000
<b>Total Tax. Requisitions</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>
<b>Grants</b>								
0123-1-600-1761 Provincial Ministries	-3,817	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-3,817</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0123-1-900-9000 Surplus/Deficit	-127,103	-73,117	-73,117	-15,080	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-127,103</b>	<b>-73,117</b>	<b>-73,117</b>	<b>-15,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-243,718</b>	<b>-163,117</b>	<b>-163,117</b>	<b>-105,080</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>	<b>-90,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0123-2-121-1000 R.D. Admin Charge	1,500	1,500	1,489	1,500	1,500	1,500	1,500	1,500
0123-2-121-1100 Employee Wages	21,824	25,000	22,055	25,000	25,000	25,000	25,000	25,000
0123-2-121-1400 Employee Benefits	3,867	6,200	8,050	6,200	6,200	6,200	6,200	6,200
0123-2-121-5300 Chief & Office Supplies	0	2,000	0	2,000	2,000	2,000	2,000	2,000
<b>Total Administration</b>	<b>27,191</b>	<b>34,700</b>	<b>31,595</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>
<b>Operations</b>								
0123-2-122-2131 Telephone	6,402	6,500	6,582	6,500	6,500	6,500	6,500	6,500
0123-2-122-2200 Public Relations	0	500	176	250	250	250	250	250
0123-2-122-2376 Insurance	4,331	4,000	6,565	6,000	4,000	4,000	4,000	4,000
0123-2-122-5300 Supplies	0	500	1,001	500	500	500	500	500
0123-2-122-7199 Contingency	0	8,467	0	17,280	4,700	4,700	4,700	4,700
<b>Total Operations</b>	<b>10,733</b>	<b>19,967</b>	<b>14,324</b>	<b>30,530</b>	<b>15,950</b>	<b>15,950</b>	<b>15,950</b>	<b>15,950</b>
<b>Firefighting Force</b>								
0123-2-242-1430 Other Firefighter's Benefits	2,017	2,500	1,853	2,500	2,500	2,500	2,500	2,500
0123-2-242-2340 Training & Memberships	1,276	5,000	0	5,000	5,000	5,000	5,000	5,000
0123-2-242-5300 Personnel Supplies & Equipment	10,837	4,000	1,417	4,000	4,000	4,000	4,000	4,000
0123-2-242-5310 Small Equipment & Supplies	8,696	5,000	3,662	1,600	1,600	1,600	1,600	1,600
0123-2-242-5800 Honorarium	5,000	5,000	893	5,000	5,000	5,000	5,000	5,000
<b>Total Firefighting Force</b>	<b>27,826</b>	<b>21,500</b>	<b>7,825</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>	<b>18,100</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>123 Dease Lake Fire Protection</b>								
<b>Fire Fighting Equipment</b>								
0123-2-248-2114 Vehicle Maintenance & Operation	22,120	8,900	16,452	8,900	8,900	8,900	8,900	8,900
0123-2-248-5300 Small Equipment & Supplies	2,028	2,000	1,794	1,300	1,300	1,300	1,300	1,300
<b>Total Fire Fighting Equipment</b>	<b>24,147</b>	<b>10,900</b>	<b>18,246</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>	<b>10,200</b>
<b>Fire Stations &amp; Buildings</b>								
0123-2-247-2300 Professional Fees	4,016	0	0	0	0	0	0	0
0123-2-247-2540 Lot & Building Maintenance	5,034	3,000	0	3,000	3,000	3,000	3,000	3,000
0123-2-247-5520 Propane	7,969	6,000	7,796	6,000	6,000	6,000	6,000	6,000
0123-2-247-5530 Electricity	2,873	2,000	3,252	2,500	2,000	2,000	2,000	2,000
0123-2-247-5535 Water	11	50	0	50	50	50	50	50
<b>Total Fire Stations &amp; Buildings</b>	<b>19,904</b>	<b>11,050</b>	<b>11,048</b>	<b>11,550</b>	<b>11,050</b>	<b>11,050</b>	<b>11,050</b>	<b>11,050</b>
<b>Contribution to Capital Fund</b>								
0123-2-800-8533 Machinery & Equipment	60,801	65,000	65,000	0	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>60,801</b>	<b>65,000</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>170,602</b>	<b>163,117</b>	<b>148,037</b>	<b>105,080</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Total Dease Lake Fire Protection</b>	<b>-73,117</b>	<b>0</b>	<b>-15,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>124 Hazelton Rural Fire Protection</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0124-1-700-1750 Tax Req. Electoral Areas	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
<b>Total Tax. Requisition</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0124-1-900-9000 Surplus/deficit	-156,014	-179,313	-179,313	-203,159	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-156,014</b>	<b>-179,313</b>	<b>-179,313</b>	<b>-203,159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-206,014</b>	<b>-229,313</b>	<b>-229,313</b>	<b>-253,159</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0124-2-121-1000 R.D. Admin Charge	1,000	1,000	871	1,000	1,000	1,000	1,000	1,000
0124-2-121-2114 Vehicle Operations	4,720	6,000	4,320	6,000	6,000	6,000	6,000	6,000
0124-2-121-2376 Insurance	3,569	4,500	3,550	4,500	4,500	4,500	4,500	4,500
0124-2-121-5300 Supplies	13	1,000	13	1,000	1,000	1,000	1,000	1,000
0124-2-121-7150 Contract Agreement	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
0124-2-121-7199 Contingency	0	199,413	0	23,259	24,500	24,500	24,500	24,500
<b>Total Administration</b>	<b>22,301</b>	<b>224,913</b>	<b>21,754</b>	<b>48,759</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Contribution to Capital Fund</b>								
0124-2-800-8533 Machinery & Equipment	0	0	0	200,000	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0124-2-830-8121 Interest	400	400	400	400	0	0	0	0
0124-2-830-8131 Principal	4,000	4,000	4,000	4,000	0	0	0	0
<b>Total Fiscal Services</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>26,701</b>	<b>229,313</b>	<b>26,154</b>	<b>253,159</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total Hazelton Rural Fire Protection</b>	<b>-179,313</b>	<b>0</b>	<b>-203,159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>125 Preparation for Emergencies</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0125-1-700-1750 Tax. Req. Electoral Areas	-135,899	-183,077	-183,077	-136,267	-146,947	-146,947	-146,947	-146,947
<b>Total Tax. Requisitions</b>	<b>-135,899</b>	<b>-183,077</b>	<b>-183,077</b>	<b>-136,267</b>	<b>-146,947</b>	<b>-146,947</b>	<b>-146,947</b>	<b>-146,947</b>
<b>Surplus/Deficit</b>								
0125-1-900-9000 Surplus/Deficit	-10,148	15,255	15,255	-7,869	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-10,148</b>	<b>15,255</b>	<b>15,255</b>	<b>-7,869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-146,047</b>	<b>-167,822</b>	<b>-167,823</b>	<b>-144,136</b>	<b>-146,947</b>	<b>-146,947</b>	<b>-146,947</b>	<b>-146,947</b>
<b>Expenditures</b>								
<b>Grant to Others-Elect. Area A&amp;D</b>								
0125-2-197-1000 R.D. Admin Charge	150	150	150	150	150	150	150	150
0125-2-197-4455 Northern Area Emergency Services	27,298	32,000	32,000	12,000	12,000	12,000	12,000	12,000
<b>Total Grant to Others-Elect. Area A&amp;D</b>	<b>27,448</b>	<b>32,150</b>	<b>32,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>
<b>Grant to Others-Elect. Area B</b>								
0125-2-196-1000 R.D. Admin Charge	150	150	150	150	150	150	150	150
0125-2-196-4455 Hazelton Area Emergency Services	9,904	9,904	9,839	9,742	9,742	9,742	9,742	9,742
<b>Total Grant to Others-Elect. Area B</b>	<b>10,054</b>	<b>10,054</b>	<b>9,989</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>	<b>9,892</b>
<b>Grant to Others-Elect. Area C&amp;E</b>								
0125-2-195-1000 R.D. Admin Charge	300	300	300	300	300	300	300	300
0125-2-195-4450 Terrace Area Emergency Services	101,618	97,786	95,058	94,975	97,786	97,786	97,786	97,786
0125-2-195-4451 Terrace Area Victims Assistance	18,281	23,032	17,957	22,319	22,319	22,319	22,319	22,319
0125-2-195-4452 Terrace Area Search & Rescue	3,600	4,500	4,500	4,500	4,500	4,500	4,500	4,500
<b>Total Grant to Others-Elect. Area C&amp;E</b>	<b>123,799</b>	<b>125,618</b>	<b>117,815</b>	<b>122,094</b>	<b>124,905</b>	<b>124,905</b>	<b>124,905</b>	<b>124,905</b>
<b>Total Expenditures</b>	<b>161,301</b>	<b>167,822</b>	<b>159,954</b>	<b>144,136</b>	<b>146,947</b>	<b>146,947</b>	<b>146,947</b>	<b>146,947</b>
<b>Total Preparation for Emergencies</b>	<b>15,255</b>	<b>0</b>	<b>-7,869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>126 Regional 911 Emergency Telephone Sys</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0126-1-190-1590 Telus Line Levy	-97,068	-95,000	-92,880	-80,000	-80,000	-80,000	-80,000	-80,000
<b>Total Other Revenue</b>	<b>-97,068</b>	<b>-95,000</b>	<b>-92,880</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>
<b>Tax. Requisition</b>								
0126-1-700-1750 Tax Req. Electoral Areas	-81,174	-78,843	-78,843	-86,715	-97,603	-97,603	-97,603	-97,603
0126-1-700-1751 Tax. Req. Municipal	-365,633	-363,252	-363,252	-377,532	-424,897	-424,897	-424,897	-424,897
<b>Total Tax. Requisition</b>	<b>-446,807</b>	<b>-442,095</b>	<b>-442,095</b>	<b>-464,247</b>	<b>-522,500</b>	<b>-522,500</b>	<b>-522,500</b>	<b>-522,500</b>
<b>Surplus/Deficit</b>								
0126-1-900-9000 Surplus/Deficit	-132,589	-182,133	-182,133	-169,491	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-132,589</b>	<b>-182,133</b>	<b>-182,133</b>	<b>-169,491</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-676,464</b>	<b>-719,228</b>	<b>-717,107</b>	<b>-713,738</b>	<b>-602,500</b>	<b>-602,500</b>	<b>-602,500</b>	<b>-602,500</b>
<b>Expenditures</b>								
<b>Administration</b>								
0126-2-121-1000 R.D. Admin Charge	5,636	6,000	5,020	6,000	6,000	6,000	6,000	6,000
<b>Total Administration</b>	<b>5,636</b>	<b>6,000</b>	<b>5,020</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Operations</b>								
0126-2-122-1100 Wages	4,032	10,000	3,277	10,000	10,000	10,000	10,000	10,000
0126-2-122-1400 Benefits	1,842	4,000	1,521	4,000	4,000	4,000	4,000	4,000
0126-2-122-2110 Travel	0	2,000	428	4,000	2,000	2,000	2,000	2,000
0126-2-122-2131 Telephone lines	44,791	45,000	65,197	60,000	45,000	45,000	45,000	45,000
0126-2-122-2132 Other Fire Dispatch Costs	12,162	25,000	3,736	10,000	25,000	25,000	25,000	25,000
0126-2-122-2200 Public Relations	0	2,000	0	0	2,000	2,000	2,000	2,000
0126-2-122-2300 Professional Fees	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0126-2-122-2376 Insurance	3,298	3,500	3,288	3,500	3,500	3,500	3,500	3,500
0126-2-122-2399 Contract	410,327	420,355	423,566	432,400	445,000	445,000	445,000	445,000
0126-2-122-2539 Equipment Maintenance	12,201	50,000	41,302	80,000	50,000	50,000	50,000	50,000
0126-2-122-5300 Supplies	43	6,000	0	6,000	6,000	6,000	6,000	6,000
0126-2-122-5310 Computer/Mapping supplies	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0126-2-122-7199 Contingency	0	141,373	0	87,838	0	0	0	0
<b>Total Operations</b>	<b>488,695</b>	<b>713,228</b>	<b>542,316</b>	<b>701,738</b>	<b>596,500</b>	<b>596,500</b>	<b>596,500</b>	<b>596,500</b>
<b>Projects</b>								
0126-2-620-4215 911	0	0	281	6,000	0	0	0	0
<b>Total Projects</b>	<b>0</b>	<b>0</b>	<b>281</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>494,331</b>	<b>719,228</b>	<b>547,617</b>	<b>713,738</b>	<b>602,500</b>	<b>602,500</b>	<b>602,500</b>	<b>602,500</b>

5 YEAR FINANCIAL PLAN

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
126 Regional 911 Emergency Telephone Sys								
<b>Total Regional 911 Emergency Telepho</b>	<b>-182,133</b>	<b>0</b>	<b>-169,491</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0127-1-190-1590 Other Revenue	-8,500	0	-32,011	-2,000	0	0	0	0
<b>Total Other Revenue</b>	<b>-8,500</b>	<b>0</b>	<b>-32,011</b>	<b>-2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0127-1-700-1750 Tax. Req. Electoral Areas	-139,131	-138,000	-138,000	-163,137	-294,800	-294,800	-294,800	-294,800
<b>Total Tax. Requisition</b>	<b>-139,131</b>	<b>-138,000</b>	<b>-138,000</b>	<b>-163,137</b>	<b>-294,800</b>	<b>-294,800</b>	<b>-294,800</b>	<b>-294,800</b>
<b>Grants - Provincial Ministries</b>								
0127-1-600-1590 Emergency Management BC	-50,318	0	0	0	0	0	0	0
0127-1-600-1594 Ministry Grant	0	0	0	-25,000	0	0	0	0
0127-1-600-1761 UBCM	-70,388	-56,511	-41,827	0	0	0	0	0
0127-1-600-1765 Gas Tax	-21,566	0	0	0	0	0	0	0
<b>Total Grants - Provincial Ministries</b>	<b>-142,272</b>	<b>-56,511</b>	<b>-41,827</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0127-1-900-9000 Surplus/Deficit	-93,869	-173,978	-173,978	-129,415	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-93,869</b>	<b>-173,978</b>	<b>-173,978</b>	<b>-129,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-383,772</b>	<b>-368,489</b>	<b>-385,816</b>	<b>-319,552</b>	<b>-294,800</b>	<b>-294,800</b>	<b>-294,800</b>	<b>-294,800</b>
<b>Expenditures</b>								
<b>Administration</b>								
0127-2-121-1000 R.D. Admin Charge	11,819	10,000	7,655	10,000	10,000	10,000	10,000	10,000
0127-2-121-1100 Employee Wages	5,298	36,000	17,175	36,000	36,000	36,000	36,000	36,000
0127-2-121-1400 Employee Benefits	2,066	7,500	6,536	7,500	7,500	7,500	7,500	7,500
0127-2-121-2110 Travel	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0127-2-121-2131 Telephone	50	0	0	0	0	0	0	0
0127-2-121-2200 Public Relations	150	1,000	0	1,000	1,000	1,000	1,000	1,000
0127-2-121-2340 Training & Membership	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0127-2-121-5300 Supplies	54	1,500	614	1,500	1,500	1,500	1,500	1,500
<b>Total Administration</b>	<b>19,437</b>	<b>64,000</b>	<b>31,980</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>
<b>Operations</b>								
0127-2-122-2376 Insurance	2,749	3,000	2,740	3,000	3,000	3,000	3,000	3,000
0127-2-122-2400 General Flooding/Maintenance Response	0	30,000	1,684	10,000	30,000	30,000	30,000	30,000
0127-2-122-7188 Planning Studies	0	10,000	0	10,000	10,000	10,000	10,000	10,000
0127-2-122-7199 Contingency	0	53,978	0	24,752	0	0	0	0
<b>Total Operations</b>	<b>2,749</b>	<b>96,978</b>	<b>4,424</b>	<b>47,752</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>
<b>ESS</b>								
0127-2-242-1100 Employee Wages	1,486	0	0	0	0	0	0	0

5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
0127-2-242-1400 Employee Benefits	656	200	921	1,000	1,000	1,000	1,000	1,000
0127-2-242-1430 Volunteer Recognition	3,508	5,000	5,146	5,000	5,000	5,000	5,000	5,000
0127-2-242-2110 Travel	20,261	20,000	16,845	20,000	20,000	20,000	20,000	20,000
0127-2-242-2121 Postage	0	300	32	300	300	300	300	300
0127-2-242-2131 Telephone- communications	665	700	1,238	700	700	700	700	700
0127-2-242-2200 Public Relations	694	800	739	800	800	800	800	800
0127-2-242-2340 Training & Memberships	5,050	5,000	5,109	5,000	5,000	5,000	5,000	5,000
0127-2-242-2349 Conferences	0	0	14,706	0	0	0	0	0
0127-2-242-2399 Contract	52,912	60,000	66,533	120,000	120,000	120,000	120,000	120,000
0127-2-242-5300 Supplies/Photocopying	609	1,000	3,610	1,000	1,000	1,000	1,000	1,000
0127-2-242-5310 ESS supplies	1,251	1,500	743	1,500	1,500	1,500	1,500	1,500
0127-2-242-7160 Joint community teams contribution	3,500	7,500	3,357	7,500	7,500	7,500	7,500	7,500
<b>Total ESS</b>	<b>90,593</b>	<b>102,000</b>	<b>118,979</b>	<b>162,800</b>	<b>162,800</b>	<b>162,800</b>	<b>162,800</b>	<b>162,800</b>
<b>Emergency Response</b>								
0127-2-243-1100 Employee Wages	0	0	3,857	0	0	0	0	0
0127-2-243-1400 Employee Benefits	0	0	742	0	0	0	0	0
0127-2-243-2399 Contract	0	0	1,440	0	0	0	0	0
0127-2-243-2400 Queensway Dyke Repairs	544	0	0	0	0	0	0	0
0127-2-243-4462 Dutch Valley Erosion Emergency Works	0	0	23,541	0	0	0	0	0
0127-2-243-5300 Supplies	13	0	2,189	0	0	0	0	0
<b>Total Emergency Response</b>	<b>557</b>	<b>0</b>	<b>31,768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency Recovery</b>								
0127-2-244-2300 Professional Fees	0	0	17,322	0	0	0	0	0
<b>Total Emergency Recovery</b>	<b>0</b>	<b>0</b>	<b>17,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0127-2-620-4050 Community Wildfire Protection Plan	621	0	286	0	0	0	0	0
0127-2-620-4051 Fuel Management Treatment Program	19,730	75,348	44,684	0	0	0	0	0
0127-2-620-4059 Skeena River Study	0	0	3,552	0	0	0	0	0
0127-2-620-5300 Other Projects	76,107	30,163	3,407	45,000	25,000	25,000	25,000	25,000
<b>Total Projects</b>	<b>96,458</b>	<b>105,511</b>	<b>51,927</b>	<b>45,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Total Expenditures</b>	<b>209,794</b>	<b>368,489</b>	<b>256,401</b>	<b>319,552</b>	<b>294,800</b>	<b>294,800</b>	<b>294,800</b>	<b>294,800</b>
<b>Total Emergency Measures Program</b>	<b>-173,978</b>	<b>0</b>	<b>-129,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

Date : Feb 14, 2018

Time : 9:22 am

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0128-1-190-1590 Other Revenue	-0	-100	-0	-100	-100	-100	-100	-100
0128-1-190-5160 Dog Licenses	-5,065	-4,800	-4,623	-4,800	-4,800	-4,800	-4,800	-4,800
0128-1-190-5170 Contract Revenue	-15,019	-15,200	-4,034	-5,000	-5,000	-5,000	-5,000	-5,000
0128-1-190-5290 Injured Animal Fund	-3,391	-2,000	-3,255	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Other Revenue</b>	<b>-23,476</b>	<b>-22,100</b>	<b>-11,911</b>	<b>-11,900</b>	<b>-11,900</b>	<b>-11,900</b>	<b>-11,900</b>	<b>-11,900</b>
<b>Grant in Lieu</b>								
0128-1-200-2200 Federal Grant in Lieu	-83	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-83</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sale of Services</b>								
0128-1-400-4200 Impoundment Fees	-3,700	-4,500	-5,150	-4,500	-4,500	-4,500	-4,500	-4,500
0128-1-400-4204 Boarding Fees Vacation	-728	-500	-294	-500	-500	-500	-500	-500
0128-1-400-4214 Adoption Fees - Out	-5,355	-5,000	-6,790	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total Sale of Services</b>	<b>-9,783</b>	<b>-10,000</b>	<b>-12,234</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Investment Revenue</b>								
0128-1-500-8000 Interest Earned	-561	-1,000	-91	-50	-2,000	-2,000	-2,000	-2,000
<b>Total Investment Revenue</b>	<b>-561</b>	<b>-1,000</b>	<b>-91</b>	<b>-50</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>Tax. Requisition</b>								
0128-1-700-1750 Tax Req. Electoral Areas	-147,912	-146,639	-146,639	-154,448	-174,689	-174,689	-174,689	-174,689
<b>Total Tax. Requisition</b>	<b>-147,912</b>	<b>-146,639</b>	<b>-146,639</b>	<b>-154,448</b>	<b>-174,689</b>	<b>-174,689</b>	<b>-174,689</b>	<b>-174,689</b>
<b>Surplus/Deficit</b>								
0128-1-900-9000 Surplus/Deficit	-21,727	-36,818	-36,818	-42,991	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-21,727</b>	<b>-36,818</b>	<b>-36,818</b>	<b>-42,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Ticket Information</b>								
0128-1-529-5290 Fines/Penalties	-4	0	0	0	0	0	0	0
<b>Total Municipal Ticket Information</b>	<b>-4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-203,546</b>	<b>-216,557</b>	<b>-207,693</b>	<b>-219,389</b>	<b>-198,589</b>	<b>-198,589</b>	<b>-198,589</b>	<b>-198,589</b>
<b>Expenditures</b>								
<b>Administration</b>								
0128-2-121-1000 R.D. Admin Charge	7,000	7,000	5,686	7,000	7,000	7,000	7,000	7,000
0128-2-121-1001 Admin Costs	5,979	5,000	7,977	12,820	12,820	12,820	12,820	12,820
0128-2-121-2110 Travel	1,815	2,000	90	0	0	0	0	0
0128-2-121-2340 Training & Membership	1,294	3,500	846	2,000	3,500	3,500	3,500	3,500

5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
<b>Total Administration</b>	<b>16,087</b>	<b>17,500</b>	<b>14,599</b>	<b>21,820</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>
<b>Operations</b>								
0128-2-122-1001 Admin Cost- collections	146	200	0	0	200	200	200	200
0128-2-122-1100 Employee Wages	89,364	110,991	75,801	112,000	110,991	110,991	110,991	110,991
0128-2-122-1400 Employee Benefits	28,710	22,198	21,203	22,198	22,198	22,198	22,198	22,198
0128-2-122-2110 Travel	79	0	44	0	0	0	0	0
0128-2-122-2114 Vehicle Operation	4,025	5,500	6,244	5,500	5,500	5,500	5,500	5,500
0128-2-122-2300 Professional Fees	0	4,000	4,775	5,000	4,000	4,000	4,000	4,000
0128-2-122-2302 Spay/Neuter Fees	6,408	9,000	13,705	12,000	9,000	9,000	9,000	9,000
0128-2-122-2376 Insurance	3,935	4,400	4,140	4,400	4,400	4,400	4,400	4,400
0128-2-122-2539 Vehicle- Share of purchase	0	9,000	0	0	0	0	0	0
0128-2-122-5300 Supplies	5,889	6,000	7,984	6,000	6,000	6,000	6,000	6,000
0128-2-122-5305 Animal Freight Charges	344	1,500	10	1,000	1,000	1,000	1,000	1,000
0128-2-122-7199 Contingency	3,386	14,288	3,391	15,991	0	0	0	0
<b>Total Operations</b>	<b>142,286</b>	<b>187,077</b>	<b>137,297</b>	<b>184,089</b>	<b>163,289</b>	<b>163,289</b>	<b>163,289</b>	<b>163,289</b>
<b>Buildings</b>								
0128-2-247-2131 Telephone	3,666	3,800	2,694	3,800	3,800	3,800	3,800	3,800
0128-2-247-2540 Lot & Building Maintenance	1,943	7,000	6,074	8,500	7,000	7,000	7,000	7,000
0128-2-247-5520 Natural Gas	1,504	0	2,624	0	0	0	0	0
0128-2-247-5530 Electricity	1,061	1,000	1,235	1,000	1,000	1,000	1,000	1,000
0128-2-247-5535 Water	180	180	180	180	180	180	180	180
<b>Total Buildings</b>	<b>8,354</b>	<b>11,980</b>	<b>12,806</b>	<b>13,480</b>	<b>11,980</b>	<b>11,980</b>	<b>11,980</b>	<b>11,980</b>
<b>Total Expenditures</b>	<b>166,728</b>	<b>216,557</b>	<b>164,702</b>	<b>219,389</b>	<b>198,589</b>	<b>198,589</b>	<b>198,589</b>	<b>198,589</b>
<b>Total Thornhill Dog Control</b>	<b>-36,818</b>	<b>0</b>	<b>-42,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan  
Prior to 2017 Audit

	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>130 Coppersive Estates Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0130-1-190-1590 Other Revenue	0	-2,610	0	-3,920	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>-2,610</b>	<b>0</b>	<b>-3,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0130-1-700-1750 Tax Req. Electoral Areas	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250	-6,250
<b>Total Tax. Requisition</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>
<b>Surplus/Deficit</b>								
0130-1-900-9000 Surplus/Deficit	1,719	2,610	2,610	3,920	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>1,719</b>	<b>2,610</b>	<b>2,610</b>	<b>3,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-4,531</b>	<b>-6,250</b>	<b>-3,640</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>
<b>Expenditures</b>								
<b>Operations</b>								
0130-2-122-1000 R.D. Admin Charge	100	100	320	100	100	100	100	100
0130-2-122-2500 Maintenance	98	591	57	0	100	100	100	100
0130-2-122-5530 Electricity	6,944	5,559	7,182	6,150	6,050	6,050	6,050	6,050
<b>Total Operations</b>	<b>7,142</b>	<b>6,250</b>	<b>7,559</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>
<b>Total Expenditures</b>	<b>7,142</b>	<b>6,250</b>	<b>7,559</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>
<b>Total Coppersive Estates Streetlightin</b>	<b>2,610</b>	<b>0</b>	<b>3,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>131 Gossan Creek Subdivision Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0131-1-700-1750 Tax Req. Electoral Areas	-459	-458	-458	-240	-650	-650	-650	0
<b>Total Tax. Requisition</b>	<b>-459</b>	<b>-458</b>	<b>-458</b>	<b>-240</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0131-1-900-9000 Surplus/Deficit	-191	-192	-192	-410	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-191</b>	<b>-192</b>	<b>-192</b>	<b>-410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>0</b>
<b>Expenditures</b>								
<b>Operations</b>								
0131-2-122-1000 R.D. Admin Charge	250	250	0	250	250	250	250	0
0131-2-122-5530 Electricity	207	400	240	400	400	400	400	0
<b>Total Operations</b>	<b>457</b>	<b>650</b>	<b>240</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>0</b>
<b>Total Expenditures</b>	<b>457</b>	<b>650</b>	<b>240</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>0</b>
<b>Total Gossan Creek Subdivision Street</b>	<b>-192</b>	<b>0</b>	<b>-410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>132 Lakelse Lake Streetlighting</b>								
<b>Revenue</b>								
<b>Tax Requisitions</b>								
0132-1-700-1750 Tax Req. Electoral Areas	-1,038	-459	-459	-400	-550	-550	-550	-550
<b>Total Tax Requisitions</b>	<b>-1,038</b>	<b>-459</b>	<b>-459</b>	<b>-400</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>
<b>Surplus/Deficit</b>								
0132-1-900-9000 Surplus/Deficit	-560	-1,139	-1,139	-1,068	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-560</b>	<b>-1,139</b>	<b>-1,139</b>	<b>-1,068</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,598</b>	<b>-1,598</b>	<b>-1,598</b>	<b>-1,468</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>
<b>Expenditures</b>								
<b>Operations</b>								
0132-2-122-1000 R.D. Admin Charge	250	250	320	250	250	250	250	250
0132-2-122-5530 Electricity	210	300	210	300	300	300	300	300
0132-2-122-7199 Contingency	0	1,048	0	918	0	0	0	0
<b>Total Operations</b>	<b>460</b>	<b>1,598</b>	<b>530</b>	<b>1,468</b>	<b>550</b>	<b>-550</b>	<b>550</b>	<b>550</b>
<b>Total Expenditures</b>	<b>460</b>	<b>1,598</b>	<b>530</b>	<b>1,468</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>
<b>Total Lakelse Lake Streetlighting</b>	<b>-1,139</b>	<b>0</b>	<b>-1,068</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>133 South Hazelton Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0133-1-700-1750 Tax Req. Electoral Areas	-13,930	-15,766	-15,766	-16,330	-16,250	-16,250	-16,250	-16,250
<b>Total Tax. Requisition</b>	<b>-13,930</b>	<b>-15,766</b>	<b>-15,766</b>	<b>-16,330</b>	<b>-16,250</b>	<b>-16,250</b>	<b>-16,250</b>	<b>-16,250</b>
<b>Surplus/Deficit</b>								
0133-1-900-9000 Surplus/Deficit	-1,820	16	16	480	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-1,820</b>	<b>16</b>	<b>16</b>	<b>480</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,750</b>	<b>-15,850</b>	<b>-16,250</b>	<b>-16,250</b>	<b>-16,250</b>	<b>-16,250</b>
<b>Expenditures</b>								
<b>Operations</b>								
0133-2-122-1000 R.D. Admin Charge	250	250	320	250	250	250	250	250
0133-2-122-1001 Admin Costs	85	0	0	0	0	0	0	0
0133-2-122-5530 Electricity	15,431	15,500	15,910	15,600	16,000	16,000	16,000	16,000
<b>Total Operations</b>	<b>15,766</b>	<b>15,750</b>	<b>16,230</b>	<b>15,850</b>	<b>16,250</b>	<b>16,250</b>	<b>16,250</b>	<b>16,250</b>
<b>Total Expenditures</b>	<b>15,766</b>	<b>15,750</b>	<b>16,230</b>	<b>15,850</b>	<b>16,250</b>	<b>16,250</b>	<b>16,250</b>	<b>16,250</b>
<b>Total South Hazelton Streetlighting</b>	<b>16</b>	<b>0</b>	<b>480</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>134 Thornhill Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0134-1-700-1750 Tax Req. Electoral Areas	-89,819	-98,000	-98,000	-102,440	-113,600	-113,600	-113,600	-113,600
<b>Total Tax. Requisition</b>	<b>-89,819</b>	<b>-98,000</b>	<b>-98,000</b>	<b>-102,440</b>	<b>-113,600</b>	<b>-113,600</b>	<b>-113,600</b>	<b>-113,600</b>
<b>Surplus/Deficit</b>								
0134-1-900-9000 Surplus/Deficit	-28,781	-15,728	-15,728	-8,095	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-28,781</b>	<b>-15,728</b>	<b>-15,728</b>	<b>-8,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-118,600</b>	<b>-113,728</b>	<b>-113,728</b>	<b>-110,535</b>	<b>-113,600</b>	<b>-113,600</b>	<b>-113,600</b>	<b>-113,600</b>
<b>Expenditures</b>								
<b>Operations</b>								
0134-2-122-1000 R.D. Admin Charge	600	600	640	600	600	600	600	600
0134-2-122-2500 Maintenance	1,202	3,000	364	3,000	3,000	3,000	3,000	3,000
0134-2-122-5530 Electricity	101,071	110,128	104,629	106,935	110,000	110,000	110,000	110,000
<b>Total Operations</b>	<b>102,872</b>	<b>113,728</b>	<b>105,633</b>	<b>110,535</b>	<b>113,600</b>	<b>113,600</b>	<b>113,600</b>	<b>113,600</b>
<b>Total Expenditures</b>	<b>102,872</b>	<b>113,728</b>	<b>105,633</b>	<b>110,535</b>	<b>113,600</b>	<b>113,600</b>	<b>113,600</b>	<b>113,600</b>
<b>Total Thornhill Streetlighting</b>	<b>-15,728</b>	<b>0</b>	<b>-8,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN



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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>135 New Remo Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0135-1-700-1752 Parcel Tax	-1,088	-1,007	-1,007	-700	-700	-700	-700	-700
<b>Total Tax. Requisitions</b>	<b>-1,088</b>	<b>-1,007</b>	<b>-1,007</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>
<b>Surplus/Deficit</b>								
0135-1-900-9000 Surplus/Deficit	407	7	7	-314	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>407</b>	<b>7</b>	<b>7</b>	<b>-314</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-682</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,014</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>
<b>Expenditures</b>								
<b>Operations</b>								
0135-2-122-1000 R.D. Admin Charge	200	200	200	200	200	200	200	200
0135-2-122-5530 Electricity	489	500	485	500	500	500	500	500
0135-2-122-7199 Contingency	0	300	0	314	0	0	0	0
<b>Total Operations</b>	<b>689</b>	<b>1,000</b>	<b>685</b>	<b>1,014</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Total Expenditures</b>	<b>689</b>	<b>1,000</b>	<b>685</b>	<b>1,014</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Total New Remo Streetlighting</b>	<b>7</b>	<b>0</b>	<b>-314</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

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For Period Ending 28-Feb-2018

Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>137 Skeena Regional Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0137-1-190-1590 Fare Revenue	-41,542	-42,442	-54,853	-52,057	-52,057	-52,057	-52,057	-52,057
0137-1-190-1592 Northern Health Funding	-84,000	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000
0137-1-190-3000 Cost Share - Local Partners	-130,803	-142,609	-143,360	-183,340	-183,340	-183,340	-183,340	-183,340
<b>Total Other Revenue</b>	<b>-256,345</b>	<b>-265,051</b>	<b>-278,212</b>	<b>-315,397</b>	<b>-315,397</b>	<b>-315,397</b>	<b>-315,397</b>	<b>-315,397</b>
<b>Tax Requisitions</b>								
0137-1-700-1750 Tax Req. Electoral Areas	-30,010	-35,000	-35,000	-50,000	-50,000	-50,000	-50,000	-50,000
<b>Total Tax Requisitions</b>	<b>-30,010</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0137-1-900-9000 Surplus/Deficit	-13,938	-11,247	-11,247	-24,826	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-13,938</b>	<b>-11,247</b>	<b>-11,247</b>	<b>-24,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-300,293</b>	<b>-311,298</b>	<b>-324,459</b>	<b>-390,223</b>	<b>-365,397</b>	<b>-365,397</b>	<b>-365,397</b>	<b>-365,397</b>
<b>Expenditures</b>								
<b>Operations</b>								
0137-2-122-1000 R.D. Admin Charge	2,400	2,400	2,377	2,200	2,200	2,200	2,200	2,200
0137-2-122-2399 Contract	283,080	220,703	293,274	285,016	300,000	300,000	300,000	300,000
0137-2-122-2500 Maintenance	71	0	0	0	0	0	0	0
0137-2-122-5300 Supplies	2,173	2,500	2,761	2,500	2,500	2,500	2,500	2,500
0137-2-122-7199 Contingency	0	84,195	0	99,007	59,197	59,197	59,197	59,197
0137-2-122-8930 Bank Service Charges	1,322	1,500	1,222	1,500	1,500	1,500	1,500	1,500
<b>Total Operations</b>	<b>289,046</b>	<b>311,298</b>	<b>299,633</b>	<b>390,223</b>	<b>365,397</b>	<b>365,397</b>	<b>365,397</b>	<b>365,397</b>
<b>Total Expenditures</b>	<b>289,046</b>	<b>311,298</b>	<b>299,633</b>	<b>390,223</b>	<b>365,397</b>	<b>365,397</b>	<b>365,397</b>	<b>365,397</b>
<b>Total Skeena Regional Transit</b>	<b>-11,247</b>	<b>0</b>	<b>-24,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>138 Terrace Area Urban Transit</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0138-1-200-2200 Federal Grant in Lieu	-137	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-137</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Req. Electoral Areas</b>								
0138-1-700-1750 Tax. Req. Electoral Areas	-143,471	-145,673	-145,673	-151,622	-150,590	-150,590	-150,590	-150,590
<b>Total Tax Req. Electoral Areas</b>	<b>-143,471</b>	<b>-145,673</b>	<b>-145,673</b>	<b>-151,622</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>
<b>Surplus/Deficit</b>								
0138-1-900-9000 Surplus/Deficit	-1,578	-4,917	-4,917	1,032	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-1,578</b>	<b>-4,917</b>	<b>-4,917</b>	<b>1,032</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-145,185</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>	<b>-150,590</b>
<b>Expenditures</b>								
<b>Operations</b>								
0138-2-122-1000 R.D. Admin Charge	1,800	1,800	1,496	1,800	1,800	1,800	1,800	1,800
0138-2-122-1100 Employee wages	8,055	11,375	9,372	11,375	11,375	11,375	11,375	11,375
0138-2-122-1400 Employee Benefits	1,562	2,275	2,124	2,275	2,275	2,275	2,275	2,275
0138-2-122-2399 Contract	128,770	130,890	136,897	131,190	131,190	131,190	131,190	131,190
0138-2-122-2500 Maintenance	82	4,250	1,732	3,950	3,950	3,950	3,950	3,950
<b>Total Operations</b>	<b>140,269</b>	<b>150,590</b>	<b>151,621</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>
<b>Total Expenditures</b>	<b>140,269</b>	<b>150,590</b>	<b>151,621</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>	<b>150,590</b>
<b>Total Terrace Area Urban Transit</b>	<b>-4,917</b>	<b>0</b>	<b>1,032</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>139 Hazelton Area Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0139-1-190-1590 Fare Revenue	-18,721	-41,448	-25,887	-151,931	-151,931	-151,931	-151,931	-151,931
0139-1-190-1594 Other Revenue	0	0	0	-42,830	-42,830	-42,830	-42,830	-42,830
0139-1-190-3000 Cost Share - First Nations	-38,011	-39,966	-17,024	-79,663	-79,663	-79,663	-79,663	-79,663
<b>Total Other Revenue</b>	<b>-56,732</b>	<b>-81,414</b>	<b>-42,911</b>	<b>-274,424</b>	<b>-274,424</b>	<b>-274,424</b>	<b>-274,424</b>	<b>-274,424</b>
<b>Tax Requisition</b>								
0139-1-700-1750 Tax. Req. Electoral Areas	-29,943	-31,243	-31,243	-31,374	-31,374	-31,374	-31,374	-31,374
0139-1-700-1751 Tax. Req. Municipal	-17,056	-17,963	-17,963	-18,187	-18,187	-18,187	-18,187	-18,187
<b>Total Tax Requisition</b>	<b>-46,999</b>	<b>-49,206</b>	<b>-49,206</b>	<b>-49,561</b>	<b>-49,561</b>	<b>-49,561</b>	<b>-49,561</b>	<b>-49,561</b>
<b>Surplus/Deficit</b>								
0139-1-900-9000 Surplus/Deficit	3,655	9,743	9,743	43,196	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>3,655</b>	<b>9,743</b>	<b>9,743</b>	<b>43,196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-100,076</b>	<b>-120,877</b>	<b>-82,374</b>	<b>-280,789</b>	<b>-323,985</b>	<b>-323,985</b>	<b>-323,985</b>	<b>-323,985</b>
<b>Expenditures</b>								
<b>Operations</b>								
0139-2-122-1000 R.D. Admin Charge	2,550	2,500	2,653	2,500	2,500	2,500	2,500	2,500
0139-2-122-1001 Admin Costs	39	500	129	500	500	500	500	500
0139-2-122-2399 Contract	107,230	117,877	122,788	277,789	277,789	277,789	277,789	277,789
0139-2-122-7199 Contingency	0	0	0	0	43,196	43,196	43,196	43,196
<b>Total Operations</b>	<b>109,819</b>	<b>120,877</b>	<b>125,569</b>	<b>280,789</b>	<b>323,985</b>	<b>323,985</b>	<b>323,985</b>	<b>323,985</b>
<b>Total Expenditures</b>	<b>109,819</b>	<b>120,877</b>	<b>125,569</b>	<b>280,789</b>	<b>323,985</b>	<b>323,985</b>	<b>323,985</b>	<b>323,985</b>
<b>Total Hazelton Area Transit</b>	<b>9,743</b>	<b>0</b>	<b>43,196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
143 Refuse Sites								
Revenue								
Surplus/Deficit								
0143-1-900-9000 Surplus/Deficit - Closed	2,564,005	0	-0	0	0	0	0	0
Total Surplus/Deficit	2,564,005	0	-0	0	0	0	0	0
Transfer From Other Funds								
0143-1-899-0143 Transfer From Solid Waste - Closed	-2,564,005	0	0	0	0	0	0	0
Total Transfer From Other Funds	-2,564,005	0	0	0	0	0	0	0
Total Revenue	-0	0	-0	0	0	0	0	0
Total Refuse Sites	-0	0	-0	0	0	0	0	0



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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>144 Terrace Area Solid Waste and Recyclable</b>								
<b>Revenue</b>								
<b>Other/Revenue</b>								
0144-1-190-1590 Capital Borrowing	-13,167,000	-1,155,345	-1,158,300	-1,030,000	0	0	0	0
0144-1-190-1591 Other Revenue & misc sales	-31,898	0	-15,090	-15,000	-15,000	-15,000	-15,000	-15,000
<b>Total Other/Revenue</b>	<b>-13,198,898</b>	<b>-1,155,345</b>	<b>-1,173,390</b>	<b>-1,045,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>
<b>Curbside Collection Fees</b>								
0144-1-411-1591 Other Revenue	-5,316	0	-9,208	-8,000	-8,000	-8,000	-8,000	-8,000
0144-1-411-4010 User Fees	-571,258	-572,000	-577,437	-572,000	-572,000	-572,000	-572,000	-572,000
0144-1-411-5290 Fines/Penalties	-20,384	0	-21,122	-9,000	-9,000	-9,000	-9,000	-9,000
<b>Total Curbside Collection Fees</b>	<b>-596,958</b>	<b>-572,000</b>	<b>-607,767</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>
<b>Tax. Requisition</b>								
0144-1-700-1750 Tax. Requisition Electoral Areas	-551,402	-552,148	-552,148	-554,629	-554,629	-554,629	-554,629	-554,629
0144-1-700-1751 Tax. Req. Municipal	-839,598	-838,852	-838,852	-836,371	-836,371	-836,371	-836,371	-836,371
<b>Total Tax. Requisition</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>	<b>-1,391,000</b>
<b>Grants</b>								
0144-1-600-1765 Gas Tax Funding	0	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0144-1-900-9000 Surplus/Deficit	0	803,624	803,624	401,926	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>0</b>	<b>803,624</b>	<b>803,624</b>	<b>401,926</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other Funds</b>								
0144-1-899-4420 Transfer from Landfill Closure Fund	-860,027	-565,772	-643,542	0	0	0	0	0
<b>Total Transfer from Other Funds</b>	<b>-860,027</b>	<b>-565,772</b>	<b>-643,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tipping Fees/Cost Share</b>								
0144-1-543-1590 Revenue-Cardboard	-301	-25,000	-40,857	-40,000	-40,000	-40,000	-40,000	-40,000
0144-1-543-3000 First Nation-Cost Share Revenue	0	-21,197	-10,822	-41,197	-41,197	-41,197	-41,197	-41,197
0144-1-543-3010 Tipping fees	-163,161	-1,375,000	-1,053,910	-1,150,000	-1,150,000	-1,150,000	-1,150,000	-1,150,000
<b>Total Tipping Fees/Cost Share</b>	<b>-163,462</b>	<b>-1,421,197</b>	<b>-1,105,588</b>	<b>-1,231,197</b>	<b>-1,231,197</b>	<b>-1,231,197</b>	<b>-1,231,197</b>	<b>-1,231,197</b>
<b>Total Revenue</b>	<b>-16,210,345</b>	<b>-4,301,690</b>	<b>-4,117,664</b>	<b>-3,854,271</b>	<b>-3,226,197</b>	<b>-3,226,197</b>	<b>-3,226,197</b>	<b>-3,226,197</b>
<b>Expenditures</b>								
<b>Administration</b>								
0144-2-121-1000 R.D. Admin Charge	16,742	13,000	14,110	3,145	3,145	3,145	3,145	3,145
0144-2-121-1001 Admin Costs	1,474	0	38	0	0	0	0	0
0144-2-121-1100 Employee Wages	111,481	0	0	0	0	0	0	0
0144-2-121-1400 Employee Benefits	18,221	0	0	0	0	0	0	0

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>144 Terrace Area Solid Waste and Recyclable</b>								
0144-2-121-2340 Training & Memberships	10,345	5,000	6,638	15,000	15,000	15,000	15,000	15,000
0144-2-121-5300 Supplies	2,683	0	2,062	0	0	0	0	0
0144-2-121-8930 Service Charges	270	0	0	0	0	0	0	0
<b>Total Administration</b>	<b>161,216</b>	<b>18,000</b>	<b>22,847</b>	<b>18,145</b>	<b>18,145</b>	<b>18,145</b>	<b>18,145</b>	<b>18,145</b>
<b>Operations</b>								
0144-2-122-1100 Employee Wages	121,312	110,125	183,113	141,200	141,200	141,200	141,200	141,200
0144-2-122-1400 Employee Benefits	27,538	22,025	25,834	26,800	26,800	26,800	26,800	26,800
0144-2-122-2114 Vehicle Operations	3,814	2,500	3,140	2,550	2,550	2,550	2,550	2,550
0144-2-122-2131 Telephone	1,204	1,200	3,275	2,500	2,500	2,500	2,500	2,500
0144-2-122-2340 Training and Memberships	1,450	0	11,381	0	0	0	0	0
0144-2-122-2399 Contract-ICI Cardboard	3,559	125,000	80,902	125,000	125,000	125,000	125,000	125,000
0144-2-122-5300 Supplies	5,294	2,500	18,305	15,000	15,000	15,000	15,000	15,000
<b>Total Operations</b>	<b>164,170</b>	<b>263,350</b>	<b>325,950</b>	<b>313,050</b>	<b>313,050</b>	<b>313,050</b>	<b>313,050</b>	<b>313,050</b>
<b>Transfer of Funds</b>								
0144-2-799-0143 Transfer of Cost from Refuse Site	1,800,000	0	0	0	0	0	0	0
0144-2-799-4420 Transfer to Landfill Closure Costs	7,500	86,750	7,738	60,750	60,750	60,750	60,750	60,750
<b>Total Transfer of Funds</b>	<b>1,807,500</b>	<b>86,750</b>	<b>7,738</b>	<b>60,750</b>	<b>60,750</b>	<b>60,750</b>	<b>60,750</b>	<b>60,750</b>
<b>Contribution to Capital</b>								
0144-2-800-8533 Machinery & Equipment	36,582	0	0	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>36,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Zero Waste Program</b>								
0144-2-620-1100 Employee Wages	342	0	0	0	0	0	0	0
0144-2-620-1400 Employee Benefits	103	0	0	0	0	0	0	0
0144-2-620-4211 Diversion Initiatives	5,549	0	803	0	0	0	0	0
0144-2-620-4450 Projects	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0144-2-620-5300 Supplies	3,564	5,000	3,102	5,000	5,000	5,000	5,000	5,000
<b>Total Zero Waste Program</b>	<b>9,557</b>	<b>10,000</b>	<b>3,906</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Curbside Collection Service</b>								
0144-2-621-1000 R.D. Admin Charge	15,364	15,000	15,000	15,000	15,000	15,000	15,000	15,000
0144-2-621-2399 Contract	384,516	500,000	511,131	521,350	531,830	542,470	553,320	564,390
0144-2-621-5300 Supplies	60,059	25,000	41,140	27,000	27,000	27,000	27,000	27,000
<b>Total Curbside Collection Service</b>	<b>459,939</b>	<b>540,000</b>	<b>567,271</b>	<b>563,350</b>	<b>573,830</b>	<b>584,470</b>	<b>595,320</b>	<b>606,390</b>
<b>Facilities- Maintenance</b>								
0144-2-433-2376 Insurance	2,749	2,000	2,740	2,740	2,740	2,740	2,740	2,740
0144-2-433-4412 Maintenance-Rosswood Landfill	30,315	31,000	32,829	31,000	31,000	31,000	31,000	31,000
0144-2-433-4416 Maintenance-Thornhill Landfill	263,078	0	87	0	0	0	0	0
0144-2-433-4418 Maintenance - Usk Landfill	68	500	0	500	500	500	500	500
0144-2-433-4422 Terrace Area Solid Waste Contract	167,029	0	599,426	826,000	842,520	859,370	876,560	894,090

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>144 Terrace Area Solid Waste and Recyclable</b>								
0144-2-433-4450 Maintenance-Forceman Ridge Landfill	80,418	1,203,000	407,838	174,000	177,480	181,030	184,650	188,340
0144-2-433-5300 Maintenance Thornhill Transfer Station	30,639	0	102,147	39,000	39,000	39,000	39,000	39,000
0144-2-433-7199 Contingency	0	233,569	0	939,100	280,546	249,506	217,846	185,556
<b>Total Facilities- Maintenance</b>	<b>574,296</b>	<b>1,470,069</b>	<b>1,145,067</b>	<b>2,012,340</b>	<b>1,373,786</b>	<b>1,363,146</b>	<b>1,352,296</b>	<b>1,341,226</b>
<b>Capital Projects</b>								
0144-2-622-4416 Thornhill Transfer Station	3,445,176	0	187,245	0	0	0	0	0
0144-2-622-4450 Forceman Landfill	8,726,529	463,229	616,608	0	0	0	0	0
<b>Total Capital Projects</b>	<b>12,171,706</b>	<b>463,229</b>	<b>803,853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Solid Waste Management Planning</b>								
0144-2-623-4420 Landfill Closure Plan & Activities	860,026	565,772	643,542	0	0	0	0	0
0144-2-623-4496 Solid Waste Management Plan	6,730	24,010	4,473	0	0	0	0	0
0144-2-623-7187 Terrace Area Integrated SWMP	695,946	25,000	204,633	0	0	0	0	0
<b>Total Solid Waste Management Planning</b>	<b>1,562,702</b>	<b>614,782</b>	<b>852,647</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0144-2-830-8121 Interest	66,300	350,000	304,800	336,300	336,300	336,300	336,300	336,300
0144-2-830-8131 Principal	0	485,510	485,510	540,336	540,336	540,336	540,336	540,336
<b>Total Fiscal Services</b>	<b>66,300</b>	<b>835,510</b>	<b>790,310</b>	<b>876,636</b>	<b>876,636</b>	<b>876,636</b>	<b>876,636</b>	<b>876,636</b>
<b>Total Expenditures</b>	<b>17,013,969</b>	<b>4,301,690</b>	<b>4,519,589</b>	<b>3,854,271</b>	<b>3,226,197</b>	<b>3,226,197</b>	<b>3,226,197</b>	<b>3,226,197</b>
<b>Total Terrace Area Solid Waste and Rec</b>	<b>803,624</b>	<b>0</b>	<b>401,926</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>145 Hazeltons &amp; Stewart Area Solid Waste</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0145-1-190-1590 Capital Borrowing	0	-3,961,000	-3,532,041	-606,919	0	0	0	0
0145-1-190-1591 Other Revenue & misc sales	-34,186	-756,301	-24,981	0	-151,302	0	0	0
0145-1-190-4420 Transfer from District of Stewart	0	-1,108,000	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-34,186</b>	<b>-5,825,301</b>	<b>-3,557,022</b>	<b>-606,919</b>	<b>-151,302</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0145-1-700-1750 Tax Requisition Electoral Areas	-827,350	-918,634	-918,634	-988,560	-984,000	-984,000	-984,000	-984,000
0145-1-700-1751 Tax. Req. Municipal	-196,315	-206,774	-206,774	-211,440	-216,000	-216,000	-216,000	-216,000
<b>Total Tax Requisition</b>	<b>-1,023,665</b>	<b>-1,125,408</b>	<b>-1,125,408</b>	<b>-1,200,000</b>	<b>-1,200,000</b>	<b>-1,200,000</b>	<b>-1,200,000</b>	<b>-1,200,000</b>
<b>Grants</b>								
0145-1-600-1590 Stewart's Gas Tax Grant	0	-400,000	0	-400,000	0	0	0	0
0145-1-600-1765 Gas Tax Funding	-1,465,697	-184,367	-184,367	0	0	0	0	0
<b>Total Grants</b>	<b>-1,465,697</b>	<b>-584,367</b>	<b>-184,367</b>	<b>-400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0145-1-900-9000 Surplus/Deficit	0	626,116	626,116	-1,528,239	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>0</b>	<b>626,116</b>	<b>626,116</b>	<b>-1,528,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other Funds</b>								
0145-1-899-4420 Transfer from Landfill Closure Fund	-391,511	-808,489	-80,222	-800,000	0	0	0	0
<b>Total Transfer from Other Funds</b>	<b>-391,511</b>	<b>-808,489</b>	<b>-80,222</b>	<b>-800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tipping Fees/Cost Share</b>								
0145-1-543-1590 Tipping Fees-Hazelton	-1,975	0	0	-25,000	-25,000	-25,000	-25,000	-25,000
0145-1-543-3000 First Nation - Cost Share Revenue	-69,567	-374,592	-397,974	-458,895	-458,895	-458,895	-458,895	-458,895
0145-1-543-3010 Tipping Fees-Meziadin Landfill	-435,763	-200,000	-361,895	-350,000	-350,000	-350,000	-350,000	-350,000
<b>Total Tipping Fees/Cost Share</b>	<b>-507,305</b>	<b>-574,592</b>	<b>-759,869</b>	<b>-833,895</b>	<b>-833,895</b>	<b>-833,895</b>	<b>-833,895</b>	<b>-833,895</b>
<b>Total Revenue</b>	<b>-3,422,364</b>	<b>-8,292,041</b>	<b>-5,080,773</b>	<b>-5,369,053</b>	<b>-2,185,197</b>	<b>-2,033,895</b>	<b>-2,033,895</b>	<b>-2,033,895</b>
<b>Expenditures</b>								
<b>Administration</b>								
0145-2-121-1000 R.D. Admin Charge	10,509	10,000	11,196	10,700	10,700	10,700	10,700	10,700
0145-2-121-1001 Admin Costs	1,362	0	0	0	0	0	0	0
0145-2-121-1100 Employee Wages	35,783	0	0	0	0	0	0	0
0145-2-121-1400 Employee Benefits	10,118	0	0	0	0	0	0	0
0145-2-121-2340 Training & Memberships	5,955	5,000	12,288	15,000	15,000	15,000	15,000	15,000
0145-2-121-5300 Supplies	2,621	0	2,050	0	0	0	0	0
<b>Total Administration</b>	<b>66,348</b>	<b>15,000</b>	<b>25,534</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>

## 5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>145 Hazeltons &amp; Stewart Area Solid Waste</b>								
<b>Operations</b>								
0145-2-122-1100 Employee Wages	3,645	227,785	163,043	141,300	141,300	141,300	141,300	141,300
0145-2-122-1400 Employee Benefits	1,197	45,557	46,365	26,700	26,700	26,700	26,700	26,700
0145-2-122-2114 Vehicle Operations	5,475	2,500	2,286	2,500	2,500	2,500	2,500	2,500
0145-2-122-2131 Telephone	1,132	1,200	2,410	2,400	2,400	2,400	2,400	2,400
0145-2-122-2399 Contract-ICI Cardboard	0	0	64	0	0	0	0	0
0145-2-122-5300 Supplies	3,916	2,500	14,620	12,500	12,500	12,500	12,500	12,500
0145-2-122-5310 Contract - Recycling	0	0	3,889	67,000	67,000	67,000	67,000	67,000
<b>Total Operations</b>	<b>15,365</b>	<b>279,542</b>	<b>232,678</b>	<b>252,400</b>	<b>252,400</b>	<b>252,400</b>	<b>252,400</b>	<b>252,400</b>
<b>Transfer of Funds</b>								
0145-2-799-0143 Transfer of costs from Refuse Site	1,164,005	0	0	0	0	0	0	0
0145-2-799-4420 Transfer to Landfill Closure Costs	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
<b>Total Transfer of Funds</b>	<b>1,181,005</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Contribution to Capital</b>								
0145-2-800-8533 Machinery & Equipment	36,582	0	0	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>36,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Zero Waste Program</b>								
0145-2-620-4450 Projects	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0145-2-620-5300 Supplies	0	5,000	16	5,000	5,000	5,000	5,000	5,000
<b>Total Zero Waste Program</b>	<b>0</b>	<b>10,000</b>	<b>16</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Facilities-Maintenance</b>								
0145-2-433-2376 Insurance	2,500	2,500	2,740	2,800	2,800	2,800	2,800	2,800
0145-2-433-2399 Contract-NBC	0	0	157,890	0	0	0	0	0
0145-2-433-4402 Maintenance-Hazeltons Landfill	231,911	220,000	229,832	99,000	49,000	49,000	49,000	49,000
0145-2-433-4404 Maintenance-Iskut Landfill	48,600	63,000	96,104	78,000	78,000	78,000	78,000	78,000
0145-2-433-4408 Maintenance-Kitwanga Landfill	167,595	170,000	161,373	19,000	19,000	19,000	19,000	19,000
0145-2-433-4409 Maintenance-Meziadin Landfill	288,377	340,000	270,537	200,000	448,000	200,000	200,000	200,000
0145-2-433-4410 Maintenance-Nass	7,760	6,500	0	6,500	6,500	6,500	6,500	6,500
0145-2-433-4414 Maintenance-Telegraph Creek Landfill	0	6,000	6,000	6,000	6,000	6,000	6,000	6,000
0145-2-433-4419 Kitwanga Transfer Station	0	0	10,106	750,000	765,000	780,000	795,900	795,900
0145-2-433-4497 Stewart Transfer Station	1,503	0	70	0	200,000	200,000	200,000	200,000
0145-2-433-7199 Contingency	0	0	0	228,856	0	81,698	65,798	65,798
<b>Total Facilities-Maintenance</b>	<b>748,245</b>	<b>808,000</b>	<b>934,653</b>	<b>1,390,156</b>	<b>1,574,300</b>	<b>1,422,998</b>	<b>1,422,998</b>	<b>1,422,998</b>
<b>Capital Projects</b>								
0145-2-622-4402 Hazeltons Landfill Phase II	807,429	3,581,000	1,540,276	1,158,000	0	0	0	0
0145-2-622-4419 Kitwanga Transfer Station	658,270	511,000	500,412	0	0	0	0	0
0145-2-622-4497 Stewart Transfer Station	1,043	750,000	13,948	800,000	0	0	0	0
<b>Total Capital Projects</b>	<b>1,466,742</b>	<b>4,842,000</b>	<b>2,054,636</b>	<b>1,958,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

Date : Feb 14, 2018

Time : 9:22 am

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>145 Hazeltons &amp; Stewart Area Solid Waste</b>								
<b>Solid Waste Management Planning</b>								
0145-2-623-4420 Landfill Closure Plan & Activities	391,511	808,489	80,222	1,205,000	40,000	40,000	40,000	40,000
0145-2-623-4496 Solid Waste Management Plan	6,703	24,010	3,896	0	5,000	5,000	5,000	5,000
0145-2-623-7187 Stewart Lanfill Closure	0	1,108,000	0	0	0	0	0	0
0145-2-623-7188 Hazelton, Stewart Intregated SWMP	135,978	350,000	158,651	250,000	0	0	0	0
<b>Total Solid Waste Management Planning</b>	<b>534,192</b>	<b>2,290,499</b>	<b>242,770</b>	<b>1,455,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Fiscal Services</b>								
0145-2-830-8121 Interest	0	30,000	45,248	116,400	116,400	116,400	116,400	116,400
0145-2-830-8131 Principal	0	0	0	144,397	144,397	144,397	144,397	144,397
<b>Total Fiscal Services</b>	<b>0</b>	<b>30,000</b>	<b>45,248</b>	<b>260,797</b>	<b>260,797</b>	<b>260,797</b>	<b>260,797</b>	<b>260,797</b>
<b>Total Expenditures</b>	<b>4,048,479</b>	<b>8,292,041</b>	<b>3,552,534</b>	<b>5,369,053</b>	<b>2,185,197</b>	<b>2,033,895</b>	<b>2,033,895</b>	<b>2,033,895</b>
<b>Total Hazeltons &amp; Stewart Area Solid W</b>	<b>626,116</b>	<b>0</b>	<b>-1,528,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan  
Prior to 2017 Audit

	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>149 New Remo Dyke</b>								
<b>Revenue</b>								
<b>Tax.Requisition</b>								
0149-1-700-1750 Tax. Req. Electoral Areas	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344
0149-1-700-1754 Tax. Req. Rail Tax Mitigation	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485
<b>Total Tax.Requisition</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Surplus/Deficit</b>								
0149-1-900-9000 Surplus/Deficit	-102,067	-110,289	-110,289	-118,150	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-102,067</b>	<b>-110,289</b>	<b>-110,289</b>	<b>-118,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-110,896</b>	<b>-119,118</b>	<b>-119,118</b>	<b>-126,979</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Expenditures</b>								
<b>Administration</b>								
0149-2-121-1000 R.D. Admin Charge	250	250	240	250	250	250	250	250
0149-2-121-1001 Admin Costs	0	2,275	0	2,275	2,275	2,275	2,275	2,275
0149-2-121-2500 Maintenance	357	4,425	728	4,425	4,425	4,425	4,425	4,425
0149-2-121-7199 Contingency	0	112,168	0	120,029	1,879	1,879	1,879	1,879
<b>Total Administration</b>	<b>607</b>	<b>119,118</b>	<b>968</b>	<b>126,979</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total Expenditures</b>	<b>607</b>	<b>119,118</b>	<b>968</b>	<b>126,979</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total New Remo Dyke</b>	<b>-110,289</b>	<b>0</b>	<b>-118,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>150 Terrace Library Cost Sharing</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0150-1-200-2200 Federal Grant In Lieu	-190	0	0	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0150-1-700-1750 Tax Req. Electoral Areas	-193,172	-233,436	-233,436	-221,444	-228,164	-228,164	-228,164	-228,164
<b>Total Tax Requisition</b>	<b>-193,172</b>	<b>-233,436</b>	<b>-233,436</b>	<b>-221,444</b>	<b>-228,164</b>	<b>-228,164</b>	<b>-228,164</b>	<b>-228,164</b>
<b>Surplus/Deficit</b>								
0150-1-900-9000 Surplus/Deficit	-8,349	9,729	9,729	-6,720	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-8,349</b>	<b>9,729</b>	<b>9,729</b>	<b>-6,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-201,711</b>	<b>-223,707</b>	<b>-223,707</b>	<b>-228,164</b>	<b>-228,164</b>	<b>-228,164</b>	<b>-228,164</b>	<b>-228,164</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0150-2-195-1000 R.D. Admin Charge	300	300	320	300	300	300	300	300
0150-2-195-7150 Cost Share Agreement	211,140	223,407	216,667	227,864	227,864	227,864	227,864	227,864
<b>Total Grant to Other Organization</b>	<b>211,440</b>	<b>223,707</b>	<b>216,987</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>
<b>Total Expenditures</b>	<b>211,440</b>	<b>223,707</b>	<b>216,987</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>	<b>228,164</b>
<b>Total Terrace Library Cost Sharing</b>	<b>9,729</b>	<b>0</b>	<b>-6,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>151 Hazelton District Library</b>								
<b>Revenue</b>								
<b>Tax Requisition</b>								
0151-1-700-1750 Tax Req. Electoral Areas	-63,556	-63,342	-63,342	-63,152	-63,152	-63,152	-63,152	-63,152
0151-1-700-1751 Tax. Req. Municipal	-4,204	-4,418	-4,418	-4,608	-4,608	-4,608	-4,608	-4,608
0151-1-700-1754 Tax. Req. Rail Tax Mitigation	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000
<b>Total Tax Requisition</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>
<b>Surplus/Deficit</b>								
0151-1-900-9000 Surplus/Deficit	-160	-100	-100	-20	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-160</b>	<b>-100</b>	<b>-100</b>	<b>-20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-99,920</b>	<b>-99,860</b>	<b>-99,860</b>	<b>-99,780</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0151-2-195-1000 R.D. Admin Charge	300	240	320	240	240	240	240	240
0151-2-195-1001 Admin Costs	0	100	0	0	0	0	0	0
0151-2-195-7160 Grant in Aid	99,520	99,520	99,520	99,540	99,520	99,520	99,520	99,520
<b>Total Grant to Other Organization</b>	<b>99,820</b>	<b>99,860</b>	<b>99,840</b>	<b>99,780</b>	<b>99,760</b>	<b>99,760</b>	<b>99,760</b>	<b>99,760</b>
<b>Total Expenditures</b>	<b>99,820</b>	<b>99,860</b>	<b>99,840</b>	<b>99,780</b>	<b>99,760</b>	<b>99,760</b>	<b>99,760</b>	<b>99,760</b>
<b>Total Hazelton District Library</b>	<b>-100</b>	<b>0</b>	<b>-20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>155 Skeena Television Rebroadcasting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0155-1-700-1750 Tax. Req. Electoral Areas	-16,769	-17,230	-17,230	-16,564	-16,564	-16,564	-16,564	-16,564
0155-1-700-1751 Tax. Req. Municipal	-9,911	-10,310	-10,310	-9,964	-9,964	-9,964	-9,964	-9,964
<b>Total Tax. Requisition</b>	<b>-26,680</b>	<b>-27,540</b>	<b>-27,540</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>
<b>Surplus/Deficit</b>								
0155-1-900-9000 Surplus/Deficit	-60	0	-0	0	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-60</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-26,740</b>	<b>-27,540</b>	<b>-27,540</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-26,528</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0155-2-195-1000 R.D. Admin Charge	300	240	240	240	240	240	240	240
0155-2-195-7160 Grant in Aid	26,440	27,300	27,300	26,288	26,288	26,288	26,288	26,288
<b>Total Grant to Other Organizations</b>	<b>26,740</b>	<b>27,540</b>	<b>27,540</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>
<b>Total Expenditures</b>	<b>26,740</b>	<b>27,540</b>	<b>27,540</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>	<b>26,528</b>
<b>Total Skeena Television Rebroadcastin</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>156 Heritage Register</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0156-1-190-1590 Other Revenue	0	0	-25,000	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0156-1-700-1750 Tax Req. Electoral Areas	-2,179	-2,200	-2,200	-7,366	-14,700	-14,700	-14,700	-14,700
<b>Total Tax. Requisitions</b>	<b>-2,179</b>	<b>-2,200</b>	<b>-2,200</b>	<b>-7,366</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Surplus/Deficit</b>								
0156-1-900-9000 Surplus/Deficit	-14,043	-14,785	-14,785	-12,334	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-14,043</b>	<b>-14,785</b>	<b>-14,785</b>	<b>-12,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-16,222</b>	<b>-16,985</b>	<b>-41,985</b>	<b>-19,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Expenditures</b>								
<b>Administration</b>								
0156-2-121-1000 R.D. Admin Charge	500	500	468	500	500	500	500	500
0156-2-121-1100 Employee Wages	719	3,500	2,478	3,500	3,500	3,500	3,500	3,500
0156-2-121-1191 Advisory Committee Expenses	0	1,500	0	1,500	1,500	1,500	1,500	1,500
0156-2-121-1400 Benefits	218	700	840	700	700	700	700	700
0156-2-121-2300 Professional Fees	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0156-2-121-4211 Heritage Projects	0	3,000	25,500	3,000	3,000	3,000	3,000	3,000
0156-2-121-5300 Supplies	0	1,000	365	1,000	1,000	1,000	1,000	1,000
0156-2-121-7199 Contingency	0	2,285	0	5,000	0	0	0	0
<b>Total Administration</b>	<b>1,437</b>	<b>16,985</b>	<b>29,651</b>	<b>19,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Expenditures</b>	<b>1,437</b>	<b>16,985</b>	<b>29,651</b>	<b>19,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Heritage Register</b>	<b>-14,785</b>	<b>0</b>	<b>-12,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0160-1-190-1590 Misc Revenue	0	0	-11	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>-11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Electoral Area Planning</b>								
0160-1-400-4050 A.L.R. Applications	-600	-2,000	-1,200	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-400-4051 Land Use Applications	-2,850	-1,000	-3,000	-1,000	-1,000	-1,000	-1,000	-1,000
0160-1-400-4052 Maps, Reports & Studies	-22	-50	-66	-60	-60	-60	-60	-60
<b>Total Electoral Area Planning</b>	<b>-3,472</b>	<b>-3,050</b>	<b>-4,266</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>
<b>Tax. Requisition</b>								
0160-1-700-1750 Tax Req. Electoral Areas	-503,113	-550,678	-550,678	-604,098	-787,053	-787,053	-787,053	-787,053
<b>Total Tax. Requisition</b>	<b>-503,113</b>	<b>-550,678</b>	<b>-550,678</b>	<b>-604,098</b>	<b>-787,053</b>	<b>-787,053</b>	<b>-787,053</b>	<b>-787,053</b>
<b>Grants - Provincial</b>								
0160-1-600-1757 Planning Grant	-89,330	-10,000	3,702	-5,933	-5,933	-5,933	-5,933	-5,933
<b>Total Grants - Provincial</b>	<b>-89,330</b>	<b>-10,000</b>	<b>3,702</b>	<b>-5,933</b>	<b>-5,933</b>	<b>-5,933</b>	<b>-5,933</b>	<b>-5,933</b>
<b>Surplus/Deficit</b>								
0160-1-900-9000 Surplus/Deficit	-214,035	-201,728	-201,728	-182,955	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-214,035</b>	<b>-201,728</b>	<b>-201,728</b>	<b>-182,955</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Thornhill Planning</b>								
0160-1-405-4050 A.L.R. Applications	0	-200	-300	-200	-200	-200	-200	-200
0160-1-405-4051 Land Use Applications	-1,700	-2,000	-1,500	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-405-4052 Maps, Reports & Studies	-11	-50	-22	-62	-62	-62	-62	-62
<b>Total Thornhill Planning</b>	<b>-1,711</b>	<b>-2,250</b>	<b>-1,822</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>
<b>Total Revenue</b>	<b>-811,660</b>	<b>-767,706</b>	<b>-754,802</b>	<b>-798,308</b>	<b>-798,308</b>	<b>-798,308</b>	<b>-798,308</b>	<b>-798,308</b>
<b>Expenditures</b>								
<b>Regional Planning</b>								
0160-2-614-1100 Employee wages	0	727	96	727	727	727	727	727
0160-2-614-1400 Employee Benefits	0	142	35	142	142	142	142	142
0160-2-614-5300 Supplies	0	2,687	0	2,556	2,556	2,556	2,556	2,556
<b>Total Regional Planning</b>	<b>0</b>	<b>3,556</b>	<b>131</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>
<b>Sub Regional Planning</b>								
0160-2-613-4450 Thornhill Community Plan	78,796	10,000	10,242	5,933	5,933	5,933	5,933	5,933
<b>Total Sub Regional Planning</b>	<b>78,796</b>	<b>10,000</b>	<b>10,242</b>	<b>5,933</b>	<b>5,933</b>	<b>5,933</b>	<b>5,933</b>	<b>5,933</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
<b>Electoral Area Planning</b>								
0160-2-615-1000 R.D. Admin Charge	2,864	2,500	4,562	2,500	2,500	2,500	2,500	2,500
0160-2-615-1100 Employee wages	186,941	200,000	183,955	240,000	240,000	240,000	240,000	240,000
0160-2-615-1400 Employee Benefits	41,664	40,000	35,893	52,800	52,800	52,800	52,800	52,800
0160-2-615-2110 Travel	6,741	11,000	3,241	11,000	11,000	11,000	11,000	11,000
0160-2-615-2114 Vehicle Operation	730	900	1,604	900	900	900	900	900
0160-2-615-2340 Training & Membership	4,475	13,000	10,545	13,000	13,000	13,000	13,000	13,000
0160-2-615-4211 Projects	783	5,000	35,659	5,000	5,000	5,000	5,000	5,000
0160-2-615-4600 By Law Enforcement Costs	2,116	5,000	2,803	5,000	5,000	5,000	5,000	5,000
0160-2-615-4605 Bylaw Development Costs	7,661	10,000	2,028	10,000	10,000	10,000	10,000	10,000
0160-2-615-5300 Supplies	10,447	10,000	20,770	10,000	10,000	10,000	10,000	10,000
0160-2-615-5310 Mapping Supplies & Services	38,420	30,000	16,674	30,000	30,000	30,000	30,000	30,000
0160-2-615-5312 Digital Mapping Project	21,670	55,000	17,628	65,000	65,000	65,000	65,000	65,000
0160-2-615-7199 Contingency	0	10,000	0	10,000	10,000	10,000	10,000	10,000
<b>Total Electoral Area Planning</b>	<b>324,511</b>	<b>392,400</b>	<b>335,362</b>	<b>455,200</b>	<b>455,200</b>	<b>455,200</b>	<b>455,200</b>	<b>455,200</b>
<b>Thornhill Planning</b>								
0160-2-616-1000 R.D. Admin Charge	3,419	1,600	3,674	1,600	1,600	1,600	1,600	1,600
0160-2-616-1100 Employee wages	134,798	200,000	143,505	200,000	200,000	200,000	200,000	200,000
0160-2-616-1400 Employee Benefits	33,322	40,000	39,337	40,000	40,000	40,000	40,000	40,000
0160-2-616-2110 Travel	880	1,000	200	1,000	1,000	1,000	1,000	1,000
0160-2-616-2114 Vehicle Operation	708	900	1,478	900	900	900	900	900
0160-2-616-2300 Professional Fees	0	1,000	27	1,000	1,000	1,000	1,000	1,000
0160-2-616-2340 Training & Membership	18	250	1,818	250	250	250	250	250
0160-2-616-4211 Projects	31,224	70,000	5,195	70,000	70,000	70,000	70,000	70,000
0160-2-616-4600 By Law Enforcement Costs	297	6,000	886	6,000	6,000	6,000	6,000	6,000
0160-2-616-4605 Bylaw Development Costs	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0160-2-616-5300 Supplies	1,959	3,000	1,588	3,000	3,000	3,000	3,000	3,000
0160-2-616-5310 Mapping Supplies & Services	0	1,000	121	1,000	1,000	1,000	1,000	1,000
0160-2-616-5312 Digital Mapping Project	0	2,000	0	4,000	4,000	4,000	4,000	4,000
<b>Total Thornhill Planning</b>	<b>206,625</b>	<b>331,750</b>	<b>197,829</b>	<b>333,750</b>	<b>333,750</b>	<b>333,750</b>	<b>333,750</b>	<b>333,750</b>
<b>Contribution to Capital</b>								
0160-2-800-8533 Machinery & Equipment	0	30,000	28,284	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>30,000</b>	<b>28,284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>609,933</b>	<b>767,706</b>	<b>571,847</b>	<b>798,308</b>	<b>798,308</b>	<b>798,308</b>	<b>798,308</b>	<b>798,308</b>
<b>Total Planning Services</b>	<b>-201,728</b>	<b>0</b>	<b>-182,955</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>161 Economic Development Commission</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0161-1-190-1590 Other Revenue	0	0	-37,500	-37,500	-37,500	-37,500	-37,500	-37,500
0161-1-190-1592 Destination BC	-21,660	0	-26,599	-20,000	-20,000	-20,000	-20,000	-20,000
<b>Total Other Revenue</b>	<b>-21,660</b>	<b>0</b>	<b>-64,099</b>	<b>-57,500</b>	<b>-57,500</b>	<b>-57,500</b>	<b>-57,500</b>	<b>-57,500</b>
<b>Requisitions</b>								
0161-1-700-1750 Tax Req. Electoral Areas	-39,656	-39,689	-39,689	-38,383	-185,117	-185,117	-185,117	-185,117
0161-1-700-1751 Tax. Req. Municipal	-5,034	-5,001	-5,001	-4,687	-22,610	-22,610	-22,610	-22,610
<b>Total Requisitions</b>	<b>-44,690</b>	<b>-44,690</b>	<b>-44,690</b>	<b>-43,070</b>	<b>-207,727</b>	<b>-207,727</b>	<b>-207,727</b>	<b>-207,727</b>
<b>Grants - Provincial</b>								
0161-1-600-1550 Rural Dividend Fund	0	0	-10,000	-100,000	0	0	0	0
0161-1-600-1763 NDI Funding	-64,905	-55,000	-50,000	-70,000	-50,000	-50,000	-50,000	-50,000
<b>Total Grants - Provincial</b>	<b>-64,905</b>	<b>-55,000</b>	<b>-60,000</b>	<b>-170,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0161-1-900-9000 Surplus/Deficit	-62,585	-42,841	-42,841	-44,657	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-62,585</b>	<b>-42,841</b>	<b>-42,841</b>	<b>-44,657</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-193,840</b>	<b>-142,531</b>	<b>-211,630</b>	<b>-315,227</b>	<b>-315,227</b>	<b>-315,227</b>	<b>-315,227</b>	<b>-315,227</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0161-2-113-1190 Director Remuneration	2,250	2,500	2,250	2,500	2,500	2,500	2,500	2,500
0161-2-113-1400 CPP Contributions	26	50	19	50	50	50	50	50
<b>Total Board Expenditures</b>	<b>2,276</b>	<b>2,550</b>	<b>2,269</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>
<b>Administration</b>								
0161-2-121-1000 R.D. Admin Charge	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0161-2-121-1100 Employee wages	53,398	50,000	48,170	50,000	50,000	50,000	50,000	50,000
0161-2-121-1400 Employee Benefits	10,090	7,500	14,764	7,500	7,500	7,500	7,500	7,500
0161-2-121-2110 Travel	3,215	8,000	5,351	8,000	8,000	8,000	8,000	8,000
0161-2-121-2340 Training & Membership	1,422	5,000	4,663	5,000	5,000	5,000	5,000	5,000
0161-2-121-5300 Supplies	110	0	459	2,550	2,550	2,550	2,550	2,550
<b>Total Administration</b>	<b>72,235</b>	<b>74,500</b>	<b>77,406</b>	<b>77,050</b>	<b>77,050</b>	<b>77,050</b>	<b>77,050</b>	<b>77,050</b>
<b>Projects</b>								
0161-2-620-4100 Highway 37 Tourism Advertising	33,929	9,000	32,455	10,000	10,000	10,000	10,000	10,000
0161-2-620-4101 Highway 37 Strip Map	24,413	0	0	0	0	0	0	0
0161-2-620-4103 Hazelton Tourism Annual Contribution	12,569	12,000	12,600	12,600	12,600	12,600	12,600	12,600
0161-2-620-4106 Wood Industry Attraction	0	25,000	2,061	25,000	25,000	25,000	25,000	25,000
0161-2-620-4108 Cordilleran Round Up	0	0	1,033	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>161 Economic Development Commission</b>								
0161-2-620-4117 Travel Northwest BC	0	0	2,961	0	0	0	0	0
0161-2-620-4120 Invest Northwest Website	2,000	2,000	0	2,000	2,000	2,000	2,000	2,000
0161-2-620-4121 Minerals North Conference	446	250	1,290	250	250	250	250	250
0161-2-620-4150 Miscellaneous Promotions	3,132	17,231	34,897	185,777	185,777	185,777	185,777	185,777
<b>Total Projects</b>	<b>76,489</b>	<b>65,481</b>	<b>87,297</b>	<b>235,627</b>	<b>235,627</b>	<b>235,627</b>	<b>235,627</b>	<b>235,627</b>
<b>Total Expenditures</b>	<b>150,999</b>	<b>142,531</b>	<b>166,972</b>	<b>315,227</b>	<b>315,227</b>	<b>315,227</b>	<b>315,227</b>	<b>315,227</b>
<b>Total Economic Development Commis</b>	<b>-42,841</b>	<b>0</b>	<b>-44,657</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>165 Noise, Nuisance, Unsightly Premises Bylaw</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0165-1-700-1750 Tax. Req. Electoral Areas	-12,114	-17,238	-17,238	-20,774	-30,750	-30,750	-30,750	-30,750
<b>Total Tax. Requisitions</b>	<b>-12,114</b>	<b>-17,238</b>	<b>-17,238</b>	<b>-20,774</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>
<b>Surplus/Deficit</b>								
0165-1-900-9000 Surplus/Deficit	-17,636	-10,512	-10,512	-9,976	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-17,636</b>	<b>-10,512</b>	<b>-10,512</b>	<b>-9,976</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Ticket Information</b>								
0165-1-529-5290 Fines/Penalties	-125	0	-300	0	0	0	0	0
<b>Total Municipal Ticket Information</b>	<b>-125</b>	<b>0</b>	<b>-300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-29,875</b>	<b>-27,750</b>	<b>-28,050</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>
<b>Expenditures</b>								
<b>Noise - Electoral Areas</b>								
0165-2-619-1000 R.D. Admin Charge	250	250	234	250	250	250	250	250
0165-2-619-1100 Employee Wages	2,009	1,500	1,450	1,500	1,500	1,500	1,500	1,500
0165-2-619-1400 Employee Benefits	181	300	404	300	300	300	300	300
0165-2-619-2539 Vehicle-share of purchase	0	1,500	0	0	0	0	0	0
0165-2-619-4600 By Law Enforcement Costs	50	400	1,337	400	400	400	400	400
0165-2-619-5300 Supplies	375	500	816	500	500	500	500	500
<b>Total Noise - Electoral Areas</b>	<b>2,864</b>	<b>4,450</b>	<b>4,240</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>
<b>Unsightly Premises Bylaw-Area C&amp;E</b>								
0165-2-629-1000 R.D. Admin Charge	1,000	1,000	955	1,000	1,000	1,000	1,000	1,000
0165-2-629-1100 Employee Wages	12,885	12,000	7,714	12,000	12,000	12,000	12,000	12,000
0165-2-629-1400 Employee Benefits	1,722	2,700	-864	2,700	2,700	2,700	2,700	2,700
0165-2-629-2110 Travel	40	600	102	600	600	600	600	600
0165-2-629-2114 Vehicle Operation	205	500	500	500	500	500	500	500
0165-2-629-2539 Vehicle- Share of purchase	0	1,500	0	0	0	0	0	0
0165-2-629-4600 By Law Enforcement Costs	99	4,000	4,750	10,000	10,000	10,000	10,000	10,000
0165-2-629-5300 Supplies	548	1,000	677	1,000	1,000	1,000	1,000	1,000
<b>Total Unsightly Premises Bylaw-Area C&amp;E</b>	<b>16,499</b>	<b>23,300</b>	<b>13,834</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>
<b>Total Expenditures</b>	<b>19,364</b>	<b>27,750</b>	<b>18,074</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>
<b>Total Noise, Nuisance, Unsightly Premis</b>	<b>-10,512</b>	<b>0</b>	<b>-9,976</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>166 House Numbering</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0166-1-700-1750 Tax. Req. Electoral Areas	-17,963	-12,273	-12,273	-10,550	-10,550	-10,550	-10,550	-10,550
<b>Total Tax. Requisition</b>	<b>-17,963</b>	<b>-12,273</b>	<b>-12,273</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-10,550</b>
<b>Surplus/Deficit</b>								
0166-1-900-9000 Surplus/Deficit	1,913	-5,690	-5,690	-12,776	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>1,913</b>	<b>-5,690</b>	<b>-5,690</b>	<b>-12,776</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-16,050</b>	<b>-17,963</b>	<b>-17,963</b>	<b>-23,326</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-10,550</b>
<b>Expenditures</b>								
<b>Operations</b>								
0166-2-122-1000 R.D. Admin charge	350	350	320	350	350	350	350	350
0166-2-122-1100 Employee Wages	7,306	3,500	3,529	3,500	3,500	3,500	3,500	3,500
0166-2-122-1400 Employee Benefits	2,192	700	1,071	700	700	700	700	700
0166-2-122-4211 Projects	175	10,000	267	0	0	0	0	0
0166-2-122-5300 Supplies	337	1,000	0	1,000	1,000	1,000	1,000	1,000
0166-2-122-7199 Contingency	0	2,413	0	17,776	5,000	5,000	5,000	5,000
<b>Total Operations</b>	<b>10,360</b>	<b>17,963</b>	<b>5,187</b>	<b>23,326</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>
<b>Total Expenditures</b>	<b>10,360</b>	<b>17,963</b>	<b>5,187</b>	<b>23,326</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>
<b>Total House Numbering</b>	<b>-5,690</b>	<b>0</b>	<b>-12,776</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018

Draft Five Year Plan  
Prior to 2017 Audit

	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0170-1-190-1590 Other Revenue	-0	0	-0	-85,951	0	0	0	0
0170-1-190-1591 MFA Debenture Refund	0	0	-0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>-85,951</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0170-1-200-2200 Federal Grant in Lieu	-12	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0170-1-700-1750 Tax Req. Electoral Areas	-28,776	-29,000	-29,000	-100,000	-100,000	-100,000	-100,000	-100,000
<b>Total Tax. Req.</b>	<b>-28,776</b>	<b>-29,000</b>	<b>-29,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>
<b>Rental Revenue</b>								
0170-1-531-1405 Hall Rental -No GST	-792	0	-391	0	0	0	0	0
0170-1-531-1407 Hall Rental	-14,384	-20,300	-16,874	-20,300	-20,300	-20,300	-20,300	-20,300
0170-1-531-1409 Supplementary Hall Rental Fees	-4,994	0	-5,214	0	0	0	0	0
<b>Total Rental Revenue</b>	<b>-20,170</b>	<b>-20,300</b>	<b>-22,479</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>	<b>-20,300</b>
<b>Grants</b>								
0170-1-600-1763 NDI Grant	0	0	0	-30,000	0	0	0	0
0170-1-600-1765 Gas Tax Funding	0	0	0	-180,000	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-210,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0170-1-900-9000 Surplus/Deficit	-76,123	-68,633	-68,633	37,542	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-76,123</b>	<b>-68,633</b>	<b>-68,633</b>	<b>37,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-125,081</b>	<b>-117,933</b>	<b>-120,112</b>	<b>-378,709</b>	<b>-120,300</b>	<b>-120,300</b>	<b>-120,300</b>	<b>-120,300</b>
<b>Expenditures</b>								
<b>Administration</b>								
0170-2-121-1000 R.D. Admin Charge	4,155	2,700	4,465	2,700	2,700	2,700	2,700	2,700
0170-2-121-1001 Admin Costs	1,309	0	4,015	2,000	2,000	2,000	2,000	2,000
0170-2-121-2131 Telephone	990	1,100	942	1,100	1,100	1,100	1,100	1,100
0170-2-121-2376 Insurance	6,703	8,000	7,408	8,001	8,001	8,001	8,001	8,001
<b>Total Administration</b>	<b>13,157</b>	<b>11,800</b>	<b>16,830</b>	<b>13,801</b>	<b>13,801</b>	<b>13,801</b>	<b>13,801</b>	<b>13,801</b>
<b>Operations</b>								
0170-2-122-1001 Admin Costs	49	0	0	0	0	0	0	0
0170-2-122-1100 Employee Wages	12,069	10,212	14,782	10,212	10,212	10,212	10,212	10,212
0170-2-122-1400 Employee Benefits	3,390	2,234	4,717	2,234	2,234	2,234	2,234	2,234

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
0170-2-122-2114 Vehicle Operation	106	100	236	100	100	100	100	100
0170-2-122-2397 Janitorial	4,531	5,200	5,619	5,200	5,200	5,200	5,200	5,200
0170-2-122-2540 Lot & Building Maintenance	5,396	10,000	14,677	10,000	10,000	10,000	10,000	10,000
0170-2-122-4211 Maintenance Projects	6,899	47,500	80,061	40,000	20,000	20,000	20,000	20,000
0170-2-122-5300 Supplies	1,731	2,000	1,653	2,000	2,000	2,000	2,000	2,000
0170-2-122-5520 Natural Gas	4,935	6,000	6,737	6,000	6,000	6,000	6,000	6,000
0170-2-122-5530 Electricity	4,006	2,700	3,820	2,700	2,700	2,700	2,700	2,700
0170-2-122-5535 Water	180	180	180	180	180	180	180	180
0170-2-122-7199 Contingency	0	20,007	0	6,282	47,873	47,873	47,873	47,873
<b>Total Operations</b>	<b>43,292</b>	<b>106,133</b>	<b>132,484</b>	<b>84,908</b>	<b>106,499</b>	<b>106,499</b>	<b>106,499</b>	<b>106,499</b>
<b>Contribution to Capital</b>								
0170-2-800-8532 Buildings	0	0	8,340	280,000	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>0</b>	<b>8,340</b>	<b>280,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>56,449</b>	<b>117,933</b>	<b>157,654</b>	<b>378,709</b>	<b>120,300</b>	<b>120,300</b>	<b>120,300</b>	<b>120,300</b>
<b>Total Thornhill Community Centre</b>	<b>-68,633</b>	<b>0</b>	<b>37,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

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Draft Five Year Plan  
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	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>171 Kitwanga Community Association</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0171-1-200-2200 Federal Grant in	-15	0	0	0	0	0	0	0
<b>Total Grant in Lieu.</b>	<b>-15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0171-1-700-1750 Tax Req. Electoral Areas	-30,490	-30,735	-30,735	-32,750	-32,800	-32,800	-32,800	-32,800
<b>Total Tax. Requisition</b>	<b>-30,490</b>	<b>-30,735</b>	<b>-30,735</b>	<b>-32,750</b>	<b>-32,800</b>	<b>-32,800</b>	<b>-32,800</b>	<b>-32,800</b>
<b>Surplus/Deficit</b>								
0171-1-900-9000 Surplus/Deficit	-260	-15	-15	-50	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-260</b>	<b>-15</b>	<b>-15</b>	<b>-50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-30,765</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-32,800</b>	<b>-32,800</b>	<b>-32,800</b>	<b>-32,800</b>	<b>-32,800</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0171-2-195-1000 R.D. Admin Charge	250	250	200	250	250	250	250	250
0171-2-195-7160 Grant in Aid	30,500	30,500	30,500	32,550	32,550	32,550	32,550	32,550
<b>Total Grant to Other Organizations</b>	<b>30,750</b>	<b>30,750</b>	<b>30,700</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>
<b>Total Expenditures</b>	<b>30,750</b>	<b>30,750</b>	<b>30,700</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>	<b>32,800</b>
<b>Total Kitwanga Community Associator</b>	<b>-15</b>	<b>0</b>	<b>-50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>172 Southwest Lakeview Grant-in-aid Servic</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0172-1-700-1752 Parcel Tax	-4,050	-4,050	-4,050	-5,920	-5,850	-5,850	-5,850	-5,850
<b>Total Tax. Requisitions</b>	<b>-4,050</b>	<b>-4,050</b>	<b>-4,050</b>	<b>-5,920</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>
<b>Surplus/Deficit</b>								
0172-1-900-9000 Surplus/Deficit	0	0	0	70	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-4,050</b>	<b>-4,050</b>	<b>-4,050</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0172-2-195-1000 R.D. Admin Charge	250	250	320	250	250	250	250	250
0172-2-195-7160 Grant in aid	3,800	3,800	3,800	5,600	5,600	5,600	5,600	5,600
<b>Total Grant to Other Organizations</b>	<b>4,050</b>	<b>4,050</b>	<b>4,120</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>
<b>Total Expenditures</b>	<b>4,050</b>	<b>4,050</b>	<b>4,120</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>
<b>Total Southwest Lakeview Grant-in-aid</b>	<b>0</b>	<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>173 South Hazelton Parks and Recreation</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0173-1-700-1750 Tax. Req. Electoral Areas	-2,000	-2,000	-2,000	-4,000	-4,000	-4,000	-4,000	-4,000
<b>Total Tax. Requisition</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>
<b>Surplus/Deficit</b>								
0173-1-900-9000 Surplus/Deficit	-4,941	-5,427	-5,427	-5,454	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-4,941</b>	<b>-5,427</b>	<b>-5,427</b>	<b>-5,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-6,941</b>	<b>-7,427</b>	<b>-7,427</b>	<b>-9,454</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0173-2-121-1000 R.D. Admin charge	200	200	320	200	200	200	200	200
0173-2-121-2376 Insurance	1,315	500	648	500	500	500	500	500
<b>Total Administration</b>	<b>1,515</b>	<b>700</b>	<b>968</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Operations</b>								
0173-2-122-4050 Maintenance General	0	500	0	500	500	500	500	500
0173-2-122-4211 Projects	0	0	1,005	800	800	800	800	800
0173-2-122-7199 Contingency	0	6,227	0	7,454	2,000	2,000	2,000	2,000
<b>Total Operations</b>	<b>0</b>	<b>6,727</b>	<b>1,005</b>	<b>8,754</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>
<b>Total Expenditures</b>	<b>1,515</b>	<b>7,427</b>	<b>1,973</b>	<b>9,454</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Total South Hazelton Parks and Recrea</b>	<b>-5,427</b>	<b>0</b>	<b>-5,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>176 Terrace Recreation and Cemetery</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0176-1-200-2200 Federal Grant in Lieu	-581	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-581</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0176-1-700-1750 Tax. Req. Electoral Areas	-682,924	-628,189	-628,189	-630,000	-630,000	-630,000	-630,000	-630,000
<b>Total Tax. Requisition</b>	<b>-682,924</b>	<b>-628,189</b>	<b>-628,189</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-630,000</b>
<b>Surplus/Deficit</b>								
0176-1-900-9000 Surplus/Deficit	14,568	-27,121	-27,121	-80,925	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>14,568</b>	<b>-27,121</b>	<b>-27,121</b>	<b>-80,925</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-668,937</b>	<b>-655,310</b>	<b>-655,310</b>	<b>-710,925</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-630,000</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0176-2-195-1000 R.D. Admin Charge	500	500	320	500	500	500	500	500
0176-2-195-4211 Projects	113,472	92,333	57,686	108,203	81,241	81,241	81,241	81,241
0176-2-195-7150 Cost Share Agreement	527,844	562,477	516,379	548,259	548,259	548,259	548,259	548,259
0176-2-195-7199 Contingency	0	0	0	53,963	0	0	0	0
<b>Total Grant to Other Organizations</b>	<b>641,816</b>	<b>655,310</b>	<b>574,385</b>	<b>710,925</b>	<b>630,000</b>	<b>630,000</b>	<b>630,000</b>	<b>630,000</b>
<b>Total Expenditures</b>	<b>641,816</b>	<b>655,310</b>	<b>574,385</b>	<b>710,925</b>	<b>630,000</b>	<b>630,000</b>	<b>630,000</b>	<b>630,000</b>
<b>Total Terrace Recreation and Cemetery</b>	<b>-27,121</b>	<b>0</b>	<b>-80,925</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>177 Skeena Ice Arena</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0177-1-190-1590 Other Revenue	-121,454	-8,979	-409,546	0	0	0	0	0
0177-1-190-1593 Donations	-20,000	-2,080,863	-1,630,400	-1,419,137	0	0	0	0
<b>Total Other Revenue</b>	<b>-141,454</b>	<b>-2,089,842</b>	<b>-2,039,946</b>	<b>-1,419,137</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0177-1-200-2200 Federal Grant in Lieu	-3	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0177-1-700-1750 Tax Req. Electoral Areas	-55,371	-116,666	-116,666	-170,098	-170,098	-170,098	-170,098	-170,098
0177-1-700-1751 Tax. Req. Municipal	-29,433	-62,885	-62,885	-92,497	-92,497	-92,497	-92,497	-92,497
<b>Total Tax. Req.</b>	<b>-84,804</b>	<b>-179,551</b>	<b>-179,551</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>
<b>Grants</b>								
0177-1-600-1761 Provincial Ministries	0	-2,484,121	0	-4,000,000	0	0	0	0
0177-1-600-1765 Gas Tax Grant	-359,147	-3,479,137	-4,820,085	-2,330,879	0	0	0	0
<b>Total Grants</b>	<b>-359,147</b>	<b>-5,963,258</b>	<b>-4,820,085</b>	<b>-6,330,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0177-1-900-9000 Surplus/Deficit	-465,348	-360,367	-360,367	-484,151	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-465,348</b>	<b>-360,367</b>	<b>-360,367</b>	<b>-484,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,050,756</b>	<b>-8,593,018</b>	<b>-7,399,950</b>	<b>-8,496,762</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>
<b>Expenditures</b>								
<b>Contribution to Capital Fund</b>								
0177-2-800-8532 Buildings-Community Works Fund	480,601	60,000	106,671	0	0	0	0	0
0177-2-800-8536 Buildings	0	7,875,000	6,620,863	7,875,000	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>480,601</b>	<b>7,935,000</b>	<b>6,727,534</b>	<b>7,875,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0177-2-620-2110 Travel	8,420	10,000	9,988	10,000	10,000	10,000	10,000	10,000
0177-2-620-2300 Consultant/professional fees	94,758	200,000	79,395	30,000	30,000	30,000	30,000	30,000
0177-2-620-4211 Projects - Associated Projects	0	0	15,648	0	0	0	0	0
0177-2-620-5300 Supplies	1,445	1,000	1,837	1,000	1,000	1,000	1,000	1,000
0177-2-620-7199 Contingency	0	359,147	0	492,891	221,595	221,595	221,595	221,595
<b>Total Projects</b>	<b>104,623</b>	<b>570,147</b>	<b>106,868</b>	<b>533,891</b>	<b>262,595</b>	<b>262,595</b>	<b>262,595</b>	<b>262,595</b>
<b>Grant to Organizations</b>								
0177-2-195-1000 R.D. Admin Charge	10,434	10,000	320	10,000	0	0	0	0
0177-2-195-1001 Admin Costs	2,341	0	0	0	0	0	0	0

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>177 Skeena Ice Arena</b>								
0177-2-195-2300 Professional Fees	14,518	0	3,206	0	0	0	0	0
0177-2-195-7160 Grant in Aid	77,871	77,871	77,871	77,871	0	0	0	0
<b>Total Grant to Organizations</b>	<b>105,165</b>	<b>87,871</b>	<b>81,397</b>	<b>87,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>690,389</b>	<b>8,593,018</b>	<b>6,915,798</b>	<b>8,496,762</b>	<b>262,595</b>	<b>262,595</b>	<b>262,595</b>	<b>262,595</b>
<b>Total Skeena Ice Arena</b>	<b>-360,367</b>	<b>0</b>	<b>-484,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>178 Thornhill Parks and Recreation</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0178-1-190-1590 Other Revenue	-1	-10,800	-10,637	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-1</b>	<b>-10,800</b>	<b>-10,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0178-1-200-2200 Federal Grant in Lieu	-33	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-33</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0178-1-700-1750 Tax. Req. Electoral Areas	-55,637	-73,187	-73,187	-94,335	-104,038	-104,038	-104,038	-104,038
<b>Total Tax. Requisition</b>	<b>-55,637</b>	<b>-73,187</b>	<b>-73,187</b>	<b>-94,335</b>	<b>-104,038</b>	<b>-104,038</b>	<b>-104,038</b>	<b>-104,038</b>
<b>Surplus/Deficit</b>								
0178-1-900-9000 Surplus/Deficit	-135,233	-80,446	-80,446	-9,703	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-135,233</b>	<b>-80,446</b>	<b>-80,446</b>	<b>-9,703</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-190,903</b>	<b>-164,433</b>	<b>-164,271</b>	<b>-104,038</b>	<b>-104,038</b>	<b>-104,038</b>	<b>-104,038</b>	<b>-104,038</b>
<b>Expenditures</b>								
<b>Administration</b>								
0178-2-121-1000 R.D. Admin Charge	6,199	4,235	6,419	4,235	4,235	4,235	4,235	4,235
0178-2-121-2376 Insurance	3,540	3,000	3,674	3,700	3,700	3,700	3,700	3,700
<b>Total Administration</b>	<b>9,739</b>	<b>7,235</b>	<b>10,093</b>	<b>7,935</b>	<b>7,935</b>	<b>7,935</b>	<b>7,935</b>	<b>7,935</b>
<b>Operations</b>								
0178-2-122-4050 Maintenance General	20,179	26,512	25,074	26,500	26,500	26,500	26,500	26,500
0178-2-122-4052 Maintenance Aspen Park	2,203	2,000	19,531	5,000	5,000	5,000	5,000	5,000
0178-2-122-4054 Maintenance Edlund Park	476	3,500	237	3,500	3,500	3,500	3,500	3,500
0178-2-122-4056 Maintenance Multi #1	4,613	5,375	5,967	5,375	5,375	5,375	5,375	5,375
0178-2-122-4058 Maintenance Multi #2	4,270	5,505	3,035	5,505	5,505	5,505	5,505	5,505
0178-2-122-4060 Maintenance Copermtn School	2,660	7,500	4,260	7,500	7,500	7,500	7,500	7,500
0178-2-122-4062 Maintenance Comm Centre Grounds	10,960	12,665	11,442	7,000	7,000	7,000	7,000	7,000
0178-2-122-4064 Maintenance Agricultural Grounds	42,372	15,000	11,268	10,000	10,000	10,000	10,000	10,000
0178-2-122-4066 Maintenance Thornhill Landing	7,149	12,250	6,499	7,000	7,000	7,000	7,000	7,000
0178-2-122-4068 Maintenance Tennis Courts	920	2,700	3,967	2,700	2,700	2,700	2,700	2,700
0178-2-122-4070 Maintenance 4 Way Stop Intersection	3,778	6,725	2,622	4,000	4,000	4,000	4,000	4,000
0178-2-122-4084 Maintenance Penner St. Tot Lot	1,138	3,400	6,622	3,400	3,400	3,400	3,400	3,400
<b>Total Operations</b>	<b>100,718</b>	<b>103,132</b>	<b>100,523</b>	<b>87,480</b>	<b>87,480</b>	<b>87,480</b>	<b>87,480</b>	<b>87,480</b>
<b>Projects</b>								
0178-2-620-4211 Projects	0	0	9,664	0	0	0	0	0
0178-2-620-7199 Contingency	0	14,066	0	8,623	8,623	8,623	8,623	8,623

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>178 Thornhill Parks and Recreation</b>								
0178-2-620-8531 Other Projects	0	40,000	34,288	0	0	0	0	0
<b>Total Projects</b>	<b>0</b>	<b>54,066</b>	<b>43,952</b>	<b>8,623</b>	<b>8,623</b>	<b>8,623</b>	<b>8,623</b>	<b>8,623</b>
<b>Total Expenditures</b>	<b>110,457</b>	<b>164,433</b>	<b>154,568</b>	<b>104,038</b>	<b>104,038</b>	<b>104,038</b>	<b>104,038</b>	<b>104,038</b>
<b>Total Thornhill Parks and Recreation</b>	<b>-80,446</b>	<b>0</b>	<b>-9,703</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
186 Economic Dev-Telegraph Creek Port								
Revenue								
Surplus/Deficit								
0186-1-900-9000 Surplus/Deficit	-128,930	-117,508	-117,508	-117,508	0	0	0	0
Total Surplus/Deficit	-128,930	-117,508	-117,508	-117,508	0	0	0	0
Total Revenue	-128,930	-117,508	-117,508	-117,508	0	0	0	0
Expenditures								
Operations								
0186-2-122-2300 Professional Fees	11,423	0	0	0	0	0	0	0
0186-2-122-2500 Maintenance	0	117,508	0	117,508	0	0	0	0
Total Operations	11,423	117,508	0	117,508	0	0	0	0
Total Expenditures	11,423	117,508	0	117,508	0	0	0	0
Total Economic Dev-Telegraph Creek P	-117,508	0	-117,508	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>187 Planning-Lakelse Watershed Initiatives</b>								
<b>Revenue</b>								
<b>Funding Partners</b>								
0187-1-190-1590 Lakelse Watershed Society	0	0	-643	0	0	0	0	0
0187-1-190-1593 Other Orgainzations	0	-2,000	0	-6,500	-6,500	-6,500	-6,500	0
<b>Total Funding Partners</b>	<b>0</b>	<b>-2,000</b>	<b>-643</b>	<b>-6,500</b>	<b>-6,500</b>	<b>-6,500</b>	<b>-6,500</b>	<b>0</b>
<b>Provincial Grants</b>								
0187-1-600-1766 Kemano MOU -Grant-in-lieu	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	0
<b>Total Provincial Grants</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0187-1-900-9000 Surplus/Deficit	-100,889	-98,573	-98,573	-92,048	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-100,889</b>	<b>-98,573</b>	<b>-98,573</b>	<b>-92,048</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-140,889</b>	<b>-140,573</b>	<b>-139,216</b>	<b>-138,548</b>	<b>-46,500</b>	<b>-46,500</b>	<b>-46,500</b>	<b>0</b>
<b>Expenditures</b>								
<b>Operations</b>								
0187-2-122-2114 Travel/Training	0	1,500	0	1,500	1,500	1,500	1,500	0
0187-2-122-2399 Contract	40,878	40,000	42,571	40,000	40,000	40,000	40,000	0
0187-2-122-4211 Projects	507	2,000	2,656	2,000	2,000	2,000	2,000	0
0187-2-122-5300 Supplies	931	7,150	1,941	3,000	3,000	3,000	3,000	0
0187-2-122-7199 Contingency	0	89,923	0	92,048	0	0	0	0
<b>Total Operations</b>	<b>42,316</b>	<b>140,573</b>	<b>47,168</b>	<b>138,548</b>	<b>46,500</b>	<b>46,500</b>	<b>46,500</b>	<b>0</b>
<b>Total Expenditures</b>	<b>42,316</b>	<b>140,573</b>	<b>47,168</b>	<b>138,548</b>	<b>46,500</b>	<b>46,500</b>	<b>46,500</b>	<b>0</b>
<b>Total Planning-Lakelse Watershed Iniat</b>	<b>-98,573</b>	<b>0</b>	<b>-92,048</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>







## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0241-1-190-1591 Other Revenue	-5,913	0	-937	0	0	-287,000	0	0
<b>Total Other Revenue</b>	<b>-5,913</b>	<b>0</b>	<b>-937</b>	<b>0</b>	<b>0</b>	<b>-287,000</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0241-1-411-1591 Other Service Revenue	-5,830	0	-1,889	0	0	0	0	0
0241-1-411-4010 Flat Rate - User Fees	-251,797	-311,750	-252,659	-354,500	-354,500	-354,500	-354,500	-354,500
0241-1-411-4011 Metered - User Fees	-49,196	-40,000	-49,697	-47,500	-47,500	-47,500	-47,500	-47,500
0241-1-411-4012 Service Connection Fees	-18,000	-6,200	-12,200	-6,200	-6,200	-6,200	-6,200	-6,200
0241-1-411-5290 Fines/Penalties	-8,421	-5,000	-8,695	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total User Fees</b>	<b>-333,243</b>	<b>-362,950</b>	<b>-325,140</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>
<b>Grant in Lieu</b>								
0241-1-200-2200 Federal Grant in Lieu	-89	0	0	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-89</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0241-1-500-8000 Interest Earned	-2,205	-5,000	-686	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total Investment Revenue</b>	<b>-2,205</b>	<b>-5,000</b>	<b>-686</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>Tax. Requisitions</b>								
0241-1-700-1750 Tax Req. Electoral Areas	-18,750	-18,750	-18,750	-18,750	-23,437	-23,437	-23,437	-23,437
0241-1-700-1752 Frontage/Parcel	-106,250	-106,250	-106,250	-106,250	-132,812	-132,812	-132,812	-132,812
0241-1-700-1753 Frontage Tax R.D.	-1,627	-1,621	-1,616	-1,621	-1,621	-1,621	-1,621	-1,621
0241-1-700-1755 Parcel Tax - Woddlands Buy In	-59,250	-58,950	-58,950	-59,250	-59,250	-59,250	-59,250	-59,250
<b>Total Tax. Requisitions</b>	<b>-185,877</b>	<b>-185,571</b>	<b>-185,566</b>	<b>-185,871</b>	<b>-217,120</b>	<b>-217,120</b>	<b>-217,120</b>	<b>-217,120</b>
<b>Grants - Provincial</b>								
0241-1-600-1761 Prov. Grants -Towns/Trees for Tomorrow	0	0	-5,025	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>0</b>	<b>0</b>	<b>-5,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0241-1-900-9000 Surplus/Deficit	-177,999	-98,119	-98,119	7,856	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-177,999</b>	<b>-98,119</b>	<b>-98,119</b>	<b>7,856</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Functions</b>								
0241-1-799-4010 Supplies - Recoveries	-31,813	-30,000	-32,277	-30,000	-30,000	-30,000	-30,000	-30,000
0241-1-799-4017 General Truck Recoveries	-46,137	-40,000	-46,572	-40,000	-40,000	-40,000	-40,000	-40,000
<b>Total Transfer From Other Functions</b>	<b>-77,950</b>	<b>-70,000</b>	<b>-78,849</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>
<b>Transfer From Other Funds</b>								
0241-1-899-1241 Thornhill Water Utility Reserve Fund	0	-105,000	-104,042	0	-55,000	-468,000	-55,000	-55,000



5 YEAR FINANCIAL PLAN



For Period Ending 28-Feb-2018

Draft Five Year Plan  
Prior to 2017 Audit

	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
0241-2-421-1100 Employee wages	11,525	15,900	12,396	15,900	15,900	15,900	15,900	15,900
0241-2-421-2399 Equipment	1,750	6,500	795	6,500	6,500	6,500	6,500	6,500
0241-2-421-5300 Supplies	2,584	4,450	4,030	4,450	4,450	4,450	4,450	4,450
<b>Total Hydrant Maintenance</b>	<b>15,859</b>	<b>26,850</b>	<b>17,221</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>
<b>Service Connections</b>								
0241-2-422-1100 Employee Wages	497	1,000	659	1,000	1,000	1,000	1,000	1,000
0241-2-422-2399 Equipment	500	1,000	0	1,000	1,000	1,000	1,000	1,000
0241-2-422-5300 Supplies	2,843	2,000	1,756	2,000	2,000	2,000	2,000	2,000
<b>Total Service Connections</b>	<b>3,840</b>	<b>4,000</b>	<b>2,415</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Contribution to Capital Fund</b>								
0241-2-800-8533 Machinery & Equipment	38,729	105,000	104,042	0	105,000	486,000	105,000	105,000
<b>Total Contribution to Capital Fund</b>	<b>38,729</b>	<b>105,000</b>	<b>104,042</b>	<b>0</b>	<b>105,000</b>	<b>486,000</b>	<b>105,000</b>	<b>105,000</b>
<b>Contribution to Reserve Fund</b>								
0241-2-810-8210 Contribution to Reserve	100,000	75,000	75,000	50,000	75,000	225,000	75,000	75,000
<b>Total Contribution to Reserve Fund</b>	<b>100,000</b>	<b>75,000</b>	<b>75,000</b>	<b>50,000</b>	<b>75,000</b>	<b>225,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Projects</b>								
0241-2-620-8531 Engineering Structures	0	5,000	0	0	0	0	0	0
<b>Total Projects</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>685,158</b>	<b>826,640</b>	<b>806,219</b>	<b>666,215</b>	<b>760,320</b>	<b>1,460,320</b>	<b>760,320</b>	<b>760,320</b>
<b>Total Thornhill Water System</b>	<b>-98,119</b>	<b>0</b>	<b>7,856</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

Date : Feb 14, 2018

Time : 9:22 am

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0242-1-190-1591 Other Revenue	-2,228	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-2,228</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0242-1-411-4010 Flat Rate- User Fees	-14,573	-15,000	-14,815	-17,000	-15,000	-15,000	-15,000	-15,000
0242-1-411-4011 Metered - User Fees	-6,075	-5,000	-6,899	-5,000	-5,000	-5,000	-5,000	-5,000
0242-1-411-5290 Fines/Penalties	-767	0	-1,790	0	0	0	0	0
<b>Total User Fees</b>	<b>-21,416</b>	<b>-20,000</b>	<b>-23,504</b>	<b>-22,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>
<b>Tax. Requisitions</b>								
0242-1-700-1752 Parcel Tax	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350
<b>Total Tax. Requisitions</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>
<b>Surplus/Deficit</b>								
0242-1-900-9000 Surplus/Deficit	26,019	5,927	5,927	-6,155	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>26,019</b>	<b>5,927</b>	<b>5,927</b>	<b>-6,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-134,975</b>	<b>-151,423</b>	<b>-154,926</b>	<b>-165,505</b>	<b>-157,350</b>	<b>-157,350</b>	<b>-157,350</b>	<b>-157,350</b>
<b>Expenditures</b>								
<b>Administration</b>								
0242-2-121-1000 R.D. Admin Charge	3,570	4,000	3,453	4,080	4,000	4,000	4,000	4,000
0242-2-121-1100 Employee wages	775	500	0	500	500	500	500	500
0242-2-121-1400 Employee Benefits	285	200	0	200	200	200	200	200
0242-2-121-2300 Professional Fees	2,259	1,000	4,307	1,000	1,000	1,000	1,000	1,000
<b>Total Administration</b>	<b>6,889</b>	<b>5,700</b>	<b>7,760</b>	<b>5,780</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
<b>Operations</b>								
0242-2-122-1100 Employee Wages	2,188	3,900	7,460	4,300	4,300	4,300	4,300	4,300
0242-2-122-1400 Employee Benefits	702	400	2,305	820	400	400	400	400
0242-2-122-2121 Postage	231	500	140	500	500	500	500	500
0242-2-122-2340 Training & Memberships	42	250	874	2,500	250	250	250	250
0242-2-122-2376 Insurance	2,749	2,750	2,740	2,780	2,750	2,750	2,750	2,750
0242-2-122-5300 Supplies	1,205	1,500	265	1,500	1,500	1,500	1,500	1,500
0242-2-122-7150 Contract	19,677	20,000	20,037	22,338	22,785	23,240	23,705	24,179
0242-2-122-7199 Contingency	0	6,886	0	15,450	9,628	9,173	8,708	8,234
<b>Total Operations</b>	<b>26,794</b>	<b>36,186</b>	<b>33,820</b>	<b>50,188</b>	<b>42,113</b>	<b>42,113</b>	<b>42,113</b>	<b>42,113</b>
<b>System Maintenance</b>								
0242-2-420-4019 Service Connections	0	0	78	0	0	0	0	0
0242-2-420-4022 Labour	0	530	0	530	530	530	530	530

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	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
0242-2-420-5300 Equipment	1,194	1,500	0	1,500	1,500	1,500	1,500	1,500
<b>Total System Maintenance</b>	<b>1,194</b>	<b>2,030</b>	<b>78</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>
<b>Hydrant Maintenance</b>								
0242-2-421-1100 Employee Wages	1,318	2,000	1,792	2,000	2,000	2,000	2,000	2,000
0242-2-421-5300 Supplies	0	800	615	800	800	800	800	800
<b>Total Hydrant Maintenance</b>	<b>1,318</b>	<b>2,800</b>	<b>2,407</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>
<b>Fiscal Services</b>								
0242-2-830-8121 Interest	55,006	55,006	55,006	55,006	55,006	55,006	55,006	55,006
0242-2-830-8131 Principal	49,701	49,701	49,701	49,701	49,701	49,701	49,701	49,701
<b>Total Fiscal Services</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>
<b>Total Expenditures</b>	<b>140,902</b>	<b>151,423</b>	<b>148,772</b>	<b>165,505</b>	<b>157,350</b>	<b>157,350</b>	<b>157,350</b>	<b>157,350</b>
<b>Total Terrace Rural Water System</b>	<b>5,927</b>	<b>0</b>	<b>-6,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0243-1-190-1591 Other Revenue	0	-120,631	0	-34,767	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>-120,631</b>	<b>0</b>	<b>-34,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0243-1-411-4010 Flat Rate - User Fees	-54,907	-54,900	-55,137	-55,720	-55,720	-55,720	-55,720	-55,720
0243-1-411-5290 Fines/Penalties	-1,950	-1,000	-2,015	-1,000	-1,000	-1,000	-1,000	-1,000
<b>Total User Fees</b>	<b>-56,857</b>	<b>-55,900</b>	<b>-57,151</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>
<b>Tax. Requisitions</b>								
0243-1-700-1752 Parcel Tax	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982
0243-1-700-1753 Parcel Tax R.D.	-1,213	-1,500	-1,213	-1,500	-1,500	-1,500	-1,500	-1,500
<b>Total Tax. Requisitions</b>	<b>-126,195</b>	<b>-126,482</b>	<b>-126,195</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>
<b>Grants</b>								
0243-1-600-1760 Infrastructure Grants	0	-15,000	0	0	0	0	0	0
0243-1-600-1765 Gas Tax Funding	-100,000	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-100,000</b>	<b>-15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0243-1-900-9000 Surplus/Deficit	195,476	162,575	162,575	74,331	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>195,476</b>	<b>162,575</b>	<b>162,575</b>	<b>74,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-87,576</b>	<b>-155,438</b>	<b>-20,772</b>	<b>-143,638</b>	<b>-183,202</b>	<b>-183,202</b>	<b>-183,202</b>	<b>-183,202</b>
<b>Expenditures</b>								
<b>Administration</b>								
0243-2-121-1000 R.D. Admin Charge	6,381	6,000	6,151	6,000	6,000	6,000	6,000	6,000
0243-2-121-1100 Employee Wages	740	2,000	0	2,000	2,000	2,000	2,000	2,000
0243-2-121-1400 Employee Benefits	272	1,000	0	1,000	1,000	1,000	1,000	1,000
0243-2-121-2131 Telephone	104	0	0	0	0	0	0	0
0243-2-121-2300 Professional Fees	4,898	24,000	450	5,000	4,000	4,000	4,000	4,000
0243-2-121-2340 Training & Membership	493	1,000	1,044	2,500	2,500	2,500	2,500	2,500
<b>Total Administration</b>	<b>12,888</b>	<b>34,000</b>	<b>7,645</b>	<b>16,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>
<b>Operations</b>								
0243-2-122-1100 Employee Wages	25,585	8,000	7,499	8,000	8,000	8,000	8,000	8,000
0243-2-122-1400 Employee Benefits	6,533	3,338	2,311	3,338	3,338	3,338	3,338	3,338
0243-2-122-2121 Postage	322	500	328	500	500	500	500	500
0243-2-122-2131 Telephone	2,882	2,000	3,429	3,500	2,000	2,000	2,000	2,000
0243-2-122-2376 Insurance	3,540	3,600	3,674	3,800	3,600	3,600	3,600	3,600
0243-2-122-2399 Contract - New Hazelton	66,550	60,000	60,483	60,000	60,000	60,000	60,000	60,000

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
0243-2-122-2540 Lot & Building Maintenance	227	1,500	0	1,500	1,500	1,500	1,500	1,500
0243-2-122-4019 Service Connections	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0243-2-122-5300 Supplies	20,511	6,000	488	6,000	6,000	6,000	6,000	6,000
0243-2-122-5530 Electricity	11,225	8,000	7,963	8,000	8,000	8,000	8,000	8,000
0243-2-122-7199 Contingency	0	0	0	0	42,264	42,264	42,264	42,264
<b>Total Operations</b>	<b>137,374</b>	<b>97,438</b>	<b>86,174</b>	<b>99,138</b>	<b>139,702</b>	<b>139,702</b>	<b>139,702</b>	<b>139,702</b>
<b>System Maintenance</b>								
0243-2-420-4022 Maintenance	1,963	8,000	1,283	8,000	8,000	8,000	8,000	8,000
<b>Total System Maintenance</b>	<b>1,963</b>	<b>8,000</b>	<b>1,283</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Contribution to Capital</b>								
0243-2-800-8531 Engineering Structures	0	0	0	20,000	20,000	20,000	20,000	20,000
<b>Total Contribution to Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Projects</b>								
0243-2-620-8531 Engineering structures	97,927	16,000	0	0	0	0	0	0
<b>Total Projects</b>	<b>97,927</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>250,152</b>	<b>155,438</b>	<b>95,102</b>	<b>143,638</b>	<b>183,202</b>	<b>183,202</b>	<b>183,202</b>	<b>183,202</b>
<b>Total South Hazelton Water System</b>	<b>162,575</b>	<b>0</b>	<b>74,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>340 Queensway Sewer Utility</b>								
0340-2-421-1100 Employee wages	25,648	29,000	34,161	37,000	37,000	29,000	29,000	29,000
0340-2-421-1400 Employee Benefits	7,564	6,000	9,960	7,000	6,000	6,000	6,000	6,000
0340-2-421-4022 System Maint Labour	8,468	5,200	2,027	5,200	5,200	5,200	5,200	5,200
0340-2-421-4024 System Maint Equipment	11,529	14,000	15,720	11,000	14,000	14,000	14,000	14,000
0340-2-421-5300 Supplies	5,979	10,500	11,476	12,500	10,500	10,500	10,500	10,500
0340-2-421-5530 Electricity	8,602	6,500	13,005	11,660	6,500	6,500	6,500	6,500
0340-2-421-5535 Water	0	180	0	180	180	180	180	180
<b>Total Collection-Treatment</b>	<b>67,790</b>	<b>71,380</b>	<b>86,348</b>	<b>84,540</b>	<b>79,380</b>	<b>71,380</b>	<b>71,380</b>	<b>71,380</b>
<b>Treatment</b>								
0340-2-422-2300 Professional Fees	0	0	10,444	0	0	0	0	0
0340-2-422-5300 Supplies	0	0	123	0	0	0	0	0
<b>Total Treatment</b>	<b>0</b>	<b>0</b>	<b>10,566</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>95,515</b>	<b>613,091</b>	<b>136,822</b>	<b>641,586</b>	<b>404,986</b>	<b>97,176</b>	<b>97,176</b>	<b>97,176</b>
<b>Total Queensway Sewer Utility</b>	<b>-18,803</b>	<b>399,288</b>	<b>-296,361</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>342 Thornhill Core Sewer System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0342-1-190-1590 Capital Borrowing	-2,432,048	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-2,432,048</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0342-1-700-1750 Tax. Req. Electoral Areas	-180,000	-190,848	-190,848	-189,250	-190,848	-190,848	-190,848	-190,848
0342-1-700-1756 RDKS Property Value Tax	-20,751	0	0	0	0	0	0	0
<b>Total Tax. Requisitions</b>	<b>-200,751</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-189,250</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>
<b>Grants</b>								
0342-1-600-1765 Gas Tax Funding	-849,043	0	-28,058	0	0	0	0	0
<b>Total Grants</b>	<b>-849,043</b>	<b>0</b>	<b>-28,058</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0342-1-900-9000 Surplus/Deficit	982,267	0	0	-1,599	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>982,267</b>	<b>0</b>	<b>0</b>	<b>-1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-2,499,574</b>	<b>-190,848</b>	<b>-218,905</b>	<b>-190,849</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>
<b>Expenditures</b>								
<b>R.D. Admin Charge</b>								
0342-2-121-1000 R.D. Admin Charge	0	500	0	500	500	500	500	500
<b>Total R.D. Admin Charge</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Contribution to Capital</b>								
0342-2-800-8531 Engineering Structures	2,395,569	0	28,058	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>2,395,569</b>	<b>0</b>	<b>28,058</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0342-2-620-5300 Supplies	76,706	0	-1,100	0	0	0	0	0
<b>Total Projects</b>	<b>76,706</b>	<b>0</b>	<b>-1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0342-2-830-8121 Interest	27,300	62,160	62,160	62,160	62,160	62,160	62,160	62,160
0342-2-830-8131 Princippal	0	128,188	128,189	128,189	128,188	128,188	128,188	128,188
<b>Total Fiscal Services</b>	<b>27,300</b>	<b>190,348</b>	<b>190,349</b>	<b>190,349</b>	<b>190,348</b>	<b>190,348</b>	<b>190,348</b>	<b>190,348</b>
<b>Total Expenditures</b>	<b>2,499,575</b>	<b>190,848</b>	<b>217,306</b>	<b>190,849</b>	<b>190,848</b>	<b>190,848</b>	<b>190,848</b>	<b>190,848</b>
<b>Total Thornhill Core Sewer System</b>	<b>0</b>	<b>0</b>	<b>-1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 28-Feb-2018



Draft Five Year Plan Prior to 2017 Audit	2016 ACTUAL	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
342 Thornhill Core Sewer System								
<b>Total Surplus (-)/Deficit</b>	<b>-1,136,473</b>	<b>399,288</b>	<b>-3,773,856</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>