

Draft 2017 Budget & 5 Year Plan

February 24, 2017 RDKS Boardroom Terrace, BC

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AGENDA

- Intro to RDKS
- PSAB vs GAAP
- 2017 Budget Overview
- Total Revenue
- Total Expenditures
- Major Variances
- BC Assessments
- Rates By Electoral Area
- Rates By Municipality
- 5 Year Plan



Intro to RDKS

- Established in BC in the 1960's
 - Founded within the Canadian Constitution
 - Created by Letters Patent Issued by Cabinet by Orders of Council



PSAB vs GAAP

- Public Sector Accounting is not the same as GAAP
- Government and Not-For-Profit Follow PSAB
- GAAP applies when a rule does not exist in PSAB
- Funds are used of each service provided
- The Income Statement and Balance Sheet are merged producing a document that is more like a cash flow statement.



Revenue

- Revenue comes from various sources
- Revenue Streams Include:
 - Tax Levy
 - Capital Borrowing
 - Spending from a Reserve Account (Savings)
 - Grants
 - Charges & Fees
- Each Function's Revenue is a separate and the money can not spent for a different function.



Expenditures

- Expenses also include items that would not be covered by GAAP
- Expenses Include:
 - Capital Purchases
 - Principal Loan Payments
 - Money Transferred into Reserve Account
- Each Function's Expenses are recorded separately
- Joint Services need to be allocated to the different Functions

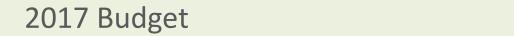


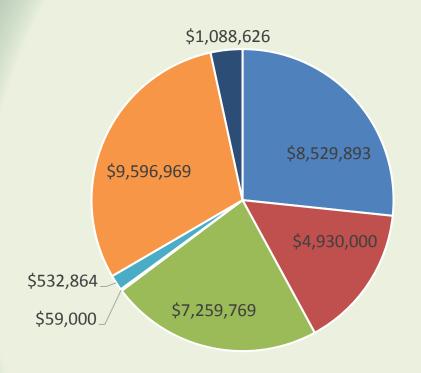
2017 Budget

REVENUE 2	2016 Budget		016 Actual	2	017 Budget
Tax requisition \$	8,324,806	\$	8,345,277	\$	8,529,893
Capital Borrowing \$	19,310,170	\$	15,599,048	\$	4,930,000
Grants \$	6,817,798	\$	3,710,259	\$	7,259,769
Interest Earned \$	86,151	\$	51,565	\$	59,000
Municipal debt payments \$	532,864	\$	539,765	\$	532,864
Internal transfers/Own Sources \$	9,527,484	\$	7,246,443	\$	11,774,221
Surplus /(Deficit) previous year \$	(44,639)	\$	(44,637)	\$	1,088,626
Total \$	44,643,912	\$	35,536,994	\$	31,997,121



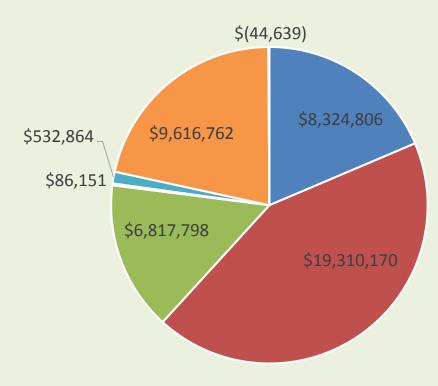
Revenue







- Grants
- Municipal debt payments
- Surplus /(Deficit) carried from previous year



2016 Budget

- Capital Borrowing
- Interest Earned
- Internal transfers/Own Sources



Tax Requisition Variance

	2016 Budget		6 Budget 2017 Budget		B16-B15
Tax requisition	\$	8,324,806	\$	8,529,893	\$ 205,087
Variance Explanation:					
Hazelton & Stewart Solid Waste	\$	1,023,665	\$	1,125,408	\$ 101,743
Skeena Ice Arena	\$	84,804	\$	169,801	\$ 84,997
Planning Services	\$	503,112	\$	550,678	\$ 47,566
Preparation For Emergencies	\$	135,899	\$	180,332	\$ 44,433
Terrace Public Library	\$	193,172	\$	233,330	\$ 40,158
Skeena Fire Protection	\$	752,041	\$	788,863	\$ 36,822
Terrace Area Recreation & Cemetery	\$	682,924	\$	621,764	\$ (61,160)
General Government Services	\$	1,137,687	\$	1,028,197	\$ (109,490)
Remaining Functions					\$ 20,018
					\$ 205,087

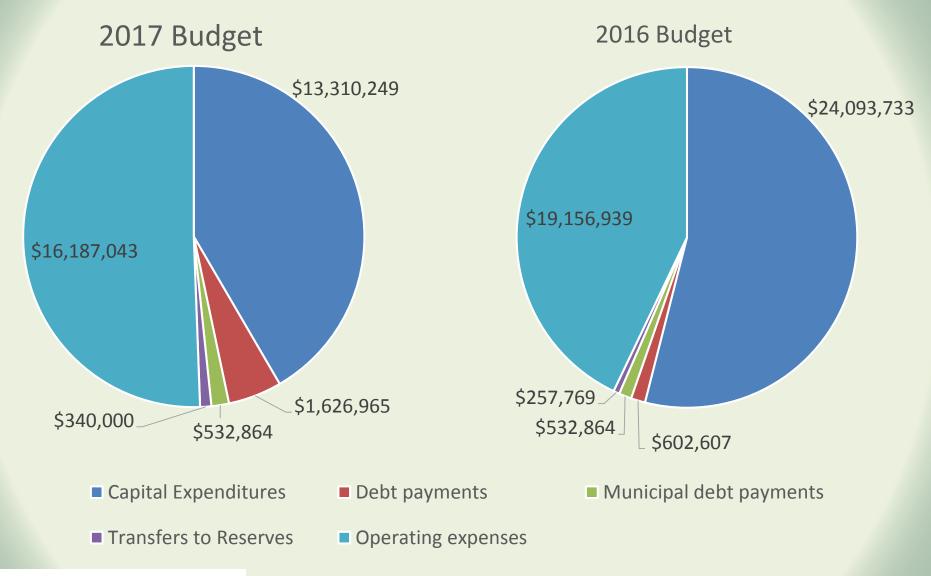


2017 Budget

EXPENDITURES	2016 Budget	2016 Actual		2	017 Budget
Capital Expenditures	\$ 24,093,733	\$	16,949,235	\$	13,310,249
Debt payments	\$ 602,607	\$	664,827	\$	1,626,965
Municipal debt payments	\$ 532,864	\$	539,765	\$	532,864
Transfers to Reserves	\$ 257,769	\$	300,000	\$	340,000
Operating expenses_	\$ 19,156,939	\$	16,949,235	\$	16,187,043
Total	\$ 44,643,912	\$	35,403,062	\$	31,997,121



Expenditures





Capital Expenditure Variance

Capital Expenditures	2017 Budget	
	\$	13,310,249
Hazelton Landfill Phase 1	\$	3,070,000
Stewart Transfer Station	\$	750,000
Kitwanga Transfer Station	\$	511,000
Forceman Landfill	\$	463,229
	\$	4,794,229
Skeena Ice Arena	\$	7,935,000
Thornhill Fire New Truck – Deposit in 2016	\$	381,020
2 Replacement Trucks for Works & Services	\$	105,000
Dease Lake Fire – Truck From Skeena Fire	\$	65,000
Planning Services/Bylaw Vehicle	\$	30,000
	\$	13,310,249



Operating Expenses Variance

2016 Budget 2017 Budget B17-B16

Operating Expenses \$ 19,156,939 \$ 16,187,043 \$ (2,969,896)

Variance Explanation:

Terrace Area Solid Waste & Recycling \$ 4,980,130 \$ 3,005,392 \$ (1,974,738)

Hazelton & Stewart Area Solid Waste Functions \$ 3,107,075 \$ 3,420,041 \$ 312,966

RDKS Office Building Maintenance Projects \$ 447,000 \$ 50,000 \$ (397,000)

Feasibility Study Projects \$ 438,451 \$ 376,761 <u>\$ (61,690)</u>

\$ (2,120,462)

Contingency Accounts \$ 2,317,151 \$ 1,514,247 **\$ (802,904)** *

Net Impact of All Other Variances\$ (46,530)

\$ (2,969,896)

^{*} Contingency Accounts are savings for Emergencies and Capital Purchases within individual Functions



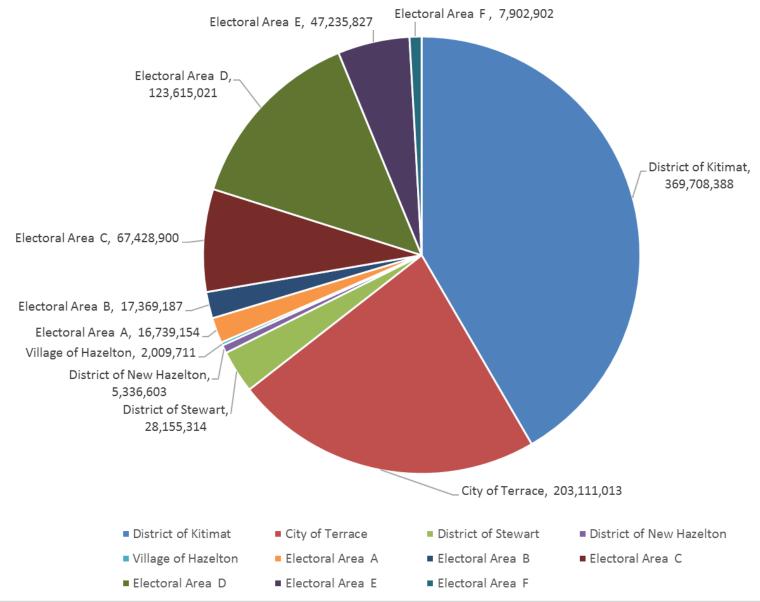
BC Assessment

	2017	2017	2016	2016	%
	Assessment	Share	Assessment	Share	+ /(-)
District of Kitimat	369,708,388	41.6%	347,632,433	41.0%	6.4%
City of Terrace	203,111,013	22.9%	204,859,027	24.2%	-0.9%
District of Stewart	28,155,314	3.2%	26,343,354	3.1%	6.9%
District of New Hazelton	5,336,603	0.6%	5,137,191	0.6%	3.9%
Village of Hazelton	2,009,711	0.2%	1,922,615	0.2%	4.5%
Electoral Area A	16,739,154	1.9%	16,878,803	2.0%	-0.8%
Electoral Area B	17,369,187	2.0%	17,070,348	2.0%	1.8%
Electoral Area C	67,428,900	7.6%	66,429,440	7.8%	1.5%
Electoral Area D	123,615,021	13.9%	106,825,159	12.6%	15.7%
Electoral Area E	47,235,827	5.3%	46,574,900	5.5%	1.4%
Electoral Area F	7,902,902	0.9%	7,913,730	0.9%	-0.1%
	888,612,020	100.0%	847,587,000	100.0%	4.6%



Based on converted assessments supplied by B.C. Assessment Authority Using 2017 Completed Roll Municipality - Hospital Electoral Areas - Hospital

2017 Converted Assessments Electoral Areas





BC Assessment

Municipality - General	 2017	2016 \$		Increase - Decease
District of Kitimat	\$ 366,694,843	\$	345,252,948	6.2%
City of Terrace	\$ 199,843,042	\$	201,746,407	-0.9%
District of Stewart	\$ 28,092,349	\$	26,280,459	6.9%
District of New Hazelton	\$ 5,322,852	\$	5,119,028	4.0%
Village of Hazelton	\$ 1,906,776	\$	1,829,445	4.2%

Assessment for 2017 as per Nisga'a taxation agreement

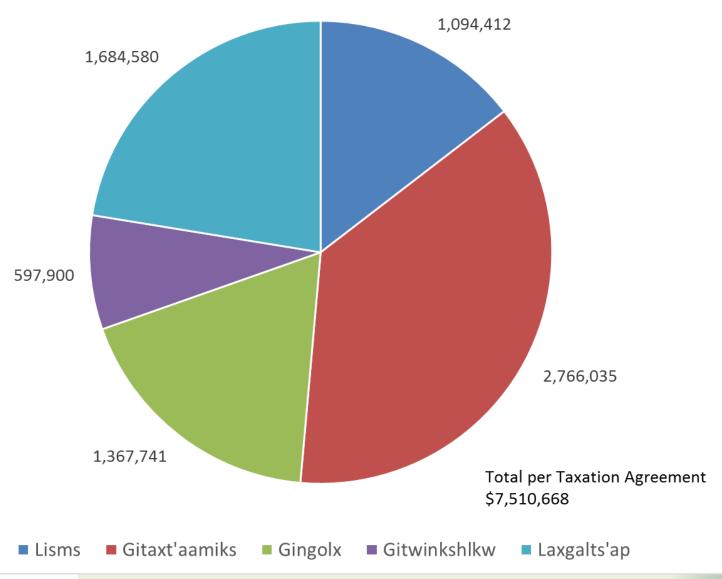
Lisms	\$ 1,094,412
Gitaxt'aamiks	\$ 2,766,035
Gingolx	\$ 1,367,741
Gitwinkshlkw	\$ 597,900
Laxgalts'ap	\$ 1,684,580
	\$ 7,510,668



2017 Municipal Converted Assessments



2017 Nisga'a Assessments



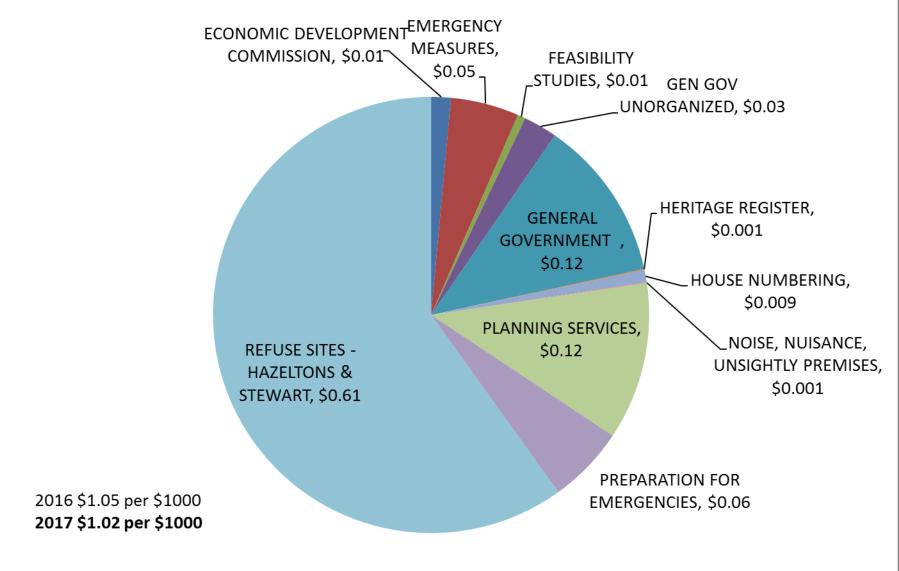


	ELE	AREA A		
	2	2016	2017	
A KITIMAT STIKINE	\$	1.053 \$	1.023	
ECONOMIC DEVELOPMENT COMMISSION	\$	0.016 \$	0.015	
EMERGENCY MEASURES	\$	0.056 \$	0.052	
FEASIBILITY STUDIES	\$	0.011 \$	0.006	
GEN GOV UNORGANIZED	\$	0.017 \$	0.026	
GENERAL GOVERNMENT	\$	0.141 \$	0.123	
HERITAGE REGISTER	\$	0.001 \$	0.001	
HOUSE NUMBERING	\$	0.014 \$	0.009	
NOISE, NUISANCE, UNSIGHTLY PREMISES	\$	0.001 \$	0.001	
PLANNING SERVICES	\$	0.131 \$	0.119	
PREPARATION FOR EMERGENCIES	\$	0.048 \$	0.059	
REFUSE SITES - HAZELTONS & STEWART	\$	0.619 \$	0.613	



REGIONAL DISTRICT OF KITIMAT STIKINE

GENERAL TAX RATE ELECTORAL AREA A 2017



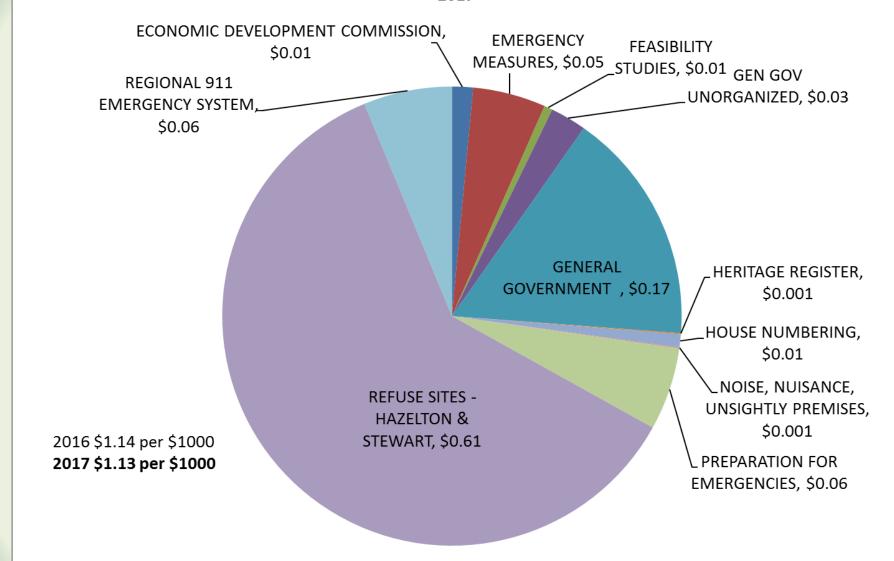


	ELI	ECTORAL A	REA B 2017
B KITIMAT STIKINE	\$	1.144 \$	1.129
ECONOMIC DEVELOPMENT COMMISSION	\$	0.016 \$	0.015
EMERGENCY MEASURES	\$	0.056 \$	0.052
FEASIBILITY STUDIES	\$	0.011 \$	0.006
GEN GOV UNORGANIZED	\$	0.017 \$	0.026
GENERAL GOVERNMENT	\$	0.166 \$	0.166
HERITAGE REGISTER	\$	0.001 \$	0.001
HOUSE NUMBERING	\$	0.014 \$	0.009
NOISE, NUISANCE, UNSIGHTLY PREMISES	\$	0.001 \$	0.001
PLANNING SERVICES	\$	0.131 \$	0.119
PREPARATION FOR EMERGENCIES	\$	0.048 \$	0.059
REFUSE SITES - HAZELTON & STEWART	\$	0.619 \$	0.613
REGIONAL 911 EMERGENCY SYSTEM	\$	0.066 \$	0.063



REGIONAL DISTRICT OF KITIMAT STIKINE

GENERAL TAX RATE ELECTORAL AREA B 2017



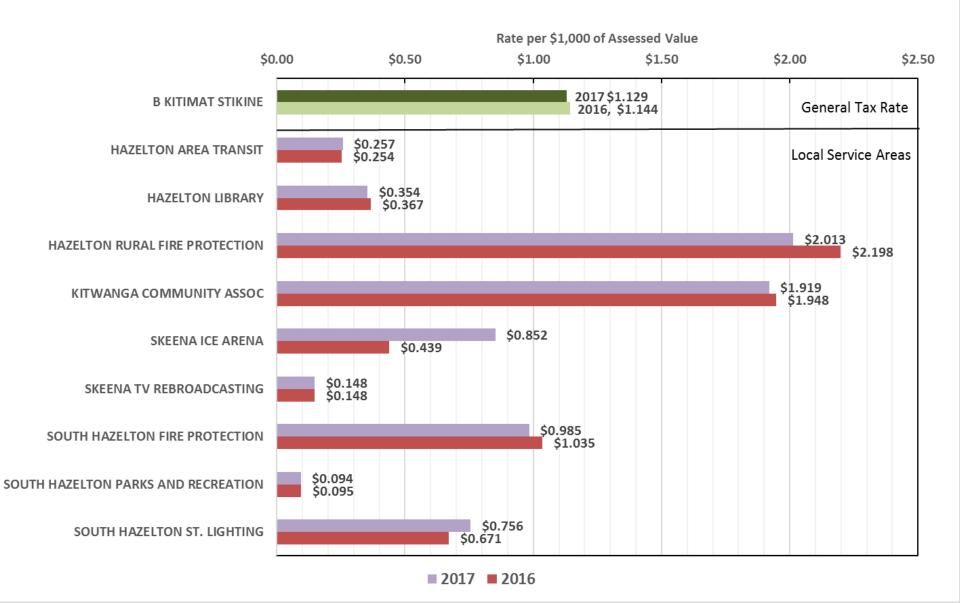


LOCAL SERVICE AREAS	2016	2017
B KITIMAT STIKINE	\$ 1.144 \$	1.129
HAZELTON AREA TRANSIT	\$ 0.254 \$	0.257
HAZELTON LIBRARY	\$ 0.367 \$	0.354
HAZELTON RURAL FIRE PROTECTION	\$ 2.198 \$	2.013
KITWANGA COMMUNITY ASSOC	\$ 1.948 \$	1.919
SKEENA ICE ARENA	\$ 0.439 \$	0.852
SKEENA TV REBROADCASTING	\$ 0.148 \$	0.148
SOUTH HAZELTON FIRE PROTECTION	\$ 1.035 \$	0.985
SOUTH HAZELTON PARKS AND RECREATION	\$ 0.095 \$	0.094
SOUTH HAZELTON ST. LIGHTING	\$ 0.671 \$	0.756



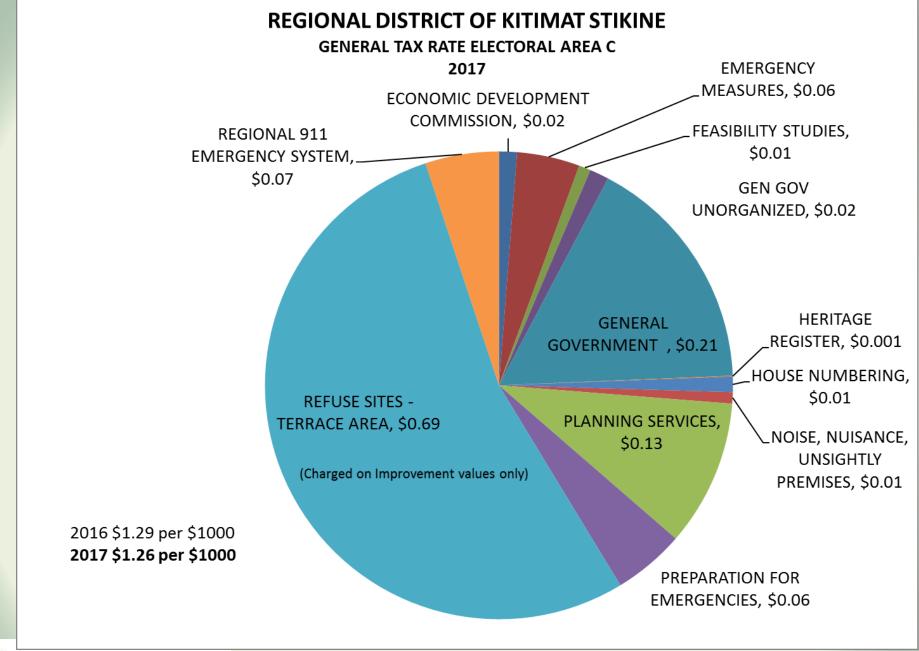
REGIONAL DISTRICT OF KITIMAT STIKINE

Electoral Area B
General Tax Rate & Local Service Area Rates
(Not all pay for all Local Service Areas)



	ELECTORA	
C KITIMAT STIKINE	2016 \$ 1.290	2017 \$ 1.266
ECONOMIC DEVELOPMENT COMMISSION	\$ 0.016	\$ 0.015
EMERGENCY MEASURES	\$ 0.056	\$ 0.052
FEASIBILITY STUDIES	\$ 0.011	\$ 0.006
GEN GOV UNORGANIZED	\$ 0.017	\$ 0.026
GENERAL GOVERNMENT	\$ 0.214	\$ 0.193
HERITAGE REGISTER	\$ 0.001	\$ 0.001
HOUSE NUMBERING	\$ 0.014	\$ 0.009
NOISE, NUISANCE, UNSIGHTLY PREMISES	\$ 0.010	\$ 0.014
PLANNING SERVICES	\$ 0.131	\$ 0.119
PREPARATION FOR EMERGENCIES	\$ 0.064	\$ 0.081
REFUSE SITES - TERRACE AREA	\$ 0.692	\$ 0.689
REGIONAL 911 EMERGENCY SYSTEM	\$ 0.066	\$ 0.063





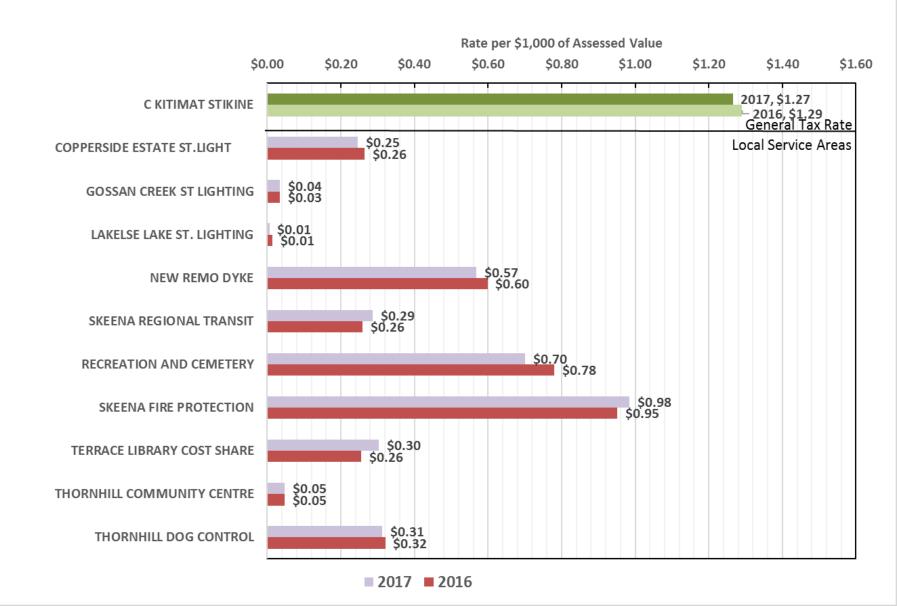


LOCAL SERVICE AREAS	20)16	2017
C KITIMAT STIKINE	\$ 1.29	00 \$	1.266
COPPERSIDE ESTATE ST.LIGHT	\$ 0.26	5 \$	0.246
GOSSAN CREEK ST LIGHTING	\$ 0.03	\$4 \$	0.035
LAKELSE LAKE ST. LIGHTING	\$ 0.01	4 \$	0.006
NEW REMO DYKE	\$ 0.59	9 \$	0.568
SKEENA REGIONAL TRANSIT	\$ 0.25	8 \$	0.287
RECREATION AND CEMETERY	\$ 0.78	1 \$	0.702
SKEENA FIRE PROTECTION	\$ 0.95	2 \$	0.985
TERRACE LIBRARY COST SHARE	\$ 0.25	5 \$	0.303
THORNHILL COMMUNITY CENTRE	\$ 0.04	8 \$	0.047
THORNHILL DOG CONTROL	\$ 0.32	1 \$	0.313



REGIONAL DISTRICT OF KITIMAT STIKINE

Electoral Area C
General Tax Rate & Local Service Area Rates
(Not all pay for all Local Service Areas)

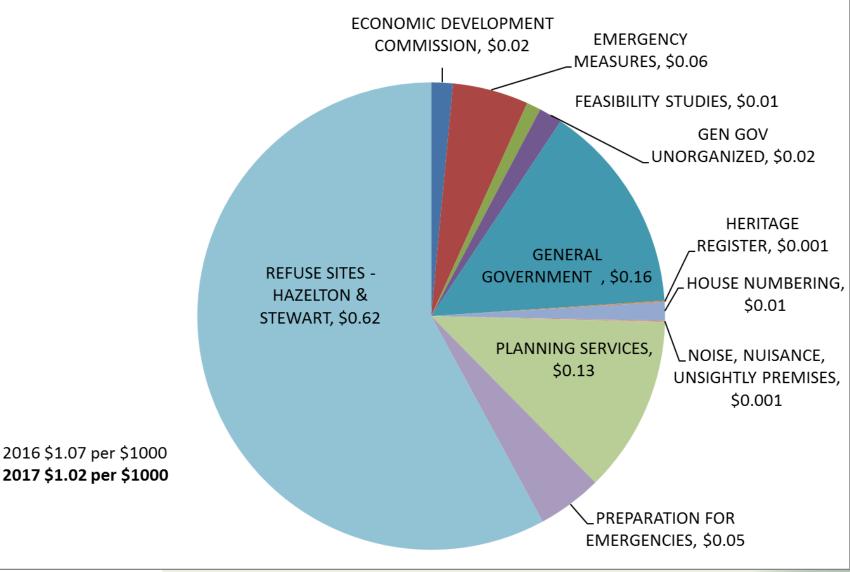


	ELECTORAL AREA D			
	2016		2017	
D KITIMAT STIKINE	\$	1.068	\$	1.024
ECONOMIC DEVELOPMENT COMMISSION	\$	0.016	\$	0.015
EMERGENCY MEASURES	\$	0.056	\$	0.052
FEASIBILITY STUDIES	\$	0.011	\$	0.006
GEN GOV UNORGANIZED	\$	0.017	\$	0.026
GENERAL GOVERNMENT	\$	0.156	\$	0.123
HERITAGE REGISTER	\$	0.001	\$	0.001
HOUSE NUMBERING	\$	0.014	\$	0.009
NOISE, NUISANCE, UNSIGHTLY PREMISES	\$	0.001	\$	0.002
PLANNING SERVICES	\$	0.131	\$	0.119
PREPARATION FOR EMERGENCIES	\$	0.048	\$	0.059
REFUSE SITES - HAZELTON & STEWART	\$	0.619	\$	0.613



REGIONAL DISTRICT OF KITIMAT STIKINE

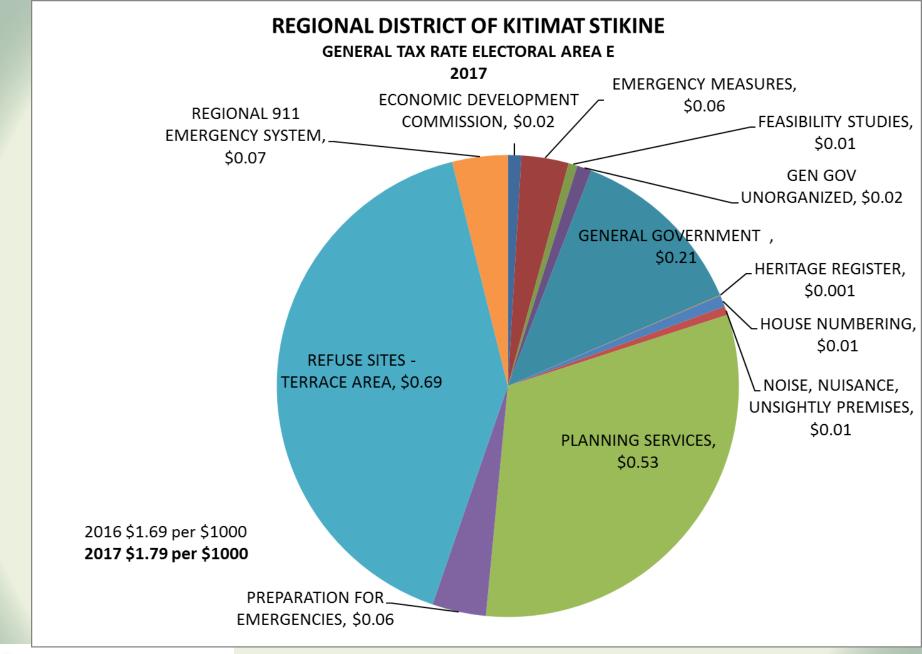
GENERAL TAX RATE ELECTORAL AREA D 2017





	ELECTORAL AREA E			
E KITIMAT STIKINE	\$	2016 1.694	\$	2017 1.787
ECONOMIC DEVELOPMENT COMMISSION	\$	0.016	\$	0.015
EMERGENCY MEASURES	\$	0.056	\$	0.052
FEASIBILITY STUDIES	\$	0.011	\$	0.006
GEN GOV UNORGANIZED	\$	0.017	\$	0.026
GENERAL GOVERNMENT	\$	0.214	\$	0.195
HERITAGE REGISTER	\$	0.001	\$	0.001
HOUSE NUMBERING	\$	0.014	\$	0.009
NOISE, NUISANCE, UNSIGHTLY PREMISES	\$	0.010	\$	0.014
PLANNING SERVICES	\$	0.534	\$	0.638
PREPARATION FOR EMERGENCIES	\$	0.064	\$	0.081
REFUSE SITES - TERRACE AREA	\$	0.692	\$	0.689
REGIONAL 911 EMERGENCY SYSTEM	\$	0.066	\$	0.063





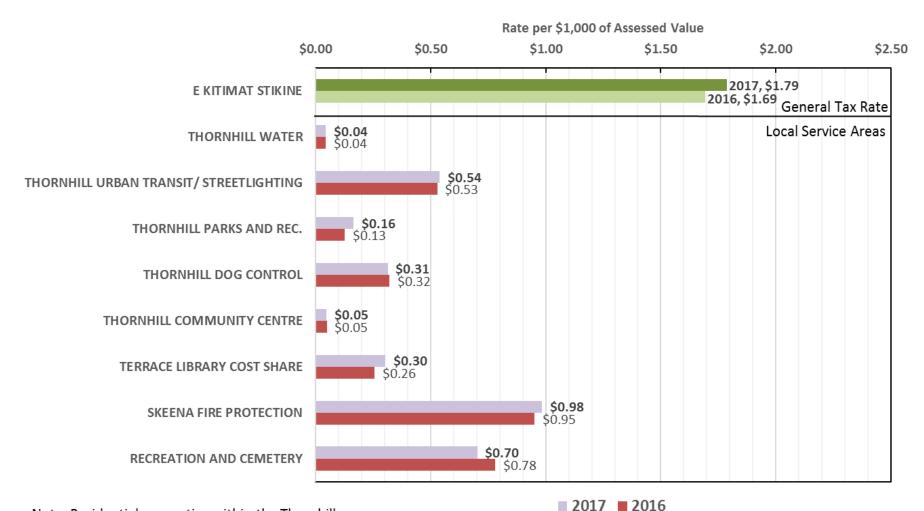


LOCAL SERVICE AREAS FOR AREA E E KITIMAT STIKINE	\$ 2016 <i>1.694</i>	\$ 2017 <i>1.787</i>
THORNHILL WATER	\$ 0.043	\$ 0.043
THORNHILL URBAN TRANSIT/ STREETLIGHTING	\$ 0.528	\$ 0.537
THORNHILL PARKS AND REC.	\$ 0.126	\$ 0.163
THORNHILL DOG CONTROL	\$ 0.321	\$ 0.313
THORNHILL COMMUNITY CENTRE	\$ 0.048	\$ 0.047
TERRACE LIBRARY COST SHARE	\$ 0.255	\$ 0.303
SKEENA FIRE PROTECTION	\$ 0.952	\$ 0.985
RECREATION AND CEMETERY	\$ 0.781	\$ 0.702
THORNHILL COMMERCIAL CORE (land only)	\$ 14.293	\$ 15.154



REGIONAL DISTRICT OF KITIMAT STIKINE

Electoral Area E General Tax Rate & Local Service Area Rates (Not all pay for all Local Service Areas)



Note: Residential properties within the Thornhill Commericial Core Service Area have a charge on Land only, for \$15.15 per \$1000 of Assessed value.

	ECTOF 2016	AREA F 2017		
F KITIMAT STIKINE	\$ 0.474	\$	0.409	
ECONOMIC DEVELOPMENT				
COMMISSION	\$ 0.016	\$	0.015	
EMERGENCY MEASURES	\$ 0.056	\$	0.052	
FEASIBILITY STUDIES	\$ 0.011	\$	0.006	
GEN GOV UNORGANIZED	\$ 0.017	\$	0.026	
GENERAL GOVERNMENT	\$ 0.181	\$	0.123	
HERITAGE REGISTER	\$ 0.001	\$	0.001	
HOUSE NUMBERING	\$ 0.014	\$	0.009	
PLANNING SERVICES	\$ 0.131	\$	0.119	
PREPARATION FOR EMERGENCIES	\$ 0.048	\$	0.059	
LOCAL SERVICE AREA FOR AREA F				
DEASE LAKE FIRE PROTECTION	\$ 2.76	\$	2.76	



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE ELECTORAL AREA F 2017 ECONOMIC DEVELOPMENT PREPARATION FOR COMMISSION, \$0.02 EMERGENCIES, \$0.05 2016 \$0.47 per \$1000 plus \$2.76 if in the Dease Lake Fire Protection Service Area **EMERGENCY** FEASIBILITY STUDIES, MEASURES, \$0.06 \$0.01 2017 \$0.41 per \$1000 plus \$2.76 if in the Dease Lake **Fire Protection GEN GOV** UNORGANIZED, \$0.02 PLANNING SERVICES, \$0.13 **GENERAL** GOVERNMENT, \$0.18 HOUSE NUMBERING, \$0.01 HERITAGE REGISTER, \$0.001,

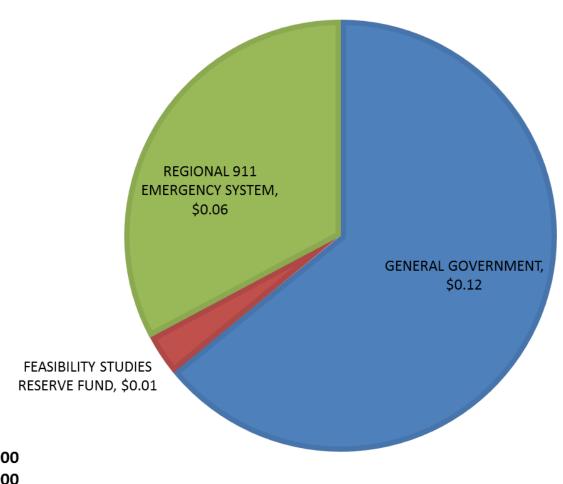


DISTRICT OF KITIMAT

	2017 Rate		2017 Requisition	
GENERAL GOVERNMENT	\$	0.123	\$	427,952
FEASIBILITY STUDIES RESERVE FUND	\$	0.006	\$	20,783
REGIONAL 911 EMERGENCY SYSTEM	\$	0.063	\$	220,767
	\$	0.192	\$	669,503



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE FOR DISTRICT OF KITIMAT 2017



2016 \$0.22 per \$1000 2017 \$0.19 per \$1000

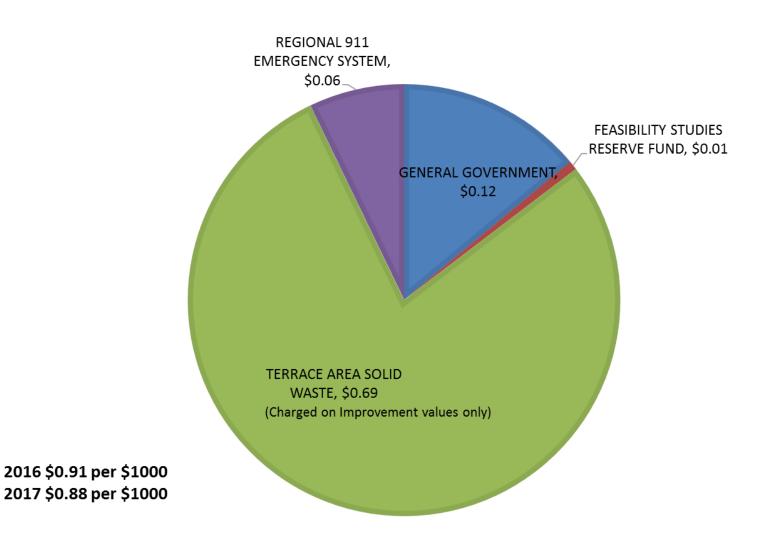


CITY OF TERRACE

	20 1	7 Rate	2017 Requisition		
GENERAL GOVERNMENT	\$	0.123	\$	233,227	
FEASIBILITY STUDIES RESERVE FUND	\$	0.006	\$	11,327	
TERRACE AREA SOLID WASTE	\$	0.689	\$	838,852	
REGIONAL 911 EMERGENCY SYSTEM	\$	0.063	\$	121,286	
	\$	0.881	\$	1,204,693	



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE FOR CITY OF TERRACE 2017



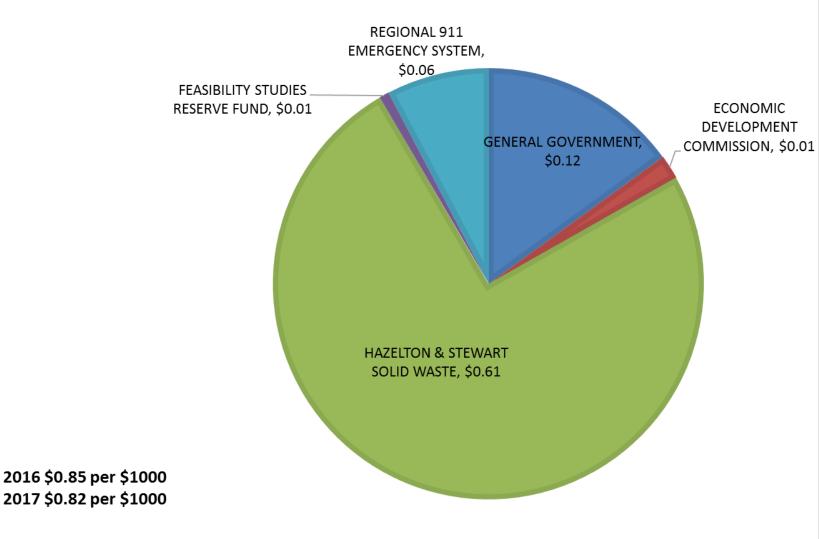


DISTRICT OF STEWART

	2017 Rate		2017 Requisition	
GENERAL GOVERNMENT	\$	0.123	\$	32,785
ECONOMIC DEVELOPMENT COMMISSION	\$	0.015	\$	3,977
HAZELTON & STEWART SOLID WASTE	\$	0.613	\$	163,986
FEASIBILITY STUDIES RESERVE FUND	\$	0.006	\$	1,592
REGIONAL 911 EMERGENCY SYSTEM	\$	0.063	\$	16,813
	\$	0.820	\$	219,153



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE FOR DISTRICT OF STEWART 2017

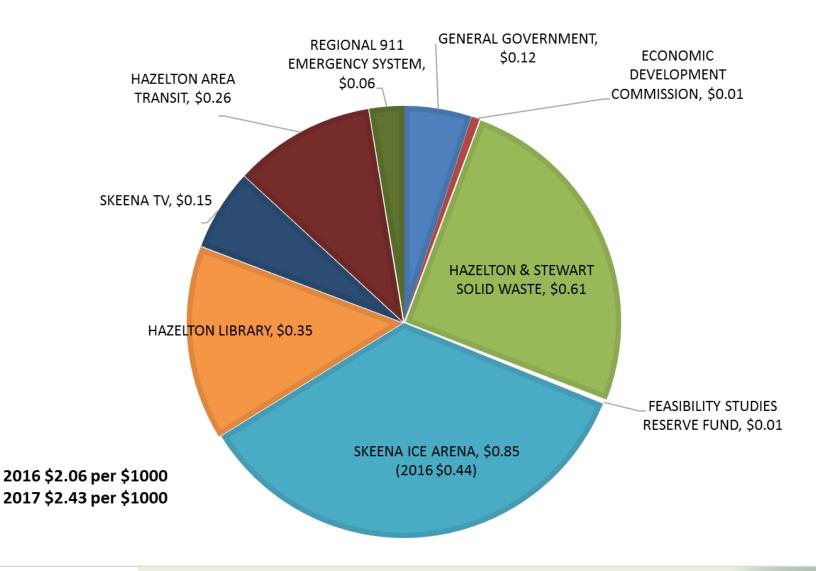


DISTRICT OF NEW HAZELTON

	2016 Rate	2017 Rate	2017 Levy
GENERAL GOVERNMENT	\$ 0.141	\$ 0.123	\$ 6,212
ECONOMIC DEVELOPMENT COMMISSION HAZELTON & STEWART SOLID WASTE	\$ 0.016 \$ 0.619	\$ 0.015 \$ 0.613	\$ 754 \$ 31,082
FEASIBILITY STUDIES RESERVE FUND	\$ 0.011	\$ 0.006	\$ 302
SKEENA ICE ARENA	\$ 0.439	\$ 0.852	\$ 43,201
HAZELTON LIBRARY	\$ 0.367	\$ 0.354	\$ 26,455
SKEENATV	\$ 0.148	\$ 0.148	\$ 7,490
HAZELTON AREA TRANSIT	\$ 0.254	\$ 0.257	\$ 13,049
REGIONAL 911 EMERGENCY SYSTEM	\$ 0.066	\$ 0.063	\$ 3,187
Rail Tax Mitigation for the Hazelton Library is applied as a general reduction			\$ (32,000)
	\$ 2.060	\$ 2.431	\$ 131,731



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE FOR DISTRICT OF NEW HAZELTON 2017

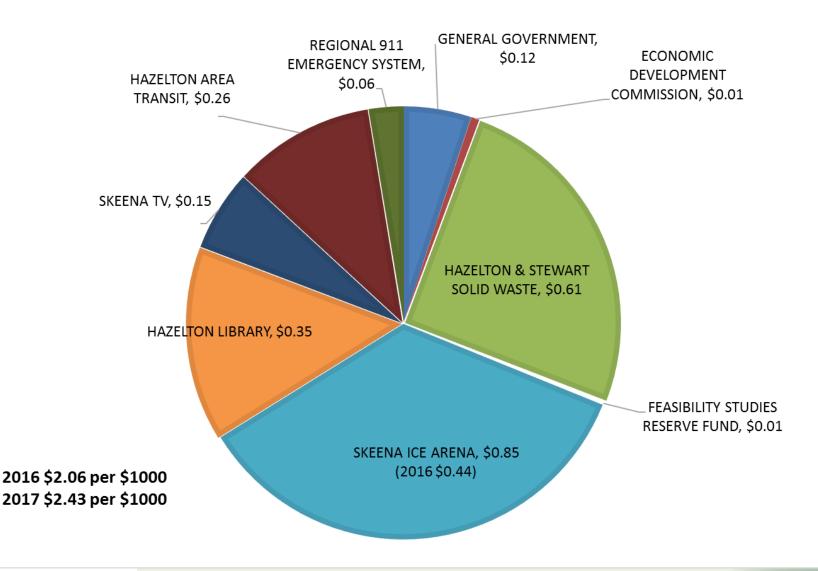


VILLAGE OF HAZELTON

	2016 Rate		2017 Rate	2017 Requisition	
GENERAL GOVERNMENT	\$	0.14	\$ 0.12	\$	2,225
ECONOMIC DEVELOPMENT COMMISSION	\$	0.02	\$ 0.01	\$	270
HAZELTON & STEWART SOLID WASTE	\$	0.62	\$ 0.61	\$	11,705
FEASIBILITY STUDIES RESERVE FUND	\$	0.01	\$ 0.01	\$	108
SKEENA ICE ARENA	\$	0.44	\$ 0.85	\$	16,269
HAZELTON LIBRARY	\$	0.37	\$ 0.35	\$	9,963
SKEENATV	\$	0.15	\$ 0.15	\$	2,821
HAZELTON AREA TRANSIT	\$	0.25	\$ 0.26	\$	4,914
REGIONAL 911 EMERGENCY SYSTEM	\$	0.07	\$ 0.06	\$	1,200
	\$	2.06	\$ 2.43	\$	49,475



REGIONAL DISTRICT OF KITIMAT STIKINE GENERAL TAX RATE FOR VILLAGE OF HAZELTON 2017



Impact on Property Taxes

What Does this mean for a property worth \$100K? Change from 2016:

Impact on \$100K House	Ge	neral	LSA - Up	to Max	Inc	rease/(Decrease)
Area A	\$	(9.27)	\$	-	\$	(9.27)
Area B	\$	(1.44)	\$	22.39	\$	20.96
Area C	\$	(2.40)	\$	(3.41)	\$	(5.81)
Area D	\$	(4.40)	\$	-	\$	(4.40)
Area E	\$	9.36	\$	3.88	\$	13.24
Area F	\$	(6.43)	\$	-	\$	(6.43)

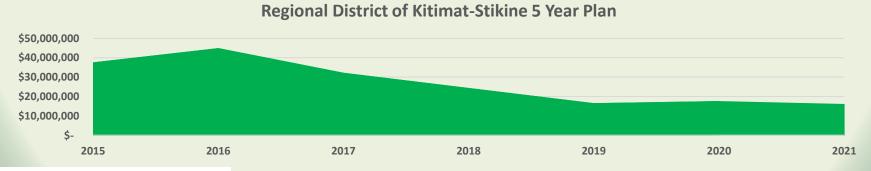


^{*}LSA includes the impact of all service areas but not all properties pay for all services. Example, Area B has two fire protection areas and residents only pay for one depending on where they live.

5 Year Plan

Significant Expenditure Highlights:

- Completion of Solid Waste & Recycling Projects
- Building and Completion of the Upper Skeena Recreation Center
- Replacement of a Skeena Fire Protection Pumper Truck 2017 and Ladder Truck 2020
- Final Payment of the RDKS Building in 2019
- Thornhill Water Well 4 Pump & Connection 2020





QUESTIONS?

