



# 2019-2023 Financial Plan



Regional District of  
**Kitimat-Stikine**

Regional District of Kitimat-Stikine  
**5 YEAR FINANCIAL PLAN SUMMARY**

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For Period Ending 31-Dec-2019

"Schedule A"	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Financial Plan	2017	2018	2018	2019	2020	2021	2022	2023
<b>Revenue</b>								
Tax Levy	-8,089,292	-8,437,338	-8,437,338	-9,193,047	-10,293,961	-10,253,961	-10,288,961	-10,253,961
Tax Levy -Parcel Tax	-432,589	-434,452	-434,452	-434,452	-460,944	-460,944	-460,944	-460,944
Tax Levy-Rail Tax Mitigation	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485
Tax Levy-R.D. Parcel Tax	-2,907	-3,121	-955	-3,121	-3,121	-3,121	-3,121	-3,121
Grants in lieu	-56,249	0	-43,818	0	0	0	0	0
Grants	-7,520,283	-8,140,612	-8,111,132	-3,537,083	-1,180,000	-1,180,000	-1,180,000	-1,180,000
Interest Earned	-50,880	-47,050	-111,109	-147,200	-47,200	-47,200	-47,200	-47,200
Revenue From Own Sources	-6,159,807	-6,124,874	-8,851,176	-6,423,258	-4,689,632	-4,244,130	-4,244,130	-4,244,130
Transfers from Other Functions	-261,188	-230,000	-226,235	-270,000	-230,000	-230,000	-230,000	-230,000
Transfer from Other Funds	-1,509,578	-800,000	-841,677	-120,000	0	0	0	0
Capital Borrowing	-4,690,341	-1,636,919	-1,447,659	0	0	0	0	0
Transfers From Member Municipalities	-539,765	-532,864	-2,995,882	-742,132	-742,132	-742,132	-742,132	-742,132
Surplus/Deficit	-1,136,473	-4,624,994	-4,624,994	-3,536,183	0	0	0	0
<b>Total Revenue</b>	<b>-30,482,837</b>	<b>-31,045,709</b>	<b>-36,159,912</b>	<b>-24,439,961</b>	<b>-17,680,475</b>	<b>-17,194,973</b>	<b>-17,229,973</b>	<b>-17,194,973</b>
<b>Expenditures</b>								
Muller Bay Grant in Aid	0	0	0	24,800	24,800	24,800	24,800	24,800
General Government Expenditures	2,401,864	2,680,855	2,499,201	3,133,472	2,728,319	2,728,319	2,728,319	2,728,319
General Government -Electoral Area	37,619	95,985	79,592	62,502	60,000	60,000	95,000	60,000
Feasibility Study Reserve Fund	92,259	345,921	135,941	554,000	58,000	58,000	58,000	58,000
South Hazelton Fire Protection	19,781	162,652	120,152	64,500	22,000	22,000	22,000	22,000
Skeena Fire Protection	1,782,587	744,492	890,582	918,574	957,630	917,630	917,630	917,630
Dease Lake Fire Protection	148,052	108,898	89,186	113,550	108,910	108,910	108,910	108,910
Hazelton Rural Fire Protection	26,154	253,159	228,563	74,596	50,000	50,000	50,000	50,000
Preparation for Emergencies	159,954	144,136	139,052	150,400	150,400	150,400	150,400	150,400
Regional 911 Emergency Telephone Sys.	547,617	713,738	683,056	746,576	740,800	740,800	740,800	740,800
Emergency Measures Program	256,401	490,495	832,729	609,939	256,000	256,000	256,000	256,000
Thornhill Dog Control	165,601	218,571	169,323	223,374	224,027	224,027	224,027	224,027
Copperside Estates Streetlighting	7,559	6,250	8,175	7,670	7,670	7,670	7,670	7,670
Gossan Creek Subdivision Streelighting	240	650	426	550	550	550	550	550
Lakelse Lake Streetlighting	530	1,468	531	1,337	1,337	1,337	1,337	1,337
South Hazelton Streetlighting	16,230	15,850	16,786	16,420	16,420	16,420	16,420	16,420
Thornhill Streetlighting	105,633	110,535	108,478	113,640	113,640	113,640	113,640	113,640
New Remo Streetlighting	685	1,014	863	851	851	851	851	851
Skeena Regional Transit	299,633	390,223	330,324	397,004	397,076	397,076	397,076	397,076
Terrace Regional Transit	151,621	150,731	148,379	157,475	153,965	153,965	153,965	153,965
Hazelton Area Transit	125,569	280,789	192,439	271,078	271,078	271,078	271,078	271,078
New Remo Dyke	968	182,979	62,973	121,325	8,829	8,829	8,829	8,829
Terrace Library Cost Sharing	216,987	228,396	229,033	235,300	235,300	235,300	235,300	235,300
Hazelton Library Cost Sharing	99,840	99,780	99,860	99,760	99,840	99,840	99,840	99,840
Skeena Television Rebroadcasting	27,540	26,528	25,608	32,269	32,269	32,269	32,269	32,269
Heritage Register	29,651	19,700	18,901	14,700	14,700	14,700	14,700	14,700
Planning Services	575,024	799,328	706,475	839,208	841,287	841,287	841,287	841,287
Planning - Lakelse Watershed Society	47,168	138,548	52,202	126,346	51,150	51,150	51,150	51,150
Economic Development Commission	166,994	315,206	199,129	400,191	269,473	269,473	269,473	269,473
Economic Dev. Telegraph Creek Port	0	117,508	45,847	71,661	0	0	0	0

## 5 YEAR FINANCIAL PLAN SUMMARY

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2017	2018	2018	2019	2020	2021	2022	2023
Noise, Nuisance, Unsightly Prem. Bylaw	18,745	30,750	14,694	30,750	30,750	30,750	30,750	30,750
House Numbering	5,187	23,326	7,448	24,510	26,550	26,550	26,550	26,550
Thornhill Community Centre	157,667	379,008	413,396	92,324	90,780	90,780	90,780	90,780
Kitwanga Community Centre	30,700	32,814	32,764	31,250	31,250	31,250	31,250	31,250
Terrace Area Solid Waste and Recycable	4,519,715	3,800,558	3,211,833	4,067,324	3,486,515	3,486,515	3,486,515	3,486,515
Southwest Lakeview Grant-in-aid	4,120	5,850	5,920	5,850	5,850	5,850	5,850	5,850
South Hazelton Parks and Recreation	1,973	9,454	4,317	9,136	4,000	4,000	4,000	4,000
Terrace Area Recreation and Cemetery	574,385	711,468	706,220	649,128	640,880	640,880	640,880	640,880
Hazeltons & Stewart Area Solid Waste	3,860,952	5,140,197	3,260,600	4,382,351	1,944,068	1,944,068	1,944,068	1,944,068
Skeena Ice Arena	7,071,567	9,627,589	11,596,199	3,129,726	822,595	822,595	822,595	822,595
Thornhill Parks and Recreation	154,653	103,995	67,844	130,540	94,335	94,335	94,335	94,335
South Hazelton Water	95,102	143,638	113,545	177,845	183,202	183,202	183,202	183,202
Thornhill Water System	806,789	665,734	631,588	795,749	1,150,822	705,320	705,320	705,320
Terrace Rural water System	148,772	165,505	146,919	175,201	157,350	157,350	157,350	157,350
Queensway Sewer Utility	140,683	637,725	1,109,905	222,227	182,227	182,227	182,227	182,227
Commercial Core Sewer	217,306	190,849	190,849	190,850	190,848	190,848	190,848	190,848
Municipal Debenture Payments	539,765	532,864	2,995,882	742,132	742,132	742,132	742,132	742,132
<b>Total Expenditures</b>	<b>25,857,843</b>	<b>31,045,709</b>	<b>32,623,727</b>	<b>24,439,961</b>	<b>17,680,475</b>	<b>17,194,973</b>	<b>17,229,973</b>	<b>17,194,973</b>
<b>Total Surplus (-)/Deficit</b>	<b>-4,624,994</b>	<b>0</b>	<b>-3,536,185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Regional District of Kitimat-Stikine

### Five Year Financial Plan March 22, 2019 Schedule "A"

The Local Government Act requires certain information to be presented as part of the Five Year Financial Plan. The Section citation references the Local Government Act.

**1. Amount required to pay interest and principal on Regional District debt (section 374[6][a]) for the current year of 2019.**

The amount required to pay interest and principal on Regional District debt is approximately \$1,877,648.

**2. Amount required for capital purpose (section 374[6][b])**

The amount required for capital purposes:

Fire Truck – Hazelton Fire Protection	\$ 240,000
Hazelton Landfill Phase II	\$ 1,348,000
Stewart Transfer Station	\$ 700,000
Upper Skeena Recreation Centre	\$ 1,265,000
Thornhill Water System	\$ <u>120,000</u>
	\$ <u>3,673,000</u>

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019-2023 FINANCIAL PLAN  
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**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019-2023 FINANCIAL PLAN  
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## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0101-1-190-1590 Other Revenue	-212,322	0	-111,573	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-212,322</b>	<b>0</b>	<b>-111,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0101-1-200-2200 Federal Grant in Lieu	-7,083	0	-7,865	0	0	0	0	0
0101-1-200-2600 Provincial Grant in Lieu	-40,893	0	-27,441	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-47,976</b>	<b>0</b>	<b>-35,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0101-1-500-8000 Interest Earned	-49,984	-40,000	-101,602	-140,000	-40,000	-40,000	-40,000	-40,000
<b>Total Investment Revenue</b>	<b>-49,984</b>	<b>-40,000</b>	<b>-101,602</b>	<b>-140,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>
<b>Administration Recovery</b>								
0101-1-570-8900 Admin Recoveries from Other Functions	-182,339	-160,000	-164,894	-160,000	-160,000	-160,000	-160,000	-160,000
<b>Total Administration Recovery</b>	<b>-182,339</b>	<b>-160,000</b>	<b>-164,894</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>	<b>-160,000</b>
<b>Tax Requisitions</b>								
0101-1-700-1750 Tax Req. Electoral Areas	-420,121	-429,605	-429,605	-455,627	-603,726	-603,726	-603,726	-603,726
0101-1-700-1751 Tax. Req. Municipal	-702,403	-682,653	-682,653	-732,966	-1,032,893	-1,032,893	-1,032,893	-1,032,893
<b>Total Tax Requisitions</b>	<b>-1,122,524</b>	<b>-1,112,258</b>	<b>-1,112,258</b>	<b>-1,188,593</b>	<b>-1,636,619</b>	<b>-1,636,619</b>	<b>-1,636,619</b>	<b>-1,636,619</b>
<b>Building Rental</b>								
0101-1-531-1407 Building Leases	-201,709	-201,700	-201,724	-201,700	-201,700	-201,700	-201,700	-201,700
0101-1-531-1590 Other Revenue	0	0	-3,126	0	0	0	0	0
<b>Total Building Rental</b>	<b>-201,709</b>	<b>-201,700</b>	<b>-204,850</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>	<b>-201,700</b>
<b>Grants - Provincial</b>								
0101-1-600-1758 Administration Grant	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000
0101-1-600-1761 Provincial Ministries	-10,487	0	-300,000	-55,000	0	0	0	0
0101-1-600-1766 Kemanu MOU - Grant in lieu	-500,000	-500,000	-500,000	-500,000	-500,000	-500,000	-500,000	-500,000
<b>Total Grants - Provincial</b>	<b>-700,487</b>	<b>-690,000</b>	<b>-990,000</b>	<b>-745,000</b>	<b>-690,000</b>	<b>-690,000</b>	<b>-690,000</b>	<b>-690,000</b>
<b>Surplus/Deficit</b>								
0101-1-900-9000 Surplus/Deficit	-361,420	-476,897	-476,897	-698,179	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-361,420</b>	<b>-476,897</b>	<b>-476,897</b>	<b>-698,179</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-2,878,761</b>	<b>-2,680,855</b>	<b>-3,197,380</b>	<b>-3,133,472</b>	<b>-2,728,319</b>	<b>-2,728,319</b>	<b>-2,728,319</b>	<b>-2,728,319</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0101-2-113-1001 Admin Costs	729	101	355	500	500	500	500	500
0101-2-113-1190 Director Remuneration	184,330	195,000	188,961	210,000	210,000	210,000	210,000	210,000
0101-2-113-1400 Employee Benefits	2,317	3,000	2,356	4,000	4,000	4,000	4,000	4,000





5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"

Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>101 General Government Services</b>								
0101-2-247-1100 Wages	51,808	64,000	55,701	64,000	64,000	64,000	64,000	64,000
0101-2-247-1400 Benefits	3,566	5,000	4,231	5,000	5,000	5,000	5,000	5,000
0101-2-247-2300 Professional Fees	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0101-2-247-2376 Insurance/Property Taxes	47,797	50,000	47,934	50,000	50,000	50,000	50,000	50,000
0101-2-247-2540 Lot & Building Maintenance	50,210	50,000	72,393	60,000	30,000	30,000	30,000	30,000
0101-2-247-4211 Projects	0	30,000	24,351	90,000	90,000	90,000	90,000	90,000
0101-2-247-5300 Supplies	2,948	4,000	2,010	4,000	4,000	4,000	4,000	4,000
0101-2-247-5310 Janitorial supplies	2,826	4,000	3,252	4,000	4,000	4,000	4,000	4,000
0101-2-247-5520 Natural Gas	16,824	15,000	12,225	15,000	15,000	15,000	15,000	15,000
0101-2-247-5530 Electricity	19,959	20,000	17,150	20,000	20,000	20,000	20,000	20,000
<b>Total Office Building</b>	<b>195,938</b>	<b>247,000</b>	<b>239,247</b>	<b>317,000</b>	<b>287,000</b>	<b>287,000</b>	<b>287,000</b>	<b>287,000</b>
<b>Fiscal Services</b>								
0101-2-830-8121 Interest	29,650	30,000	21,822	25,000	0	0	0	0
0101-2-830-8131 Principal	420,000	420,000	420,000	385,000	0	0	0	0
<b>Total Fiscal Services</b>	<b>449,650</b>	<b>450,000</b>	<b>441,822</b>	<b>410,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>2,401,864</b>	<b>2,680,855</b>	<b>2,499,201</b>	<b>3,133,472</b>	<b>2,728,319</b>	<b>2,728,319</b>	<b>2,728,319</b>	<b>2,728,319</b>
<b>Total General Government Services</b>	<b>-476,897</b>	<b>0</b>	<b>-698,179</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>102 General Government-Electoral Areas</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0102-1-200-2200 Federal Grant	-2,604	0	-2,502	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-2,604</b>	<b>0</b>	<b>-2,502</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisitions</b>								
0102-1-700-1750 Tax Req. Electoral Areas	-71,936	-69,000	-69,000	-43,607	-60,000	-60,000	-95,000	-60,000
<b>Total Tax Requisitions</b>	<b>-71,936</b>	<b>-69,000</b>	<b>-69,000</b>	<b>-43,607</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-95,000</b>	<b>-60,000</b>
<b>Surplus/Deficit</b>								
0102-1-900-9000 Surplus/Deficit	9,936	-26,985	-26,985	-18,895	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>9,936</b>	<b>-26,985</b>	<b>-26,985</b>	<b>-18,895</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-64,604</b>	<b>-95,985</b>	<b>-98,487</b>	<b>-62,502</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-95,000</b>	<b>-60,000</b>
<b>Expenditures</b>								
<b>Electoral Area Administration</b>								
0102-2-120-1000 R. D. Admin Charge	5,488	6,000	3,633	4,000	4,000	4,000	4,000	4,000
0102-2-120-5300 Supplies	284	1,000	485	1,000	1,000	1,000	1,000	1,000
<b>Total Electoral Area Administration</b>	<b>5,772</b>	<b>7,000</b>	<b>4,118</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Administration</b>								
0102-2-121-1000 R.D. Admin Charge	3,082	3,000	3,082	3,000	3,000	3,000	3,000	3,000
0102-2-121-2340 Memberships	12,880	14,000	14,162	14,000	14,000	14,000	14,000	14,000
0102-2-121-2349 Conferences	15,435	35,000	28,073	37,502	35,000	35,000	35,000	35,000
<b>Total Administration</b>	<b>31,397</b>	<b>52,000</b>	<b>45,317</b>	<b>54,502</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>
<b>Elections</b>								
0102-2-191-2399 Contract	0	20,000	17,277	2,000	2,000	2,000	20,000	2,000
0102-2-191-5300 Supplies	450	16,985	12,880	1,000	-1,000	1,000	18,000	1,000
<b>Total Elections</b>	<b>450</b>	<b>36,985</b>	<b>30,157</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>38,000</b>	<b>3,000</b>
<b>Total Expenditures</b>	<b>37,619</b>	<b>95,985</b>	<b>79,592</b>	<b>62,502</b>	<b>60,000</b>	<b>60,000</b>	<b>95,000</b>	<b>60,000</b>
<b>Total General Government-Electoral Ar</b>	<b>-26,985</b>	<b>0</b>	<b>-18,895</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"  
Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>105 Feasibility Study</b>								
<b>Revenue</b>								
<b>Grants - Federal</b>								
0105-1-601-1762 Federal Grant	0	0	0	-246,000	0	0	0	0
<b>Total Grants - Federal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-246,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0105-1-700-1750 Tax. Req. Electoral Areas	-15,888	-16,784	-16,784	-18,766	-18,759	-18,759	-18,759	-18,759
0105-1-700-1751 Tax. Req. Municipal	-34,112	-33,216	-33,216	-39,254	-39,241	-39,241	-39,241	-39,241
<b>Total Tax. Requisitions</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-58,020</b>	<b>-58,000</b>	<b>-58,000</b>	<b>-58,000</b>	<b>-58,000</b>
<b>Grants - Provincial</b>								
0105-1-600-1761 Provincial Ministries	-11,420	0	0	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-11,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0105-1-900-9000 Surplus/Deficit	-326,761	-295,921	-295,921	-209,980	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-326,761</b>	<b>-295,921</b>	<b>-295,921</b>	<b>-209,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers From Other Functions</b>								
0105-1-799-0243 South Hazelton Water System	0	0	0	-40,000	0	0	0	0
<b>Total Transfers From Other Functions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-388,180</b>	<b>-345,921</b>	<b>-345,921</b>	<b>-554,000</b>	<b>-58,000</b>	<b>-58,000</b>	<b>-58,000</b>	<b>-58,000</b>
<b>Expenditures</b>								
<b>Projects</b>								
0105-2-620-4199 Lakelse Jackpine Septic Tank Management	391	30,000	475	0	0	0	0	0
0105-2-620-4201 Two Mile Water/Sewer Study	88,159	5,000	26,498	246,000	0	0	0	0
0105-2-620-4207 Lakelse Lake Sewer	3,534	50,000	1,082	0	0	0	0	0
0105-2-620-4210 Solid Waste Management Plan	0	65,000	74,376	84,000	0	0	0	0
0105-2-620-4217 Copperside Water Review	176	35,750	33,511	54,000	0	0	0	0
0105-2-620-4421 Dease Lake Water	0	50,000	0	170,000	0	0	0	0
0105-2-620-7199 Contingency	0	110,171	0	0	58,000	58,000	58,000	58,000
<b>Total Projects</b>	<b>92,259</b>	<b>345,921</b>	<b>135,941</b>	<b>554,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>
<b>Total Expenditures</b>	<b>92,259</b>	<b>345,921</b>	<b>135,941</b>	<b>554,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>
<b>Total Feasibility Study</b>	<b>-295,921</b>	<b>0</b>	<b>-209,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>119 South Hazelton Fire Protection</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0119-1-700-1750 Tax. req. Electoral Area	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000	-22,000
<b>Total Tax. Requisitions</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>
<b>Surplus/Deficit</b>								
0119-1-900-9000 Surplus/Deficit	-138,433	-140,652	-140,652	-42,500	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-138,433</b>	<b>-140,652</b>	<b>-140,652</b>	<b>-42,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-160,433</b>	<b>-162,652</b>	<b>-162,652</b>	<b>-64,500</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>	<b>-22,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0119-2-121-1000 R.D. Admin Charge	350	500	498	500	500	500	500	500
0119-2-121-2376 Insurance/Property tax	5,064	6,000	4,330	4,500	4,500	4,500	4,500	4,500
0119-2-121-2540 Lot & Building Maintenance	0	0	121	0	0	0	0	0
<b>Total Administration</b>	<b>5,414</b>	<b>6,500</b>	<b>4,948</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Operations</b>								
0119-2-122-2114 Vehicle Operations	170	0	0	0	0	0	0	0
0119-2-122-2399 Contract	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
0119-2-122-2540 Lot & Building Maintenance	1,362	2,000	1,051	2,000	2,000	2,000	2,000	2,000
0119-2-122-5300 Small Equipment and Supplies	0	0	0	500	500	500	500	500
0119-2-122-5530 Electricity	1,834	3,000	3,153	3,000	3,000	3,000	3,000	3,000
0119-2-122-7199 Contingency	0	40,152	0	43,000	500	500	500	500
<b>Total Operations</b>	<b>14,366</b>	<b>56,152</b>	<b>15,204</b>	<b>59,500</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Contribution to Capital</b>								
0119-2-800-8533 Machinery & Equipment	0	100,000	100,000	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>19,781</b>	<b>162,652</b>	<b>120,152</b>	<b>64,500</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>
<b>Total South Hazelton Fire Protection</b>	<b>-140,652</b>	<b>0</b>	<b>-42,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0120-1-190-1590 Other Revenue	-86,044	-18,000	-162,870	-10,000	-10,000	-10,000	-10,000	-10,000
0120-1-190-1593 Donations	-50	0	-100	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-86,094</b>	<b>-18,000</b>	<b>-162,970</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Grant in Lieu</b>								
0120-1-200-2200 Federal Grant in Lieu	-755	0	-944	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-755</b>	<b>0</b>	<b>-944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0120-1-500-8000 Interest Earned	281	0	0	0	0	0	0	0
<b>Total Investment Revenue</b>	<b>281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0120-1-700-1750 Tax Req. Electoral Areas	-790,382	-870,497	-870,497	-883,893	-947,630	-907,630	-907,630	-907,630
<b>Total Tax. Requisitions</b>	<b>-790,382</b>	<b>-870,497</b>	<b>-870,497</b>	<b>-883,893</b>	<b>-947,630</b>	<b>-907,630</b>	<b>-907,630</b>	<b>-907,630</b>
<b>Grants</b>								
0120-1-600-1590 DFA - Grant	0	-64,000	0	-64,000	0	0	0	0
0120-1-600-1761 UBCM Grant	0	0	-24,857	0	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>-64,000</b>	<b>-24,857</b>	<b>-64,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0120-1-900-9000 Surplus/Deficit	-15,861	208,005	208,005	39,319	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-15,861</b>	<b>208,005</b>	<b>208,005</b>	<b>39,319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other funds</b>								
0120-1-899-0120 Transfer from Reserve Fund	-681,772	0	0	0	0	0	0	0
<b>Total Transfer from Other funds</b>	<b>-681,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,574,582</b>	<b>-744,492</b>	<b>-851,263</b>	<b>-918,574</b>	<b>-957,630</b>	<b>-917,630</b>	<b>-917,630</b>	<b>-917,630</b>
<b>Expenditures</b>								
<b>Administration</b>								
0120-2-121-1000 R.D. Admin Charge	12,696	12,500	12,919	12,500	12,500	12,500	12,500	12,500
0120-2-121-1100 Employee wages	147,166	105,760	151,754	105,760	105,760	105,760	105,760	105,760
0120-2-121-1400 Employee Benefits	33,243	32,000	28,271	32,000	32,000	32,000	32,000	32,000
0120-2-121-1430 Other Firefighter Benefits	3,233	19,820	16,303	19,820	19,820	19,820	19,820	19,820
0120-2-121-5300 Chief & Office Supplies	20,466	22,000	14,678	25,944	25,000	25,000	25,000	25,000
0120-2-121-5310 MOU with Assoc	2,506	0	80,040	0	0	0	0	0
<b>Total Administration</b>	<b>219,310</b>	<b>192,080</b>	<b>303,965</b>	<b>196,024</b>	<b>195,080</b>	<b>195,080</b>	<b>195,080</b>	<b>195,080</b>
<b>Operations</b>								
0120-2-122-2131 Telephone	13,516	14,000	13,757	13,260	13,260	13,260	13,260	13,260

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



## "Schedule A"

## Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>120 Skeena Fire Protection</b>								
0120-2-122-2200 Public Relations	12,712	13,500	13,402	13,500	13,500	13,500	13,500	13,500
0120-2-122-2376 Insurance	18,958	20,000	14,464	12,785	12,785	12,785	12,785	12,785
0120-2-122-5300 Supplies	14,469	16,000	12,709	14,000	14,000	14,000	14,000	14,000
<b>Total Operations</b>	<b>59,656</b>	<b>63,500</b>	<b>54,332</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>	<b>53,545</b>
<b>Fire Fighting Force</b>								
0120-2-242-1400 Fire Fighters' Benefits	80	0	21	0	0	0	0	0
0120-2-242-1430 Other Firefighter's Benefits	9,444	12,000	8,856	12,000	12,000	12,000	12,000	12,000
0120-2-242-2340 Training & Memberships	62,902	75,000	146,144	85,000	85,000	85,000	85,000	85,000
0120-2-242-5300 Personnel Supplies & Equipment	10,441	25,000	27,565	35,000	35,000	35,000	35,000	35,000
0120-2-242-5310 Small Equipment & Supplies	3,834	10,800	12,838	10,800	10,800	10,800	10,800	10,800
0120-2-242-5800 Honorarium	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
0120-2-242-5810 Honorarium Reserve	2,250	5,000	0	5,000	5,000	5,000	5,000	5,000
<b>Total Fire Fighting Force</b>	<b>103,951</b>	<b>142,800</b>	<b>210,423</b>	<b>167,800</b>	<b>167,800</b>	<b>167,800</b>	<b>167,800</b>	<b>167,800</b>
<b>Fire Fighting Equipment</b>								
0120-2-248-2114 Vehicle Maintenance & Operation	94,206	85,000	114,151	95,000	95,000	95,000	95,000	95,000
0120-2-248-2539 Equipment Lease & Maintenance	2,200	3,000	80	3,000	3,000	3,000	3,000	3,000
0120-2-248-5300 Small Equipment & Supplies	9,992	10,480	14,615	10,000	10,000	10,000	10,000	10,000
<b>Total Fire Fighting Equipment</b>	<b>106,398</b>	<b>98,480</b>	<b>128,846</b>	<b>108,000</b>	<b>108,000</b>	<b>108,000</b>	<b>108,000</b>	<b>108,000</b>
<b>Fire Stations &amp; Building</b>								
0120-2-247-2300 Professional Fees	1,970	5,000	224	5,000	5,000	5,000	5,000	5,000
0120-2-247-2540 Lot & Building Maintenance	40,052	60,000	64,257	67,000	67,000	67,000	67,000	67,000
0120-2-247-2542 Hydrant & Water Sources Maintenance	8,660	10,000	13,074	10,000	10,000	10,000	10,000	10,000
0120-2-247-2610 Building Lease	1,131	1,000	1,230	1,000	1,000	1,000	1,000	1,000
0120-2-247-5520 Natural Gas	14,028	7,500	7,249	7,500	7,500	7,500	7,500	7,500
0120-2-247-5530 Electricity	13,065	9,200	11,988	9,200	9,200	9,200	9,200	9,200
0120-2-247-5535 Water	1,019	1,100	870	1,100	1,100	1,100	1,100	1,100
<b>Total Fire Stations &amp; Building</b>	<b>79,925</b>	<b>93,800</b>	<b>98,893</b>	<b>100,800</b>	<b>100,800</b>	<b>100,800</b>	<b>100,800</b>	<b>100,800</b>
<b>Transfer To Other Functions</b>								
0120-2-799-7150 Cost Share Agreement	58,888	58,832	62,405	62,405	62,405	62,405	62,405	62,405
<b>Total Transfer To Other Functions</b>	<b>58,888</b>	<b>58,832</b>	<b>62,405</b>	<b>62,405</b>	<b>62,405</b>	<b>62,405</b>	<b>62,405</b>	<b>62,405</b>
<b>Contribution to Capital Fund</b>								
0120-2-800-8533 Machinery & Equipment	1,149,331	0	0	0	40,000	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>1,149,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contribution to Reserve Fund</b>								
0120-2-810-8210 Contribution to Reserve	0	0	0	200,000	200,000	200,000	200,000	200,000
<b>Total Contribution to Reserve Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Projects</b>								
0120-2-620-8533 Equipment	5,129	15,000	31,719	30,000	30,000	30,000	30,000	30,000

**5 YEAR FINANCIAL PLAN**

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
120 Skeena Fire Protection								
<b>Total Projects</b>	<b>5,129</b>	<b>15,000</b>	<b>31,719</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Water Sources/Hydrants</b>								
0120-2-245-8531 Engineering Structures	0	80,000	0	0	0	0	0	0
<b>Total Water Sources/Hydrants</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>1,782,587</b>	<b>744,492</b>	<b>890,582</b>	<b>918,574</b>	<b>957,630</b>	<b>917,630</b>	<b>917,630</b>	<b>917,630</b>
<b>Total Skeena Fire Protection</b>	<b>208,005</b>	<b>0</b>	<b>39,319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>123 Dease Lake Fire Protection</b>								
0123-2-247-2540 Lot & Building Maintenance	0	3,000	1,271	3,000	3,000	3,000	3,000	3,000
0123-2-247-5520 Propane	7,796	6,000	7,981	6,500	6,500	6,500	6,500	6,500
0123-2-247-5530 Electricity	3,252	2,500	3,362	2,300	2,300	2,300	2,300	2,300
0123-2-247-5535 Water	0	50	0	50	50	50	50	50
<b>Total Fire Stations &amp; Buildings</b>	<b>11,048</b>	<b>11,550</b>	<b>12,614</b>	<b>11,850</b>	<b>11,850</b>	<b>11,850</b>	<b>11,850</b>	<b>11,850</b>
<b>Contribution to Capital Fund</b>								
0123-2-800-8533 Machinery & Equipment	65,000	0	0	0	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>148,052</b>	<b>108,898</b>	<b>89,186</b>	<b>113,550</b>	<b>108,910</b>	<b>108,910</b>	<b>108,910</b>	<b>108,910</b>
<b>Total Dease Lake Fire Protection</b>	<b>-18,898</b>	<b>0</b>	<b>-23,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>124 Hazelton Rural Fire Protection</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0124-1-700-1750 Tax Req. Electoral Aears	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
<b>Total Tax. Requisition</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0124-1-900-9000 Surplus/deficit	-179,313	-203,159	-203,159	-24,596	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-179,313</b>	<b>-203,159</b>	<b>-203,159</b>	<b>-24,596</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-229,313</b>	<b>-253,159</b>	<b>-253,159</b>	<b>-74,596</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0124-2-121-1000 R.D. Admin Charge	871	1,000	945	1,000	1,000	1,000	1,000	1,000
0124-2-121-2114 Vehicle Operations	4,320	6,000	4,152	6,000	6,000	6,000	6,000	6,000
0124-2-121-2376 Insurance	3,550	4,500	2,727	4,500	4,500	4,500	4,500	4,500
0124-2-121-5300 Supplies	13	1,000	3,339	1,000	1,000	1,000	1,000	1,000
0124-2-121-7150 Contract Agreement	13,000	13,000	6,000	13,000	13,000	13,000	13,000	13,000
0124-2-121-7199 Contingency	0	23,259	7,000	9,096	24,500	24,500	24,500	24,500
<b>Total Administration</b>	<b>21,754</b>	<b>48,759</b>	<b>24,163</b>	<b>34,596</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Contribution to Capital Fund</b>								
0124-2-800-8533 Machinery & Equipment	0	200,000	200,000	40,000	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0124-2-830-8121 Interest	400	400	400	0	0	0	0	0
0124-2-830-8131 Principal	4,000	4,000	4,000	0	0	0	0	0
<b>Total Fiscal Services</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>26,154</b>	<b>253,159</b>	<b>228,563</b>	<b>74,596</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total Hazelton Rural Fire Protection</b>	<b>-203,159</b>	<b>0</b>	<b>-24,596</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>125 Preparation for Emergencies</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0125-1-700-1750 Tax. Req. Electoral Areas	-183,077	-136,267	-136,267	-145,316	-150,400	-150,400	-150,400	-150,400
<b>Total Tax. Requisitions</b>	<b>-183,077</b>	<b>-136,267</b>	<b>-136,267</b>	<b>-145,316</b>	<b>-150,400</b>	<b>-150,400</b>	<b>-150,400</b>	<b>-150,400</b>
<b>Surplus/Deficit</b>								
0125-1-900-9000 Surplus/Deficit	15,255	-7,869	-7,869	-5,084	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>15,255</b>	<b>-7,869</b>	<b>-7,869</b>	<b>-5,084</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-167,823</b>	<b>-144,136</b>	<b>-144,136</b>	<b>-150,400</b>	<b>-150,400</b>	<b>-150,400</b>	<b>-150,400</b>	<b>-150,400</b>
<b>Expenditures</b>								
<b>Grant to Others-Elect. Area A&amp;D</b>								
0125-2-197-1000 R.D. Admin Charge	150	150	150	150	150	150	150	150
0125-2-197-4455 Northern Area Emergency Services	32,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>Total Grant to Others-Elect. Area A&amp;D</b>	<b>32,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>	<b>12,150</b>
<b>Grant to Others-Elect. Area B</b>								
0125-2-196-1000 R.D. Admin Charge	150	150	150	150	150	150	150	150
0125-2-196-4455 Hazelton Area Emergency Services	9,839	9,742	9,824	9,900	9,900	9,900	9,900	9,900
<b>Total Grant to Others-Elect. Area B</b>	<b>9,989</b>	<b>9,892</b>	<b>9,974</b>	<b>10,050</b>	<b>10,050</b>	<b>10,050</b>	<b>10,050</b>	<b>10,050</b>
<b>Grant to Others-Elect. Area C&amp;E</b>								
0125-2-195-1000 R.D. Admin Charge	300	300	300	300	300	300	300	300
0125-2-195-4450 Terrace Area Emergency Services	95,058	94,975	99,969	100,000	100,000	100,000	100,000	100,000
0125-2-195-4451 Terrace Area Victims Assistance	17,957	22,319	12,159	23,400	23,400	23,400	23,400	23,400
0125-2-195-4452 Terrace Area Search & Rescue	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
<b>Total Grant to Others-Elect. Area C&amp;E</b>	<b>117,815</b>	<b>122,094</b>	<b>116,928</b>	<b>128,200</b>	<b>128,200</b>	<b>128,200</b>	<b>128,200</b>	<b>128,200</b>
<b>Total Expenditures</b>	<b>159,954</b>	<b>144,136</b>	<b>139,052</b>	<b>150,400</b>	<b>150,400</b>	<b>150,400</b>	<b>150,400</b>	<b>150,400</b>
<b>Total Preparation for Emergencies</b>	<b>-7,869</b>	<b>0</b>	<b>-5,084</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>126 Regional 911 Emergency Telephone Sys</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0126-1-190-1590 Telus Line Levy	-92,880	-80,000	-88,993	-80,000	-80,000	-80,000	-80,000	-80,000
<b>Total Other Revenue</b>	<b>-92,880</b>	<b>-80,000</b>	<b>-88,993</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>
<b>Tax. Requisition</b>								
0126-1-700-1750 Tax Req. Electoral Areas	-78,843	-86,715	-86,715	-116,154	-132,160	-132,160	-132,160	-132,160
0126-1-700-1751 Tax. Req. Municipal	-363,252	-377,532	-377,532	-510,747	-528,640	-528,640	-528,640	-528,640
<b>Total Tax. Requisition</b>	<b>-442,095</b>	<b>-464,247</b>	<b>-464,247</b>	<b>-626,901</b>	<b>-660,800</b>	<b>-660,800</b>	<b>-660,800</b>	<b>-660,800</b>
<b>Surplus/Deficit</b>								
0126-1-900-9000 Surplus/Deficit	-182,133	-169,491	-169,491	-39,675	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-182,133</b>	<b>-169,491</b>	<b>-169,491</b>	<b>-39,675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-717,107</b>	<b>-713,738</b>	<b>-722,731</b>	<b>-746,576</b>	<b>-740,800</b>	<b>-740,800</b>	<b>-740,800</b>	<b>-740,800</b>
<b>Expenditures</b>								
<b>Administration</b>								
0126-2-121-1000 R.D. Admin Charge	5,020	6,000	5,391	6,000	6,000	6,000	6,000	6,000
<b>Total Administration</b>	<b>5,020</b>	<b>6,000</b>	<b>5,391</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Operations</b>								
0126-2-122-1100 Wages	3,277	10,000	3,658	10,000	10,000	10,000	10,000	10,000
0126-2-122-1400 Benefits	1,521	4,000	1,593	4,000	4,000	4,000	4,000	4,000
0126-2-122-2110 Travel	428	4,000	0	2,000	2,000	2,000	2,000	2,000
0126-2-122-2131 Telephone lines	65,197	60,000	55,021	45,000	45,000	45,000	45,000	45,000
0126-2-122-2132 Other Fire Dispatch Costs	3,736	10,000	8,029	25,000	25,000	25,000	25,000	25,000
0126-2-122-2200 Public Relations	0	0	0	2,000	2,000	2,000	2,000	2,000
0126-2-122-2300 Professional Fees	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0126-2-122-2376 Insurance	3,288	3,500	2,414	3,500	3,500	3,500	3,500	3,500
0126-2-122-2399 Contract	423,566	432,400	520,119	553,300	553,300	553,300	553,300	553,300
0126-2-122-2539 Equipment Maintenance	41,302	80,000	86,831	80,000	80,000	80,000	80,000	80,000
0126-2-122-5300 Supplies	0	6,000	0	6,000	6,000	6,000	6,000	6,000
0126-2-122-5310 Computer/Mapping supplies	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0126-2-122-7199 Contingency	0	87,838	0	5,776	0	0	0	0
<b>Total Operations</b>	<b>542,316</b>	<b>701,738</b>	<b>677,665</b>	<b>740,576</b>	<b>734,800</b>	<b>734,800</b>	<b>734,800</b>	<b>734,800</b>
<b>Projects</b>								
0126-2-620-4215 911	281	6,000	0	0	0	0	0	0
<b>Total Projects</b>	<b>281</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>547,617</b>	<b>713,738</b>	<b>683,056</b>	<b>746,576</b>	<b>740,800</b>	<b>740,800</b>	<b>740,800</b>	<b>740,800</b>
<b>Total Regional 911 Emergency Telepho</b>	<b>-169,491</b>	<b>0</b>	<b>-39,675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0127-1-190-1590 Other Revenue	-32,011	-2,000	-30,356	-334,992	0	0	0	0
<b>Total Other Revenue</b>	<b>-32,011</b>	<b>-2,000</b>	<b>-30,356</b>	<b>-334,992</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0127-1-700-1750 Tax. Req. Electoral Areas	-138,000	-157,337	-157,337	-294,360	-256,000	-256,000	-256,000	-256,000
<b>Total Tax Requisition</b>	<b>-138,000</b>	<b>-157,337</b>	<b>-157,337</b>	<b>-294,360</b>	<b>-256,000</b>	<b>-256,000</b>	<b>-256,000</b>	<b>-256,000</b>
<b>Grants - Provincial Ministries</b>								
0127-1-600-1590 Emergency Management BC	-27,943	-148,800	-111,276	0	0	0	0	0
0127-1-600-1594 Ministry Grant	0	-25,000	0	0	0	0	0	0
0127-1-600-1761 UBCM	-41,827	0	-35,988	-197,000	0	0	0	0
0127-1-600-1762 FCM	0	0	0	-124,000	0	0	0	0
<b>Total Grants - Provincial Ministries</b>	<b>-69,771</b>	<b>-173,800</b>	<b>-147,265</b>	<b>-321,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0127-1-900-9000 Surplus/Deficit	-173,978	-157,358	-157,358	340,413	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-173,978</b>	<b>-157,358</b>	<b>-157,358</b>	<b>340,413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-413,760</b>	<b>-490,495</b>	<b>-492,316</b>	<b>-609,939</b>	<b>-256,000</b>	<b>-256,000</b>	<b>-256,000</b>	<b>-256,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0127-2-121-1000 R.D. Admin Charge	7,655	10,000	6,987	10,000	10,000	10,000	10,000	10,000
0127-2-121-1100 Employee Wages	17,175	36,000	23,012	36,000	36,000	36,000	36,000	36,000
0127-2-121-1400 Employee Benefits	6,536	7,500	9,285	7,500	7,500	7,500	7,500	7,500
0127-2-121-2110 Travel	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0127-2-121-2200 Public Relations	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0127-2-121-2340 Training & Membership	0	5,000	824	5,000	5,000	5,000	5,000	5,000
0127-2-121-5300 Supplies	614	1,500	1,539	1,500	1,500	1,500	1,500	1,500
<b>Total Administration</b>	<b>31,980</b>	<b>64,000</b>	<b>41,646</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>
<b>Operations</b>								
0127-2-122-2376 Insurance	2,740	3,000	2,141	3,000	3,000	3,000	3,000	3,000
0127-2-122-2400 General Flooding/Maintenance Response	1,684	10,000	1,591	10,000	10,000	10,000	10,000	10,000
0127-2-122-7188 Planning Studies	0	10,000	0	10,000	10,000	10,000	10,000	10,000
0127-2-122-7199 Contingency	0	52,695	0	0	0	0	0	0
<b>Total Operations</b>	<b>4,424</b>	<b>75,695</b>	<b>3,732</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>
<b>ESS</b>								
0127-2-242-1100 Employee Wages	0	0	25	0	0	0	0	0
0127-2-242-1400 Employee Benefits	921	1,000	1,125	1,000	1,000	1,000	1,000	1,000
0127-2-242-1430 Volunteer Recognition	5,146	5,000	6,493	5,000	5,000	5,000	5,000	5,000
0127-2-242-2110 Travel	16,845	20,000	7,757	20,000	20,000	20,000	20,000	20,000

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



## "Schedule A"

## Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>127 Emergency Measures Program</b>								
0127-2-242-2121 Postage	32	300	13	300	300	300	300	300
0127-2-242-2131 Telephone- communications	1,238	700	2,062	700	700	700	700	700
0127-2-242-2200 Public Relations	739	800	26	2,000	2,000	2,000	2,000	2,000
0127-2-242-2340 Training & Memberships	5,109	5,000	4,945	5,000	5,000	5,000	5,000	5,000
0127-2-242-2349 Conferences	14,706	0	22,637	0	0	0	0	0
0127-2-242-2399 Contract	66,533	120,000	102,396	120,000	120,000	120,000	120,000	120,000
0127-2-242-4211 Projects	0	0	27,446	5,000	5,000	5,000	5,000	5,000
0127-2-242-5300 Supplies/Photocopying	3,610	1,000	413	1,000	1,000	1,000	1,000	1,000
0127-2-242-5310 ESS supplies	743	1,500	1,805	1,500	1,500	1,500	1,500	1,500
0127-2-242-7160 Joint community teams contribution	3,357	7,500	5,500	7,500	7,500	7,500	7,500	7,500
<b>Total ESS</b>	<b>118,979</b>	<b>162,800</b>	<b>182,642</b>	<b>169,000</b>	<b>169,000</b>	<b>169,000</b>	<b>169,000</b>	<b>169,000</b>
<b>Emergency Response</b>								
0127-2-243-1100 Employee Wages	3,857	0	46,067	0	0	0	0	0
0127-2-243-1400 Employee Benefits	742	0	2,394	0	0	0	0	0
0127-2-243-2399 Contract	1,440	0	0	0	0	0	0	0
0127-2-243-4462 Dutch Valley Erosion Emergency Works	23,541	0	0	0	0	0	0	0
0127-2-243-5300 Supplies	2,189	0	341,138	0	0	0	0	0
<b>Total Emergency Response</b>	<b>31,768</b>	<b>0</b>	<b>389,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency Recovery</b>								
0127-2-244-1100 Employee Wages	0	0	5,949	0	0	0	0	0
0127-2-244-1400 Employee Benefits	0	0	1,926	0	0	0	0	0
0127-2-244-2300 Professional Fees	17,322	0	0	0	0	0	0	0
0127-2-244-2399 Contract	0	0	-28	0	0	0	0	0
0127-2-244-4050 Granite Creek - DFA 2017	0	0	27,532	27,000	0	0	0	0
0127-2-244-4211 Williams Creek -DFA	0	0	36,302	0	0	0	0	0
0127-2-244-5300 Supplies	0	0	540	0	0	0	0	0
<b>Total Emergency Recovery</b>	<b>17,322</b>	<b>0</b>	<b>72,221</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0127-2-620-4050 Community Wildfire Protection Plan	286	0	2,300	219,000	0	0	0	0
0127-2-620-4051 Fuel Management Treatment Program	44,684	0	53,410	0	0	0	0	0
0127-2-620-4059 Skeena River Study	3,552	2,000	84,540	107,939	0	0	0	0
0127-2-620-5300 Other Projects	3,407	186,000	2,640	0	0	0	0	0
<b>Total Projects</b>	<b>51,927</b>	<b>188,000</b>	<b>142,889</b>	<b>326,939</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>256,401</b>	<b>490,495</b>	<b>832,729</b>	<b>609,939</b>	<b>256,000</b>	<b>256,000</b>	<b>256,000</b>	<b>256,000</b>
<b>Total Emergency Measures Program</b>	<b>-157,358</b>	<b>0</b>	<b>340,413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0128-1-190-1590 Other Revenue	-0	-100	-0	-100	-100	-100	-100	-100
0128-1-190-5160 Dog Licenses	-4,623	-4,800	-6,170	-4,800	-4,800	-4,800	-4,800	-4,800
0128-1-190-5170 Contract Revenue	-4,034	-5,000	-685	-500	-500	-500	-500	-500
0128-1-190-5290 Injured Animal Fund	-3,255	-2,000	-3,821	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Other Revenue</b>	<b>-11,911</b>	<b>-11,900</b>	<b>-10,676</b>	<b>-7,400</b>	<b>-7,400</b>	<b>-7,400</b>	<b>-7,400</b>	<b>-7,400</b>
<b>Grant in Lieu</b>								
0128-1-200-2200 Federal Grant in Lieu	-81	0	-84	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-81</b>	<b>0</b>	<b>-84</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sale of Services</b>								
0128-1-400-4200 Impoundment Fees	-5,150	-4,500	-3,680	-4,500	-4,500	-4,500	-4,500	-4,500
0128-1-400-4204 Boarding Fees Vacation	-294	-500	-504	-500	-500	-500	-500	-500
0128-1-400-4213 Adoption Fees - In	0	0	-50	0	0	0	0	0
0128-1-400-4214 Adoption Fees - Out	-6,790	-5,000	-7,585	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total Sale of Services</b>	<b>-12,234</b>	<b>-10,000</b>	<b>-11,819</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Investment Revenue</b>								
0128-1-500-8000 Interest Earned	-91	-50	-642	-200	-200	-200	-200	-200
<b>Total Investment Revenue</b>	<b>-91</b>	<b>-50</b>	<b>-642</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>Tax. Requisition</b>								
0128-1-700-1750 Tax Req. Electoral Areas	-146,639	-154,448	-154,448	-154,686	-206,427	-206,427	-206,427	-206,427
<b>Total Tax. Requisition</b>	<b>-146,639</b>	<b>-154,448</b>	<b>-154,448</b>	<b>-154,686</b>	<b>-206,427</b>	<b>-206,427</b>	<b>-206,427</b>	<b>-206,427</b>
<b>Surplus/Deficit</b>								
0128-1-900-9000 Surplus/Deficit	-36,818	-42,173	-42,173	-51,088	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-36,818</b>	<b>-42,173</b>	<b>-42,173</b>	<b>-51,088</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Ticket Information</b>								
0128-1-529-5290 Fines/Penalties	0	0	-570	0	0	0	0	0
<b>Total Municipal Ticket Information</b>	<b>0</b>	<b>0</b>	<b>-570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-207,774</b>	<b>-218,571</b>	<b>-220,411</b>	<b>-223,374</b>	<b>-224,027</b>	<b>-224,027</b>	<b>-224,027</b>	<b>-224,027</b>
<b>Expenditures</b>								
<b>Administration</b>								
0128-2-121-1000 R.D. Admin Charge	5,686	7,000	5,686	7,000	7,000	7,000	7,000	7,000
0128-2-121-1001 Admin Costs	7,977	12,820	10,816	12,820	12,820	12,820	12,820	12,820
0128-2-121-2110 Travel	90	0	0	0	0	0	0	0
0128-2-121-2340 Training & Membership	846	2,000	1,043	3,500	3,500	3,500	3,500	3,500
<b>Total Administration</b>	<b>14,599</b>	<b>21,820</b>	<b>17,545</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>	<b>23,320</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>128 Thornhill Dog Control</b>								
<b>Operations</b>								
0128-2-122-1001 Admin Cost- collections	0	0	0	200	200	200	200	200
0128-2-122-1100 Employee Wages	75,801	112,000	83,097	110,991	110,991	110,991	110,991	110,991
0128-2-122-1400 Employee Benefits	21,254	22,198	21,288	27,750	27,750	27,750	27,750	27,750
0128-2-122-2110 Travel	44	0	98	0	0	0	0	0
0128-2-122-2114 Vehicle Operation	6,244	5,500	5,854	5,500	5,500	5,500	5,500	5,500
0128-2-122-2300 Professional Fees	4,775	5,000	2,911	5,000	5,000	5,000	5,000	5,000
0128-2-122-2302 Spay/Neuter Fees	13,705	12,000	11,905	9,000	9,000	9,000	9,000	9,000
0128-2-122-2376 Insurance	4,140	4,400	3,397	4,400	4,400	4,400	4,400	4,400
0128-2-122-5300 Supplies	8,832	6,000	7,017	6,000	6,000	6,000	6,000	6,000
0128-2-122-5305 Animal Freight Charges	10	1,000	460	1,500	1,500	1,500	1,500	1,500
0128-2-122-7199 Contingency	3,391	15,173	3,255	5,933	6,586	6,586	6,586	6,586
<b>Total Operations</b>	<b>138,196</b>	<b>183,271</b>	<b>139,281</b>	<b>176,274</b>	<b>176,927</b>	<b>176,927</b>	<b>176,927</b>	<b>176,927</b>
<b>Buildings</b>								
0128-2-247-2131 Telephone	2,694	3,800	3,262	3,400	3,400	3,400	3,400	3,400
0128-2-247-2540 Lot & Building Maintenance	6,074	8,500	6,352	18,000	18,000	18,000	18,000	18,000
0128-2-247-5520 Natural Gas	2,624	0	1,568	1,200	1,200	1,200	1,200	1,200
0128-2-247-5530 Electricity	1,235	1,000	1,135	1,000	1,000	1,000	1,000	1,000
0128-2-247-5535 Water	180	180	180	180	180	180	180	180
<b>Total Buildings</b>	<b>12,806</b>	<b>13,480</b>	<b>12,497</b>	<b>23,780</b>	<b>23,780</b>	<b>23,780</b>	<b>23,780</b>	<b>23,780</b>
<b>Total Expenditures</b>	<b>165,601</b>	<b>218,571</b>	<b>169,323</b>	<b>223,374</b>	<b>224,027</b>	<b>224,027</b>	<b>224,027</b>	<b>224,027</b>
<b>Total Thornhill Dog Control</b>	<b>-42,173</b>	<b>0</b>	<b>-51,088</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>130 Copperside Estates Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0130-1-190-1590 Other Revenue	0	-3,920	0	-7,265	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>-3,920</b>	<b>0</b>	<b>-7,265</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0130-1-700-1750 Tax Req. Electoral Areas	-6,250	-6,250	-6,250	-6,250	-7,670	-7,670	-7,670	-7,670
<b>Total Tax. Requisition</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-6,250</b>	<b>-7,670</b>	<b>-7,670</b>	<b>-7,670</b>	<b>-7,670</b>
<b>Surplus/Deficit</b>								
0130-1-900-9000 Surplus/Deficit	2,610	3,920	3,920	5,845	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>2,610</b>	<b>3,920</b>	<b>3,920</b>	<b>5,845</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-3,640</b>	<b>-6,250</b>	<b>-2,330</b>	<b>-7,670</b>	<b>-7,670</b>	<b>-7,670</b>	<b>-7,670</b>	<b>-7,670</b>
<b>Expenditures</b>								
<b>Operations</b>								
0130-2-122-1000 R.D. Admin Charge	320	100	320	320	320	320	320	320
0130-2-122-2500 Maintenance	57	0	422	150	150	150	150	150
0130-2-122-5530 Electricity	7,182	6,150	7,434	7,200	7,200	7,200	7,200	7,200
<b>Total Operations</b>	<b>7,559</b>	<b>6,250</b>	<b>8,175</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>
<b>Total Expenditures</b>	<b>7,559</b>	<b>6,250</b>	<b>8,175</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>	<b>7,670</b>
<b>Total Copperside Estates Streetlightin</b>	<b>3,920</b>	<b>0</b>	<b>5,845</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"

Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>131 Gossan Creek Subdivision Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0131-1-700-1750 Tax Req. Electoral Areas	-458	-240	-240	-326	-550	-550	-550	-550
<b>Total Tax. Requisition</b>	<b>-458</b>	<b>-240</b>	<b>-240</b>	<b>-326</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>
<b>Surplus/Deficit</b>								
0131-1-900-9000 Surplus/Deficit	-192	-410	-410	-224	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-192</b>	<b>-410</b>	<b>-410</b>	<b>-224</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-650</b>	<b>-650</b>	<b>-650</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>	<b>-550</b>
<b>Expenditures</b>								
<b>Operations</b>								
0131-2-122-1000 R.D. Admin Charge	0	250	250	250	250	250	250	250
0131-2-122-5530 Electricity	240	400	176	300	300	300	300	300
<b>Total Operations</b>	<b>240</b>	<b>650</b>	<b>426</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>
<b>Total Expenditures</b>	<b>240</b>	<b>650</b>	<b>426</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>
<b>Total Gossan Creek Subdivision Street</b>	<b>-410</b>	<b>0</b>	<b>-224</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>132 Lakelse Lake Streetlighting</b>								
<b>Revenue</b>								
<b>Tax Requisitions</b>								
0132-1-700-1750 Tax Req. Electoral Areas	-459	-400	-400	-400	-1,337	-1,337	-1,337	-1,337
<b>Total Tax Requisitions</b>	<b>-459</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-1,337</b>	<b>-1,337</b>	<b>-1,337</b>	<b>-1,337</b>
<b>Surplus/Deficit</b>								
0132-1-900-9000 Surplus/Deficit	-1,139	-1,068	-1,068	-937	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-1,139</b>	<b>-1,068</b>	<b>-1,068</b>	<b>-937</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,598</b>	<b>-1,468</b>	<b>-1,468</b>	<b>-1,337</b>	<b>-1,337</b>	<b>-1,337</b>	<b>-1,337</b>	<b>-1,337</b>
<b>Expenditures</b>								
<b>Operations</b>								
0132-2-122-1000 R.D. Admin Charge	320	250	320	250	250	250	250	250
0132-2-122-5530 Electricity	210	300	211	300	300	300	300	300
0132-2-122-7199 Contingency	0	918	0	787	787	787	787	787
<b>Total Operations</b>	<b>530</b>	<b>1,468</b>	<b>531</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>
<b>Total Expenditures</b>	<b>530</b>	<b>1,468</b>	<b>531</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>	<b>1,337</b>
<b>Total Lakelse Lake Streetlighting</b>	<b>-1,068</b>	<b>0</b>	<b>-937</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>133 South Hazelton Streetlighting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0133-1-700-1750 Tax Req. Electoral Areas	-15,766	-16,330	-16,330	-17,356	-16,420	-16,420	-16,420	-16,420
<b>Total Tax. Requisition</b>	<b>-15,766</b>	<b>-16,330</b>	<b>-16,330</b>	<b>-17,356</b>	<b>-16,420</b>	<b>-16,420</b>	<b>-16,420</b>	<b>-16,420</b>
<b>Surplus/Deficit</b>								
0133-1-900-9000 Surplus/Deficit	16	480	480	936	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>16</b>	<b>480</b>	<b>480</b>	<b>936</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-15,750</b>	<b>-15,850</b>	<b>-15,850</b>	<b>-16,420</b>	<b>-16,420</b>	<b>-16,420</b>	<b>-16,420</b>	<b>-16,420</b>
<b>Expenditures</b>								
<b>Operations</b>								
0133-2-122-1000 R.D. Admin Charge	320	250	320	320	320	320	320	320
0133-2-122-1001 Admin Costs	0	0	144	100	100	100	100	100
0133-2-122-5530 Electricity	15,910	15,600	16,322	16,000	16,000	16,000	16,000	16,000
<b>Total Operations</b>	<b>16,230</b>	<b>15,850</b>	<b>16,786</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>
<b>Total Expenditures</b>	<b>16,230</b>	<b>15,850</b>	<b>16,786</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>	<b>16,420</b>
<b>Total South Hazelton Streetlighting</b>	<b>480</b>	<b>0</b>	<b>936</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>134 Thornhill Streetlighting</b>								
<b>Revenue</b>								
<b>Tax Requisition</b>								
0134-1-700-1750 Tax Req. Electoral Areas	-98,000	-102,440	-102,440	-111,583	-113,640	-113,640	-113,640	-113,640
<b>Total Tax Requisition</b>	<b>-98,000</b>	<b>-102,440</b>	<b>-102,440</b>	<b>-111,583</b>	<b>-113,640</b>	<b>-113,640</b>	<b>-113,640</b>	<b>-113,640</b>
<b>Surplus/Deficit</b>								
0134-1-900-9000 Surplus/Deficit	-15,728	-8,095	-8,095	-2,057	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-15,728</b>	<b>-8,095</b>	<b>-8,095</b>	<b>-2,057</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-113,728</b>	<b>-110,535</b>	<b>-110,535</b>	<b>-113,640</b>	<b>-113,640</b>	<b>-113,640</b>	<b>-113,640</b>	<b>-113,640</b>
<b>Expenditures</b>								
<b>Operations</b>								
0134-2-122-1000 R.D. Admin Charge	640	600	640	640	640	640	640	640
0134-2-122-2500 Maintenance	364	3,000	2,027	3,000	3,000	3,000	3,000	3,000
0134-2-122-5530 Electricity	104,629	106,935	105,811	110,000	110,000	110,000	110,000	110,000
<b>Total Operations</b>	<b>105,633</b>	<b>110,535</b>	<b>108,478</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>
<b>Total Expenditures</b>	<b>105,633</b>	<b>110,535</b>	<b>108,478</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>	<b>113,640</b>
<b>Total Thornhill Streetlighting</b>	<b>-8,095</b>	<b>0</b>	<b>-2,057</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>135 New Remo Streetlighting</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0135-1-190-1590 Other Revenue	0	0	0	0	-151	-151	-151	-151
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-151</b>	<b>-151</b>	<b>-151</b>	<b>-151</b>
<b>Tax. Requisitions</b>								
0135-1-700-1752 Parcel Tax	-1,007	-700	-700	-700	-700	-700	-700	-700
<b>Total Tax. Requisitions</b>	<b>-1,007</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>
<b>Surplus/Deficit</b>								
0135-1-900-9000 Surplus/Deficit	7	-314	-314	-151	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>7</b>	<b>-314</b>	<b>-314</b>	<b>-151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-1,000</b>	<b>-1,014</b>	<b>-1,014</b>	<b>-851</b>	<b>-851</b>	<b>-851</b>	<b>-851</b>	<b>-851</b>
<b>Expenditures</b>								
<b>Operations</b>								
0135-2-122-1000 R.D. Admin Charge	200	200	200	200	200	200	200	200
0135-2-122-5530 Electricity	485	500	663	600	600	600	600	600
0135-2-122-7199 Contingency	0	314	0	51	51	51	51	51
<b>Total Operations</b>	<b>685</b>	<b>1,014</b>	<b>863</b>	<b>851</b>	<b>851</b>	<b>851</b>	<b>851</b>	<b>851</b>
<b>Total Expenditures</b>	<b>685</b>	<b>1,014</b>	<b>863</b>	<b>851</b>	<b>851</b>	<b>851</b>	<b>851</b>	<b>851</b>
<b>Total New Remo Streetlighting</b>	<b>-314</b>	<b>0</b>	<b>-151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>137 Skeena Regional Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0137-1-190-1590 Fare Revenue	-54,853	-52,057	-57,188	-54,291	-54,291	-54,291	-54,291	-54,291
0137-1-190-1592 Northern Health Funding	-80,000	-80,000	-79,997	-80,000	-80,000	-80,000	-80,000	-80,000
0137-1-190-3000 Cost Share - Local Partners	-143,360	-183,340	-169,404	-161,621	-161,621	-161,621	-161,621	-161,621
<b>Total Other Revenue</b>	<b>-278,212</b>	<b>-315,397</b>	<b>-306,590</b>	<b>-295,912</b>	<b>-295,912</b>	<b>-295,912</b>	<b>-295,912</b>	<b>-295,912</b>
<b>Tax Requisitions</b>								
0137-1-700-1750 Tax Req. Electoral Areas	-35,000	-50,000	-50,000	-50,000	-101,164	-101,164	-101,164	-101,164
<b>Total Tax Requisitions</b>	<b>-35,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-101,164</b>	<b>-101,164</b>	<b>-101,164</b>	<b>-101,164</b>
<b>Surplus/Deficit</b>								
0137-1-900-9000 Surplus/Deficit	-11,247	-24,826	-24,826	-51,092	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-11,247</b>	<b>-24,826</b>	<b>-24,826</b>	<b>-51,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-324,459</b>	<b>-390,223</b>	<b>-381,416</b>	<b>-397,004</b>	<b>-397,076</b>	<b>-397,076</b>	<b>-397,076</b>	<b>-397,076</b>
<b>Expenditures</b>								
<b>Operations</b>								
0137-2-122-1000 R.D. Admin Charge	2,377	2,200	200	2,200	2,200	2,200	2,200	2,200
0137-2-122-2399 Contract	293,274	285,016	325,761	330,617	330,617	330,617	330,617	330,617
0137-2-122-2500 Maintenance	0	0	34	0	0	0	0	0
0137-2-122-5300 Supplies	2,761	2,500	3,008	2,500	2,500	2,500	2,500	2,500
0137-2-122-7199 Contingency	0	99,007	0	60,187	60,259	60,259	60,259	60,259
0137-2-122-8930 Bank Service Charges	1,222	1,500	1,321	1,500	1,500	1,500	1,500	1,500
<b>Total Operations</b>	<b>299,633</b>	<b>390,223</b>	<b>330,324</b>	<b>397,004</b>	<b>397,076</b>	<b>397,076</b>	<b>397,076</b>	<b>397,076</b>
<b>Total Expenditures</b>	<b>299,633</b>	<b>390,223</b>	<b>330,324</b>	<b>397,004</b>	<b>397,076</b>	<b>397,076</b>	<b>397,076</b>	<b>397,076</b>
<b>Total Skeena Regional Transit</b>	<b>-24,826</b>	<b>0</b>	<b>-51,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>138 Terrace Area Urban Transit</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0138-1-200-2200 Federal Grant in Lieu	-140	0	-145	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-140</b>	<b>0</b>	<b>-145</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Req. Electoral Areas</b>								
0138-1-700-1750 Tax. Req. Electoral Areas	-145,673	-151,622	-151,622	-154,979	-153,965	-153,965	-153,965	-153,965
<b>Total Tax Req. Electoral Areas</b>	<b>-145,673</b>	<b>-151,622</b>	<b>-151,622</b>	<b>-154,979</b>	<b>-153,965</b>	<b>-153,965</b>	<b>-153,965</b>	<b>-153,965</b>
<b>Surplus/Deficit</b>								
0138-1-900-9000 Surplus/Deficit	-4,917	891	891	-2,496	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-4,917</b>	<b>891</b>	<b>891</b>	<b>-2,496</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-150,730</b>	<b>-150,731</b>	<b>-150,875</b>	<b>-157,475</b>	<b>-153,965</b>	<b>-153,965</b>	<b>-153,965</b>	<b>-153,965</b>
<b>Expenditures</b>								
<b>Operations</b>								
0138-2-122-1000 R.D. Admin Charge	1,496	1,800	1,496	1,800	1,500	1,500	1,500	1,500
0138-2-122-1100 Employee wages	9,372	11,375	14,019	14,050	11,375	11,375	11,375	11,375
0138-2-122-1400 Employee Benefits	2,124	2,275	2,433	2,810	2,275	2,275	2,275	2,275
0138-2-122-2399 Contract	136,897	131,190	129,709	134,865	134,865	134,865	134,865	134,865
0138-2-122-2500 Maintenance	1,732	4,091	723	3,950	3,950	3,950	3,950	3,950
<b>Total Operations</b>	<b>151,621</b>	<b>150,731</b>	<b>148,379</b>	<b>157,475</b>	<b>153,965</b>	<b>153,965</b>	<b>153,965</b>	<b>153,965</b>
<b>Total Expenditures</b>	<b>151,621</b>	<b>150,731</b>	<b>148,379</b>	<b>157,475</b>	<b>153,965</b>	<b>153,965</b>	<b>153,965</b>	<b>153,965</b>
<b>Total Terrace Area Urban Transit</b>	<b>891</b>	<b>0</b>	<b>-2,496</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>139 Hazelton Area Transit</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0139-1-190-1590 Fare Revenue	-25,887	-151,931	-32,187	-34,747	-34,747	-34,747	-34,747	-34,747
0139-1-190-1594 Other Revenue	0	-42,830	-26,583	-98,874	-64,543	-64,543	-64,543	-64,543
0139-1-190-3000 Cost Share - First Nations	-17,024	-79,663	-90,256	-122,244	-122,244	-122,244	-122,244	-122,244
<b>Total Other Revenue</b>	<b>-42,911</b>	<b>-274,424</b>	<b>-149,027</b>	<b>-255,865</b>	<b>-221,534</b>	<b>-221,534</b>	<b>-221,534</b>	<b>-221,534</b>
<b>Tax Requisition</b>								
0139-1-700-1750 Tax. Req. Electoral Areas	-31,243	-31,374	-31,374	-33,633	-31,374	-31,374	-31,374	-31,374
0139-1-700-1751 Tax. Req. Municipal	-17,963	-18,187	-18,187	-18,627	-18,170	-18,170	-18,170	-18,170
<b>Total Tax Requisition</b>	<b>-49,206</b>	<b>-49,561</b>	<b>-49,561</b>	<b>-52,260</b>	<b>-49,544</b>	<b>-49,544</b>	<b>-49,544</b>	<b>-49,544</b>
<b>Surplus/Deficit</b>								
0139-1-900-9000 Surplus/Deficit	9,743	43,196	43,196	37,047	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>9,743</b>	<b>43,196</b>	<b>43,196</b>	<b>37,047</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-82,374</b>	<b>-280,789</b>	<b>-155,392</b>	<b>-271,078</b>	<b>-271,078</b>	<b>-271,078</b>	<b>-271,078</b>	<b>-271,078</b>
<b>Expenditures</b>								
<b>Operations</b>								
0139-2-122-1000 R.D. Admin Charge	2,653	2,500	2,134	2,500	2,500	2,500	2,500	2,500
0139-2-122-1001 Admin Costs	129	500	149	500	500	500	500	500
0139-2-122-2399 Contract	122,788	277,789	190,156	268,078	268,078	268,078	268,078	268,078
<b>Total Operations</b>	<b>125,569</b>	<b>280,789</b>	<b>192,439</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>
<b>Total Expenditures</b>	<b>125,569</b>	<b>280,789</b>	<b>192,439</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>	<b>271,078</b>
<b>Total Hazelton Area Transit</b>	<b>43,196</b>	<b>0</b>	<b>37,047</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
143 Refuse Sites								
Revenue								
Surplus/Deficit								
0143-1-900-9000 Surplus/Deficit - Closed	-0	0	-0	0	0	0	0	0
Total Surplus/Deficit	-0	0	-0	0	0	0	0	0
Total Revenue	-0	0	-0	0	0	0	0	0
Total Refuse Sites	-0	0	-0	0	0	0	0	0

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>144 Terrace Area Solid Waste and Recyclabl</b>								
<b>Revenue</b>								
<b>Other/Revenue</b>								
0144-1-190-1590 Capital Borrowing	-1,158,300	-1,030,000	-1,019,700	0	0	0	0	0
0144-1-190-1591 Other Revenue & misc sales	-15,090	-15,000	-2,291	-15,000	-15,000	-15,000	-15,000	-15,000
<b>Total Other/Revenue</b>	<b>-1,173,390</b>	<b>-1,045,000</b>	<b>-1,021,991</b>	<b>-16,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>
<b>Curbside Collection Fees</b>								
0144-1-411-1591 Other Revenue	-9,208	-8,000	-8,434	-8,000	-8,000	-8,000	-8,000	-8,000
0144-1-411-4010 User Fees	-577,437	-572,000	-580,820	-572,000	-572,000	-572,000	-572,000	-572,000
0144-1-411-5290 Fines/Penalties	-21,122	-9,000	-20,298	-9,000	-9,000	-9,000	-9,000	-9,000
<b>Total Curbside Collection Fees</b>	<b>-607,767</b>	<b>-589,000</b>	<b>-609,552</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>	<b>-589,000</b>
<b>Tax. Requisition</b>								
0144-1-700-1750 Tax. Requisition Electoral Areas	-552,148	-544,595	-544,595	-540,113	-648,486	-648,486	-648,486	-648,486
0144-1-700-1751 Tax. Req. Municipal	-838,852	-821,735	-821,735	-826,428	-972,729	-972,729	-972,729	-972,729
<b>Total Tax. Requisition</b>	<b>-1,391,000</b>	<b>-1,366,330</b>	<b>-1,366,330</b>	<b>-1,366,541</b>	<b>-1,621,215</b>	<b>-1,621,215</b>	<b>-1,621,215</b>	<b>-1,621,215</b>
<b>Grants</b>								
0144-1-600-1762 FCM	0	0	0	-150,000	0	0	0	0
0144-1-600-1765 Gas Tax Funding	0	0	-22,428	0	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>0</b>	<b>-22,428</b>	<b>-150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0144-1-900-9000 Surplus/Deficit	803,624	402,051	402,051	-685,483	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>803,624</b>	<b>402,051</b>	<b>402,051</b>	<b>-685,483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other Funds</b>								
0144-1-899-4420 Transfer from Landfill Closure Fund	-643,542	0	0	0	0	0	0	0
<b>Total Transfer from Other Funds</b>	<b>-643,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tipping Fees/Cost Share</b>								
0144-1-543-1590 Revenue-Cardboard	-40,857	-40,000	-93,533	-99,000	-99,000	-99,000	-99,000	-99,000
0144-1-543-3000 First Nation-Cost Share Revenue	-10,822	-12,279	-12,279	-12,300	-12,300	-12,300	-12,300	-12,300
0144-1-543-3010 Tipping fees	-1,053,910	-1,150,000	-1,173,255	-1,150,000	-1,150,000	-1,150,000	-1,150,000	-1,150,000
<b>Total Tipping Fees/Cost Share</b>	<b>-1,105,588</b>	<b>-1,202,279</b>	<b>-1,279,067</b>	<b>-1,261,300</b>	<b>-1,261,300</b>	<b>-1,261,300</b>	<b>-1,261,300</b>	<b>-1,261,300</b>
<b>Total Revenue</b>	<b>-4,117,664</b>	<b>-3,800,558</b>	<b>-3,897,316</b>	<b>-4,067,324</b>	<b>-3,486,515</b>	<b>-3,486,515</b>	<b>-3,486,515</b>	<b>-3,486,515</b>
<b>Expenditures</b>								
<b>Administration</b>								
0144-2-121-1000 R.D. Admin Charge	14,110	3,145	13,145	3,145	3,145	3,145	3,145	3,145
0144-2-121-1001 Admin Costs	38	0	2,426	0	0	0	0	0
0144-2-121-2340 Training & Memberships	6,638	15,000	3,238	12,000	12,000	12,000	12,000	12,000
0144-2-121-5300 Supplies	2,062	0	13	0	0	0	0	0



5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>144 Terrace Area Solid Waste and Recycabl</b>								
<b>Solid Waste Management Planning</b>								
0144-2-623-4420 Landfill Closure Plan & Activities	643,542	0	0	0	0	0	0	0
0144-2-623-4496 Solid Waste Management Plan	4,473	0	2,667	0	0	0	0	0
0144-2-623-7187 Terrace Area Integrated SWMP	204,633	0	738	0	0	0	0	0
<b>Total Solid Waste Management Planning</b>	<b>852,647</b>	<b>0</b>	<b>3,405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0144-2-830-8121 Interest	304,800	336,300	341,655	341,655	341,655	341,655	341,655	341,655
0144-2-830-8131 Principal	485,510	540,336	529,053	567,385	567,385	567,385	567,385	567,385
<b>Total Fiscal Services</b>	<b>790,310</b>	<b>876,636</b>	<b>870,708</b>	<b>909,040</b>	<b>909,040</b>	<b>909,040</b>	<b>909,040</b>	<b>909,040</b>
<b>Total Expenditures</b>	<b>4,519,715</b>	<b>3,800,558</b>	<b>3,211,833</b>	<b>4,067,324</b>	<b>3,486,515</b>	<b>3,486,515</b>	<b>3,486,515</b>	<b>3,486,515</b>
<b>Total Terrace Area Solid Waste and Rec</b>	<b>402,051</b>	<b>0</b>	<b>-685,483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 5 YEAR FINANCIAL PLAN

Date : Mar 20, 2019

Time : 2:03 pm



For Period Ending 31-Dec-2019

"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>145 Hazeltons &amp; Stewart Area Solid Waste</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0145-1-190-1590 Capital Borrowing	-3,532,041	-606,919	-427,959	0	0	0	0	0
0145-1-190-1591 Other Revenue & misc sales	-24,981	-87,542	-112,797	-901,071	0	0	0	0
<b>Total Other Revenue</b>	<b>-3,557,022</b>	<b>-694,461</b>	<b>-540,756</b>	<b>-901,071</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0145-1-700-1750 Tax Requisition Electoral Areas	-918,634	-969,469	-969,469	-1,097,608	-1,061,889	-1,061,889	-1,061,889	-1,061,889
0145-1-700-1751 Tax. Req. Municipal	-206,774	-207,356	-207,356	-241,002	-233,159	-233,159	-233,159	-233,159
<b>Total Tax Requisition</b>	<b>-1,125,408</b>	<b>-1,176,825</b>	<b>-1,176,825</b>	<b>-1,338,610</b>	<b>-1,295,048</b>	<b>-1,295,048</b>	<b>-1,295,048</b>	<b>-1,295,048</b>
<b>Grants</b>								
0145-1-600-1590 Stewart's Gax Tax Grant	0	-400,000	0	-528,000	0	0	0	0
0145-1-600-1765 Gas Tax Funding	-184,367	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-184,367</b>	<b>-400,000</b>	<b>0</b>	<b>-528,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0145-1-900-9000 Surplus/Deficit	626,116	-1,219,821	-1,219,821	-965,650	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>626,116</b>	<b>-1,219,821</b>	<b>-1,219,821</b>	<b>-965,650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Other Funds</b>								
0145-1-899-4420 Transfer from Landfill Closure Fund	-80,222	-800,000	-728,277	0	0	0	0	0
<b>Total Transfer from Other Funds</b>	<b>-80,222</b>	<b>-800,000</b>	<b>-728,277</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tipping Fees/Cost Share</b>								
0145-1-543-1590 Tipping Fees-Hazelton	0	-25,000	0	-25,000	-25,000	-25,000	-25,000	-25,000
0145-1-543-3000 First Nation - Cost Share Revenue	-397,974	-474,090	-476,382	-524,020	-524,020	-524,020	-524,020	-524,020
0145-1-543-3010 Tipping Fees-Meziadin Landfill	-361,895	-350,000	-84,189	-100,000	-100,000	-100,000	-100,000	-100,000
<b>Total Tipping Fees/Cost Share</b>	<b>-759,869</b>	<b>-849,090</b>	<b>-560,571</b>	<b>-649,020</b>	<b>-649,020</b>	<b>-649,020</b>	<b>-649,020</b>	<b>-649,020</b>
<b>Total Revenue</b>	<b>-5,080,773</b>	<b>-5,140,197</b>	<b>-4,226,249</b>	<b>-4,382,351</b>	<b>-1,944,068</b>	<b>-1,944,068</b>	<b>-1,944,068</b>	<b>-1,944,068</b>
<b>Expenditures</b>								
<b>Administration</b>								
0145-2-121-1000 R.D. Admin Charge	11,196	10,700	10,677	10,700	0	0	0	0
0145-2-121-2340 Training & Memberships	12,288	15,000	11,649	12,000	12,000	12,000	12,000	12,000
0145-2-121-5300 Supplies	2,050	0	262	0	0	0	0	0
<b>Total Administration</b>	<b>25,534</b>	<b>25,700</b>	<b>22,588</b>	<b>22,700</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>Operations</b>								
0145-2-122-1100 Employee Wages	163,043	141,300	106,467	134,000	134,000	134,000	134,000	134,000
0145-2-122-1400 Employee Benefits	46,365	26,700	31,534	33,000	33,000	33,000	33,000	33,000
0145-2-122-2114 Vehicle Operations	2,286	2,500	2,047	2,000	2,000	2,000	2,000	2,000
0145-2-122-2131 Telephone	2,410	2,400	2,042	2,000	2,000	2,000	2,000	2,000
0145-2-122-2300 Professional Fees	0	0	0	25,000	0	0	0	0







5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
145 Hazeltons & Stewart Area Solid Waste								
Total Fiscal Services	45,248	260,797	263,551	263,551	263,551	263,551	263,551	263,551
Total Expenditures	3,860,952	5,140,197	3,260,600	4,382,351	1,944,068	1,944,068	1,944,068	1,944,068
Total Hazeltons & Stewart Area Solid W	-1,219,821	0	-965,650	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"

Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>149 New Remo Dyke</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0149-1-190-1590 Other Revenue	0	0	0	-48,490	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-48,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax.Requisition</b>								
0149-1-700-1750 Tax. Req. Electoral Areas	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344
0149-1-700-1754 Tax. Req. Rail Tax Mitigation	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485
<b>Total Tax.Requisition</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Grants - Provincial</b>								
0149-1-600-1760 Ministry Grants	0	-56,000	0	0	0	0	0	0
<b>Total Grants - Provincial</b>	<b>0</b>	<b>-56,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0149-1-900-9000 Surplus/Deficit	-110,289	-118,150	-118,150	-64,006	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-110,289</b>	<b>-118,150</b>	<b>-118,150</b>	<b>-64,006</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-119,118</b>	<b>-182,979</b>	<b>-126,979</b>	<b>-121,325</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>	<b>-8,829</b>
<b>Expenditures</b>								
<b>Administration</b>								
0149-2-121-1000 R.D. Admin Charge	240	250	240	250	250	250	250	250
0149-2-121-1001 Admin Costs	0	2,275	0	2,275	2,275	2,275	2,275	2,275
0149-2-121-2500 Maintenance	728	4,425	2,120	4,425	4,425	4,425	4,425	4,425
0149-2-121-4211 Projects	0	70,000	60,613	0	0	0	0	0
0149-2-121-7199 Contingency	0	106,029	0	114,375	1,879	1,879	1,879	1,879
<b>Total Administration</b>	<b>968</b>	<b>182,979</b>	<b>62,973</b>	<b>121,325</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total Expenditures</b>	<b>968</b>	<b>182,979</b>	<b>62,973</b>	<b>121,325</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>	<b>8,829</b>
<b>Total New Remo Dyke</b>	<b>-118,150</b>	<b>0</b>	<b>-64,006</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>150 Terrace Library Cost Sharing</b>								
<b>Revenue</b>								
<b>Grant In Lieu</b>								
0150-1-200-2200 Federal Grant In Lieu	-232	0	-73	0	0	0	0	0
<b>Total Grant In Lieu</b>	<b>-232</b>	<b>0</b>	<b>-73</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Requisition</b>								
0150-1-700-1750 Tax Req. Electoral Areas	-233,436	-221,444	-221,444	-235,864	-235,300	-235,300	-235,300	-235,300
<b>Total Tax Requisition</b>	<b>-233,436</b>	<b>-221,444</b>	<b>-221,444</b>	<b>-235,864</b>	<b>-235,300</b>	<b>-235,300</b>	<b>-235,300</b>	<b>-235,300</b>
<b>Surplus/Deficit</b>								
0150-1-900-9000 Surplus/Deficit	9,729	-6,952	-6,952	564	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>9,729</b>	<b>-6,952</b>	<b>-6,952</b>	<b>564</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-223,939</b>	<b>-228,396</b>	<b>-228,469</b>	<b>-235,300</b>	<b>-235,300</b>	<b>-235,300</b>	<b>-235,300</b>	<b>-235,300</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0150-2-195-1000 R.D. Admin Charge	320	300	320	300	300	300	300	300
0150-2-195-4211 Projects	0	0	1,525	0	0	0	0	0
0150-2-195-7150 Cost Share Agreement	216,667	228,096	227,188	235,000	235,000	235,000	235,000	235,000
<b>Total Grant to Other Organization</b>	<b>216,987</b>	<b>228,396</b>	<b>229,033</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>
<b>Total Expenditures</b>	<b>216,987</b>	<b>228,396</b>	<b>229,033</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>	<b>235,300</b>
<b>Total Terrace Library Cost Sharing</b>	<b>-6,952</b>	<b>0</b>	<b>564</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>151 Hazelton District Library</b>								
<b>Revenue</b>								
<b>Tax Requisition</b>								
0151-1-700-1750 Tax Req. Electoral Areas	-63,342	-63,152	-63,152	-64,254	-63,232	-63,232	-63,232	-63,232
0151-1-700-1751 Tax. Req. Municipal	-4,418	-4,608	-4,608	-3,586	-4,608	-4,608	-4,608	-4,608
0151-1-700-1754 Tax. Req. Rail Tax Mitigation	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000
<b>Total Tax Requisition</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,760</b>	<b>-99,840</b>	<b>-99,840</b>	<b>-99,840</b>	<b>-99,840</b>	<b>-99,840</b>
<b>Surplus/Deficit</b>								
0151-1-900-9000 Surplus/Deficit	-100	-20	-20	80	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-100</b>	<b>-20</b>	<b>-20</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-99,860</b>	<b>-99,780</b>	<b>-99,780</b>	<b>-99,760</b>	<b>-99,840</b>	<b>-99,840</b>	<b>-99,840</b>	<b>-99,840</b>
<b>Expenditures</b>								
<b>Grant to Other Organization</b>								
0151-2-195-1000 R.D. Admin Charge	320	240	320	240	320	320	320	320
0151-2-195-7160 Grant in Aid	99,520	99,540	99,540	99,520	99,520	99,520	99,520	99,520
<b>Total Grant to Other Organization</b>	<b>99,840</b>	<b>99,780</b>	<b>99,860</b>	<b>99,760</b>	<b>99,840</b>	<b>99,840</b>	<b>99,840</b>	<b>99,840</b>
<b>Total Expenditures</b>	<b>99,840</b>	<b>99,780</b>	<b>99,860</b>	<b>99,760</b>	<b>99,840</b>	<b>99,840</b>	<b>99,840</b>	<b>99,840</b>
<b>Total Hazelton District Library</b>	<b>-20</b>	<b>0</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>155 Skeena Television Rebroadcasting</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0155-1-700-1750 Tax. Req. Electoral Areas	-17,230	-16,564	-16,564	-19,866	-20,474	-20,474	-20,474	-20,474
0155-1-700-1751 Tax. Req. Municipal	-10,310	-9,964	-9,964	-11,483	-11,795	-11,795	-11,795	-11,795
<b>Total Tax. Requisition</b>	<b>-27,540</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-31,349</b>	<b>-32,269</b>	<b>-32,269</b>	<b>-32,269</b>	<b>-32,269</b>
<b>Surplus/Deficit</b>								
0155-1-900-9000 Surplus/Deficit	-0	0	-0	-920	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>-920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-27,540</b>	<b>-26,528</b>	<b>-26,528</b>	<b>-32,269</b>	<b>-32,269</b>	<b>-32,269</b>	<b>-32,269</b>	<b>-32,269</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0155-2-195-1000 R.D. Admin Charge	240	240	320	320	320	320	320	320
0155-2-195-7160 Grant in Aid	27,300	26,288	25,288	31,949	31,949	31,949	31,949	31,949
<b>Total Grant to Other Organizations</b>	<b>27,540</b>	<b>26,528</b>	<b>25,608</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>
<b>Total Expenditures</b>	<b>27,540</b>	<b>26,528</b>	<b>25,608</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>	<b>32,269</b>
<b>Total Skeena Television Rebroadcastin</b>	<b>-0</b>	<b>0</b>	<b>-920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>166 Heritage Register</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0156-1-190-1590 Other Revenue	-25,000	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisitions</b>								
0156-1-700-1750 Tax Req. Electoral Areas	-2,200	-7,366	-7,366	-13,901	-14,700	-14,700	-14,700	-14,700
<b>Total Tax. Requisitions</b>	<b>-2,200</b>	<b>-7,366</b>	<b>-7,366</b>	<b>-13,901</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Surplus/Deficit</b>								
0156-1-900-9000 Surplus/Deficit	-14,785	-12,334	-12,334	-799	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-14,785</b>	<b>-12,334</b>	<b>-12,334</b>	<b>-799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-41,985</b>	<b>-19,700</b>	<b>-19,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>	<b>-14,700</b>
<b>Expenditures</b>								
<b>Administration</b>								
0156-2-121-1000 R.D. Admin Charge	468	500	468	500	500	500	500	500
0156-2-121-1100 Employee Wages	2,478	3,500	6,202	3,500	3,500	3,500	3,500	3,500
0156-2-121-1191 Advisory Committee Expenses	0	1,500	0	1,500	1,500	1,500	1,500	1,500
0156-2-121-1400 Benefits	840	700	2,418	700	700	700	700	700
0156-2-121-2300 Professional Fees	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0156-2-121-4211 Heritage Projects	25,500	3,000	9,388	3,000	3,000	3,000	3,000	3,000
0156-2-121-5300 Supplies	365	1,000	425	1,000	1,000	1,000	1,000	1,000
0156-2-121-7199 Contingency	0	5,000	0	0	0	0	0	0
<b>Total Administration</b>	<b>29,651</b>	<b>19,700</b>	<b>18,901</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Expenditures</b>	<b>29,651</b>	<b>19,700</b>	<b>18,901</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>	<b>14,700</b>
<b>Total Heritage Register</b>	<b>-12,334</b>	<b>0</b>	<b>-799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0160-1-190-1590 Misc Revenue	-4,207	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-4,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Electoral Area Planning</b>								
0160-1-400-4050 A.L.R. Applications	-1,200	-2,000	-600	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-400-4051 Land Use Applications	-3,000	-1,000	-3,850	-1,000	-1,000	-1,000	-1,000	-1,000
0160-1-400-4052 Maps, Reports & Studies	-66	-60	0	-60	-60	-60	-60	-60
<b>Total Electoral Area Planning</b>	<b>-4,266</b>	<b>-3,060</b>	<b>-4,450</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>
<b>Tax Requisition</b>								
0160-1-700-1750 Tax Req. Electoral Areas	-550,678	-604,098	-604,098	-716,805	-835,965	-835,965	-835,965	-835,965
<b>Total Tax Requisition</b>	<b>-550,678</b>	<b>-604,098</b>	<b>-604,098</b>	<b>-716,805</b>	<b>-835,965</b>	<b>-835,965</b>	<b>-835,965</b>	<b>-835,965</b>
<b>Grants - Provincial</b>								
0160-1-600-1757 Planning Grant	3,702	-5,933	-20,000	-5,933	0	0	0	0
<b>Total Grants - Provincial</b>	<b>3,702</b>	<b>-5,933</b>	<b>-20,000</b>	<b>-5,933</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0160-1-900-9000 Surplus/Deficit	-201,728	-183,975	-183,975	-111,148	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-201,728</b>	<b>-183,975</b>	<b>-183,975</b>	<b>-111,148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Thornhill Planning</b>								
0160-1-405-4050 A.L.R. Applications	-300	-200	0	-200	-200	-200	-200	-200
0160-1-405-4051 Land Use Applications	-1,500	-2,000	-5,100	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-405-4052 Maps, Reports & Studies	-22	-62	0	-62	-62	-62	-62	-62
<b>Total Thornhill Planning</b>	<b>-1,822</b>	<b>-2,262</b>	<b>-5,100</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>	<b>-2,262</b>
<b>Total Revenue</b>	<b>-758,998</b>	<b>-799,328</b>	<b>-817,623</b>	<b>-839,208</b>	<b>-841,287</b>	<b>-841,287</b>	<b>-841,287</b>	<b>-841,287</b>
<b>Expenditures</b>								
<b>Regional Planning</b>								
0160-2-614-1100 Employee wages	96	727	64	547	547	547	547	547
0160-2-614-1400 Employee Benefits	35	142	24	234	234	234	234	234
0160-2-614-5300 Supplies	0	2,556	0	2,556	2,556	2,556	2,556	2,556
<b>Total Regional Planning</b>	<b>131</b>	<b>3,425</b>	<b>88</b>	<b>3,337</b>	<b>3,337</b>	<b>3,337</b>	<b>3,337</b>	<b>3,337</b>
<b>Sub Regional Planning</b>								
0160-2-613-4450 Thornhill Community Plan	10,242	5,933	5,444	3,000	3,000	3,000	3,000	3,000
<b>Total Sub Regional Planning</b>	<b>10,242</b>	<b>5,933</b>	<b>5,444</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Electoral Area Planning</b>								
0160-2-615-1000 R.D. Admin Charge	4,562	2,500	4,164	2,500	2,500	2,500	2,500	2,500
0160-2-615-1100 Employee wages	183,955	240,000	184,400	240,000	240,000	240,000	240,000	240,000



5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>160 Planning Services</b>								
0160-2-615-1400 Employee Benefits	35,944	52,800	33,753	52,800	52,800	52,800	52,800	52,800
0160-2-615-2110 Travel	3,241	11,000	5,133	12,000	12,000	12,000	12,000	12,000
0160-2-615-2114 Vehicle Operation	1,604	900	2,021	2,000	2,000	2,000	2,000	2,000
0160-2-615-2340 Training & Membership	10,545	13,000	11,567	13,000	13,000	13,000	13,000	13,000
0160-2-615-4211 Projects	35,659	5,000	737	5,000	5,000	5,000	5,000	5,000
0160-2-615-4600 By Law Enforcement Costs	2,803	5,000	1,220	5,000	5,000	5,000	5,000	5,000
0160-2-615-4605 Bylaw Development Costs	2,028	10,000	0	10,000	10,000	10,000	10,000	10,000
0160-2-615-5300 Supplies	22,042	10,000	11,509	10,000	10,000	10,000	10,000	10,000
0160-2-615-5310 Mapping Supplies & Services	16,674	30,000	5,272	20,000	20,000	20,000	20,000	20,000
0160-2-615-5312 Digital Mapping Project	17,628	65,000	93,082	97,000	97,000	97,000	97,000	97,000
0160-2-615-7199 Contingency	0	11,020	0	7,921	10,000	10,000	10,000	10,000
<b>Total Electoral Area Planning</b>	<b>336,686</b>	<b>456,220</b>	<b>352,856</b>	<b>477,221</b>	<b>479,300</b>	<b>479,300</b>	<b>479,300</b>	<b>479,300</b>
<b>Thornhill Planning</b>								
0160-2-616-1000 R.D. Admin Charge	3,674	1,600	1,819	2,000	2,000	2,000	2,000	2,000
0160-2-616-1100 Employee wages	143,505	200,000	183,678	200,000	200,000	200,000	200,000	200,000
0160-2-616-1400 Employee Benefits	39,353	40,000	49,806	40,000	40,000	40,000	40,000	40,000
0160-2-616-2110 Travel	200	1,000	2,679	3,000	3,000	3,000	3,000	3,000
0160-2-616-2114 Vehicle Operation	1,478	900	302	900	900	900	900	900
0160-2-616-2300 Professional Fees	27	1,000	12,898	10,000	10,000	10,000	10,000	10,000
0160-2-616-2340 Training & Membership	1,818	250	595	250	250	250	250	250
0160-2-616-4211 Projects	5,195	70,000	90,138	70,000	70,000	70,000	70,000	70,000
0160-2-616-4600 By Law Enforcement Costs	886	6,000	1,912	16,000	16,000	16,000	16,000	16,000
0160-2-616-4605 Bylaw Development Costs	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0160-2-616-5300 Supplies	2,860	3,000	3,925	3,500	3,500	3,500	3,500	3,500
0160-2-616-5310 Mapping Supplies & Services	121	1,000	334	1,000	1,000	1,000	1,000	1,000
0160-2-616-5312 Digital Mapping Project	0	4,000	0	4,000	4,000	4,000	4,000	4,000
<b>Total Thornhill Planning</b>	<b>199,117</b>	<b>333,750</b>	<b>348,087</b>	<b>355,650</b>	<b>355,650</b>	<b>355,650</b>	<b>355,650</b>	<b>355,650</b>
<b>Contribution to Capital</b>								
0160-2-800-8533 Machinery & Equipment	28,849	0	0	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>28,849</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>576,024</b>	<b>799,328</b>	<b>706,475</b>	<b>839,208</b>	<b>841,287</b>	<b>841,287</b>	<b>841,287</b>	<b>841,287</b>
<b>Total Planning Services</b>	<b>-183,975</b>	<b>0</b>	<b>-111,148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>161 Economic Development Commission</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0161-1-190-1590 Other Revenue	-37,500	-37,500	-75,500	-25,000	-25,000	-25,000	-25,000	-25,000
0161-1-190-1592 Destination BC	-26,599	-20,000	-11,641	-10,000	-10,000	-10,000	-10,000	-10,000
<b>Total Other Revenue</b>	<b>-64,099</b>	<b>-57,500</b>	<b>-87,141</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>
<b>Requisitions</b>								
0161-1-700-1750 Tax Req. Electoral Areas	-39,689	-38,383	-38,383	-57,488	-164,181	-164,181	-164,181	-164,181
0161-1-700-1751 Tax. Req. Municipal	-5,001	-4,687	-4,687	-6,985	-20,292	-20,292	-20,292	-20,292
<b>Total Requisitions</b>	<b>-44,690</b>	<b>-43,070</b>	<b>-43,070</b>	<b>-64,473</b>	<b>-184,473</b>	<b>-184,473</b>	<b>-184,473</b>	<b>-184,473</b>
<b>Grants - Provincial</b>								
0161-1-600-1550 Rural Dividend Fund	-10,000	-100,000	-105,000	-100,000	0	0	0	0
0161-1-600-1763 NDI Funding	-50,000	-70,000	-50,000	-70,000	-50,000	-50,000	-50,000	-50,000
<b>Total Grants - Provincial</b>	<b>-60,000</b>	<b>-170,000</b>	<b>-155,000</b>	<b>-170,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>Surplus/Deficit</b>								
0161-1-900-9000 Surplus/Deficit	-42,841	-44,636	-44,636	-130,718	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-42,841</b>	<b>-44,636</b>	<b>-44,636</b>	<b>-130,718</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-211,630</b>	<b>-315,206</b>	<b>-329,847</b>	<b>-400,191</b>	<b>-269,473</b>	<b>-269,473</b>	<b>-269,473</b>	<b>-269,473</b>
<b>Expenditures</b>								
<b>Board Expenditures</b>								
0161-2-113-1190 Director Remuneration	2,250	2,500	2,250	2,500	2,500	2,500	2,500	2,500
0161-2-113-1400 CPP Contributions	19	50	6	50	50	50	50	50
<b>Total Board Expenditures</b>	<b>2,269</b>	<b>2,550</b>	<b>2,256</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>
<b>Administration</b>								
0161-2-121-1000 R.D. Admin Charge	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0161-2-121-1100 Employee wages	48,170	50,000	55,084	53,000	53,000	53,000	53,000	53,000
0161-2-121-1400 Employee Benefits	14,786	7,500	15,177	13,000	13,000	13,000	13,000	13,000
0161-2-121-2110 Travel	5,351	8,000	6,174	6,000	6,000	6,000	6,000	6,000
0161-2-121-2340 Training & Membership	4,663	5,000	3,103	5,000	5,000	5,000	5,000	5,000
0161-2-121-5300 Supplies	459	2,550	1,078	2,550	2,550	2,550	2,550	2,550
<b>Total Administration</b>	<b>77,428</b>	<b>77,050</b>	<b>84,616</b>	<b>83,550</b>	<b>83,550</b>	<b>83,550</b>	<b>83,550</b>	<b>83,550</b>
<b>Projects</b>								
0161-2-620-4100 Highway 37 Tourism Advertising	32,455	10,000	14,529	0	0	0	0	0
0161-2-620-4103 Hazelton Tourism Annual Contribution	12,600	12,600	12,500	12,600	12,600	12,600	12,600	12,600
0161-2-620-4106 Wood Industry Attraction	2,061	25,000	28,672	0	0	0	0	0
0161-2-620-4108 Cordilleran Round Up	1,033	0	0	0	0	0	0	0
0161-2-620-4117 Travel Northwest BC	2,961	0	585	0	0	0	0	0
0161-2-620-4120 Invest Northwest Website	0	2,000	2,000	0	0	0	0	0
0161-2-620-4121 Minerals North Conference	1,290	250	100	250	250	250	250	250

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



## "Schedule A"

## Financial Plan

	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>161 Economic Development Commission</b>								
0161-2-620-4150 Miscellaneous Promotions	34,897	185,756	46,686	59,741	10,000	10,000	10,000	10,000
<b>Total Projects</b>	<b>87,297</b>	<b>235,606</b>	<b>105,073</b>	<b>72,591</b>	<b>22,850</b>	<b>22,850</b>	<b>22,850</b>	<b>22,850</b>
<b>Strategic Plan</b>								
0161-2-622-2200 Workforce and Resident Attraction	0	0	0	37,500	37,500	37,500	37,500	37,500
0161-2-622-2219 Community Infrastructure	0	0	0	25,000	25,000	25,000	25,000	25,000
0161-2-622-2340 Skills Training	0	0	0	10,000	10,000	10,000	10,000	10,000
0161-2-622-4106 Business Retention & Expansion	0	0	0	5,000	5,000	5,000	5,000	5,000
0161-2-622-4115 Tourism Marketing	0	0	7,184	164,000	83,023	83,023	83,023	83,023
<b>Total Strategic Plan</b>	<b>0</b>	<b>0</b>	<b>7,184</b>	<b>241,500</b>	<b>160,523</b>	<b>160,523</b>	<b>160,523</b>	<b>160,523</b>
<b>Total Expenditures</b>	<b>166,994</b>	<b>315,206</b>	<b>199,129</b>	<b>400,191</b>	<b>269,473</b>	<b>269,473</b>	<b>269,473</b>	<b>269,473</b>
<b>Total Economic Development Commis:</b>	<b>-44,636</b>	<b>0</b>	<b>-130,718</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>165 Noise, Nuisance, Unightly Premises By</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0165-1-700-1750 Tax. Req. Electoral Areas	-17,238	-21,446	-21,446	-13,558	-30,750	-30,750	-30,750	-30,750
<b>Total Tax. Requisitions</b>	<b>-17,238</b>	<b>-21,446</b>	<b>-21,446</b>	<b>-13,558</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>
<b>Surplus/Deficit</b>								
0165-1-900-9000 Surplus/Deficit	-10,512	-9,304	-9,304	-17,192	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-10,512</b>	<b>-9,304</b>	<b>-9,304</b>	<b>-17,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Ticket Information</b>								
0165-1-529-5290 Fines/Penalties	-300	0	-1,135	0	0	0	0	0
<b>Total Municipal Ticket Information</b>	<b>-300</b>	<b>0</b>	<b>-1,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-28,050</b>	<b>-30,750</b>	<b>-31,885</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>	<b>-30,750</b>
<b>Expenditures</b>								
<b>Noise - Electoral Areas</b>								
0165-2-619-1000 R.D. Admin Charge	234	250	234	250	250	250	250	250
0165-2-619-1100 Employee Wages	1,450	1,500	1,781	1,500	1,500	1,500	1,500	1,500
0165-2-619-1400 Employee Benefits	404	300	534	300	300	300	300	300
0165-2-619-4600 By Law Enforcement Costs	1,337	400	10	400	400	400	400	400
0165-2-619-5300 Supplies	1,028	500	479	500	500	500	500	500
<b>Total Noise - Electoral Areas</b>	<b>4,452</b>	<b>2,950</b>	<b>3,039</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>
<b>Unightly Premises Bylaw-Area C&amp;E</b>								
0165-2-629-1000 R.D. Admin Charge	955	1,000	955	1,000	1,000	1,000	1,000	1,000
0165-2-629-1100 Employee Wages	7,714	12,000	8,522	12,000	12,000	12,000	12,000	12,000
0165-2-629-1400 Employee Benefits	-828	2,700	-1,106	2,700	2,700	2,700	2,700	2,700
0165-2-629-2110 Travel	102	600	49	600	600	600	600	600
0165-2-629-2114 Vehicle Operation	500	500	280	500	500	500	500	500
0165-2-629-4600 By Law Enforcement Costs	4,750	10,000	2,292	10,000	10,000	10,000	10,000	10,000
0165-2-629-5300 Supplies	1,101	1,000	662	1,000	1,000	1,000	1,000	1,000
<b>Total Unightly Premises Bylaw-Area C&amp;E</b>	<b>14,293</b>	<b>27,800</b>	<b>11,655</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>	<b>27,800</b>
<b>Total Expenditures</b>	<b>18,745</b>	<b>30,750</b>	<b>14,694</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>	<b>30,750</b>
<b>Total Noise, Nuisance, Unightly Premis</b>	<b>-9,304</b>	<b>0</b>	<b>-17,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>166 House Numbering</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0166-1-700-1750 Tax. Req. Electoral Areas	-12,273	-10,550	-10,550	-8,631	-26,550	-26,550	-26,550	-26,550
<b>Total Tax. Requisition</b>	<b>-12,273</b>	<b>-10,550</b>	<b>-10,550</b>	<b>-8,631</b>	<b>-26,550</b>	<b>-26,550</b>	<b>-26,550</b>	<b>-26,550</b>
<b>Surplus/Deficit</b>								
0166-1-900-9000 Surplus/Deficit	-5,690	-12,776	-12,776	-15,879	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-5,690</b>	<b>-12,776</b>	<b>-12,776</b>	<b>-15,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-17,963</b>	<b>-23,326</b>	<b>-23,326</b>	<b>-24,510</b>	<b>-26,550</b>	<b>-26,550</b>	<b>-26,550</b>	<b>-26,550</b>
<b>Expenditures</b>								
<b>Operations</b>								
0166-2-122-1000 R.D. Admin charge	320	350	320	350	350	350	350	350
0166-2-122-1100 Employee Wages	3,529	3,500	5,091	3,500	3,500	3,500	3,500	3,500
0166-2-122-1400 Employee Benefits	1,071	700	2,036	1,000	1,000	1,000	1,000	1,000
0166-2-122-4211 Projects	267	0	0	0	0	0	0	0
0166-2-122-5300 Supplies	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0166-2-122-7199 Contingency	0	17,776	0	18,660	20,700	20,700	20,700	20,700
<b>Total Operations</b>	<b>5,187</b>	<b>23,326</b>	<b>7,448</b>	<b>24,510</b>	<b>26,550</b>	<b>26,550</b>	<b>26,550</b>	<b>26,550</b>
<b>Total Expenditures</b>	<b>5,187</b>	<b>23,326</b>	<b>7,448</b>	<b>24,510</b>	<b>26,550</b>	<b>26,550</b>	<b>26,550</b>	<b>26,550</b>
<b>Total House Numbering</b>	<b>-12,776</b>	<b>0</b>	<b>-15,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0170-1-190-1590 Other Revenue	-0	-85,951	-30,229	-45,408	0	0	0	0
0170-1-190-1591 MFA Debenture Refund	-0	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-0</b>	<b>-85,951</b>	<b>-30,229</b>	<b>-45,408</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0170-1-200-2200 Federal Grant in Lieu	-12	0	-41	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-12</b>	<b>0</b>	<b>-41</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0170-1-700-1750 Tax Req. Electoral Areas	-29,000	-100,000	-100,000	-108,000	-69,286	-69,286	-69,286	-69,286
<b>Total Tax. Req.</b>	<b>-29,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-108,000</b>	<b>-69,286</b>	<b>-69,286</b>	<b>-69,286</b>	<b>-69,286</b>
<b>Rental Revenue</b>								
0170-1-531-1405 Hall Rental -No GST	-391	0	-1,008	0	0	0	0	0
0170-1-531-1407 Hall Rental	-17,174	-20,300	-14,437	-20,300	-21,494	-21,494	-21,494	-21,494
0170-1-531-1409 Supplementary Hall Rental Fees	-5,214	0	-3,541	0	0	0	0	0
<b>Total Rental Revenue</b>	<b>-22,779</b>	<b>-20,300</b>	<b>-18,985</b>	<b>-20,300</b>	<b>-21,494</b>	<b>-21,494</b>	<b>-21,494</b>	<b>-21,494</b>
<b>Grants</b>								
0170-1-600-1550 Rural Dividend Fund	0	0	0	-10,000	0	0	0	0
0170-1-600-1763 NDI Grant	0	-30,000	-30,000	0	0	0	0	0
0170-1-600-1765 Gas Tax Funding	0	-180,000	-180,000	0	0	0	0	0
<b>Total Grants</b>	<b>0</b>	<b>-210,000</b>	<b>-210,000</b>	<b>-10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0170-1-900-9000 Surplus/Deficit	-68,633	37,243	37,243	91,384	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-68,633</b>	<b>37,243</b>	<b>37,243</b>	<b>91,384</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-120,424</b>	<b>-379,008</b>	<b>-322,012</b>	<b>-92,324</b>	<b>-90,780</b>	<b>-90,780</b>	<b>-90,780</b>	<b>-90,780</b>
<b>Expenditures</b>								
<b>Administration</b>								
0170-2-121-1000 R.D. Admin Charge	4,465	2,700	2,981	3,000	3,000	3,000	3,000	3,000
0170-2-121-1001 Admin Costs	4,015	2,000	8,176	2,000	2,000	2,000	2,000	2,000
0170-2-121-2131 Telephone	942	1,100	1,065	1,100	1,100	1,100	1,100	1,100
0170-2-121-2376 Insurance	7,408	8,001	6,629	8,000	8,000	8,000	8,000	8,000
0170-2-121-4211 Projects	0	0	0	10,000	10,000	10,000	10,000	10,000
<b>Total Administration</b>	<b>16,830</b>	<b>13,801</b>	<b>18,851</b>	<b>24,100</b>	<b>24,100</b>	<b>24,100</b>	<b>24,100</b>	<b>24,100</b>
<b>Operations</b>								
0170-2-122-1100 Employee Wages	14,782	10,212	16,304	13,000	13,000	13,000	13,000	13,000
0170-2-122-1400 Employee Benefits	4,717	2,234	4,834	3,900	3,900	3,900	3,900	3,900
0170-2-122-2114 Vehicle Operation	236	100	130	100	100	100	100	100

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>170 Thornhill Community Centre</b>								
0170-2-122-2397 Janitorial	5,619	5,200	3,860	5,500	5,500	5,500	5,500	5,500
0170-2-122-2540 Lot & Building Maintenance	14,691	10,000	15,453	12,000	12,000	12,000	12,000	12,000
0170-2-122-4211 Maintenance Projects	80,061	40,000	29	20,000	20,000	20,000	20,000	20,000
0170-2-122-5300 Supplies	1,653	2,000	6,944	2,000	2,000	2,000	2,000	2,000
0170-2-122-5520 Natural Gas	6,737	6,000	4,482	6,000	6,000	6,000	6,000	6,000
0170-2-122-5530 Electricity	3,820	2,700	3,724	4,000	4,000	4,000	4,000	4,000
0170-2-122-5535 Water	180	180	180	180	180	180	180	180
0170-2-122-7199 Contingency	0	6,581	220	1,544	0	0	0	0
<b>Total Operations</b>	<b>132,497</b>	<b>85,207</b>	<b>56,159</b>	<b>68,224</b>	<b>66,680</b>	<b>66,680</b>	<b>66,680</b>	<b>66,680</b>
<b>Contribution to Capital</b>								
0170-2-800-8532 Buildings	8,340	280,000	338,385	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>8,340</b>	<b>280,000</b>	<b>338,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>157,667</b>	<b>379,008</b>	<b>413,396</b>	<b>92,324</b>	<b>90,780</b>	<b>90,780</b>	<b>90,780</b>	<b>90,780</b>
<b>Total Thornhill Community Centre</b>	<b>37,243</b>	<b>0</b>	<b>91,384</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>171 Kitwanga Community Association</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0171-1-200-2200 Federal Grant in	-14	0	-15	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-14</b>	<b>0</b>	<b>-15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0171-1-700-1750 Tax Req. Electoral Areas	-30,735	-32,750	-32,750	-31,185	-31,250	-31,250	-31,250	-31,250
<b>Total Tax. Requisition</b>	<b>-30,735</b>	<b>-32,750</b>	<b>-32,750</b>	<b>-31,185</b>	<b>-31,250</b>	<b>-31,250</b>	<b>-31,250</b>	<b>-31,250</b>
<b>Surplus/Deficit</b>								
0171-1-900-9000 Surplus/Deficit	-15	-64	-64	-65	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-15</b>	<b>-64</b>	<b>-64</b>	<b>-65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-30,764</b>	<b>-32,814</b>	<b>-32,829</b>	<b>-31,250</b>	<b>-31,250</b>	<b>-31,250</b>	<b>-31,250</b>	<b>-31,250</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0171-2-195-1000 R.D. Admin Charge	200	250	200	200	200	200	200	200
0171-2-195-7160 Grant in Aid	30,500	32,564	32,564	31,050	31,050	31,050	31,050	31,050
<b>Total Grant to Other Organizations</b>	<b>30,700</b>	<b>32,814</b>	<b>32,764</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>
<b>Total Expenditures</b>	<b>30,700</b>	<b>32,814</b>	<b>32,764</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>	<b>31,250</b>
<b>Total Kitwanga Community Associator</b>	<b>-64</b>	<b>0</b>	<b>-65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**5 YEAR FINANCIAL PLAN**

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>172 Southwest Lakeview Grant-in-aid Servic</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0172-1-700-1752 Parcel Tax	-4,050	-5,920	-5,920	-5,920	-5,850	-5,850	-5,850	-5,850
<b>Total Tax. Requisitions</b>	<b>-4,050</b>	<b>-5,920</b>	<b>-5,920</b>	<b>-5,920</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>
<b>Surplus/Deficit</b>								
0172-1-900-9000 Surplus/Deficit	0	70	70	70	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>0</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-4,050</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>	<b>-5,850</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0172-2-195-1000 R.D. Admin Charge	320	250	320	250	250	250	250	250
0172-2-195-7160 Grant in aid	3,800	5,600	5,600	5,600	5,600	5,600	5,600	5,600
<b>Total Grant to Other Organizations</b>	<b>4,120</b>	<b>5,850</b>	<b>5,920</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>
<b>Total Expenditures</b>	<b>4,120</b>	<b>5,850</b>	<b>5,920</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>	<b>5,850</b>
<b>Total Southwest Lakeview Grant-in-aid</b>	<b>70</b>	<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>173 South Hazelton Parks and Recreation</b>								
<b>Revenue</b>								
<b>Tax. Requisition</b>								
0173-1-700-1750 Tax. Req. Electoral Areas	-2,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000
<b>Total Tax. Requisition</b>	<b>-2,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>
<b>Surplus/Deficit</b>								
0173-1-900-9000 Surplus/Deficit	-5,427	-5,454	-5,454	-5,136	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-5,427</b>	<b>-5,454</b>	<b>-5,454</b>	<b>-5,136</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-7,427</b>	<b>-9,454</b>	<b>-9,454</b>	<b>-9,136</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,000</b>
<b>Expenditures</b>								
<b>Administration</b>								
0173-2-121-1000 R.D. Admin charge	320	200	320	200	200	200	200	200
0173-2-121-2376 Insurance	648	500	636	500	500	500	500	500
<b>Total Administration</b>	<b>968</b>	<b>700</b>	<b>956</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Operations</b>								
0173-2-122-4050 Maintenance General	0	500	0	500	500	500	500	500
0173-2-122-4211 Projects	1,005	800	3,361	800	800	800	800	800
0173-2-122-7199 Contingency	0	7,454	0	7,136	2,000	2,000	2,000	2,000
<b>Total Operations</b>	<b>1,005</b>	<b>8,754</b>	<b>3,361</b>	<b>8,436</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>
<b>Total Expenditures</b>	<b>1,973</b>	<b>9,454</b>	<b>4,317</b>	<b>9,136</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Total South Hazelton Parks and Recrea</b>	<b>-5,454</b>	<b>0</b>	<b>-5,136</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>176 Terrace Recreation and Cemetery</b>								
<b>Revenue</b>								
<b>Grant in Lieu</b>								
0176-1-200-2200 Federal Grant in Lieu	-543	0	-794	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-543</b>	<b>0</b>	<b>-794</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0176-1-700-1750 Tax. Req. Electoral Areas	-628,189	-630,000	-630,000	-643,086	-640,880	-640,880	-640,880	-640,880
<b>Total Tax. Requisition</b>	<b>-628,189</b>	<b>-630,000</b>	<b>-630,000</b>	<b>-643,086</b>	<b>-640,880</b>	<b>-640,880</b>	<b>-640,880</b>	<b>-640,880</b>
<b>Surplus/Deficit</b>								
0176-1-900-9000 Surplus/Deficit	-27,121	-81,468	-81,468	-6,042	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-27,121</b>	<b>-81,468</b>	<b>-81,468</b>	<b>-6,042</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-655,853</b>	<b>-711,468</b>	<b>-712,262</b>	<b>-649,128</b>	<b>-640,880</b>	<b>-640,880</b>	<b>-640,880</b>	<b>-640,880</b>
<b>Expenditures</b>								
<b>Grant to Other Organizations</b>								
0176-2-195-1000 R.D. Admin Charge	320	500	320	500	500	500	500	500
0176-2-195-4211 Projects	57,686	108,203	188,382	81,241	81,241	81,241	81,241	81,241
0176-2-195-7150 Cost Share Agreement	516,379	548,259	517,518	548,259	548,259	548,259	548,259	548,259
0176-2-195-7199 Contingency	0	54,506	0	19,128	10,880	10,880	10,880	10,880
<b>Total Grant to Other Organizations</b>	<b>574,385</b>	<b>711,468</b>	<b>706,220</b>	<b>649,128</b>	<b>640,880</b>	<b>640,880</b>	<b>640,880</b>	<b>640,880</b>
<b>Total Expenditures</b>	<b>574,385</b>	<b>711,468</b>	<b>706,220</b>	<b>649,128</b>	<b>640,880</b>	<b>640,880</b>	<b>640,880</b>	<b>640,880</b>
<b>Total Terrace Recreation and Cemetery</b>	<b>-81,468</b>	<b>0</b>	<b>-6,042</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>177 Upper Skeena Recreation</b>								
<b>Revenue</b>								
<b>Grants - Federal</b>								
0177-1-601-1762 Federal Grant	0	0	-1,875,788	-400,000	-400,000	-400,000	-400,000	-400,000
<b>Total Grants - Federal</b>	<b>0</b>	<b>0</b>	<b>-1,875,788</b>	<b>-400,000</b>	<b>-400,000</b>	<b>-400,000</b>	<b>-400,000</b>	<b>-400,000</b>
<b>Other Revenue</b>								
0177-1-190-1590 Other Revenue	-409,546	0	-517,750	-293,000	-30,000	-30,000	-30,000	-30,000
0177-1-190-1592 Fundraising Committee Efforts	0	0	-1,701	0	0	0	0	0
0177-1-190-1593 Donations	-1,630,400	-1,419,137	-3,825,508	-551,000	-30,000	-30,000	-30,000	-30,000
<b>Total Other Revenue</b>	<b>-2,039,946</b>	<b>-1,419,137</b>	<b>-4,344,959</b>	<b>-844,000</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>
<b>User Fees</b>								
0177-1-411-3010 Facility Rentals	0	0	0	-60,000	-75,000	-75,000	-75,000	-75,000
0177-1-411-4010 Admission Fees	0	0	0	-20,000	-25,000	-25,000	-25,000	-25,000
<b>Total User Fees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-80,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>
<b>Grant in Lieu</b>								
0177-1-200-2200 Federal Grant in Lieu	-7	0	-10	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-7</b>	<b>0</b>	<b>-10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Req.</b>								
0177-1-700-1750 Tax Req. Electoral Areas	-116,666	-170,098	-170,098	-172,647	-172,647	-172,647	-172,647	-172,647
0177-1-700-1751 Tax. Req. Municipal	-62,885	-92,497	-92,497	-89,948	-89,948	-89,948	-89,948	-89,948
<b>Total Tax. Req.</b>	<b>-179,551</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>	<b>-262,595</b>
<b>Grants</b>								
0177-1-600-1761 Provincial Ministries	0	-4,000,000	-4,060,000	-500,000	0	0	0	0
0177-1-600-1763 NDI Funding	0	0	-250,000	0	0	0	0	0
0177-1-600-1765 Gas Tax Grant	-6,106,674	-2,330,879	0	-231,000	0	0	0	0
<b>Total Grants</b>	<b>-6,106,674</b>	<b>-6,330,879</b>	<b>-4,310,000</b>	<b>-731,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0177-1-900-9000 Surplus/Deficit	-360,367	-1,614,978	-1,614,978	-812,131	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-360,367</b>	<b>-1,614,978</b>	<b>-1,614,978</b>	<b>-812,131</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-8,686,545</b>	<b>-9,627,589</b>	<b>-12,408,330</b>	<b>-3,129,726</b>	<b>-822,595</b>	<b>-822,595</b>	<b>-822,595</b>	<b>-822,595</b>
<b>Expenditures</b>								
<b>Operations</b>								
0177-2-122-2131 Telephone- Communications	0	0	212	13,000	13,000	13,000	13,000	13,000
0177-2-122-2340 Training & Membership	0	0	1,279	0	0	0	0	0
0177-2-122-2376 Insurance	0	0	0	32,000	32,000	32,000	32,000	32,000
0177-2-122-2399 Operation Contract	0	0	0	347,610	461,791	461,791	461,791	461,791
0177-2-122-2541 Start up Costs & Commissioning	0	0	115,181	575,000	0	0	0	0
0177-2-122-5520 Propane	0	0	7,704	50,000	75,000	75,000	75,000	75,000

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>177 Upper Skeena Recreation</b>								
0177-2-122-5530 Electricity	0	0	4,539	65,000	65,000	65,000	65,000	65,000
0177-2-122-5535 Utilities	0	0	0	12,000	12,000	12,000	12,000	12,000
<b>Total Operations</b>	<b>0</b>	<b>0</b>	<b>128,915</b>	<b>1,094,610</b>	<b>658,791</b>	<b>658,791</b>	<b>658,791</b>	<b>658,791</b>
<b>Contribution to Capital Fund</b>								
0177-2-800-8532 Buildings-Community Works Fund	106,671	0	122,318	105,000	0	0	0	0
0177-2-800-8535 Building-contract B	0	0	1,955,857	580,000	0	0	0	0
0177-2-800-8536 Contract A	6,776,632	9,000,000	9,258,008	540,000	0	0	0	0
0177-2-800-8537 Building-Bio Mass	0	0	12,225	40,000	0	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>6,883,303</b>	<b>9,000,000</b>	<b>11,348,408</b>	<b>1,265,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fundraising</b>								
0177-2-620-2110 Travel	9,988	10,000	12,459	10,000	10,000	10,000	10,000	10,000
0177-2-620-2300 Consultant/professional fees	79,395	30,000	69,992	9,000	10,000	10,000	10,000	10,000
0177-2-620-4211 Projects - Associated Projects	15,648	0	10,729	0	0	0	0	0
0177-2-620-5300 Supplies	1,837	1,000	1,959	11,116	13,804	13,804	13,804	13,804
0177-2-620-7199 Contingency	0	498,718	0	0	0	0	0	0
<b>Total Fundraising</b>	<b>106,868</b>	<b>539,718</b>	<b>95,140</b>	<b>30,116</b>	<b>33,804</b>	<b>33,804</b>	<b>33,804</b>	<b>33,804</b>
<b>Restricted Funds</b>								
0177-2-621-4200 Transportation Study & Program	0	0	0	250,000	0	0	0	0
0177-2-621-4201 Artwork	0	0	0	100,000	0	0	0	0
0177-2-621-4203 Youth Training Program	0	0	0	50,000	0	0	0	0
0177-2-621-4204 Sports Programming	0	0	0	60,000	0	0	0	0
0177-2-621-4451 Documentation Program	0	0	0	150,000	0	0	0	0
<b>Total Restricted Funds</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>610,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant to Organizations</b>								
0177-2-195-1000 R.D. Admin Charge	320	10,000	320	0	0	0	0	0
0177-2-195-2131 Telephone	0	0	103	0	0	0	0	0
0177-2-195-2300 Professional Fees	3,206	0	0	0	0	0	0	0
0177-2-195-5520 Propane	0	0	3,219	0	0	0	0	0
0177-2-195-7160 Grant in Aid	77,871	77,871	20,094	0	0	0	0	0
<b>Total Grant to Organizations</b>	<b>81,397</b>	<b>87,871</b>	<b>23,736</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Maintenance</b>								
0177-2-433-2539 Equipment Maintenance	0	0	0	70,000	70,000	70,000	70,000	70,000
0177-2-433-2540 Facility Maintenance	0	0	0	60,000	60,000	60,000	60,000	60,000
<b>Total Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>Total Expenditures</b>	<b>7,071,567</b>	<b>9,627,589</b>	<b>11,596,199</b>	<b>3,129,726</b>	<b>822,595</b>	<b>822,595</b>	<b>822,595</b>	<b>822,595</b>
<b>Total Upper Skeena Recreation</b>	<b>-1,614,978</b>	<b>0</b>	<b>-812,131</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>178 Thornhill Parks and Recreation</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0178-1-190-1590 Other Revenue	-10,637	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>-10,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grant in Lieu</b>								
0178-1-200-2200 Federal Grant in Lieu	-42	0	-54	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-42</b>	<b>0</b>	<b>-54</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax. Requisition</b>								
0178-1-700-1750 Tax. Req. Electoral Areas	-73,187	-94,335	-94,335	-94,335	-94,335	-94,335	-94,335	-94,335
<b>Total Tax. Requisition</b>	<b>-73,187</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>
<b>Surplus/Deficit</b>								
0178-1-900-9000 Surplus/Deficit	-80,446	-9,660	-9,660	-36,205	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-80,446</b>	<b>-9,660</b>	<b>-9,660</b>	<b>-36,205</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-164,313</b>	<b>-103,995</b>	<b>-104,049</b>	<b>-130,540</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>	<b>-94,335</b>
<b>Expenditures</b>								
<b>Administration</b>								
0178-2-121-1000 R.D. Admin Charge	6,419	4,235	5,900	4,235	4,235	4,235	4,235	4,235
0178-2-121-2376 Insurance	3,674	3,700	2,935	3,000	3,000	3,000	3,000	3,000
<b>Total Administration</b>	<b>10,093</b>	<b>7,935</b>	<b>8,835</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>	<b>7,235</b>
<b>Operations</b>								
0178-2-122-4050 Maintenance General	25,074	26,457	27,371	26,500	26,500	26,500	26,500	26,500
0178-2-122-4052 Maintenance Aspen Park	19,531	5,000	4,659	4,500	4,500	4,500	4,500	4,500
0178-2-122-4054 Maintenance Edlund Park	237	3,500	1,043	12,000	12,000	12,000	12,000	12,000
0178-2-122-4056 Maintenance Multi #1	6,052	5,375	3,260	5,375	5,375	5,375	5,375	5,375
0178-2-122-4058 Maintenance Multi #2	3,035	5,505	2,835	5,505	5,505	5,505	5,505	5,505
0178-2-122-4060 Maintenance Copermtn School	4,260	7,500	2,970	7,500	7,500	7,500	7,500	7,500
0178-2-122-4062 Maintenance Comm Centre Grounds	11,442	7,000	2,653	7,500	7,500	7,500	7,500	7,500
0178-2-122-4064 Maintenance Agricultural Grounds	11,268	10,000	5,764	10,000	5,000	5,000	5,000	5,000
0178-2-122-4066 Maintenance Thornhill Landing	6,499	7,000	3,724	7,000	7,000	7,000	7,000	7,000
0178-2-122-4068 Maintenance Tennis Courts	3,967	2,700	829	2,700	2,700	2,700	2,700	2,700
0178-2-122-4070 Maintenance 4 Way Stop Intersection	2,622	4,000	3,089	0	0	0	0	0
0178-2-122-4084 Maintenance Penner St. Tot Lot	6,622	3,400	811	1,500	1,500	1,500	1,500	1,500
<b>Total Operations</b>	<b>100,608</b>	<b>87,437</b>	<b>59,009</b>	<b>90,080</b>	<b>85,080</b>	<b>85,080</b>	<b>85,080</b>	<b>85,080</b>
<b>Projects</b>								
0178-2-620-4211 Projects	9,664	0	0	0	0	0	0	0
0178-2-620-7199 Contingency	0	8,623	0	33,225	2,020	2,020	2,020	2,020
0178-2-620-8531 Other Projects	34,288	0	0	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
178 Thornhill Parks and Recreation								
<b>Total Projects</b>	43,952	8,623	0	33,225	2,020	2,020	2,020	2,020
<b>Total Expenditures</b>	154,653	103,995	67,844	130,540	94,335	94,335	94,335	94,335
<b>Total Thornhill Parks and Recreation</b>	-9,660	0	-36,205	0	0	0	0	0





5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>186 Economic Dev-Telegraph Creek Port</b>								
<b>Revenue</b>								
<b>Surplus/Deficit</b>								
0186-1-900-9000 Surplus/Deficit	-117,508	-117,508	-117,508	-71,661	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-117,508</b>	<b>-117,508</b>	<b>-117,508</b>	<b>-71,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-117,508</b>	<b>-117,508</b>	<b>-117,508</b>	<b>-71,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>								
<b>Operations</b>								
0186-2-122-1001 Admin Costs	0	0	719	0	0	0	0	0
0186-2-122-2300 Professional Fees	0	0	44,828	0	0	0	0	0
0186-2-122-2500 Maintenance	0	117,508	300	71,661	0	0	0	0
<b>Total Operations</b>	<b>0</b>	<b>117,508</b>	<b>45,847</b>	<b>71,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>0</b>	<b>117,508</b>	<b>45,847</b>	<b>71,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Economic Dev-Telegraph Creek P</b>	<b>-117,508</b>	<b>0</b>	<b>-71,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>187 Planning-Lakelse Watershed Initiatives</b>								
<b>Revenue</b>								
<b>Funding Partners</b>								
0187-1-190-1590 Lakelse Watershed Society	-643	0	0	0	0	0	0	0
0187-1-190-1593 Other Orgainzations	0	-6,500	0	-6,500	-11,150	-11,150	-11,150	-11,150
<b>Total Funding Partners</b>	<b>-643</b>	<b>-6,500</b>	<b>0</b>	<b>-6,500</b>	<b>-11,150</b>	<b>-11,150</b>	<b>-11,150</b>	<b>-11,150</b>
<b>Provincial Grants</b>								
0187-1-600-1766 Kemano MOU -Grant-in-lieu	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000
<b>Total Provincial Grants</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>
<b>Surplus/Deficit</b>								
0187-1-900-9000 Surplus/Deficit	-98,573	-92,048	-92,048	-79,846	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-98,573</b>	<b>-92,048</b>	<b>-92,048</b>	<b>-79,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-139,216</b>	<b>-138,548</b>	<b>-132,048</b>	<b>-126,346</b>	<b>-51,150</b>	<b>-51,150</b>	<b>-51,150</b>	<b>-51,150</b>
<b>Expenditures</b>								
<b>Operations</b>								
0187-2-122-2114 Travel/Training	0	1,500	0	1,650	1,650	1,650	1,650	1,650
0187-2-122-2399 Contract	42,571	40,000	50,634	40,000	40,000	40,000	40,000	40,000
0187-2-122-4211 Projects	2,656	2,000	0	5,000	5,000	5,000	5,000	5,000
0187-2-122-5300 Supplies	1,941	3,000	1,568	4,500	4,500	4,500	4,500	4,500
0187-2-122-7199 Contingency	0	92,048	0	75,196	0	0	0	0
<b>Total Operations</b>	<b>47,168</b>	<b>138,548</b>	<b>52,202</b>	<b>126,346</b>	<b>51,150</b>	<b>51,150</b>	<b>51,150</b>	<b>51,150</b>
<b>Total Expenditures</b>	<b>47,168</b>	<b>138,548</b>	<b>52,202</b>	<b>126,346</b>	<b>51,150</b>	<b>51,150</b>	<b>51,150</b>	<b>51,150</b>
<b>Total Planning-Lakelse Watershed Iniat</b>	<b>-92,048</b>	<b>0</b>	<b>-79,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0241-1-190-1591 Other Revenue	-937	0	-333	0	-445,502	0	0	0
<b>Total Other Revenue</b>	<b>-937</b>	<b>0</b>	<b>-333</b>	<b>0</b>	<b>-445,502</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0241-1-411-1591 Other Service Revenue	-1,889	0	-6,002	0	0	0	0	0
0241-1-411-4010 Flat Rate - User Fees	-252,659	-354,500	-252,905	-354,500	-354,500	-354,500	-354,500	-354,500
0241-1-411-4011 Metered - User Fees	-49,697	-47,500	-44,333	-47,500	-47,500	-47,500	-47,500	-47,500
0241-1-411-4012 Service Connection Fees	-12,200	-6,200	-6,000	-6,200	-6,200	-6,200	-6,200	-6,200
0241-1-411-5290 Fines/Penalties	-8,695	-5,000	-7,656	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total User Fees</b>	<b>-325,140</b>	<b>-413,200</b>	<b>-316,896</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>	<b>-413,200</b>
<b>Grant in Lieu</b>								
0241-1-200-2200 Federal Grant in Lieu	-11	0	-11	0	0	0	0	0
<b>Total Grant in Lieu</b>	<b>-11</b>	<b>0</b>	<b>-11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Revenue</b>								
0241-1-500-8000 Interest Earned	-686	-5,000	-7,300	-5,000	-5,000	-5,000	-5,000	-5,000
<b>Total Investment Revenue</b>	<b>-686</b>	<b>-5,000</b>	<b>-7,300</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>Tax. Requisitions</b>								
0241-1-700-1750 Tax Req. Electoral Areas	-18,750	-18,750	-18,750	-18,750	-23,437	-23,437	-23,437	-23,437
0241-1-700-1752 Frontage/Parcel	-106,250	-106,250	-106,250	-106,250	-132,812	-132,812	-132,812	-132,812
0241-1-700-1753 Frontage Tax R.D.	-1,694	-1,621	-1,473	-1,621	-1,621	-1,621	-1,621	-1,621
0241-1-700-1755 Parcel Tax - Woddlands Buy In	-58,950	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250
<b>Total Tax. Requisitions</b>	<b>-185,644</b>	<b>-185,871</b>	<b>-185,723</b>	<b>-185,871</b>	<b>-217,120</b>	<b>-217,120</b>	<b>-217,120</b>	<b>-217,120</b>
<b>Grants - Provincial</b>								
0241-1-600-1761 Prov. Grants	-5,025	0	0	-70,000	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-5,025</b>	<b>0</b>	<b>0</b>	<b>-70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0241-1-900-9000 Surplus/Deficit	-98,119	8,337	8,337	68,322	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-98,119</b>	<b>8,337</b>	<b>8,337</b>	<b>68,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Functions</b>								
0241-1-799-4010 Supplies - Recoveries	-32,277	-30,000	-24,962	-30,000	-30,000	-30,000	-30,000	-30,000
0241-1-799-4017 General Truck Recoveries	-46,572	-40,000	-36,379	-40,000	-40,000	-40,000	-40,000	-40,000
<b>Total Transfer From Other Functions</b>	<b>-78,849</b>	<b>-70,000</b>	<b>-61,341</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>
<b>Transfer From Other Funds</b>								
0241-1-899-1241 Thornhill Water Utility Reserve Fund	-104,042	0	0	-120,000	0	0	0	0
<b>Total Transfer From Other Funds</b>	<b>-104,042</b>	<b>0</b>	<b>0</b>	<b>-120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
<b>Total Revenue</b>	<b>-798,452</b>	<b>-665,734</b>	<b>-563,267</b>	<b>-795,749</b>	<b>-1,150,822</b>	<b>-705,320</b>	<b>-705,320</b>	<b>-705,320</b>
<b>Expenditures</b>								
<b>Adminstration</b>								
0241-2-121-1000 R.D. Admin Charge	15,442	15,145	15,145	17,500	17,500	17,500	17,500	17,500
0241-2-121-2340 Training & Memberships	3,980	5,000	9,943	5,000	5,000	5,000	5,000	5,000
0241-2-121-4211 Projects	0	0	0	80,000	80,000	80,000	80,000	80,000
<b>Total Adminstration</b>	<b>19,422</b>	<b>20,145</b>	<b>25,088</b>	<b>102,500</b>	<b>102,500</b>	<b>102,500</b>	<b>102,500</b>	<b>102,500</b>
<b>Operations</b>								
0241-2-122-1100 Employee wages	221,735	180,600	222,935	150,500	150,500	150,500	150,500	150,500
0241-2-122-1400 Employee Benefits	25,931	34,400	18,152	45,000	45,000	45,000	45,000	45,000
0241-2-122-2121 Postage	1,749	1,650	1,684	1,650	1,650	1,650	1,650	1,650
0241-2-122-2131 Telephone	22,923	27,000	23,817	27,000	27,000	27,000	27,000	27,000
0241-2-122-2300 Professional Fees	41,675	32,500	6,784	15,000	15,000	15,000	15,000	15,000
0241-2-122-2376 Insurance	11,143	11,145	10,322	10,500	10,500	10,500	10,500	10,500
0241-2-122-2540 Lot & building Maintenance	6,266	3,300	18,321	5,000	5,000	5,000	5,000	5,000
0241-2-122-4211 Projects	0	0	7,699	0	0	0	0	0
0241-2-122-5300 Supplies	53,432	29,000	25,786	25,500	25,500	25,500	25,500	25,500
0241-2-122-5311 Supplies/Tools - Shared	20,261	18,000	54,694	18,000	18,000	18,000	18,000	18,000
0241-2-122-5520 Natural Gas	777	2,000	1,241	2,000	2,000	2,000	2,000	2,000
0241-2-122-5530 Electricity	70,655	70,000	74,282	70,000	70,000	70,000	70,000	70,000
0241-2-122-7199 Contingency	0	28,224	0	46,249	35,322	75,820	75,820	75,820
<b>Total Operations</b>	<b>476,548</b>	<b>437,819</b>	<b>465,716</b>	<b>416,399</b>	<b>405,472</b>	<b>445,970</b>	<b>445,970</b>	<b>445,970</b>
<b>Vehicle Maintenance</b>								
0241-2-419-1408 Fuel	36,187	31,500	46,022	35,000	35,000	35,000	35,000	35,000
0241-2-419-2376 Vehicle Insurance	9,204	9,200	8,147	9,000	9,000	9,000	9,000	9,000
0241-2-419-4001 11 F150 SC	4,014	4,800	482	4,500	4,500	4,500	4,500	4,500
0241-2-419-4002 2017 Dodge 4500	5,985	6,420	1,368	6,000	6,000	6,000	6,000	6,000
0241-2-419-4003 2017 F350	1,714	1,500	672	1,500	1,500	1,500	1,500	1,500
0241-2-419-4004 01 F150	741	1,000	198	1,000	1,000	1,000	1,000	1,000
0241-2-419-4005 06 F350	10,516	2,000	641	0	0	0	0	0
0241-2-419-4006 08 Dodge Ram	3,634	3,000	10,617	3,000	3,000	3,000	3,000	3,000
0241-2-419-4007 16 Ram	3,135	3,500	1,527	2,000	2,000	2,000	2,000	2,000
0241-2-419-5300 Supplies	0	0	344	0	0	0	0	0
<b>Total Vehicle Maintenance</b>	<b>75,129</b>	<b>62,920</b>	<b>70,019</b>	<b>62,000</b>	<b>62,000</b>	<b>62,000</b>	<b>62,000</b>	<b>62,000</b>
<b>System Maintenance</b>								
0241-2-420-4022 System Maintenance-Labour	7,927	34,000	5,164	34,000	34,000	34,000	34,000	34,000
0241-2-420-5300 Equipment	29,087	30,000	37,397	30,000	30,000	30,000	30,000	30,000
<b>Total System Maintenance</b>	<b>37,014</b>	<b>64,000</b>	<b>42,560</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>
<b>Hydrant Maintenance</b>								
0241-2-421-1100 Employee wages	12,396	15,900	16,162	15,900	15,900	15,900	15,900	15,900
0241-2-421-2399 Equipment	795	6,500	117	6,500	6,500	6,500	6,500	6,500

5 YEAR FINANCIAL PLAN



For Period Ending 31-Dec-2019

"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>241 Thornhill Water System</b>								
0241-2-421-5300 Supplies	4,028	4,450	10,478	4,450	4,450	4,450	4,450	4,450
<b>Total Hydrant Maintenance</b>	<b>17,219</b>	<b>26,850</b>	<b>26,756</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>	<b>26,850</b>
<b>Service Connections</b>								
0241-2-422-1100 Employee Wages	659	1,000	348	1,000	1,000	1,000	1,000	1,000
0241-2-422-2399 Equipment	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0241-2-422-5300 Supplies	1,756	2,000	1,100	2,000	2,000	2,000	2,000	2,000
<b>Total Service Connections</b>	<b>2,415</b>	<b>4,000</b>	<b>1,448</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Contribution to Capital Fund</b>								
0241-2-800-8533 Machinery & Equipment	104,042	0	0	120,000	486,000	0	0	0
<b>Total Contribution to Capital Fund</b>	<b>104,042</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>486,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contribution to Reserve Fund</b>								
0241-2-810-8210 Contribution to Reserve	75,000	50,000	0	0	0	0	0	0
<b>Total Contribution to Reserve Fund</b>	<b>75,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>806,789</b>	<b>665,734</b>	<b>631,588</b>	<b>795,749</b>	<b>1,150,822</b>	<b>705,320</b>	<b>705,320</b>	<b>705,320</b>
<b>Total Thornhill Water System</b>	<b>8,337</b>	<b>0</b>	<b>68,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Regional District of Kitimat-Stikine  
5 YEAR FINANCIAL PLAN



For Period Ending 31-Dec-2019

"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0242-1-190-1591 Other Revenue	0	0	-2,345	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>-2,345</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0242-1-411-4010 Flat Rate- User Fees	-14,815	-17,000	-15,314	-15,000	-15,000	-15,000	-15,000	-15,000
0242-1-411-4011 Metered - User Fees	-6,899	-5,000	-4,089	-5,000	-5,000	-5,000	-5,000	-5,000
0242-1-411-5290 Fines/Penalties	-1,790	0	-651	0	0	0	0	0
<b>Total User Fees</b>	<b>-23,504</b>	<b>-22,000</b>	<b>-20,054</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>
<b>Tax. Requisitions</b>								
0242-1-700-1752 Parcel Tax	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350
0242-1-700-1753 Parcel Tax R.D.	0	0	1,133	0	0	0	0	0
<b>Total Tax. Requisitions</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-136,217</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>	<b>-137,350</b>
<b>Surplus/Deficit</b>								
0242-1-900-9000 Surplus/Deficit	5,927	-6,155	-6,155	-17,851	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>5,927</b>	<b>-6,155</b>	<b>-6,155</b>	<b>-17,851</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-154,926</b>	<b>-165,505</b>	<b>-164,771</b>	<b>-175,201</b>	<b>-157,350</b>	<b>-157,350</b>	<b>-157,350</b>	<b>-157,350</b>
<b>Expenditures</b>								
<b>Administration</b>								
0242-2-121-1000 R.D. Admin Charge	3,453	4,080	3,082	4,000	4,000	4,000	4,000	4,000
0242-2-121-1100 Employee wages	0	500	0	4,125	4,125	4,125	4,125	4,125
0242-2-121-1400 Employee Benefits	0	200	0	1,375	1,375	1,375	1,375	1,375
0242-2-121-2300 Professional Fees	4,307	1,000	587	1,000	1,000	1,000	1,000	1,000
<b>Total Administration</b>	<b>7,760</b>	<b>5,780</b>	<b>3,669</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>
<b>Operations</b>								
0242-2-122-1100 Employee Wages	7,460	4,300	4,690	4,300	4,300	4,300	4,300	4,300
0242-2-122-1400 Employee Benefits	2,305	820	1,486	400	400	400	400	400
0242-2-122-2121 Postage	140	500	221	500	500	500	500	500
0242-2-122-2340 Training & Memberships	874	2,500	2,993	250	250	250	250	250
0242-2-122-2376 Insurance	2,740	2,780	2,012	2,750	2,750	2,750	2,750	2,750
0242-2-122-5300 Supplies	265	1,500	775	1,500	1,500	1,500	1,500	1,500
0242-2-122-7150 Contract	20,037	22,338	20,867	22,785	22,785	22,785	22,785	22,785
0242-2-122-7199 Contingency	0	15,450	0	22,679	4,828	4,828	4,828	4,828
<b>Total Operations</b>	<b>33,820</b>	<b>50,188</b>	<b>33,044</b>	<b>55,164</b>	<b>37,313</b>	<b>37,313</b>	<b>37,313</b>	<b>37,313</b>
<b>System Maintenance</b>								
0242-2-420-4019 Service Connections	78	0	0	0	0	0	0	0
0242-2-420-4022 Labour	0	530	0	530	530	530	530	530
0242-2-420-5300 Equipment	0	1,500	1,853	1,500	1,500	1,500	1,500	1,500



**5 YEAR FINANCIAL PLAN**

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>242 Terrace Rural Water System</b>								
<b>Total System Maintenance</b>	<b>78</b>	<b>2,030</b>	<b>1,853</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>	<b>2,030</b>
<b>Hydrant Maintenance</b>								
0242-2-421-1100 Employee Wages	1,792	2,000	2,813	2,000	2,000	2,000	2,000	2,000
0242-2-421-5300 Supplies	615	800	833	800	800	800	800	800
<b>Total Hydrant Maintenance</b>	<b>2,407</b>	<b>2,800</b>	<b>3,646</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>
<b>Fiscal Services</b>								
0242-2-830-8121 Interest	55,006	55,006	55,006	55,006	55,006	55,006	55,006	55,006
0242-2-830-8131 Principal	49,701	49,701	49,701	49,701	49,701	49,701	49,701	49,701
<b>Total Fiscal Services</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>	<b>104,707</b>
<b>Total Expenditures</b>	<b>148,772</b>	<b>165,505</b>	<b>146,919</b>	<b>175,201</b>	<b>157,350</b>	<b>157,350</b>	<b>157,350</b>	<b>157,350</b>
<b>Total Terrace Rural Water System</b>	<b>-6,155</b>	<b>0</b>	<b>-17,851</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A"	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
Financial Plan	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
<b>Revenue</b>								
<b>Other Revenue</b>								
0243-1-190-1591 Other Revenue	0	-34,767	0	0	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>-34,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0243-1-411-4010 Flat Rate - User Fees	-55,137	-55,720	-55,066	-55,720	-55,720	-55,720	-55,720	-55,720
0243-1-411-5290 Fines/Penalties	-2,015	-1,000	-1,854	-1,000	-1,000	-1,000	-1,000	-1,000
<b>Total User Fees</b>	<b>-57,151</b>	<b>-56,720</b>	<b>-56,920</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>	<b>-56,720</b>
<b>Tax. Requisitions</b>								
0243-1-700-1752 Parcel Tax	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982
0243-1-700-1753 Parcel Tax R.D.	-1,213	-1,500	-616	-1,500	-1,500	-1,500	-1,500	-1,500
<b>Total Tax. Requisitions</b>	<b>-126,195</b>	<b>-126,482</b>	<b>-125,598</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>	<b>-126,482</b>
<b>Surplus/Deficit</b>								
0243-1-900-9000 Surplus/Deficit	162,575	74,331	74,331	5,357	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>162,575</b>	<b>74,331</b>	<b>74,331</b>	<b>5,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-20,772</b>	<b>-143,638</b>	<b>-108,187</b>	<b>-177,845</b>	<b>-183,202</b>	<b>-183,202</b>	<b>-183,202</b>	<b>-183,202</b>
<b>Expenditures</b>								
<b>Administration</b>								
0243-2-121-1000 R.D. Admin Charge	6,151	6,000	5,854	6,000	6,000	6,000	6,000	6,000
0243-2-121-1100 Employee Wages	0	2,000	141	2,000	2,000	2,000	2,000	2,000
0243-2-121-1400 Employee Benefits	0	1,000	53	1,000	1,000	1,000	1,000	1,000
0243-2-121-2131 Telephone	0	0	84	0	0	0	0	0
0243-2-121-2300 Professional Fees	450	5,000	527	4,000	4,000	4,000	4,000	4,000
0243-2-121-2340 Training & Membership	1,044	2,500	2,683	2,500	2,500	2,500	2,500	2,500
<b>Total Administration</b>	<b>7,645</b>	<b>16,500</b>	<b>9,342</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>
<b>Operations</b>								
0243-2-122-1100 Employee Wages	7,499	8,000	9,051	8,000	8,000	8,000	8,000	8,000
0243-2-122-1400 Employee Benefits	2,311	3,338	2,913	3,338	3,338	3,338	3,338	3,338
0243-2-122-2121 Postage	328	500	339	500	500	500	500	500
0243-2-122-2131 Telephone	3,429	3,500	3,478	3,500	3,500	3,500	3,500	3,500
0243-2-122-2376 Insurance	3,674	3,800	2,935	3,000	3,000	3,000	3,000	3,000
0243-2-122-2399 Contract - New Hazelton	60,483	60,000	70,222	65,000	65,000	65,000	65,000	65,000
0243-2-122-2540 Lot & Building Maintenance	0	1,500	0	1,500	1,500	1,500	1,500	1,500
0243-2-122-4019 Service Connections	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0243-2-122-5300 Supplies	488	6,000	1,175	6,000	6,000	6,000	6,000	6,000
0243-2-122-5530 Electricity	7,963	8,000	9,489	8,000	8,000	8,000	8,000	8,000
0243-2-122-7199 Contingency	0	20,000	0	51,007	56,364	56,364	56,364	56,364
<b>Total Operations</b>	<b>86,174</b>	<b>119,138</b>	<b>99,602</b>	<b>154,345</b>	<b>159,702</b>	<b>159,702</b>	<b>159,702</b>	<b>159,702</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>243 South Hazelton Water System</b>								
<b>System Maintenance</b>								
0243-2-420-4022 Maintenance	1,283	8,000	4,600	8,000	8,000	8,000	8,000	8,000
<b>Total System Maintenance</b>	<b>1,283</b>	<b>8,000</b>	<b>4,600</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Total Expenditures</b>	<b>95,102</b>	<b>143,638</b>	<b>113,545</b>	<b>177,845</b>	<b>183,202</b>	<b>183,202</b>	<b>183,202</b>	<b>183,202</b>
<b>Total South Hazelton Water System</b>	<b>74,331</b>	<b>0</b>	<b>5,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>340 Queensway Sewer Utility</b>								
<b>Revenue</b>								
<b>Grants - Federal</b>								
0340-1-601-1762 Federal Grant	0	0	-315,794	0	0	0	0	0
<b>Total Grants - Federal</b>	<b>0</b>	<b>0</b>	<b>-315,794</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenue</b>								
0340-1-190-1590 Other Revenue	0	0	-227,145	-134,617	0	0	0	0
<b>Total Other Revenue</b>	<b>0</b>	<b>0</b>	<b>-227,145</b>	<b>-134,617</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>User Fees</b>								
0340-1-411-1591 Other Service Revenue	-1,296	-255,000	-396	0	-85,051	-85,051	-85,051	-85,051
0340-1-411-4010 Flat Rate	-59,801	-58,800	-60,394	-74,506	-74,506	-74,506	-74,506	-74,506
0340-1-411-4011 Metered - User Fees	-29,071	-29,425	-31,444	-20,670	-20,670	-20,670	-20,670	-20,670
0340-1-411-4012 Service Connection Fees	-3,830	0	0	0	0	0	0	0
0340-1-411-5290 Fines/Penalties	-1,797	0	-1,550	0	0	0	0	0
<b>Total User Fees</b>	<b>-95,796</b>	<b>-343,225</b>	<b>-93,785</b>	<b>-95,176</b>	<b>-180,227</b>	<b>-180,227</b>	<b>-180,227</b>	<b>-180,227</b>
<b>Investment Revenue</b>								
0340-1-500-8000 Interest Earned	-402	-2,000	-1,565	-2,000	-2,000	-2,000	-2,000	-2,000
<b>Total Investment Revenue</b>	<b>-402</b>	<b>-2,000</b>	<b>-1,565</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<b>Grants - Provincial</b>								
0340-1-600-1760 Ministry Grants	-318,183	0	0	-56,150	0	0	0	0
<b>Total Grants - Provincial</b>	<b>-318,183</b>	<b>0</b>	<b>0</b>	<b>-56,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0340-1-900-9000 Surplus/Deficit	-18,803	-292,500	-292,500	65,716	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>-18,803</b>	<b>-292,500</b>	<b>-292,500</b>	<b>65,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Other Funds</b>								
0340-1-899-0340 Queensway Sewer Fund	0	0	-113,400	0	0	0	0	0
<b>Total Transfer From Other Funds</b>	<b>0</b>	<b>0</b>	<b>-113,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-433,183</b>	<b>-637,725</b>	<b>-1,044,189</b>	<b>-222,227</b>	<b>-182,227</b>	<b>-182,227</b>	<b>-182,227</b>	<b>-182,227</b>
<b>Expenditures</b>								
<b>Administration</b>								
0340-2-121-1000 R.D. Admin Charge	3,947	4,100	3,947	4,100	4,100	4,100	4,100	4,100
0340-2-121-2340 Training & Memberships	959	2,550	1,612	2,550	2,550	2,550	2,550	2,550
<b>Total Administration</b>	<b>4,906</b>	<b>6,650</b>	<b>5,559</b>	<b>6,650</b>	<b>6,650</b>	<b>6,650</b>	<b>6,650</b>	<b>6,650</b>
<b>Operations</b>								
0340-2-122-2300 Professional Fees	20,209	8,000	6,552	8,000	8,000	8,000	8,000	8,000
0340-2-122-2376 Insurance	3,674	3,675	2,935	3,000	3,000	3,000	3,000	3,000
0340-2-122-4211 Queensway Erosion Project	8,692	510,000	952,268	40,000	0	0	0	0

## 5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>340 Queensway Sewer Utility</b>								
0340-2-122-5300 Supplies	6,286	11,730	3,855	0	0	0	0	0
0340-2-122-5530 Electricity	0	0	731	0	0	0	0	0
0340-2-122-7199 Contingency	0	13,130	0	75,597	75,597	75,597	75,597	75,597
<b>Total Operations</b>	<b>38,862</b>	<b>546,535</b>	<b>966,340</b>	<b>126,597</b>	<b>86,597</b>	<b>86,597</b>	<b>86,597</b>	<b>86,597</b>
<b>Collection-Treatment</b>								
0340-2-421-1100 Employee wages	34,161	37,000	60,677	37,000	37,000	37,000	37,000	37,000
0340-2-421-1400 Employee Benefits	9,960	7,000	17,602	6,000	6,000	6,000	6,000	6,000
0340-2-421-4022 System Maint Labour	2,027	5,200	890	5,200	5,200	5,200	5,200	5,200
0340-2-421-4024 System Maint Equipment	15,720	11,000	32,354	14,000	14,000	14,000	14,000	14,000
0340-2-421-5300 Supplies	11,476	12,500	15,848	15,000	15,000	15,000	15,000	15,000
0340-2-421-5530 Electricity	13,005	11,660	10,455	11,600	11,600	11,600	11,600	11,600
0340-2-421-5535 Water	0	180	180	180	180	180	180	180
<b>Total Collection-Treatment</b>	<b>86,348</b>	<b>84,540</b>	<b>138,006</b>	<b>88,980</b>	<b>88,980</b>	<b>88,980</b>	<b>88,980</b>	<b>88,980</b>
<b>Treatment</b>								
0340-2-422-2300 Professional Fees	10,444	0	0	0	0	0	0	0
0340-2-422-5300 Supplies	123	0	0	0	0	0	0	0
<b>Total Treatment</b>	<b>10,566</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>140,683</b>	<b>637,725</b>	<b>1,109,905</b>	<b>222,227</b>	<b>182,227</b>	<b>182,227</b>	<b>182,227</b>	<b>182,227</b>
<b>Total Queensway Sewer Utility</b>	<b>-292,500</b>	<b>0</b>	<b>65,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



"Schedule A" Financial Plan	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
<b>342 Thornhill Core Sewer System</b>								
<b>Revenue</b>								
<b>Tax. Requisitions</b>								
0342-1-700-1750 Tax. Req. Electoral Areas	-190,848	-189,250	-189,250	-190,850	-190,848	-190,848	-190,848	-190,848
<b>Total Tax. Requisitions</b>	<b>-190,848</b>	<b>-189,250</b>	<b>-189,250</b>	<b>-190,850</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>
<b>Grants</b>								
0342-1-600-1765 Gas Tax Funding	-28,058	0	0	0	0	0	0	0
<b>Total Grants</b>	<b>-28,058</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus/Deficit</b>								
0342-1-900-9000 Surplus/Deficit	0	-1,599	-1,599	0	0	0	0	0
<b>Total Surplus/Deficit</b>	<b>0</b>	<b>-1,599</b>	<b>-1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>-218,905</b>	<b>-190,849</b>	<b>-190,849</b>	<b>-190,850</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>	<b>-190,848</b>
<b>Expenditures</b>								
<b>R.D. Admin Charge</b>								
0342-2-121-1000 R.D. Admin Charge	0	500	500	500	500	500	500	500
<b>Total R.D. Admin Charge</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Contribution to Capital</b>								
0342-2-800-8531 Engineering Structures	28,058	0	0	0	0	0	0	0
<b>Total Contribution to Capital</b>	<b>28,058</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects</b>								
0342-2-620-5300 Supplies	-1,100	0	0	0	0	0	0	0
<b>Total Projects</b>	<b>-1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services</b>								
0342-2-830-8121 Interest	62,160	62,160	62,160	62,160	62,160	62,160	62,160	62,160
0342-2-830-8131 Prinicpal	128,189	128,189	128,189	128,190	128,188	128,188	128,188	128,188
<b>Total Fiscal Services</b>	<b>190,349</b>	<b>190,349</b>	<b>190,349</b>	<b>190,350</b>	<b>190,348</b>	<b>190,348</b>	<b>190,348</b>	<b>190,348</b>
<b>Total Expenditures</b>	<b>217,306</b>	<b>190,849</b>	<b>190,849</b>	<b>190,850</b>	<b>190,848</b>	<b>190,848</b>	<b>190,848</b>	<b>190,848</b>
<b>Total Thornhill Core Sewer System</b>	<b>-1,599</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Surplus (-)/Deficit</b>	<b>-4,624,994</b>	<b>0</b>	<b>-3,536,185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCUALTIONS**

**MUNICIPAL SUMMARY - 2019**

DISTRICT OF KITIMAT	2019 LEVY	2019 RAIL TAX MITIGATION	AMOUNT OF REQUISITION
GENERAL GOVERNMENT	442,865		442,865
PLANNING SERVICES	-		-
FEASIBILITY STUDIES RESERVE FUND	23,717		23,717
REGIONAL 911 EMERGENCY SYSTEM	308,235		308,235
	<u>774,817</u>	-	<u>774,817</u>
<b>CITY OF TERRACE</b>			
GENERAL GOVERNMENT	247,523	-	247,523
PLANNING SERVICES	-		-
FEASIBILITY STUDIES RESERVE FUND	13,256	-	13,256
TERRACE AREA SOLID WASTE	826,429		826,429
REGIONAL 911 EMERGENCY SYSTEM	172,981	-	172,981
	<u>1,260,189</u>	-	<u>1,260,189</u>
<b>DISTRICT OF STEWART</b>			
GENERAL GOVERNMENT	33,743		33,743
PLANNING SERVICES	-		-
ECONOMIC DEVELOPMENT COMMISSION	5,535		5,535
FEASIBILITY STUDIES RESERVE FUND	1,807		1,807
HAZELTON & STEWART SOLID WASTE	190,428		190,428
REGIONAL 911 EMERGENCY SYSTEM	23,335		23,335
	<u>254,849</u>	-	<u>254,849</u>
<b>DISTRICT OF NEW HAZELTON</b>			
GENERAL GOVERNMENT	6,438		6,438
PLANNING SERVICES	0		-
ECONOMIC DEVELOPMENT COMMISSION	1,056		1,056
FEASIBILITY STUDIES RESERVE FUND	345		345
HAZELTON & STEWART SOLID WASTE	36,346		36,346
UPPER SKEENA RECREATION (Skeena Ice Arena)	64,643		64,643
HAZELTON LIBRARY	25,575	(32,000)	(6,425)
SKEENA TV	8,253		8,253
HAZELTON AREA TRANSIT	13,387		13,387
REGIONAL 911 EMERGENCY SYSTEM	4,454		4,454
	<u>160,497</u>	<u>(32,000)</u>	<u>128,497</u>
<b>VILLAGE OF HAZELTON</b>			
GENERAL GOVERNMENT	2,398		2,398
PLANNING SERVICES	0		-
ECONOMIC DEVELOPMENT COMMISSION	393		393
FEASIBILITY STUDIES RESERVE FUND	128		128
HAZELTON AREA & STEWART SOLID WASTE	14,227		14,227
UPPER SKEENA RECREATION (Skeena Ice Arena)	25,305		25,305
HAZELTON LIBRARY	10,011		10,011
SKEENA TV	3,230		3,230
HAZELTON AREA TRANSIT	5,240		5,240
REGIONAL 911 EMERGENCY SYSTEM	1,743		1,743
	<u>62,678</u>	-	<u>62,678</u>
<b>TOTAL MUNICIPAL REQUISITION</b>	<u>2,513,028</u>	<u>(32,000)</u>	<u>2,481,028</u>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION**

**ELECTORAL AREA SUMMARY - 2019**

<b>ELECTORAL AREA A</b>	<b>2019 LEVY</b>	<b>2019 RAIL TAX MITIGATION</b>	<b>AMOUNT OF REQUISITION</b>
GENERAL GOVERNMENT	20,205		20,205
GEN GOV UNORGANIZED	2,444		2,444
PLANNING SERVICES	22,151		22,151
ECONOMIC DEVELOPMENT COMMISSION	3,315		3,315
FEASIBILITY STUDIES	1,082		1,082
HAZELTON & STEWART AREA SOLID WASTE	113,792		113,792
PREPARATION FOR EMERGENCIES	7,348		7,348
EMERGENCY MEASURES	16,975		16,975
NOISE, NUISANCE, UNSIGHTLY PREMISES	113		113
HERITAGE REGISTER	802		802
	188,226	-	188,226
<b>ELECTORAL AREA B</b>			
GENERAL GOVERNMENT	24,306		24,306
GEN GOV UNORGANIZED	2,670		2,670
PLANNING SERVICES	24,193		24,193
ECONOMIC DEVELOPMENT COMMISSION	3,621		3,621
FEASIBILITY STUDIES	1,182		1,182
HAZELTON & STEWART AREA SOLID WASTE	124,277		124,277
PREPARATION FOR EMERGENCIES	8,025		8,025
EMERGENCY MEASURES	18,539		18,539
HOUSE NUMBERING	1,073		1,073
NOISE, NUISANCE, UNSIGHTLY PREMISES	123		123
HERITAGE REGISTER	875	-	875
REGIONAL 911 EMERGENCY SYSTEM	15,229		15,229
	224,111	-	224,111
<b>ELECTORAL AREA C</b>			
GENERAL GOVERNMENT	117,819		117,819
GEN GOV UNORGANIZED	10,542		10,542
PLANNING SERVICES	95,530		95,530
ECONOMIC DEVELOPMENT COMMISSION	14,296		14,296
FEASIBILITY STUDIES	4,667		4,667
TERRACE AREA SOLID WASTE	296,057		296,057
HOUSE NUMBERING	4,236		4,236
PREPARATION FOR EMERGENCIES	42,349		42,349
EMERGENCY MEASURES	73,204		73,204
NOISE, NUISANCE, UNSIGHTLY PREMISES	7,430		7,430
HERITAGE REGISTER	3,457		3,457
REGIONAL 911 EMERGENCY SYSTEM	60,134		60,134
	729,722	-	729,722



**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION**

	2019 LEVY	2019 RAIL TAX MITIGATION	AMOUNT OF REQUISITION
<b>ELECTORAL AREA D</b>			
GENERAL GOVERNMENT	193,610		193,610
GEN GOV UNORGANIZED	18,464		18,464
PLANNING SERVICES	167,324		167,324
ECONOMIC DEVELOPMENT COMMISSION	25,041		25,041
FEASIBILITY STUDIES	8,174		8,174
HAZELTON & STEWART AREA SOLID WASTE	859,539		859,539
NOISE, NUISANCE, UNSIGHTLY PREMISES	851		851
PREPARATION OF EMERGENCIES	55,505		55,505
EMERGENCY MEASURES	128,219		128,219
HERITAGE REGISTER	6,055		6,055
	1,462,783	-	1,462,783
<b>ELECTORAL AREA E</b>			
GENERAL GOVERNMENT	79,378		79,378
GEN GOV UNORGANIZED	7,151		7,151
PLANNING SERVICES	397,473		397,473
ECONOMIC DEVELOPMENT COMMISSION	9,699		9,699
FEASIBILITY STUDIES	3,167		3,167
TERRACE AREA SOLID WASTE	244,057		244,057
HOUSE NUMBERING	2,873		2,873
PREPARATION FOR EMERGENCIES	28,727		28,727
EMERGENCY MEASURES	49,657		49,657
NOISE, NUISANCE, UNSIGHTLY PREMISES	5,040		5,040
HERITAGE REGISTER	2,345		2,345
REGIONAL 911 EMERGENCY SYSTEM	40,791		40,791
	870,357	-	870,357
<b>ELECTORAL AREA F</b>			
GENERAL GOVERNMENT	10,244		10,244
GEN GOV UNORGANIZED	1,118		1,118
PLANNING SERVICES	10,135		10,135
ECONOMIC DEVELOPMENT COMMISSION	1,517		1,517
FEASIBILITY STUDIES	495		495
HOUSE NUMBERING	449		449
PREPARATION FOR EMERGENCIES	3,362		3,362
EMERGENCY MEASURES	7,766		7,766
HERITAGE REGISTER	367		367
	35,452	-	35,452
<b>NISGA'A NATION</b>			
GENERAL GOVERNMENT	10,065		10,065
GEN GOV UNORGANIZED	1,218		1,218
	11,282	-	11,282
<b>TOTAL ELECTORAL AREAS</b>	<b>3,521,934</b>	-	<b>3,521,934</b>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION**

DEFINED, SPECIFIED AND LOCAL SERVICE AREAS			2019 LEVY	2019 RAIL TAX MITIGATION	2019 AMOUNT OF REQUISITION
D-788	THORNHILL WATER SYSTEM	(SRVA 20)	18,750		18,750
L-788	THORNHILL DOG CONTROL	(SA-11)	154,686		154,686
F-788	SKEENA FIRE PROTECTION	(SA-2,LSA8,LSA 12)	883,893		883,893
G-788	THORNHILL COMMUNITY CENTRE	(SA-5)	108,000		108,000
E-788	RECREATION AND CEMETERY	(SA-3,4)	643,086		643,086
C-788	TERRACE LIBRARY COST SHARE	(LSA-3)	235,864		235,864
C-788	SOUTH HAZELTON ST. LIGHTING	(SA-1)	17,356		17,356
T-788	THORNHILL PARKS AND REC.	(SA-16)	94,335		94,335
E-788	UPPER SKEENA RECREATION (Skeena Ice Arena)		172,647		172,647
U-788	COPPERSIDE ESTATE ST.LIGHT	(SA-19)	6,250		6,250
J-788	ALICE ARM DYKE	(SA-6)	-		-
M-788	NEW REMO DYKE	(SA-12)	7,344	(1,485)	5,859
P-788	URBAN TRANSIT	(SA-13)	154,979		154,979
P-788	THORNHILL STREET LIGHTING	(SA-15)	111,583		111,583
B-788	HAZELTON LIBRARY	(LSA-2)	64,254		64,254
T-788	SKEENA TV REBROADCASTING	(DA-4)	19,866		19,866
U-788	KITWANGA COMMUNITY ASSOC	(SA-18)	31,185		31,185
W-788	GOSSAN CREEK ST LIGHTING	(SA-20)	326		326
A-788	LAKELSE LAKE ST. LIGHTING	(LSA-1)	400		400
G-788	THORNHILL COMM. CORE SEWER	(LSA-7)	190,850		190,850
P-788	HAZELTON AREA TRANSIT	(LSA-14)	33,633		33,633
M-788	SKEENA REGIONAL TRANSIT		50,000		50,000
H-788	HAZELTON RURAL FIRE PROTECTION		50,000		50,000
A-787	DEASE LAKE FIRE PROTECTION		90,000		90,000
Y-788	SOUTH HAZELTON FIRE PROTECTION		22,000		22,000
2-788	SOUTH HAZELTON PARKS AND RECREATION		4,000		4,000
TOTAL - SERVICE AREAS			3,165,287	(1,485)	3,163,802
TOTAL ELECTORAL & SERVICE AREAS REQ			6,687,220	(1,485)	6,685,735
			<b>2019 LEVY</b>	<b>2019 RAIL TAX MITIGATION</b>	<b>2019 AMOUNT OF REQUISITION</b>
<b>PARCEL TAXES</b>					
	Thornhill Water		106,250		106,250
	TWS - Woodlands Charge		59,250		59,250
	Southwest Lakeview Grant in Aid		5,920		5,920
	Muller Bay Grant in Aid		24,800		24,800
	TWS - Woodlands Charge		1,621		1,621
	0243 Parcel RD		1,500		1,500
	Terrace Rural Water		137,350		137,350
	South Hazleton Water System		124,982		124,982
	New Remo Street Lighting		700		700
	Parcel Tax Total		462,373	-	462,373
TOTAL RURAL TAXATION			7,149,593	(1,485)	7,148,107
MUNICIPAL REQUISITION			2,513,028	(32,000)	2,481,028
TOTAL REQUISITION			9,662,622	(33,485)	9,629,136

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

FUNCTION:# 0101  
GENERAL GOVERNMENT SERVICES  
BYLAW # Supplementary Letters Patent  
OIC #853 Apr 6,1978

BASIS OF APPORTIONMENT  
General - Municipalities  
Hospital - Electoral Areas

TAX RATE OR OTHER LIMITATIONS      2019 LEVY :      1,093,406  
NONE      95,187 Grants  
1,188,593 Total

	2018 LEVY (Includes grants)	2019 ASSESSMENT	2019 LEVY General	2019 sub totals (Includes grants)	2019 Total (Includes grants)	% of Levy (Before grants)
District of Kitimat	423,796	375,105,148	442,865		442,865	40.5%
City of Terrace	230,962	209,651,036	247,523		247,523	22.6%
District of Stewart	32,467	28,580,395	33,743		33,743	3.1%
District of New Hazelton	6,152	5,453,047	6,438		6,438	0.6%
Village of Hazelton	2,204	2,031,196	2,398	732,966	2,398	0.2%
Electoral Area A	19,346	17,113,304	20,205		20,205	1.8%
Electoral Area B	20,074	18,690,280	22,067		24,306	2.0%
Electoral Area C	77,929	73,802,977	87,135		117,819	8.0%
Electoral Area D	142,864	129,267,634	152,619		193,610	14.0%
Electoral Area E	54,591	50,063,152	59,107		79,378	5.4%
Electoral Area F	9,134	7,829,528	9,244		10,244	0.8%
Nisga'a Nation	8,680	8,524,648	10,065	455,627	10,065	0.9%
	1,028,197	926,112,345	1,093,406	1,188,593	1,188,593	100%

GRANTS IN AID  
2019

	Electoral Area C & E	Electoral Area D	Electoral Area F	Electoral Area B	Total Grants	Surplus 2018	Total Req.
Grant Amount	\$ 92,504	\$ 68,992	\$ 18,000	\$ 16,000	\$ 195,496	\$ 100,309	\$ 95,187
Assessment							
District of Kitimat	375,105,148	-	-	-	-	-	-
City of Terrace	209,651,036	-	-	-	-	-	-
District of Stewart	28,580,395	-	-	-	-	-	-
District of New Hazelton	5,453,047	-	-	-	-	-	-
Village of Hazelton	2,031,196	-	-	-	-	-	-
Electoral Area A	17,113,304	-	-	-	-	-	-
Electoral Area B	18,690,280	-	-	16,000	16,000	13,761	2,239
Electoral Area C	73,802,977	55,117	-	-	55,117	24,432	30,685
Electoral Area D	129,267,634	-	68,992	-	68,992	28,000	40,992
Electoral Area E	50,063,152	37,387	-	-	37,387	17,116	20,271
Electoral Area F	7,829,528	-	18,000	-	18,000	17,000	1,000
	917,587,697	92,504	68,992	18,000	195,496	100,309	95,187

FUNCTION: # 0101 continued  
GENERAL GOVERNMENT SERVICES

2019

Grants by Funding Area	
All areas	
Electoral Area B Grants in Aid	
Hazelton District Cemete	4,000
Contingency	12,000
	16,000
Electoral Area C&E Grants in Aid	
Arts Council	6,750
Riverboat Days	4,950
Museum Society/Heritag	28,500
Volunteer Bureau	2,500
Community grants	49,804
	92,504
Electoral Area D	
Contingency	68,992
Electoral Area F	
Cohntingency	18,000
Total Grants	195,496

Maximum Grant in aid calculation

Based on \$.10 per \$1,000 of net taxable assessed value

	2019 Net Taxable	Max.
District of Kitimat	1,814,518,650	181,452
City of Terrace	1,608,221,508	160,822
District of Stewart	114,099,346	11,410
District of New Hazelton	40,845,385	4,085
Village of Hazelton	17,232,000	1,723
Electoral Area A	59,248,987	5,925
Electoral Area B	140,019,225	14,002
Electoral Area C	578,813,115	57,881
Electoral Area D	409,918,284	40,992
Electoral Area E	408,966,187	40,897
Electoral Area	38,083,850	3,808
	5,229,966,537	522,997

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION:# 0102**  
**GOVERNMENT SERVICES - ELECTORAL AREAS**  
BYLAW #Supplementary Letters Patent

**BASIS OF APPORTIONMENT**  
Hospital - Electoral Areas

**TAX RATE OR OTHER LIMITATIONS**  
NONE

**2019 LEVY \$ 43,607**

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
Electoral Area A	4,184	17,113,304	2,444	5.6%
Electoral Area B	4,341	18,690,280	2,670	6.1%
Electoral Area C	16,854	73,802,977	10,542	24.2%
Electoral Area D	30,898	129,267,634	18,464	42.3%
Electoral Area E	11,807	50,063,152	7,151	16.4%
Electoral Area F	1,975	7,829,528	1,118	2.6%
Nisga'a First Nation	1,877	8,524,648	1,218	2.8%
	<u>71,936</u>	<u>305,291,523</u>	<u>43,607</u>	<u>100%</u>

Nisga'a Nation Converted Assessment by Jurisdiction

Lisms	737,929
Gitlaxt'aamiks	3,341,164
Gingolx	1,644,945
Gitwinishkw	750,030
Lagalta'ap	2,050,580
	<u>8,524,648</u>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS**

**FUNCTION: #0105  
FEASIBILITY STUDY RESERVE FUND  
BYLAW #171,391  
OIC #853 Apr 6, 1978**

**BASIS OF APPORTIONMENT  
General - Municipalities  
Hospital - Electoral Areas**

**TAX RATE OR OTHER LIMITATIONS                      2019 LEVY:    \$    58,020  
NONE**

	2017 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of Kitimat	20,783	375,105,148	23,717	40.9%
City of Terrace	11,327	209,651,036	13,256	22.8%
District of Stewart	1,592	28,580,395	1,807	3.1%
District of New Hazelton	302	5,453,047	345	0.6%
Village of Hazelton	108	2,031,196	128	0.2%
Electoral Area A	949	17,113,304	1,082	1.9%
Electoral Area B	984	18,690,280	1,182	2.0%
Electoral Area C	3,822	73,802,977	4,667	8.0%
Electoral Area D	7,006	129,267,634	8,174	14.1%
Electoral Area E	2,678	50,063,152	3,167	5.5%
Electoral Area F	448	7,829,528	495	0.9%
	<u>50,000</u>	<u>917,587,697</u>	<u>58,020</u>	<u>100%</u>

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

FUNCTION:# 0125  
PREPARATION FOR EMERGENCIES  
BYLAW # 315, 549

BASIS OF APPORTIONMENT  
Hospital - Electoral Areas

TAX RATE OR OTHER LIMITATIONS  
NONE

RESCUE SERVICES		
2019 LEVY:	Area A,D&F	12,150
	Area B	10,050
	Areas C&E	100,150
	Deficit 2018	(5,076)
		127,426

1) RESCUE SERVICES	2018 LEVY	2019 ASSESSMENT	2019 LEVY
Electoral Area A	9,357	17,113,304	7,348
Electoral Area B	9,710	18,690,280	8,025
Electoral Area C	37,694	73,802,977	31,690
Electoral Area D	69,103	129,267,634	55,505
Electoral Area E	26,406	50,063,152	21,496
Electoral Area F	4,418	7,829,528	3,362
	156,687	296,766,875	127,426

2) OTHER EMERGENCY SERVICES

	2018 LEVY	2019 LEVY: ASSESSMENT	Area C & E Surplus 2018 Net Levy	28,050 10,160 17,890
Electoral Area C	15,519	73,802,977	10,659	
Electoral Area E	10,871	50,063,152	7,231	
	26,390	123,866,129	17,890	

REQUISITION SUMMARY 2019

	Rescue Services	Other Emergency Programs	Total
Electoral Area A	7,348	-	7,348
Electoral Area B	8,025	-	8,025
Electoral Area C	31,690	10,659	42,349
Electoral Area D	55,505	-	55,505
Electoral Area E	21,496	7,231	28,727
Electoral Area F	3,362	-	3,362
	127,426	17,890	145,316

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS**

**FUNCTION:# 0126  
REGIONAL 911 EMERGENCY TELEPHONE SYSTEM  
BYLAW # 498**

**BASIS OF APPORTIONMENT**

*Municipality - Hospital*

*Electoral Areas - Hospital*

**TAX RATE OR OTHER LIMITATIONS                      2019 LEVY:                      \$ 626,901**  
**NONE**

	<b>2018 LEVY</b>	<b>2019 ASSESSMENT</b>	<b>2019 LEVY</b>
District of Kitimat	220,767	378,299,808	308,235
City of Terrace	121,286	212,301,019	172,981
District of Stewart	16,813	28,638,845	23,335
District of New Hazelton	3,187	5,466,132	4,454
Village of Hazelton	1,200	2,139,696	1,743
Electoral Area B	10,372	18,690,280	15,229
Electoral Area C	40,264	73,802,977	60,134
Electoral Area E	28,206	50,063,152	40,791
	<u>442,095</u>	<u>769,401,909</u>	<u>626,901</u>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS**

**FUNCTION:# 0127  
EMERGENCY MEASURES PROGRAM  
BYLAW # 531, 547**

**BASIS OF APPORTIONMENT  
Hospital - Electoral Areas**

**TAX RATE OR OTHER LIMITATIONS  
NONE**

**2019 LEVY     \$   294,360**

	<b>2018 LEVY</b>	<b>2019 ASSESSMENT</b>	<b>2019 LEVY</b>	<b>% of Levy</b>
Electoral Area A	8,241	17,113,304	16,975	5.8%
Electoral Area B	8,552	18,690,280	18,539	6.3%
Electoral Area C	33,198	73,802,977	73,204	24.9%
Electoral Area D	60,861	129,267,634	128,219	43.6%
Electoral Area E	23,256	50,063,152	49,657	16.9%
Electoral Area F	3,891	7,829,528	7,766	2.6%
	<u>138,000</u>	<u>296,766,875</u>	<u>294,360</u>	<u>100%</u>



**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATION**

**FUNCTION:#0151  
HAZELTON LIBRARY  
BYLAW #403 amended by BYLAW #617**

**BASIS OF APPORTIONMENT  
Hospital - Municipalities  
Hospital - Electoral Areas**

**TAX RATE OR OTHER LIMITATIONS    2019 LEVY:    \$    99,840  
\$100,000 or \$.85/1,000**

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	Rail Tax Mitigation Levy	Net Tax
District of New Hazelton	26,455	5,466,132	25,575	(32,000)	(6,425)
Village of Hazelton	9,963	2,139,696	10,011	-	10,011
Local Service Area #2(788)	63,342	13,733,029	64,254	-	64,254
	<u>99,760</u>	<u>21,338,857</u>	<u>99,840</u>	<u>(32,000)</u>	<u>67,840</u>

□

Max. req. of \$100,000 or \$.85 per \$1,000 of net taxable assessment, whichever is greater.

District of New Hazelton	40,401,589	
Village of Hazelton	17,542,000	
Local Service Area #5	<u>120,863,346</u>	
	178,806,935	151,986

max. req.    \$    151,986

Note: Rail Tax Mitigation for the District of New Hazelton in the amount of \$8,000 for 1997, \$16,000 1998, \$24,000 for 1999 and \$32,000 for 2000 and beyond is a general mitigation and has been applied to the Hazelton Library Function.

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION:#0177**

**UPPER SKEENA RECREATION CENTRE**

**BYLAW #43,219,344,430,595,683**

Formerly known as Skeena Ice Arena

**BASIS OF APPORTIONMENT**

Hospital - Municipalities

Hospital - Electoral Areas

**TAX RATE OR OTHER LIMITATIONS**

**\$250,000 or \$1.55 /\$1,000**

**2019 LEVY: \$ 262,595**

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of New Hazelton	45,681	5,466,132	64,643	24.6%
Village of Hazelton	17,204	2,139,696	25,305	9.6%
Local Service Area #5	116,666	14,598,375	172,647	65.7%
	<u>179,551</u>	<u>22,204,203</u>	<u>262,595</u>	<u>100.0%</u>

Max. req. of \$250,000 or \$1.55 per \$1,000 of net taxable assessment, whichever is greater.

District of New Hazelton	40,401,589	
Village of Hazelton	17,542,000	
Local Service Area #5	<u>120,863,346</u>	
	178,806,935	
		\$ 250,000
max. req.		\$ 277,151

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION:#0139**  
**HAZELTON TRANSIT SYSTEM**  
**BYLAW # 429, 596**

**BASIS OF APPORTIONMENT**  
Hospital - Electoral Areas  
Hospital - Municipal

**TAX RATE OR OTHER LIMITATIONS**                      **2019 LEVY:**                      \$    52,260  
\$37,500 or \$0.31/\$1,000

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of New Hazelton	13,049	5,466,132	13,387	25.6%
Village of Hazelton	4,914	2,139,696	5,240	10.0%
Local Service Area #14	31,243	13,733,029	33,633	64.4%
	<u>49,206</u>	<u>21,338,857</u>	<u>52,260</u>	<u>100.0%</u>

Calculation of max. req.  
Based on \$.31 per \$1,000 of net taxable assessment  
or \$37,500 whichever is greater.

	<b>2019</b>	
District of New Hazelton	40,401,589	
Village of Hazelton	17,542,000	
Local Service Area #14	110,636,825	
	<u>168,580,414</u>	52,260
		max. req.    \$    52,260

REGIONAL DISTRICT OF KITIMAT-STIKINE  
 2019 ANNUAL BUDGET  
 TAX REQUISITION CALCULATIONS

**FUNCTION:#0155**  
**SKEENA TELEVISION BROADCASTING**  
 BYLAW # 206 and Letters Patent

**BASIS OF APPORTIONMENT**  
 Hospital - Municipalities  
 Hospital - Electoral Areas

**TAX RATE OR OTHER LIMITATIONS**                    **2019 LEVY:**    \$    31,349  
     \$41,300

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of New Hazelton	7,490	5,466,132	8,253	26.3%
Village of Hazelton	2,821	2,139,696	3,230	10.3%
Defined Area #4 (T 788)	17,230	13,158,283	19,866	63.4%
	<u>27,540</u>	<u>20,764,111</u>	<u>31,349</u>	100%

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS**

**FUNCTION:#0145**

**Hazelton & Stewart Solid Waste**

**BYLAW #657**

Max. req. of \$2,000,000 or \$3.32 per \$1,000 of net taxable assessment, whichever is greater.

2019 Requisition    \$    1,338,610

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of New Hazelton	31,082	5,466,132	36,346	2.7%
Village of Hazelton	11,705	2,139,696	14,227	1.1%
District of Stewart	163,986	28,638,845	190,428	14.2%
Electoral Area A	97,495	17,113,304	113,792	8.5%
Electoral Area B	101,164	18,690,280	124,277	9.3%
Electoral Area D	719,976	129,267,634	859,539	64.2%
	1,125,408	201,315,891	1,338,610	100%

Max. req. of \$2,000,000 or \$3.32 per \$1,000 of net taxable assessment, whichever is greater.

	Net taxable assessment
District of New Hazelton	40,401,589
Village of Hazelton	17,542,000
District of Stewart	114,266,346
Electoral Area A	59,248,987
Electoral Area B	140,019,225
Electoral Area D	404,918,284
	776,396,431

rate per \$1,000	3.32
Maximun requisition by tax re	2,577,636

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS**

**FUNCTION:#0144**  
**Terrace Area Refuse Site**  
**BYLAW #658**

**BASIS OF APPORTIONMENT**  
Hospital - Municipalities  
Hospital - Electoral Areas

<b>TAX RATE OR OTHER LIMITATIONS</b>	<b>2019 LEVY:</b>	<b>\$ 1,366,541</b>
Improvements only	Kitselas Contrib	<u>12,091</u>
Maximum requisition		<b>1,378,632</b>

<b>Apportionment of Costs</b>		
Net Annual Service Costs (NASC)		1,378,632
Calculation Annual Service Costs (CASC)	50% of NASC	689,316

	Sub Total A			Sub total B		Total	
Participant	PAP - Population	Population % share	\$ Share of CASC	PAAVI - Assessments-Improvements	Assessment % share	\$ Share of	Participating Area Share
City of Terrace	11,643	57.36%	395,374	139,140,333.	62.53%	431,054	826,429
Electoral Area C	4,307	21.22%	146,258	48,353,817	21.73%	149,799	296,057
Electoral Area E	3,993	19.67%	135,595	35,010,627	15.73%	108,462	244,057
Kitselas First Nation	356	1.75%	12,089			-	12,089
	<b>20,299</b>	<b>100%</b>	<b>689,316</b>	<b>222,504,777</b>	<b>100%</b>	<b>689,316</b>	<b>1,378,632</b>

**Notes:**  
Calculation based on apportionment model of Bylaw #658,2015.

**Definitions**

CASC	Calculation Annual Service Costs means 1/2 of the NASC
NASC	Total cost for service net of any revenue
PAAVI	Total converted assessed value of improvements only
PAP	Total population of a participating area as per most recent Statistics Canada
Participating Area Share	Total of sub total A and sub total B

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITIONS CALCULATIONS**

**FUNCTION:# 0156  
HERITAGE REGISTER  
BYLAW #520**

**BASIS OF APPORTIONMENT  
Hospital - Electoral Areas**

**TAX RATE OR OTHER LIMITATIONS  
NONE**

**2019 LEVY     \$   13,901**

	<b>2018 LEVY</b>	<b>2019 ASSESSMENT</b>	<b>2019 LEVY</b>	<b>% of Levy</b>
Electoral Area A	131	17,113,304	802	5.8%
Electoral Area B	136	18,690,280	875	6.3%
Electoral Area C	529	73,802,977	3,457	24.9%
Electoral Area D	970	129,267,634	6,055	43.6%
Electoral Area E	371	50,063,152	2,345	16.9%
Electoral Area F	62	7,829,528	367	2.6%
	<u>2,200</u>	<u>296,766,875</u>	<u>13,901</u>	<u>100%</u>

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

FUNCTION:#0160  
PLANNING SERVICES  
BYLAW # Supplementary Letters Patent  
OIC #853 Apr 6,1978

BASIS OF APPORTIONMENT  
General - Municipalities  
Hospital - Electoral Areas

TAX RATE OR OTHER LIMITATIONS  
NONE

	2018 LEVY	2019 LEVY	% of Levy
District of Kitimat			
City of Terrace	-	-	0%
District of Stewart	-	-	0%
District of New Hazelton	-	-	0%
Village of Hazelton	-	-	0%
Electoral Area A	22,391	22,151	3%
Electoral Area B	23,603	24,193	3%
Electoral Area C	92,549	95,530	13%
Electoral Area D	390,964	167,324	23%
Electoral Area E	64,062	397,473	55%
Electoral Area F	10,528	10,135	1%
	<u>604,097</u>	<u>716,805</u>	<u>100%</u>

FUNCTION:#0160 Continued  
PLANNING SERVICES  
BYLAW # Supplementary Letters Patent  
OIC #853 Apr 6,1978

Apportionment of 2019 Surplus  
(brought forward from 2018)

	111,148							
	Regional	Sub Regional		Electoral		Total		
		Thornhill	OCF	Kispiox	RLUB	Areas	Thornhill	
Revenue								
Tax Levy 2018 actual			(13,944)			(390,872)	(199,283)	(604,099)
Surplus 2018	(3,556)	(10,000)				(422,400)	(331,750)	(767,706)
	131	10,242				365,535	199,117	575,025
Other Revenues 2018 Actual		(20,000)				4,257	(5,100)	(20,843)
	<u>(3,425)</u>	<u>(33,702)</u>				<u>(443,480)</u>	<u>(337,016)</u>	<u>(817,623)</u>
Expenditures								
Planning Services Actual 2018	88	5,444				351,374	347,490	704,396
Difference (carried to 2019)	<u>(3,337)</u>	<u>(28,258)</u>				<u>(92,106)</u>	<u>10,474</u>	<u>(113,227)</u>
2019 Budgeted Expenditures	3,337	3,000				479,300	355,650	841,287
2019 Budgeted Revenues		(5,933)			0	(3,060)	(2,262)	(11,255)
Requisition Required for 2019	<u>0</u>	<u>(31,191)</u>			0	<u>384,134</u>	<u>363,862</u>	<u>716,805</u>

BASIS OF APPORTIONMENT  
General - Municipalities  
Hospital - Electoral Areas

TAX RATE OR OTHER LIMITATIONS  
None

	Regional Planning		Levy		% of Levy
	2018 Levy	2018 Share	2019 Assessment	2019 Levy	
District of Kitimat					
City of Terrace	-	0.00%		-	
District of Stewart	-	0.00%		-	
District of New Hazelton	-	0.00%		-	
Village of Hazelton	-	0.00%		-	
Electoral Area A	-	0.00%	17,113,304	-	
Electoral Area B	-	0.00%	18,690,280	-	
Electoral Area C	-	0.00%	73,802,977	-	
Electoral Area D	-	0.00%	129,267,634	-	
Electoral Area E	-	0.00%	50,063,152	-	
Electoral Area F	-	0.00%	7,829,528	-	
	-	0%	<u>296,766,875</u>	-	



REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION: #0161**  
**ECONOMIC DEVELOPMENT COMMISSION**  
Bylaw # 107, 236, 552

**BASIS OF APPORTIONMENT**  
General - Municipalities  
Hospital - Electoral Areas

**TAX RATE OR OTHER LIMITATIONS**                      **2019 LEVY:    \$    64,473**  
NONE

	2018 LEVY	2019 ASSESSMENT	2019 LEVY	% of Levy
District of Stewart	3,977	28,580,395	5,535	8.6%
District of New Hazelton	754	5,453,047	1,056	1.6%
Village of Hazelton	270	2,031,196	393	0.6%
Electoral Area A	2,370	17,113,304	3,315	5.1%
Electoral Area B	2,459	18,690,280	3,621	5.6%
Electoral Area C	9,548	73,802,977	14,296	22.2%
Electoral Area D	17,504	129,267,634	25,041	38.8%
Electoral Area E	6,689	50,063,152	9,699	15.0%
Electoral Area F	1,119	7,829,528	1,517	2.4%
	<u>44,690</u>	<u>332,831,513</u>	<u>64,473</u>	<u>100%</u>

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION:#0165**  
**NOISE, NUISANCE and UNSIGHTLY PREMISES BYLAW**  
**BYLAW #265,266,312,373**

**BASIS OF APPORTIONMENT**  
**Hospital - Electoral Areas**

<b>TAX RATE OR OTHER LIMITATIONS</b>	<b>2019 LEVY:</b>	<b>2,950</b>	
<b>NONE</b>	<b>2018 Surplus</b>	<b>(1,047)</b>	<b>(17,192)</b>
	<b>2019 Net Levy</b>	<b><u>1,903</u></b>	

	<b>2018 LEVY</b>	<b>2019 ASSESSMENT</b>	<b>2019 LEVY</b>	<b>% of Levy</b>
<b>NOISE - ALL Areas</b>				
Electoral Area A	173	17,113,304	113	5.9%
Electoral Area B	183	18,690,280	123	6.5%
Electoral Area C	716	73,802,977	486	25.5%
Electoral Area D	1,385	129,267,634	851	44.7%
Electoral Area E	495	50,063,152	329	17.3%
	<u>2,953</u>	<u>288,937,347</u>	<u>1,903</u>	<u>100.0%</u>

		<b>2019 LEVY:</b>	<b>27,800</b>	
<b>UNSIGHTLY PREMISES - C &amp; E</b>		<b>2018 Surplus</b>	<b>(16,145)</b>	
		<b>Net Levy</b>	<b><u>11,655</u></b>	
Electoral Area C	10,928	73,802,977	6,944	59.6%
Electoral Area E	7,565	50,063,152	4,711	40.4%
	<u>18,493</u>	<u>123,866,129</u>	<u>11,655</u>	<u>100.0%</u>

<b>REQUISITION SUMMARY</b>	<b>Noise</b>	<b>Unsightly</b>	<b>Total</b>
Electoral Area A	113	-	113
Electoral Area B	123	-	123
Electoral Area C	486	6,944	7,430
Electoral Area D	851	-	851
Electoral Area E	329	4,711	5,040
	<u>1,903</u>	<u>11,655</u>	<u>13,558</u>

REGIONAL DISTRICT OF KITIMAT-STIKINE  
2019 ANNUAL BUDGET  
TAX REQUISITION CALCULATIONS

**FUNCTION: #0166**

**HOUSE NUMBERING**

**BYLAW #Supplementary Letters Patent**

ByLAW # 550

**BASIS OF APPORTIONMENT**

Hospital - Electoral Areas

**TAX RATE OR OTHER LIMITATIONS**  
NONE

**2019 LEVY: \$ 8,631**

	<b>2018 LEVY</b>	<b>2019 ASSESSMENT</b>	<b>2019 LEVY</b>	<b>% of Levy</b>
Electoral Area B	1,305	18,690,280	1,073	12.4%
Electoral Area C	5,119	73,802,977	4,236	49.1%
Electoral Area E	3,543	50,063,152	2,873	33.3%
Electoral Area F	582	7,829,528	449	5.2%
	<b>10,550</b>	<b>150,385,937</b>	<b>8,631</b>	<b>94.8%</b>

**REGIONAL DISTRICT OF KITIMAT-STIKINE  
TAX REQUISITION CALCULATIONS  
LOCAL SERVICE AREAS**

Function #	SERVICE AREAS	Bylaw #	Max. Tax Rate Based on net Taxable Values	Net Taxable Assessment \$	Max. Req. \$	2019 Converted Assessment \$	2018. Levy \$	2019 Levy \$
0119	South Hazelton Fire Protection (Srva#24)	575	\$60,00 or \$6.00/1,000	21,084,692	126,508.15	2,134,105	22,000	22,000
0120	Skeena Fire Protection. (LSA-17)	466	\$875,000 or \$3./1000	739,259,548	2,217,778.64	90,387,424	870,497	883,893
0123	Dease Lake Fire Protection	548	\$90,000 or \$6./1000	25,109,102	150,654.61	3,406,683	90,000	90,000
0124	Hazelton Rural Fire Protection (SRVA #92)	561	\$70,000 or \$5per 1,000	24,890,009	124,450.05	2,855,650	50,000	50,000
0128	Thornhill Dog Control (SA-11)	130	None		None	52,188,944	154,448	154,686
0130	Copperside Street Lighting (SA-19)	259,612	N/A		6,250	2,710,279	6,250	6,250
0131	Gossan Creek Sub St Lighting (SA-20)	263	N/A		3,000	1,396,258	240	326
0132	Lakelse Lake Street Lighting (LSA-1)	291,623	\$.50/1,000	78,769,400	39,385	8,403,480	400	400
0133	South Hazelton Street Lighting (SA-1)	8	None		None	2,066,046	16,330	17,356
0134	Thornhill Street Lighting (SA-15)	172	None		None	49,936,251	102,440	111,583
0137	Skeena Regional Transit (LSA-code S)	525	\$0.50/\$1,000	123,869,489	61,935	13,986,947	50,000	50,000
0138	Terrace Area Urban Transit (SA-13)	169	None		None	49,936,251	151,622	154,979
0149	New Remo Dyke (SA-12)	129,152	None		None	1,497,464	7,344	7,344
0150	Terrace Public Library (LSA -3)	125,200,321,625	N/A		262,500	87,774,673	221,444	235,864
0170	Thornhill Community Centre (SA-5)	40	None		None	69,554,482	100,000	108,000
0171	Kitwanga Community Services (SA-18)	258, 591	N/A		31,250	1,827,557	32,750	31,185
0173	South Hazelton Parks and Recreation	580	\$0.50/\$1,000	20,957,892	10,479	2,122,225	4,000	4,000
0176	Terrace Area Recreation and Cemetery (SA-3,4)	27,78,79,115	None		None	100,427,960	630,000	643,086
0178	Thornhill Parks and Recreation (SA -16)	192	None		None	49,936,251	94,335	94,335
0241	Thornhill Water system (Srva#20)	542,618				49,029,521	18,750	18,750
0342	Thornhill Commercial Sewer (LSA -7)	347	Land only		200,000	1,611,938	189,250	190,850
Service areas shared with municipalities (shown on individual function sheets)							281,188	290,400
Sub Total						643,190,389	3,093,288	3,165,287
								71,999
<b>Parcel Tax</b>								
0184	Rosswood Electric Parcel Tax	439,440,441					-	-
0241	Thornhill Water system	543					106,250	106,250
0241	Thornhill Water system Woodlands Charge Parcel Tax	540/541					59,250	59,250
0242	Terrace Rural Water System - Parcel Tax	563			175,000		137,350	137,350
0172	Southwest Lakeview grant-in-aid	574			6,500		4,050	5,920
0243	South Hazelton Water System	572			125,000		124,982	124,982
0135	New Remo Streetlighting	376			5,000		1,007	700
0174	Muller Bay Grant in aid	699			25,000		-	24,800
							432,889	459,252
<b>TOTAL</b>							<b>3,526,177</b>	<b>3,624,539</b>

**REGIONAL DISTRICT OF KITIMAT-STIKINE**  
**Assessment Summary**

*Based on converted assessments supplied by B.C. Assessment Authority  
Using 2019 Completed Roll  
Municipality - Hospital  
Electoral Areas - Hospital*

	2019 Assessment \$	2019 Share	2018 Assessment \$	2018 Share	% Increase - Decrease
District of Kitimat	378,299,808	41.0%	345,647,784	41.6%	9.4%
City of Terrace	212,301,019	23.0%	203,119,082	22.9%	4.5%
District of Stewart	28,638,845	3.1%	28,385,467	3.2%	0.9%
District of New Hazelton	5,466,132	0.6%	5,439,783	0.6%	0.5%
Village of Hazelton	2,139,696	0.2%	2,036,608	0.2%	5.1%
Electoral Area A	17,113,304	1.9%	16,684,176	1.9%	2.6%
Electoral Area B	18,690,280	2.0%	17,587,426	2.0%	6.3%
Electoral Area C	73,802,977	8.0%	68,961,007	7.6%	7.0%
Electoral Area D	129,267,634	14.0%	133,396,219	13.9%	-3.1%
Electoral Area E	50,063,152	5.4%	47,734,331	5.3%	4.9%
Electoral Area F	7,829,528	0.8%	7,844,786	0.9%	-0.2%
	<u>923,612,375</u>	<u>100.0%</u>	<u>876,836,669</u>	<u>100.0%</u>	<u>5.1%</u>

<i>Municipality - General</i>	2019 \$	2018 \$	Increase - Decrease
District of Kitimat	375,105,148	342,371,909	9.6%
City of Terrace	209,651,036	200,274,377	4.7%
District of Stewart	28,580,395	28,325,967	0.9%
District of New Hazelton	5,453,047	5,432,061	0.4%
Village of Hazelton	2,031,196	1,933,673	5.0%

**As per Nisga'a taxation  
agreement**

Lisms	737,929	724,058	
Gitaxt'aamiks	3,341,164	2,713,704	
Gingolx	1,644,945	1,399,296	
Gitwinkshlkw	750,030	592,270	
Laxgalts'ap	2,050,580	1,769,330	
Nisga'a Nation	<u>8,524,648</u>	<u>7,198,658</u>	18.4%