



To: Ron Poole, CAO, for the RDKS Board
From: Yvonne Koerner, CFO
Date: March 17, 2021
Re: **Five Year Financial Plan 2021-2025 bylaw #753, 2021**

Attachments:

- (1) Listing of the 2021 Regional District Functions showing the participants of those functions (1 page)
- (2) Bylaw Backup document 2021-2025 Detailed Financial Plan by Function (75 pages)

Recommendation:

That the Board give three reading and adoption to the Kitimat-Stikine Five Year Financial Plan (2021-2025) Bylaw No. 753, 2021.

Background:

The 2021-2025 Kitimat-Stikine Five Year Financial Plan has been prepared for Bylaw 753. The list of all 2021 Functions which shows the participants in each function is **Attachment 1**. The full detailed plan by function is provided as **Attachment 2**. The total 2021 Budget is for \$29,696,535.

This is an updated version from the attachment included in the agenda on March 10th. This update is the result of the 2020 year-end being completed today and the audit completed to the point that financial statements are drafted. This update is to allow the 2021 budget surpluses to be equal to the amounts that will be reported on the 2020 Financial Statements that will come to the Board at a future meeting.

The final Surpluses for 2020 total \$6,645,611 up from \$6,476,291 previously reported. This is a change of \$169,320.

This increase in the total surplus was largely in General Government, \$94,725, and was the result of receivables being accrued in 2020, and internal supplies charges that had not yet been allocated out of general government accounts and charged to the benefitting services. This surplus has been added to the General Government equipment leases and maintenance, and contingency accounts. This will provide additional funds for when the Dease Lake office can be reinstated and any additional expenses in 2021 from organization reviews.

The Skeena Fire Protection had an additional \$50,881 in 2020 revenue which resulted in this service having a deficit of \$5,244 instead of \$56,125 earlier reported. This was related to reserve transfers and the disposal of two vehicles.



Hazelton Rural Fire Protection had an increase of \$17,120 from revenue recognized for the sale of a fire apparatus.

Thornhill Dog Control had an increase to its surplus of \$7,704 after all wage allocations were final.

The Hazeltons & Stewart Area Solid Waste deficit increased by \$9,848 after a review of doubtful accounts and year-end write offs where complete.

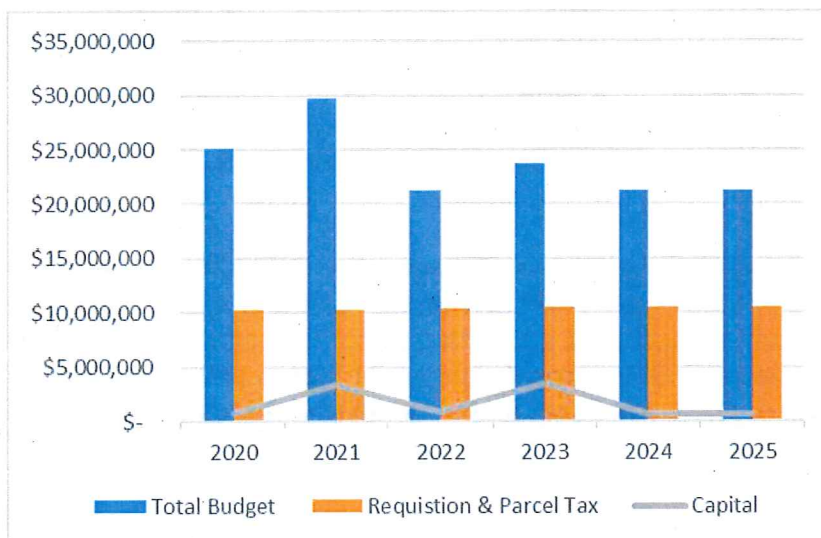
The remaining changes were all immaterial and spread out over the other services areas.

The total budgeted tax requisition for 2021 remains at \$10,300,589. This is \$58,492 higher than 2020 and is unchanged from the February Public Input presentation.

Financial Implications:

The total 2021 tax requisition for the Regional District is \$ \$10,300,589 which is 0.57% higher than 2020. The impact on individual properties will vary depending on the services received and the amount of increase in their property assessment.

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Requisition & Parcel Tax | \$ 10,242,397 | \$ 10,300,589 | \$ 10,415,737 | \$ 10,445,318 | \$ 10,502,811 | \$ 10,529,660 |
| Total Budget | \$ 25,111,869 | \$ 29,696,535 | \$ 21,283,370 | \$ 23,730,870 | \$ 21,233,363 | \$ 21,195,212 |
| Capital | \$ 735,758 | \$ 3,323,414 | \$ 884,796 | \$ 3,449,546 | \$ 622,046 | \$ 711,596 |
| Total Expenditures | \$ 18,466,258 | \$ 26,373,121 | \$ 21,283,370 | \$ 23,730,870 | \$ 21,233,363 | \$ 21,195,212 |
| Surplus | \$ 6,645,611 | | | | | |






Strategic Plan Objectives:

1. Northwest British Columbia Resource Benefits Alliance
2. Engaging and Communicating with our Citizens
3. Partnerships with Communities and First Nations
4. Organizational Capacity
5. Provision of services in rural areas
6. Advocacy

Voting Structure:

| ENTITLEMENT | HOW VOTE COUNTED |
|---------------------------|------------------|
| All Directors, Unweighted | Majority |


Prepared by/Contact – Yvonne Koerner, CFO


Approved by CAO

**Regional District of Kitimat-Stikine
Functions and Participants**

| | | |
|---|-----|--|
| General Government Services | | |
| General Government | 101 | all municipalities & electoral areas except grant in aid is paid by benefiting area |
| General Government - Electoral Areas | 102 | all electoral areas |
| Feasibility Study | 105 | all municipalities & electoral areas |
| Protection Services | | |
| South Hazelton Fire Protection | 119 | a portion of electoral area B (previous improvement district service area) |
| Skeena Fire Protection | 120 | all of electoral area E and a portion of electoral area C |
| Dease Lake Fire Protection | 123 | a portion of electoral area F |
| Hazelton Rural Fire Protection | 124 | a portion of electoral area B |
| Preparation for Emergencies | 125 | all electoral areas |
| Regional 911 Emergency Telephone System | 126 | all municipalities and electoral areas B,C and E |
| Emergency Measures Program | 127 | all electoral areas |
| Thornhill Dog Control | 128 | all of electoral area E and a portion of electoral area C |
| Transportation Services - Streetlighting/Transit | | |
| Copperside Estates Street Lighting | 130 | a portion of electoral area C |
| Gossan Creek Subdivision Street Lighting | 131 | a portion of electoral area C |
| Lakelse Lake Street Lighting | 132 | a portion of electoral area C |
| South Hazelton Street Lighting | 133 | a portion of electoral area B |
| Thornhill Street Lighting | 134 | electoral area E |
| New Remo Streetlighting | 135 | a portion of electoral area C |
| Skeena Regional Transit | 137 | a portion of electoral area C + local first nations, Terrace and Kitimat |
| Terrace Area Transit | 138 | electoral area E contributes to the Terrace system |
| Hazelton Area Transit | 139 | Village of Hazelton, New Hazelton and a portion of electoral area B plus area First Nations |
| Environmental Health | | |
| Refuse Site- closed out see new functions | 143 | replaced by Terrace Area Solid waste and Hazelton-Stewart solid waste |
| Terrace Area Solid Waste & Recyclable | 144 | electoral area C,E and City of Terrace |
| Hazelton Area & Stewart Area Solid Waste Management | 145 | electoral area A, B,D, Village of Hazelton, District of New Hazelton and District of Stewart |
| New Remo Dyke | 149 | a portion of electoral area C |
| Cultural Programs | | |
| Terrace Library Cost Sharing | 150 | electoral area E and portion of electoral area C contribute to the Terrace library |
| Hazelton District Library | 151 | Village of Hazelton, New Hazelton and a portion of electoral area B |
| Skeena Television Rebroadcasting | 155 | Village of Hazelton, New Hazelton and a portion of electoral area B |
| Heritage Register | 156 | all electoral areas |
| Environmental Development Services | | |
| Planning Services | 160 | regional planning - all RD members, general planning- all electoral areas, Thornhill Planning - electoral area E |
| Planning - Lakelse Lake Watershed Society | 187 | funded by local partners and the Kemano MOU |
| Economic Development Commission | 161 | Stewart, New Hazelton, Village of Hazelton and all electoral areas |
| Economic Development - Telegraph Creek Port | 186 | federal one time funding for transfer of Telegraph Creek Port |
| Noise, Nuisance, Unightly Premises Bylaw | 165 | Noise - electoral areas A to E, nuisance and unsightly- electoral area C &E |
| House Numbering | 166 | electoral area B, C, E and F |
| Recreation/Community Services | | |
| Thornhill Community Centre | 170 | all of electoral area E and a portion of electoral area C |
| Kitwanga Community Association | 171 | a portion of electoral area B |
| Southwest Lakeview Grant in aid | 172 | a portion of electoral area C |
| South Hazelton Parks & Recreation | 173 | a portion of electoral area B |
| Muller Bay Grant in aid | 174 | a portion of electoral area C |
| Terrace Area Recreation and Cemetery | 176 | electoral area E and portion of electoral area C contribute to the Terrace Sportsplex & Pool& Cemetery |
| Upper Skeena Recreation Centre | 177 | Village of Hazelton, New Hazelton and a portion of electoral area B |
| Thornhill Parks and Recreation | 178 | electoral area E |
| Municipal Debentures | | |
| Debenture Repayments | 188 | Municipalities MFA debt payments |
| Utility Systems | | |
| Thornhill Water System | 241 | electoral area E and a small portion of electoral area C |
| Terrace Rural Water System | 242 | a portion of electoral area C - Terrace North and Brauns Island |
| South Hazelton Water system | 243 | portion of electoral area B |
| Queensway Sewer Utility | 340 | a portion of electoral area E |
| Thornhill Core Sewer | 342 | extension of the Queensway/Churchill Drive Sewer to the Thornhill core - portion of electoral area E |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 101 General Government Services | | | | | | | | |
| Board Expenditures | | | | | | | | |
| 0101-2-113-1001 Admin Costs | 0 | 500 | 114 | 500 | 500 | 500 | 500 | 500 |
| 0101-2-113-1100 Employee Wages | 0 | 0 | 69,472 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 0101-2-113-1190 Director Remuneration | 212,268 | 215,000 | 201,748 | 211,707 | 211,707 | 211,707 | 211,707 | 211,707 |
| 0101-2-113-1400 Employee Benefits | 7,151 | 4,000 | 33,782 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0101-2-113-2110 Travel | 89,612 | 75,000 | 23,299 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 0101-2-113-2200 Public Relations | -445 | 10,000 | 6,522 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0101-2-113-2300 Professional fees | 17,444 | 10,000 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0101-2-113-2395 Yellowhead Highway Assoc Member | 6,416 | 7,000 | 7,548 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-113-4211 Projects - RBA | 346,025 | 711,317 | 32,742 | 322,500 | 32,500 | 32,500 | 32,500 | 32,500 |
| 0101-2-113-4212 Projects - Asset mgmt | 0 | 55,000 | 0 | 55,000 | 0 | 0 | 0 | 0 |
| 0101-2-113-4213 Projects - Misc | 0 | 15,000 | 1,050 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0101-2-113-7160 Grant in Aid | 44,133 | 240,296 | 46,700 | 286,452 | 50,000 | 50,000 | 50,000 | 50,000 |
| 0101-2-113-7198 Regional Trust | 25,000 | 155,020 | 132,000 | 200,000 | 170,000 | 170,000 | 200,000 | 200,000 |
| 0101-2-113-7199 Contingency | 0 | 11,803 | 0 | 11,054 | 30,000 | 30,000 | 0 | 0 |
| Total Board Expenditures | 747,604 | 1,509,936 | 554,978 | 1,191,213 | 598,707 | 598,707 | 598,707 | 598,707 |
| Treaty Advisory Committees | | | | | | | | |
| 0101-2-119-1190 Director Remuneration | 0 | 0 | 900 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-119-1400 Employee Benefits | 0 | 0 | 63 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-119-4800 Skeena Tac | 5,830 | 10,000 | 2,862 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Treaty Advisory Committees | 5,830 | 10,000 | 3,825 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Regional Economic Development | | | | | | | | |
| 0101-2-115-1001 Admin Costs | 0 | 0 | 157 | 160 | 160 | 160 | 160 | 160 |
| 0101-2-115-1100 Employee Wages | 12,950 | 20,000 | 6,357 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0101-2-115-1400 Employee Benefits | 3,943 | 4,000 | 1,329 | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 |
| 0101-2-115-2110 Travel | 1,926 | 6,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0101-2-115-2200 Public Relations | 603 | 2,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0101-2-115-2219 Misc Promotions | 1,832 | 4,000 | 2,727 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0101-2-115-4211 Projects | 15,292 | 20,000 | 16,017 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Regional Economic Development | 36,545 | 56,000 | 26,587 | 51,760 | 51,760 | 51,760 | 51,760 | 51,760 |
| Administration | | | | | | | | |
| 0101-2-121-1100 Employee Wages | 821,429 | 918,000 | 1,035,997 | 985,000 | 1,004,800 | 1,024,896 | 1,045,394 | 1,045,394 |
| 0101-2-121-1400 Employee Benefits | 211,482 | 253,000 | 211,486 | 246,750 | 251,200 | 256,224 | 261,349 | 261,349 |
| 0101-2-121-2110 Travel | 20,132 | 18,000 | 6,725 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 0101-2-121-2300 Professional fees | 0 | 25,000 | 9,124 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0101-2-121-2310 Auditing | 17,932 | 17,000 | 16,904 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0101-2-121-2340 Training & Memberships | 30,168 | 70,000 | 41,046 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 0101-2-121-7199 Contingency | 0 | 86,029 | 0 | 215,603 | 0 | 4,880 | 4,880 | 4,880 |
| 0101-2-121-8930 Service charges | 2,782 | 1,000 | 220 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Administration | 1,103,925 | 1,388,029 | 1,321,502 | 1,581,353 | 1,390,000 | 1,420,000 | 1,445,623 | 1,445,623 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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For Period Ending 31-Dec-2020

| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 101 General Government Services | | | | | | | | |
| Operations | | | | | | | | |
| 0101-2-122-2114 Vehicle Operation | 4,151 | 8,000 | 4,389 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0101-2-122-2121 Postage | 4,219 | 10,000 | 3,978 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0101-2-122-2131 Telephone | 43,476 | 45,000 | 45,040 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0101-2-122-2300 Professional fees | 10,124 | 40,000 | 4,511 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0101-2-122-2376 Insurance | 15,767 | 18,000 | 19,840 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 0101-2-122-2397 Janitorial | 287 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-122-2539 Equipment Lease & Maintenance | 33,737 | 34,000 | 45,864 | 54,000 | 34,000 | 34,000 | 34,000 | 34,000 |
| 0101-2-122-2610 Building Lease | 797 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-122-4211 Projects | 56,664 | 116,167 | 46,003 | 160,000 | 80,000 | 50,000 | 50,000 | 85,000 |
| 0101-2-122-5300 Supplies | 29,610 | 0 | 43,018 | 0 | 35,000 | 35,000 | 35,000 | 0 |
| 0101-2-122-5310 Computer Supplies | 33,023 | 50,000 | 38,245 | 213,700 | 179,000 | 179,000 | 179,000 | 179,000 |
| 0101-2-122-5530 Electricity | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Operations | 231,854 | 356,167 | 250,890 | 523,700 | 424,000 | 394,000 | 394,000 | 394,000 |
| Office Building | | | | | | | | |
| 0101-2-247-1100 Employee Wages | 58,362 | 57,000 | 40,055 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 0101-2-247-1400 Employee Benefits | 4,995 | 5,000 | 5,564 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| 0101-2-247-2300 Professional Fees | 0 | 5,000 | 480 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0101-2-247-2376 Insurance/Property Taxes | 41,458 | 43,000 | 36,879 | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 |
| 0101-2-247-2540 Lot & Building Maintenance | 46,985 | 60,000 | 88,867 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| 0101-2-247-4211 Projects | 23,811 | 90,000 | 0 | 150,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0101-2-247-5300 Supplies | 766 | 5,000 | 620 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0101-2-247-5310 Janitorial supplies | 4,649 | 4,000 | 10,197 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0101-2-247-5520 Natural Gas | 15,119 | 15,000 | 16,929 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 0101-2-247-5530 Electricity | 17,498 | 20,000 | 13,948 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Office Building | 213,643 | 304,000 | 213,538 | 382,500 | 277,500 | 277,500 | 277,500 | 277,500 |
| Contribution to Capital Fund | | | | | | | | |
| 0101-2-800-8532 Buildings | 66,434 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-800-8533 Machinery & Equipment | 1,626 | 30,000 | 69,532 | 60,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital Fund | 68,060 | 30,000 | 69,532 | 60,000 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0101-2-810-8210 Contribution to Reserve | 591,979 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 591,979 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Services | | | | | | | | |
| 0101-2-830-8121 Interest | 7,587 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0101-2-830-8131 Principal | 385,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Services | 392,587 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 3,392,026 | 3,654,132 | 2,440,850 | 3,800,526 | 2,751,967 | 2,751,967 | 2,777,590 | 2,777,590 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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Bylaw 753 Schedule A

2021 Budget

101 General Government Services

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| Surplus/Deficit | -934,546 | 0 | -1,025,043 | 0 | 0 | 0 | 0 | 0 |
| Total General Government Services | -934,546 | 0 | -1,025,043 | 0 | 0 | 0 | 0 | 0 |

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Bylaw 753 Schedule A
2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 102 General Government-Electoral Areas | | | | | | | | |
| Revenue | | | | | | | | |
| Grant in Lieu | | | | | | | | |
| 0102-1-200-2200 Federal Grant | -3,084 | 0 | -3,046 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -3,084 | 0 | -3,046 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0102-1-700-1750 Tax Req. Electoral Areas | -43,607 | -39,707 | -39,707 | -6,768 | -64,100 | -64,100 | -64,100 | -64,100 |
| Total Tax. Requisitions | -43,607 | -39,707 | -39,707 | -6,768 | -64,100 | -64,100 | -64,100 | -64,100 |
| Surplus/Deficit | | | | | | | | |
| 0102-1-900-9000 Surplus/Deficit | -18,895 | -35,235 | -35,235 | -60,207 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -18,895 | -35,235 | -35,235 | -60,207 | 0 | 0 | 0 | 0 |
| Total Revenue | -65,586 | -74,942 | -77,988 | -66,975 | -64,100 | -64,100 | -64,100 | -64,100 |
| Expenditures | | | | | | | | |
| Eelctoral Area Administration | | | | | | | | |
| 0102-2-120-1000 R. D. Admin Charge | 3,633 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0102-2-120-5300 Supplies | 364 | 10,842 | 577 | 17,875 | 500 | 500 | 500 | 500 |
| Total Eelctoral Area Administration | 3,997 | 14,842 | 4,577 | 21,875 | 4,500 | 4,500 | 4,500 | 4,500 |
| Administration | | | | | | | | |
| 0102-2-121-1000 R.D. Admin Charge | 3,082 | 3,100 | 0 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 |
| 0102-2-121-2340 Memberships | 10,721 | 14,000 | 13,425 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |
| 0102-2-121-2349 Conferences | 13,052 | 40,000 | -221 | 25,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Administration | 26,855 | 57,100 | 13,204 | 42,100 | 57,100 | 57,100 | 57,100 | 57,100 |
| Elections | | | | | | | | |
| 0102-2-191-2399 Contract | 0 | 2,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0102-2-191-5300 Supplies | -500 | 1,000 | 0 | 1,000 | 500 | 500 | 500 | 500 |
| Total Elections | -500 | 3,000 | 0 | 3,000 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Expenditures | 30,352 | 74,942 | 17,781 | 66,975 | 64,100 | 64,100 | 64,100 | 64,100 |
| Surplus/Deficit | -35,235 | 0 | -60,207 | 0 | 0 | 0 | 0 | 0 |
| Total General Government-Electoral Ar | -35,235 | 0 | -60,207 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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For Period Ending 31-Dec-2020

| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 105 Feasibility Study | | | | | | | | |
| Revenue | | | | | | | | |
| Grants - Federal | | | | | | | | |
| 0105-1-601-1762 Federal Grant | 0 | -210,000 | 0 | -210,000 | 0 | 0 | 0 | 0 |
| Total Grants - Federal | 0 | -210,000 | 0 | -210,000 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0105-1-700-1750 Tax. Req. Electoral Areas | -18,766 | -18,137 | -18,137 | -17,643 | -18,137 | -18,137 | -18,137 | -18,137 |
| 0105-1-700-1751 Tax. Req. Municipal | -39,254 | -39,883 | -39,883 | -40,377 | -39,883 | -39,883 | -39,883 | -39,883 |
| Total Tax. Requisitions | -58,020 | -58,020 | -58,020 | -58,020 | -58,020 | -58,020 | -58,020 | -58,020 |
| Grants - Provincial | | | | | | | | |
| 0105-1-600-1761 Provincial Ministries | -498,021 | -340,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0105-1-600-1766 Kemano MOU -Grant in Lieu | 0 | -264,000 | -264,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -498,021 | -604,000 | -264,000 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0105-1-900-9000 Surplus/Deficit | -209,980 | 54,066 | 54,066 | -151,711 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -209,980 | 54,066 | 54,066 | -151,711 | 0 | 0 | 0 | 0 |
| Transfers From Other Functions | | | | | | | | |
| 0105-1-799-0243 South Hazelton Water System | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 |
| Total Transfers From Other Functions | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 |
| Transfer from Other Funds | | | | | | | | |
| 0105-1-899-0105 Feasibility & Planning Reserve Fund | 0 | 0 | 0 | -392,318 | 0 | 0 | 0 | 0 |
| Total Transfer from Other Funds | 0 | 0 | 0 | -392,318 | 0 | 0 | 0 | 0 |
| Total Revenue | -806,021 | -857,954 | -307,954 | -852,049 | -98,020 | -98,020 | -98,020 | -98,020 |
| Expenditures | | | | | | | | |
| Contribution to Reserve Fund | | | | | | | | |
| 0105-2-810-8210 Contribution to Reserve | 658,021 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 658,021 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Projects | | | | | | | | |
| 0105-2-620-1100 Employee Wages | 0 | 0 | 26,586 | 100,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-1400 Employee Benefits | 0 | 0 | 7,550 | 23,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4199 Lakelse Jackpine Septic Tank Managemer | 629 | 50,000 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4201 Two Mile Water/Sewer Study | 32,785 | 210,000 | 0 | 210,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4202 Two Mile Fire Protection | 208 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0105-2-620-4207 Lakelse Lake Sewer | 2,810 | 100,000 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4210 Solid Waste Management Plan | 141,071 | 230,000 | 122,107 | 100,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4214 Area C Dog Control | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|-----------------|----------------|---------------|---------------|---------------|---------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 105 Feasibility Study | | | | | | | | |
| 0105-2-620-4217 Copperside Water Review | 24,427 | 10,000 | 0 | 10,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4421 Dease Lake Water | 135 | 170,000 | 0 | 170,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-4422 Granite Creek Study | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 0105-2-620-7199 Contingency | 0 | 67,954 | 0 | 49,049 | 98,020 | 98,020 | 98,020 | 98,020 |
| Total Projects | 202,066 | 857,954 | 156,243 | 852,049 | 98,020 | 98,020 | 98,020 | 98,020 |
| Total Expenditures | 860,087 | 857,954 | 156,243 | 852,049 | 98,020 | 98,020 | 98,020 | 98,020 |
| Surplus/Deficit | 54,066 | 0 | -151,711 | 0 | 0 | 0 | 0 | 0 |
| Total Feasibility Study | 54,066 | 0 | -151,711 | 0 | 0 | 0 | 0 | 0 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 119 South Hazelton Fire Protection | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0119-1-190-1591 Other Revenue | 0 | 0 | 0 | 0 | -10,000 | -10,000 | -10,000 | -10,000 |
| Total Other Revenue | 0 | 0 | 0 | 0 | -10,000 | -10,000 | -10,000 | -10,000 |
| Tax. Requisitions | | | | | | | | |
| 0119-1-700-1750 Tax. req. Electoral Area | -22,000 | -22,000 | -22,000 | -22,000 | -31,500 | -31,500 | -31,500 | -31,500 |
| Total Tax. Requisitions | -22,000 | -22,000 | -22,000 | -22,000 | -31,500 | -31,500 | -31,500 | -31,500 |
| Surplus/Deficit | | | | | | | | |
| 0119-1-900-9000 Surplus/Deficit | -42,500 | -43,481 | -43,481 | -45,622 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -42,500 | -43,481 | -43,481 | -45,622 | 0 | 0 | 0 | 0 |
| Transfer from Reserve Funds | | | | | | | | |
| 0119-1-899-0119 South Hazelton Reserve Fund | -379,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Transfer from Reserve Funds | -379,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -444,020 | -65,481 | -65,481 | -67,622 | -41,500 | -41,500 | -41,500 | -41,500 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0119-2-121-1000 R.D. Admin Charge | 498 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 0119-2-121-2376 Insurance/Property tax | 4,874 | 5,000 | 5,265 | 5,500 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Administration | 5,372 | 5,500 | 5,765 | 6,000 | 5,500 | 5,500 | 5,500 | 5,500 |
| Operations | | | | | | | | |
| 0119-2-122-1100 Employee Wages | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0119-2-122-1400 Employee Benefits | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0119-2-122-2114 Vehicle Operations | 0 | 8,500 | 0 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0119-2-122-2399 Contract | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| 0119-2-122-2540 Lot & Building Maintenance | 1,371 | 2,000 | 1,024 | 19,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0119-2-122-5300 Small Equipment and Supplies | 0 | 1,500 | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0119-2-122-5530 Electricity | 3,277 | 3,000 | 2,069 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0119-2-122-7199 Contingency | 0 | 33,981 | 0 | 11,122 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Operations | 15,648 | 59,981 | 14,094 | 53,622 | 28,000 | 28,000 | 28,000 | 28,000 |
| Contribution to Capital | | | | | | | | |
| 0119-2-800-8533 Machinery & Equipment | 379,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital | 379,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0119-2-810-8210 Contribution to Reserve | 0 | 0 | 0 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |

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119 South Hazelton Fire Protection

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|

| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
|--|----|----|----|-----------|-----------|-----------|-----------|-----------|
|--|----|----|----|-----------|-----------|-----------|-----------|-----------|

| | | | | | | | | |
|------------------------------------|---|---|---|-------|-------|-------|-------|-------|
| Total Contribution to Reserve Fund | 0 | 0 | 0 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
|------------------------------------|---|---|---|-------|-------|-------|-------|-------|

| | | | | | | | | |
|--------------------|---------|--------|--------|--------|--------|--------|--------|--------|
| Total Expenditures | 400,540 | 65,481 | 19,858 | 67,622 | 41,500 | 41,500 | 41,500 | 41,500 |
|--------------------|---------|--------|--------|--------|--------|--------|--------|--------|

| | | | | | | | | |
|-----------------|---------|---|---------|---|---|---|---|---|
| Surplus/Deficit | -43,481 | 0 | -45,622 | 0 | 0 | 0 | 0 | 0 |
|-----------------|---------|---|---------|---|---|---|---|---|

| | | | | | | | | |
|--------------------------------------|---------|---|---------|---|---|---|---|---|
| Total South Hazelton Fire Protection | -43,481 | 0 | -45,622 | 0 | 0 | 0 | 0 | 0 |
|--------------------------------------|---------|---|---------|---|---|---|---|---|

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 120 Skeena Fire Protection | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0120-1-190-1590 Other Revenue | -62,406 | -19,453 | -15,697 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -62,406 | -19,453 | -15,697 | 0 | 0 | 0 | 0 | 0 |
| Grant in Lieu | | | | | | | | |
| 0120-1-200-2200 Federal Grant in Lieu | -918 | 0 | -1,006 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -918 | 0 | -1,006 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0120-1-700-1750 Tax Req. Electoral Areas | -883,893 | -1,037,053 | -1,037,053 | -1,147,293 | -1,147,293 | -1,147,293 | -1,147,293 | -1,147,293 |
| Total Tax. Requisitions | -883,893 | -1,037,053 | -1,037,053 | -1,147,293 | -1,147,293 | -1,147,293 | -1,147,293 | -1,147,293 |
| Grants | | | | | | | | |
| 0120-1-600-1590 DFA - Grant | 0 | -64,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0120-1-600-1761 Provincial Ministries | -900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0120-1-600-1766 Kemano Grant in lieu | 0 | 0 | 0 | -80,000 | 0 | 0 | 0 | 0 |
| Total Grants | -900,000 | -64,000 | 0 | -80,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0120-1-900-9000 Surplus/Deficit | 39,319 | 57,989 | 57,989 | 5,244 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 39,319 | 57,989 | 57,989 | 5,244 | 0 | 0 | 0 | 0 |
| Transfer from Other funds | | | | | | | | |
| 0120-1-899-0120 Transfer from Reserve Fund | 0 | 0 | -126,194 | -643,498 | -486,996 | -486,996 | -551,996 | -486,996 |
| Total Transfer from Other funds | 0 | 0 | -126,194 | -643,498 | -486,996 | -486,996 | -551,996 | -486,996 |
| Total Revenue | -1,807,897 | -1,062,517 | -1,121,960 | -1,865,547 | -1,634,289 | -1,634,289 | -1,699,289 | -1,634,289 |
| Expenditures | | | | | | | | |
| Rescue | | | | | | | | |
| 0120-2-250-2340 Training and Membership | 0 | 0 | 9 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 0120-2-250-5300 Equipment & Supplies | 0 | 0 | 14,373 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 0120-2-250-7199 Contingency | 0 | 0 | 0 | 0 | 10,973 | 10,973 | 10,973 | 10,973 |
| Total Rescue | 0 | 0 | 14,382 | 70,000 | 80,973 | 80,973 | 80,973 | 80,973 |
| Administration | | | | | | | | |
| 0120-2-121-1000 R.D. Admin Charge | 12,919 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| 0120-2-121-1100 Employee Wages | 185,657 | 200,000 | 176,809 | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| 0120-2-121-1400 Employee Benefits | 44,931 | 49,250 | 39,683 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0120-2-121-1430 Other Firefighter Benefits | 19,882 | 19,820 | 8,602 | 25,220 | 25,220 | 25,220 | 25,220 | 25,220 |
| 0120-2-121-5300 Chief & Office Supplies | 20,712 | 25,944 | 8,051 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0120-2-121-5310 MOU with Assoc | 4,011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 120 Skeena Fire Protection | | | | | | | | |
| 0120-2-800-8533 Machinery & Equipment | 0 | 0 | 133,694 | 0 | 0 | 0 | 65,000 | 0 |
| Total Contribution to Capital Fund | 0 | 0 | 133,694 | 0 | 0 | 0 | 65,000 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0120-2-810-8210 Contribution to Reserve | 1,100,000 | 250,000 | 250,000 | 330,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Total Contribution to Reserve Fund | 1,100,000 | 250,000 | 250,000 | 330,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Projects | | | | | | | | |
| 0120-2-620-8533 Equipment | 12,893 | 20,000 | 12,655 | 55,729 | 0 | 0 | 0 | 0 |
| Total Projects | 12,893 | 20,000 | 12,655 | 55,729 | 0 | 0 | 0 | 0 |
| Water Sources/Hydrants | | | | | | | | |
| 0120-2-245-8531 Engineering Structures | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Water Sources/Hydrants | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Lease Repayment | | | | | | | | |
| 0120-2-820-8199 Capital Lease Repayment | 0 | 0 | 0 | 643,498 | 486,996 | 486,996 | 486,996 | 486,996 |
| Total Capital Lease Repayment | 0 | 0 | 0 | 643,498 | 486,996 | 486,996 | 486,996 | 486,996 |
| Total Expenditures | 1,865,887 | 1,062,517 | 1,127,204 | 1,865,547 | 1,634,289 | 1,634,289 | 1,699,289 | 1,634,289 |
| Surplus/Deficit | 57,989 | 0 | 5,244 | 0 | 0 | 0 | 0 | 0 |
| Total Skeena Fire Protection | 57,989 | 0 | 5,244 | 0 | 0 | 0 | 0 | 0 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 123 Dease Lake Fire Protection | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0123-1-190-1593 Other Revenue | 0 | 0 | 0 | 0 | -20,000 | -20,000 | 0 | 0 |
| Total Other Revenue | 0 | 0 | 0 | 0 | -20,000 | -20,000 | 0 | 0 |
| Grant in Lieu | | | | | | | | |
| 0123-1-200-2200 Federal Grant in Lieu | -3,910 | 0 | -3,918 | -3,900 | -3,900 | -3,900 | -3,900 | -3,900 |
| Total Grant in Lieu | -3,910 | 0 | -3,918 | -3,900 | -3,900 | -3,900 | -3,900 | -3,900 |
| Tax. Requisitions | | | | | | | | |
| 0123-1-700-1750 Tax. Req. Electoral Areas | -90,000 | -90,000 | -90,000 | -90,000 | -102,050 | -102,050 | -122,050 | -122,050 |
| Total Tax. Requisitions | -90,000 | -90,000 | -90,000 | -90,000 | -102,050 | -102,050 | -122,050 | -122,050 |
| Grants | | | | | | | | |
| 0123-1-600-1761 Provincial Ministries | -100,000 | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -100,000 | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0123-1-900-9000 Surplus/Deficit | -23,550 | -49,856 | -49,856 | -68,872 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -23,550 | -49,856 | -49,856 | -68,872 | 0 | 0 | 0 | 0 |
| Transfer From Other Funds | | | | | | | | |
| 0123-1-899-0123 Dease Lake Fire Protection Reserve Fund | 0 | 0 | 0 | 0 | -100,000 | 0 | 0 | 0 |
| Total Transfer From Other Funds | 0 | 0 | 0 | 0 | -100,000 | 0 | 0 | 0 |
| Total Revenue | -217,460 | -239,856 | -143,774 | -162,772 | -225,950 | -125,950 | -125,950 | -125,950 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0123-2-121-1000 R.D. Admin Charge | 1,489 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0123-2-121-1100 Employee Wages | 22,266 | 25,000 | 22,678 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0123-2-121-1400 Employee Benefits | 7,225 | 6,200 | 5,142 | 6,200 | 6,200 | 6,200 | 6,200 | 6,200 |
| 0123-2-121-5300 Chief & Office Supplies | 0 | 2,000 | 2,068 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Administration | 30,981 | 34,700 | 31,387 | 24,700 | 24,700 | 24,700 | 24,700 | 24,700 |
| Operations | | | | | | | | |
| 0123-2-122-2131 Telephone | 6,367 | 6,500 | 7,631 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0123-2-122-2200 Public Relations | 0 | 250 | 0 | 250 | 250 | 250 | 250 | 250 |
| 0123-2-122-2376 Insurance | 4,406 | 4,000 | 2,703 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0123-2-122-5300 Supplies | 0 | 500 | 650 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0123-2-122-7199 Contingency | 0 | 53,556 | 0 | 36,822 | 0 | 0 | 0 | 0 |
| Total Operations | 10,773 | 64,806 | 10,985 | 58,072 | 21,250 | 21,250 | 21,250 | 21,250 |

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|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 123 Dease Lake Fire Protection | | | | | | | | |
| Firefighting Force | | | | | | | | |
| 0123-2-242-1430 Other Firefighter's Benefits | 2,601 | 2,700 | 2,126 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 |
| 0123-2-242-2340 Training & Memberships | 0 | 5,000 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0123-2-242-5300 Personnel Supplies & Equipment | 0 | 4,000 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0123-2-242-5310 Small Equipment & Supplies | 54 | 1,600 | 300 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0123-2-242-5800 Honorarium | 0 | 5,000 | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Total Firefighting Force | 2,655 | 18,300 | 2,426 | 40,700 | 40,700 | 40,700 | 40,700 | 40,700 |
| Fire Fighting Equipment | | | | | | | | |
| 0123-2-248-2114 Vehicle Maintenance & Operation | 11,533 | 8,900 | 14,767 | 8,900 | 8,900 | 8,900 | 8,900 | 8,900 |
| 0123-2-248-5300 Small Equipment & Supplies | 0 | 1,300 | 475 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Total Fire Fighting Equipment | 11,533 | 10,200 | 15,242 | 10,400 | 10,400 | 10,400 | 10,400 | 10,400 |
| Fire Stations & Buildings | | | | | | | | |
| 0123-2-247-2540 Lot & Building Maintenance | 2,863 | 3,000 | 3,409 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0123-2-247-5520 Propane | 5,958 | 6,500 | 7,901 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| 0123-2-247-5530 Electricity | 2,843 | 2,300 | 3,552 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 |
| 0123-2-247-5535 Water | 0 | 50 | 0 | 100 | 100 | 100 | 100 | 100 |
| Total Fire Stations & Buildings | 11,664 | 11,850 | 14,862 | 18,900 | 18,900 | 18,900 | 18,900 | 18,900 |
| Contribution to Capital Fund | | | | | | | | |
| 0123-2-800-8533 Machinery & Equipment | 0 | 100,000 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| Total Contribution to Capital Fund | 0 | 100,000 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0123-2-810-8210 Contribution to Reserve | 100,000 | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Contribution to Reserve Fund | 100,000 | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 167,605 | 239,856 | 74,902 | 162,772 | 225,950 | 125,950 | 125,950 | 125,950 |
| Surplus/Deficit | -49,856 | 0 | -68,872 | 0 | 0 | 0 | 0 | 0 |
| Total Dease Lake Fire Protection | -49,856 | 0 | -68,872 | 0 | 0 | 0 | 0 | 0 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 124 Hazelton Rural Fire Protection | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0124-1-190-1591 Other Revenue | 0 | 0 | -23,000 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | 0 | 0 | -23,000 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0124-1-700-1750 Tax Req. Electoral Aeas | -50,000 | -50,000 | -50,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 |
| Total Tax. Requisitions | -50,000 | -50,000 | -50,000 | -40,000 | -40,000 | -40,000 | -40,000 | -40,000 |
| Grants | | | | | | | | |
| 0124-1-600-1761 Provincial Ministries | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0124-1-900-9000 Surplus/deficit | -24,596 | -9,028 | -9,028 | -30,807 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -24,596 | -9,028 | -9,028 | -30,807 | 0 | 0 | 0 | 0 |
| Total Revenue | -174,596 | -59,028 | -82,028 | -70,807 | -40,000 | -40,000 | -40,000 | -40,000 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0124-2-121-1000 R.D. Admin Charge | 945 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0124-2-121-1100 Employee Wages | 0 | 0 | 1,325 | 5,000 | 0 | 0 | 0 | 0 |
| 0124-2-121-1400 Employee Benefits | 0 | 0 | 630 | 1,150 | 0 | 0 | 0 | 0 |
| 0124-2-121-2114 Vehicle Operations | 220 | 2,500 | 619 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0124-2-121-2376 Insurance | 6,403 | 5,000 | 6,646 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0124-2-121-5300 Supplies | 0 | 1,000 | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0124-2-121-7150 Contract Agreement | 6,000 | 13,000 | 6,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 0124-2-121-7199 Contingency | 12,000 | 1,528 | 0 | 18,157 | 9,500 | 9,500 | 9,500 | 9,500 |
| Total Administration | 25,568 | 24,028 | 16,221 | 45,807 | 32,000 | 32,000 | 32,000 | 32,000 |
| Contribution to Reserve Fund | | | | | | | | |
| 0124-2-810-8210 Contribution to Reserve | 140,000 | 35,000 | 35,000 | 25,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Total Contribution to Reserve Fund | 140,000 | 35,000 | 35,000 | 25,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Total Expenditures | 165,568 | 59,028 | 51,221 | 70,807 | 40,000 | 40,000 | 40,000 | 40,000 |
| Surplus/Deficit | -9,028 | 0 | -30,807 | 0 | 0 | 0 | 0 | 0 |
| Total Hazelton Rural Fire Protection | -9,028 | 0 | -30,807 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020



| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 125 Preparation for Emergencies | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0125-1-700-1750 Tax. Req. Electoral Areas | -145,316 | -167,501 | -167,501 | -44,280 | -44,280 | -44,280 | -44,280 | -44,280 |
| Total Tax. Requisitions | -145,316 | -167,501 | -167,501 | -44,280 | -44,280 | -44,280 | -44,280 | -44,280 |
| Surplus/Deficit | | | | | | | | |
| 0125-1-900-9000 Surplus/Deficit | -5,084 | 4,522 | 4,522 | -12,688 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -5,084 | 4,522 | 4,522 | -12,688 | 0 | 0 | 0 | 0 |
| Total Revenue | -150,400 | -162,979 | -162,980 | -56,968 | -44,280 | -44,280 | -44,280 | -44,280 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0125-2-121-7199 Contingency | 0 | 0 | 0 | 12,688 | 0 | 0 | 0 | 0 |
| Total Administration | 0 | 0 | 0 | 12,688 | 0 | 0 | 0 | 0 |
| Grant to Others-Elect. Area A&D | | | | | | | | |
| 0125-2-197-1000 R.D. Admin Charge | 0 | 150 | 150 | 0 | 0 | 0 | 0 | 0 |
| 0125-2-197-4455 Northern Area Emergency Services | 12,000 | 12,000 | 12,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grant to Others-Elect. Area A&D | 12,000 | 12,150 | 12,150 | 0 | 0 | 0 | 0 | 0 |
| Grant to Others-Elect. Area B | | | | | | | | |
| 0125-2-196-1000 R.D. Admin Charge | 600 | 150 | 150 | 150 | 150 | 150 | 150 | 150 |
| 0125-2-196-4455 Hazelton Area Emergency Services | 9,951 | 9,900 | 10,095 | 9,900 | 9,900 | 9,900 | 9,900 | 9,900 |
| Total Grant to Others-Elect. Area B | 10,551 | 10,050 | 10,245 | 10,050 | 10,050 | 10,050 | 10,050 | 10,050 |
| Grant to Others-Elect. Area C&E | | | | | | | | |
| 0125-2-195-1000 R.D. Admin Charge | 0 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| 0125-2-195-4450 Terrace Area Emergency Services | 105,191 | 112,549 | 99,667 | 0 | 0 | 0 | 0 | 0 |
| 0125-2-195-4451 Terrace Area Victims Assistance | 22,679 | 23,430 | 23,430 | 23,430 | 23,430 | 23,430 | 23,430 | 23,430 |
| 0125-2-195-4452 Terrace Area Search & Rescue | 4,500 | 4,500 | 4,500 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| Total Grant to Others-Elect. Area C&E | 132,370 | 140,779 | 127,897 | 34,230 | 34,230 | 34,230 | 34,230 | 34,230 |
| Total Expenditures | 154,921 | 162,979 | 150,292 | 56,968 | 44,280 | 44,280 | 44,280 | 44,280 |
| Surplus/Deficit | 4,522 | 0 | -12,688 | 0 | 0 | 0 | 0 | 0 |
| Total Preparation for Emergencies | 4,522 | 0 | -12,688 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020



| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 126 Regional 911 Emergency Telephone Sy | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0126-1-190-1590 Telus Line Levy | -93,869 | -80,000 | -92,576 | -55,264 | -55,264 | -55,264 | -55,264 | -55,264 |
| Total Other Revenue | -93,869 | -80,000 | -92,576 | -55,264 | -55,264 | -55,264 | -55,264 | -55,264 |
| Tax. Requisitions | | | | | | | | |
| 0126-1-700-1750 Tax Req. Electoral Areas | -116,154 | -118,095 | -102,274 | -131,500 | -131,500 | -131,500 | -131,500 | -131,500 |
| 0126-1-700-1751 Tax. Req. Municipal | -510,747 | -508,806 | -524,627 | -575,195 | -575,195 | -575,195 | -575,195 | -575,195 |
| Total Tax. Requisitions | -626,901 | -626,901 | -626,901 | -706,695 | -706,695 | -706,695 | -706,695 | -706,695 |
| Grants - Provincial | | | | | | | | |
| 0126-1-600-1761 Provincial Ministries | -50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0126-1-900-9000 Surplus/Deficit | -39,675 | -40,058 | -40,058 | -3,874 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -39,675 | -40,058 | -40,058 | -3,874 | 0 | 0 | 0 | 0 |
| Total Revenue | -810,445 | -746,959 | -759,535 | -765,833 | -761,959 | -761,959 | -761,959 | -761,959 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0126-2-121-1000 R.D. Admin Charge | 5,391 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Administration | 5,391 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Operations | | | | | | | | |
| 0126-2-122-1100 Employee Wages | 4,127 | 10,000 | 5,590 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0126-2-122-1400 Employee Benefits | 1,920 | 4,000 | 2,566 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0126-2-122-2110 Travel | 0 | 2,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0126-2-122-2131 Telephone lines | 57,858 | 45,000 | 97,480 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 0126-2-122-2132 Other Fire Dispatch Costs | 5,720 | 25,000 | 5,899 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0126-2-122-2200 Public Relations | 0 | 2,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0126-2-122-2300 Professional Fees | 0 | 1,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0126-2-122-2376 Insurance | 5,286 | 3,500 | 3,144 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0126-2-122-2399 Contract | 557,692 | 553,300 | 524,617 | 553,300 | 553,300 | 553,300 | 553,300 | 553,300 |
| 0126-2-122-2539 Equipment Maintenance | 82,392 | 86,000 | 110,237 | 86,000 | 86,000 | 86,000 | 86,000 | 86,000 |
| 0126-2-122-5300 Supplies | 0 | 0 | 127 | 0 | 0 | 0 | 0 | 0 |
| 0126-2-122-5310 Computer/Mapping supplies | 0 | 3,000 | 0 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0126-2-122-7199 Contingency | 0 | 6,159 | 0 | 10,033 | 6,159 | 6,159 | 6,159 | 6,159 |
| Total Operations | 714,996 | 740,959 | 749,661 | 759,833 | 755,959 | 755,959 | 755,959 | 755,959 |
| Contribution to Reserve Fund | | | | | | | | |
| 0126-2-810-8210 Contribution to Reserve | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020



| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 126 Regional 911 Emergency Telephone Sy | | | | | | | | |
| Total Contribution to Reserve Fund | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 770,387 | 746,959 | 755,661 | 765,833 | 761,959 | 761,959 | 761,959 | 761,959 |
| Surplus/Deficit | -40,058 | 0 | -3,874 | 0 | 0 | 0 | 0 | 0 |
| Total Regional 911 Emergency Telepho | -40,058 | 0 | -3,874 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

GL5410

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Time : 4:04 pm



For Period Ending 31-Dec-2020

| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 127 Emergency Measures Program | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0127-1-190-1590 Other Revenue | -15,119 | -19,080 | -13,250 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -15,119 | -19,080 | -13,250 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0127-1-700-1750 Tax. Req. Electoral Areas | -294,360 | -294,360 | -294,360 | -250,000 | -250,000 | -250,000 | -250,000 | -250,000 |
| Total Tax. Requisitions | -294,360 | -294,360 | -294,360 | -250,000 | -250,000 | -250,000 | -250,000 | -250,000 |
| Grants - Provincial | | | | | | | | |
| 0127-1-600-1590 Emergency Management BC | -83,207 | 0 | -3,243 | 0 | 0 | 0 | 0 | 0 |
| 0127-1-600-1761 Provincial Ministries | -398,658 | -197,000 | -52,430 | 0 | 0 | 0 | 0 | 0 |
| 0127-1-600-1762 FCM | -124,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -606,665 | -197,000 | -55,673 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0127-1-900-9000 Surplus/Deficit | 66,280 | -182,371 | -182,371 | -316,244 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 66,280 | -182,371 | -182,371 | -316,244 | 0 | 0 | 0 | 0 |
| Transfer from Other Funds | | | | | | | | |
| 0127-1-899-0127 Emergency Measures Program Reserve F | 0 | -100,000 | -95,000 | 0 | 0 | 0 | 0 | 0 |
| Total Transfer from Other Funds | 0 | -100,000 | -95,000 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -849,864 | -792,811 | -640,654 | -566,244 | -250,000 | -250,000 | -250,000 | -250,000 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0127-2-121-1000 R.D. Admin Charge | 6,987 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0127-2-121-1100 Employee Wages | 14,523 | 30,000 | 16,747 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 0127-2-121-1400 Employee Benefits | 5,593 | 7,500 | 5,743 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| 0127-2-121-2110 Travel | 16 | 2,000 | 423 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 0127-2-121-2131 Telephone | 1,031 | 0 | 153 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-121-2200 Public Relations | 0 | 1,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0127-2-121-2340 Training & Membership | 640 | 5,000 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0127-2-121-5300 Supplies | 50 | 1,500 | 123 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Total Administration | 28,840 | 57,000 | 33,188 | 63,000 | 63,000 | 63,000 | 63,000 | 63,000 |
| Operations | | | | | | | | |
| 0127-2-122-2376 Insurance | 4,606 | 4,600 | 2,826 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 |
| 0127-2-122-2400 General Flooding/Maintenance Response | 109 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-122-7188 Planning Studies | 0 | 10,000 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0127-2-122-7199 Contingency | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020



Bylaw 753 Schedule A

2021 Budget

127 Emergency Measures Program

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|---------------|----------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| Total Operations | 4,716 | 24,600 | 2,826 | 33,200 | 13,200 | 13,200 | 13,200 | 13,200 |
| ESS | | | | | | | | |
| 0127-2-242-1100 Employee Wages | 336 | 35,000 | 19,838 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 0127-2-242-1400 Employee Benefits | 1,467 | 5,000 | 7,715 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 0127-2-242-1430 Volunteer Recognition | 5,811 | 5,000 | 3,049 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0127-2-242-2110 Travel | 14,405 | 19,908 | 65 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0127-2-242-2121 Postage | 35 | 300 | 0 | 300 | 300 | 300 | 300 | 300 |
| 0127-2-242-2131 Telephone- communications | 1,968 | 3,000 | 1,895 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0127-2-242-2200 Public Relations | 746 | 2,000 | 268 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0127-2-242-2340 Training & Memberships | 6,415 | 5,000 | 927 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0127-2-242-2399 Contract | 91,306 | 20,000 | 6,065 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-242-4211 Projects | 520 | 0 | 9,285 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-242-5300 Supplies/Photocopying | 797 | 1,000 | 90 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0127-2-242-5310 ESS supplies | 5,813 | 1,500 | 1,859 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0127-2-242-7160 Joint community teams contribution | 6,000 | 7,500 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total ESS | 135,618 | 105,208 | 56,056 | 86,300 | 86,300 | 86,300 | 86,300 | 86,300 |
| Contribution to Capital Fund | | | | | | | | |
| 0127-2-800-8533 Machinery & Equipment | 0 | 100,000 | 93,509 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital Fund | 0 | 100,000 | 93,509 | 0 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0127-2-810-8210 Contribution to Reserve | 100,000 | 0 | 0 | 330,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Contribution to Reserve Fund | 100,000 | 0 | 0 | 330,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Emergency Response | | | | | | | | |
| 0127-2-243-1100 Employee Wages | 87 | 0 | 2,538 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-243-1400 Employee Benefits | 31 | 0 | 830 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-243-5300 Supplies | 9,435 | 0 | 18,297 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-243-5310 Computer Supplies | 0 | 0 | 21,120 | 0 | 0 | 0 | 0 | 0 |
| Total Emergency Response | 9,553 | 0 | 42,786 | 0 | 0 | 0 | 0 | 0 |
| Emergency Recovery | | | | | | | | |
| 0127-2-244-1100 Employee Wages | 3,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-244-1400 Employee Benefits | 1,145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-244-2399 Contract | 925 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-244-4050 Granite Creek - DFA 2017 | 12,132 | 27,000 | 4,199 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-244-5300 Supplies | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Emergency Recovery | 17,832 | 27,000 | 4,199 | 0 | 0 | 0 | 0 | 0 |
| Projects | | | | | | | | |
| 0127-2-620-4050 Community Wildfire Protection Plan | 4,741 | 197,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-620-4051 Fuel Management Treatment Program | 259,917 | 124,000 | 28,177 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2020



| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020- ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 127 Emergency Measures Program | | | | | | | | |
| 0127-2-620-4059 Skeena River Study | 101,124 | 90,000 | 31,051 | 50,000 | 0 | 0 | 0 | 0 |
| 0127-2-620-4458 Queensway Erosion Protection Project | 0 | 0 | 31,683 | 0 | 0 | 0 | 0 | 0 |
| 0127-2-620-5300 Other Projects | 5,155 | 68,003 | 935 | 3,744 | 67,500 | 67,500 | 67,500 | 67,500 |
| Total Projects | 370,936 | 479,003 | 91,846 | 53,744 | 67,500 | 67,500 | 67,500 | 67,500 |
| Total Expenditures | 667,493 | 792,811 | 324,410 | 566,244 | 250,000 | 250,000 | 250,000 | 250,000 |
| Surplus/Deficit | -182,371 | 0 | -316,244 | 0 | 0 | 0 | 0 | 0 |
| Total Emergency Measures Program | -182,371 | 0 | -316,244 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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Time : 4:04 pm



For Period Ending 31-Dec-2020

| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 128 Thornhill Dog Control | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0128-1-190-1590 Other Revenue | -3 | -100 | 0 | -100 | -100 | -100 | -100 | -100 |
| 0128-1-190-5160 Dog Licenses | -5,755 | -4,800 | -3,300 | -4,800 | -4,800 | -4,800 | -4,800 | -4,800 |
| 0128-1-190-5170 Contract Revenue | -640 | -500 | -300 | -500 | -500 | -500 | -500 | -500 |
| 0128-1-190-5290 Injured Animal Fund | -3,638 | -2,000 | -3,895 | -2,000 | -2,000 | -2,000 | -2,000 | -2,000 |
| Total Other Revenue | -10,035 | -7,400 | -7,495 | -7,400 | -7,400 | -7,400 | -7,400 | -7,400 |
| Grant in Lieu | | | | | | | | |
| 0128-1-200-2200 Federal Grant in Lieu | -80 | 0 | -75 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -80 | 0 | -75 | 0 | 0 | 0 | 0 | 0 |
| Sale of Services | | | | | | | | |
| 0128-1-400-4200 Impoundment Fees | -4,370 | -4,500 | -1,870 | -4,500 | -4,500 | -4,500 | -4,500 | -4,500 |
| 0128-1-400-4204 Boarding Fees Vacation | -306 | -500 | -168 | -500 | -500 | -500 | -500 | -500 |
| 0128-1-400-4213 Adoption Fees - In | 0 | 0 | -48 | 0 | 0 | 0 | 0 | 0 |
| 0128-1-400-4214 Adoption Fees - Out | -7,685 | -5,000 | -805 | -5,000 | -5,000 | -5,000 | -5,000 | -5,000 |
| Total Sale of Services | -12,361 | -10,000 | -2,891 | -10,000 | -10,000 | -10,000 | -10,000 | -10,000 |
| Investment Revenue | | | | | | | | |
| 0128-1-500-8000 Interest Earned | -1,166 | -200 | -2,440 | -200 | -200 | -200 | -200 | -200 |
| Total Investment Revenue | -1,166 | -200 | -2,440 | -200 | -200 | -200 | -200 | -200 |
| Tax. Requisitions | | | | | | | | |
| 0128-1-700-1750 Tax Req. Electoral Areas | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 |
| Total Tax. Requisitions | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 | -154,686 |
| Grants - Provincial | | | | | | | | |
| 0128-1-600-1761 Provincial Ministries | 0 | 0 | -10,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | 0 | 0 | -10,000 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0128-1-900-9000 Surplus/Deficit | -51,088 | -24,551 | -24,551 | -29,532 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -51,088 | -24,551 | -24,551 | -29,532 | 0 | 0 | 0 | 0 |
| Total Revenue | -229,417 | -196,837 | -202,137 | -201,818 | -172,286 | -172,286 | -172,286 | -172,286 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0128-2-121-1000 R.D. Admin Charge | 5,686 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 0128-2-121-1001 Admin Costs | 11,227 | 12,820 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0128-2-121-1100 Employee Wages | 4,389 | 0 | 2,666 | 0 | 0 | 0 | 0 | 0 |
| 0128-2-121-1400 Employee Benefits | 0 | 0 | 825 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 128 Thornhill Dog Control | | | | | | | | |
| 0128-2-121-2340 Training & Membership | 5,280 | 3,500 | 88 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Total Administration | 26,581 | 23,320 | 10,580 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| Operations | | | | | | | | |
| 0128-2-122-1001 Admin Cost- collections | 0 | 200 | 0 | 200 | 200 | 200 | 200 | 200 |
| 0128-2-122-1100 Employee Wages | 100,658 | 85,000 | 95,282 | 93,000 | 93,000 | 93,000 | 93,000 | 93,000 |
| 0128-2-122-1400 Employee Benefits | 26,243 | 27,750 | 27,067 | 21,390 | 21,390 | 21,390 | 21,390 | 21,390 |
| 0128-2-122-2110 Travel | 257 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0128-2-122-2114 Vehicle Operation | 7,495 | 5,500 | 2,630 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| 0128-2-122-2300 Professional Fees | 920 | 5,000 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0128-2-122-2301 Spay/Neuter Campaign | 0 | 0 | -21 | 0 | 0 | 0 | 0 | 0 |
| 0128-2-122-2302 Spay/Neuter Fees | 11,887 | 9,000 | 6,521 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| 0128-2-122-2376 Insurance | 4,406 | 4,400 | 2,703 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 |
| 0128-2-122-5300 Supplies | 7,659 | 6,000 | 6,044 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0128-2-122-5305 Animal Freight Charges | 440 | 1,000 | 110 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0128-2-122-7199 Contingency | 3,821 | 15,387 | 3,638 | 11,248 | 1,716 | 1,716 | 1,716 | 1,716 |
| Total Operations | 163,787 | 159,237 | 143,975 | 155,538 | 146,006 | 146,006 | 146,006 | 146,006 |
| Buildings | | | | | | | | |
| 0128-2-247-2131 Telephone | 2,782 | 3,000 | 3,103 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0128-2-247-2540 Lot & Building Maintenance | 8,537 | 8,500 | 11,936 | 30,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0128-2-247-5520 Natural Gas | 2,091 | 1,600 | 2,159 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| 0128-2-247-5530 Electricity | 908 | 1,000 | 672 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0128-2-247-5535 Water | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 |
| Total Buildings | 14,498 | 14,280 | 18,050 | 35,780 | 15,780 | 15,780 | 15,780 | 15,780 |
| Total Expenditures | 204,866 | 196,837 | 172,605 | 201,818 | 172,286 | 172,286 | 172,286 | 172,286 |
| Surplus/Deficit | -24,551 | 0 | -29,532 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Dog Control | -24,551 | 0 | -29,532 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 130 Copperside Estates Streetlighting | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0130-1-190-1590 Other Revenue | 0 | -9,077 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | 0 | -9,077 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0130-1-700-1750 Tax Req. Electoral Areas | -6,250 | -6,250 | -6,250 | -7,813 | -7,813 | -9,588 | -9,588 | -9,588 |
| Total Tax. Requisitions | -6,250 | -6,250 | -6,250 | -7,813 | -7,813 | -9,588 | -9,588 | -9,588 |
| Grants Provincial | | | | | | | | |
| 0130-1-600-1766 Kemano Grant in lieu | 0 | 0 | 0 | -10,000 | 0 | 0 | 0 | 0 |
| Total Grants Provincial | 0 | 0 | 0 | -10,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0130-1-900-9000 Surplus/Deficit | 5,845 | 7,657 | 7,657 | 9,348 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 5,845 | 7,657 | 7,657 | 9,348 | 0 | 0 | 0 | 0 |
| Total Revenue | -405 | -7,670 | 1,407 | -8,465 | -7,813 | -9,588 | -9,588 | -9,588 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0130-2-122-1000 R.D. Admin Charge | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| 0130-2-122-2500 Maintenance | 101 | 150 | 0 | 150 | 150 | 150 | 150 | 150 |
| 0130-2-122-5530 Electricity | 7,641 | 7,200 | 7,621 | 7,995 | 7,343 | 9,118 | 9,118 | 9,118 |
| Total Operations | 8,062 | 7,670 | 7,941 | 8,465 | 7,813 | 9,588 | 9,588 | 9,588 |
| Total Expenditures | 8,062 | 7,670 | 7,941 | 8,465 | 7,813 | 9,588 | 9,588 | 9,588 |
| Surplus/Deficit | 7,657 | 0 | 9,348 | 0 | 0 | 0 | 0 | 0 |
| Total Copperside Estates Streetlightin | 7,657 | 0 | 9,348 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-------------|-------------|-------------|---------------|-------------|-------------|-------------|-------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 131 Gossan Creek Subdivision Streetlightir | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0131-1-700-1750 Tax Req. Electoral Areas | -326 | -326 | -326 | -326 | -326 | -326 | -326 | -326 |
| Total Tax. Requisitions | -326 | -326 | -326 | -326 | -326 | -326 | -326 | -326 |
| Grants Provincial | | | | | | | | |
| 0131-1-600-1766 Kemano Grant in lieu | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Total Grants Provincial | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0131-1-900-9000 Surplus/Deficit | -224 | -194 | -194 | -121 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -224 | -194 | -194 | -121 | 0 | 0 | 0 | 0 |
| Total Revenue | -550 | -520 | -520 | -5,447 | -326 | -326 | -326 | -326 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0131-2-122-1000 R.D. Admin Charge | 250 | 250 | 250 | 250 | 56 | 56 | 56 | 56 |
| 0131-2-122-5530 Electricity | 106 | 270 | 150 | 197 | 270 | 270 | 270 | 270 |
| Total Operations | 356 | 520 | 400 | 447 | 326 | 326 | 326 | 326 |
| Contribution to Reserve Fund | | | | | | | | |
| 0131-2-810-8210 Contribution to Reserve | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Expenditures | 356 | 520 | 400 | 5,447 | 326 | 326 | 326 | 326 |
| Surplus/Deficit | -194 | 0 | -121 | 0 | 0 | 0 | 0 | 0 |
| Total Gossan Creek Subdivision Street | -194 | 0 | -121 | 0 | 0 | 0 | 0 | 0 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|---------------|---------------|---------------|---------------|-------------|-------------|-------------|-------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 132 Lakelse Lake Streetlighting | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0132-1-700-1750 Tax Req. Electoral Areas | -400 | -400 | -400 | -400 | -550 | -550 | -550 | -550 |
| Total Tax. Requisitions | -400 | -400 | -400 | -400 | -550 | -550 | -550 | -550 |
| Grants Provincial | | | | | | | | |
| 0132-1-600-1766 Kemano Grant in lieu | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Total Grants Provincial | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0132-1-900-9000 Surplus/Deficit | -937 | -1,017 | -1,017 | -940 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -937 | -1,017 | -1,017 | -940 | 0 | 0 | 0 | 0 |
| Total Revenue | -1,337 | -1,417 | -1,417 | -6,340 | -550 | -550 | -550 | -550 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0132-2-122-1000 R.D. Admin Charge | 320 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| 0132-2-122-5530 Electricity | 0 | 300 | 227 | 300 | 300 | 300 | 300 | 300 |
| 0132-2-122-7199 Contingency | 0 | 867 | 0 | 790 | 0 | 0 | 0 | 0 |
| Total Operations | 320 | 1,417 | 477 | 1,340 | 550 | 550 | 550 | 550 |
| Contribution to Reserve Fund | | | | | | | | |
| 0132-2-810-8210 Contribution to Reserve | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Expenditures | 320 | 1,417 | 477 | 6,340 | 550 | 550 | 550 | 550 |
| Surplus/Deficit | -1,017 | 0 | -940 | 0 | 0 | 0 | 0 | 0 |
| Total Lakelse Lake Streetlighting | -1,017 | 0 | -940 | 0 | 0 | 0 | 0 | 0 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 133 South Hazelton Streetlighting | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0133-1-700-1750 Tax Req. Electoral Areas | -17,356 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 |
| Total Tax. Requisitions | -17,356 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 | -18,728 |
| Surplus/Deficit | | | | | | | | |
| 0133-1-900-9000 Surplus/Deficit | 936 | 719 | 719 | -901 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 936 | 719 | 719 | -901 | 0 | 0 | 0 | 0 |
| Total Revenue | -16,420 | -18,009 | -18,009 | -19,629 | -18,728 | -18,728 | -18,728 | -18,728 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0133-2-122-1000 R.D. Admin Charge | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| 0133-2-122-1001 Admin Costs | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 100 |
| 0133-2-122-1100 Employee Wages | 0 | 0 | 47 | 0 | 0 | 0 | 0 | 0 |
| 0133-2-122-1400 Employee Benefits | 0 | 0 | 29 | 0 | 0 | 0 | 0 | 0 |
| 0133-2-122-5530 Electricity | 16,819 | 17,589 | 16,713 | 17,589 | 18,308 | 18,308 | 18,308 | 18,308 |
| 0133-2-122-7199 Contingency | 0 | 0 | 0 | 1,620 | 0 | 0 | 0 | 0 |
| Total Operations | 17,139 | 18,009 | 17,109 | 19,629 | 18,728 | 18,728 | 18,728 | 18,728 |
| Total Expenditures | 17,139 | 18,009 | 17,109 | 19,629 | 18,728 | 18,728 | 18,728 | 18,728 |
| Surplus/Deficit | 719 | 0 | -901 | 0 | 0 | 0 | 0 | 0 |
| Total South Hazelton Streetlighting | 719 | 0 | -901 | 0 | 0 | 0 | 0 | 0 |

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|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 134 Thornhill Streetlighting | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0134-1-700-1750 Tax Req. Electoral Areas | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 |
| Total Tax. Requisitions | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 | -111,583 |
| Surplus/Deficit | | | | | | | | |
| 0134-1-900-9000 Surplus/Deficit | -2,057 | -4,812 | -4,812 | -8,241 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -2,057 | -4,812 | -4,812 | -8,241 | 0 | 0 | 0 | 0 |
| Total Revenue | -113,640 | -116,395 | -116,395 | -119,824 | -111,583 | -111,583 | -111,583 | -111,583 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0134-2-122-1000 R.D. Admin Charge | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 |
| 0134-2-122-1100 Employee Wages | 0 | 0 | 527 | 0 | 0 | 0 | 0 | 0 |
| 0134-2-122-1400 Employee Benefits | 0 | 0 | 239 | 0 | 0 | 0 | 0 | 0 |
| 0134-2-122-2500 Maintenance | 650 | 5,755 | 0 | 5,755 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0134-2-122-5530 Electricity | 107,539 | 110,000 | 106,747 | 113,429 | 107,943 | 107,943 | 107,943 | 107,943 |
| Total Operations | 108,828 | 116,395 | 108,154 | 119,824 | 111,583 | 111,583 | 111,583 | 111,583 |
| Total Expenditures | 108,828 | 116,395 | 108,154 | 119,824 | 111,583 | 111,583 | 111,583 | 111,583 |
| Surplus/Deficit | -4,812 | 0 | -8,241 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Streetlighting | -4,812 | 0 | -8,241 | 0 | 0 | 0 | 0 | 0 |

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|---|-------------|-------------|-------------|---------------|-------------|-------------|-------------|-------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 135 New Remo Streetlighting | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0135-1-700-1752 Parcel Tax | -700 | -700 | -700 | -700 | -700 | -700 | -700 | -700 |
| Total Tax. Requisitions | -700 | -700 | -700 | -700 | -700 | -700 | -700 | -700 |
| Grants Provincial | | | | | | | | |
| 0135-1-600-1766 Kemano Grant in lieu | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Total Grants Provincial | 0 | 0 | 0 | -5,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0135-1-900-9000 Surplus/Deficit | -151 | -125 | -125 | -93 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -151 | -125 | -125 | -93 | 0 | 0 | 0 | 0 |
| Total Revenue | -851 | -825 | -825 | -5,793 | -700 | -700 | -700 | -700 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0135-2-122-1000 R.D. Admin Charge | 200 | 200 | 200 | 200 | 75 | 75 | 75 | 75 |
| 0135-2-122-5530 Electricity | 526 | 600 | 532 | 593 | 600 | 600 | 600 | 600 |
| 0135-2-122-7199 Contingency | 0 | 25 | 0 | 0 | 25 | 25 | 25 | 25 |
| Total Operations | 726 | 825 | 732 | 793 | 700 | 700 | 700 | 700 |
| Contribution to Reserve Fund | | | | | | | | |
| 0135-2-810-8210 Contribution to Reserve | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Total Expenditures | 726 | 825 | 732 | 5,793 | 700 | 700 | 700 | 700 |
| Surplus/Deficit | -125 | 0 | -93 | 0 | 0 | 0 | 0 | 0 |
| Total New Remo Streetlighting | -125 | 0 | -93 | 0 | 0 | 0 | 0 | 0 |

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|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 137 Skeena Regional Transit | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0137-1-190-1590 Fare Revenue | -53,812 | -54,291 | -28,409 | -28,409 | -30,772 | -40,240 | -40,240 | -40,240 |
| 0137-1-190-1591 Other Revenue | -1,604 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0137-1-190-1592 Northern Health Funding | -88,999 | -92,000 | -92,000 | -92,000 | -92,000 | -92,000 | -92,000 | -92,000 |
| 0137-1-190-3000 Cost Share - Local Partners | -167,087 | -158,580 | -126,992 | -180,525 | -210,409 | -211,109 | -211,109 | -211,109 |
| Total Other Revenue | -311,502 | -304,871 | -247,401 | -300,934 | -333,181 | -343,349 | -343,349 | -343,349 |
| Grant in Lieu | | | | | | | | |
| 0137-1-200-2200 Federal Grant in Lieu | 0 | 0 | -36 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | 0 | 0 | -36 | 0 | 0 | 0 | 0 | 0 |
| Tax Requisitions | | | | | | | | |
| 0137-1-700-1750 Tax Req. Electoral Areas | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 |
| Total Tax Requisitions | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 |
| Grants - Provincial | | | | | | | | |
| 0137-1-600-1761 Provincial Ministries | 0 | 0 | -9,500 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | 0 | 0 | -9,500 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0137-1-900-9000 Surplus/Deficit | -51,092 | -74,601 | -74,601 | -115,059 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -51,092 | -74,601 | -74,601 | -115,059 | 0 | 0 | 0 | 0 |
| Total Revenue | -412,594 | -429,472 | -381,538 | -465,993 | -383,181 | -393,349 | -393,349 | -393,349 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0137-2-122-1000 R.D. Admin Charge | 200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| 0137-2-122-2399 Contract | 333,828 | 340,082 | 259,281 | 321,709 | 358,422 | 368,694 | 368,694 | 368,694 |
| 0137-2-122-5300 Supplies | 2,651 | 2,500 | 2,785 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0137-2-122-7199 Contingency | 0 | 83,190 | 1,125 | 138,084 | 18,559 | 18,455 | 18,455 | 18,455 |
| 0137-2-122-8930 Bank Service Charges | 1,314 | 1,500 | 1,088 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Total Operations | 337,993 | 429,472 | 266,479 | 465,993 | 383,181 | 393,349 | 393,349 | 393,349 |
| Total Expenditures | 337,993 | 429,472 | 266,479 | 465,993 | 383,181 | 393,349 | 393,349 | 393,349 |
| Surplus/Deficit | -74,601 | 0 | -115,059 | 0 | 0 | 0 | 0 | 0 |
| Total Skeena Regional Transit | -74,601 | 0 | -115,059 | 0 | 0 | 0 | 0 | 0 |

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|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 138 Terrace Area Urban Transit | | | | | | | | |
| Revenue | | | | | | | | |
| Grant in Lieu | | | | | | | | |
| 0138-1-200-2200 Federal Grant in Lieu | -145 | 0 | -141 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -145 | 0 | -141 | 0 | 0 | 0 | 0 | 0 |
| Tax Req. Electoral Areas | | | | | | | | |
| 0138-1-700-1750 Tax. Req. Electoral Areas | -154,979 | -170,139 | -170,139 | -170,139 | -175,380 | -175,380 | -175,380 | -175,380 |
| Total Tax Req. Electoral Areas | -154,979 | -170,139 | -170,139 | -170,139 | -175,380 | -175,380 | -175,380 | -175,380 |
| Grants- Provincial | | | | | | | | |
| 0138-1-600-1761 Provincial Ministries | 0 | 0 | -9,500 | 0 | 0 | 0 | 0 | 0 |
| Total Grants- Provincial | 0 | 0 | -9,500 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0138-1-900-9000 Surplus/Deficit | -2,496 | -11,051 | -11,051 | -56,961 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -2,496 | -11,051 | -11,051 | -56,961 | 0 | 0 | 0 | 0 |
| Total Revenue | -157,620 | -181,190 | -190,831 | -227,100 | -175,380 | -175,380 | -175,380 | -175,380 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0138-2-122-1000 R.D. Admin Charge | 1,496 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| 0138-2-122-1100 Employee Wages | 14,006 | 14,050 | 10,289 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0138-2-122-1400 Employee Benefits | 2,601 | 2,810 | 7,436 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0138-2-122-2399 Contract | 128,181 | 158,580 | 113,321 | 158,580 | 158,580 | 158,580 | 158,580 | 158,580 |
| 0138-2-122-2500 Maintenance | 285 | 3,950 | 1,025 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0138-2-122-7199 Contingency | 0 | 0 | 0 | 51,720 | 0 | 0 | 0 | 0 |
| Total Operations | 146,569 | 181,190 | 133,871 | 227,100 | 175,380 | 175,380 | 175,380 | 175,380 |
| Total Expenditures | 146,569 | 181,190 | 133,871 | 227,100 | 175,380 | 175,380 | 175,380 | 175,380 |
| Surplus/Deficit | -11,051 | 0 | -56,961 | 0 | 0 | 0 | 0 | 0 |
| Total Terrace Area Urban Transit | -11,051 | 0 | -56,961 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 139 Hazelton Area Transit | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0139-1-190-1590 Fare Revenue | -37,792 | -34,747 | -25,350 | -22,516 | -26,097 | -33,261 | -33,261 | -33,261 |
| 0139-1-190-1594 Other Revenue | -24,500 | -95,341 | -24,500 | -26,986 | -14,062 | -12,000 | -12,000 | -12,000 |
| 0139-1-190-3000 Cost Share - First Nations | -83,034 | -82,000 | -69,730 | -108,000 | -117,925 | -117,174 | -117,174 | -117,174 |
| Total Other Revenue | -145,326 | -212,088 | -119,580 | -157,502 | -158,084 | -162,435 | -162,435 | -162,435 |
| Tax Requisitions | | | | | | | | |
| 0139-1-700-1750 Tax. Req. Electoral Areas | -33,633 | -39,199 | -39,199 | -46,835 | -46,835 | -46,835 | -46,835 | -46,835 |
| 0139-1-700-1751 Tax. Req. Municipal | -18,627 | -20,776 | -20,776 | -26,571 | -26,571 | -26,571 | -26,571 | -26,571 |
| Total Tax Requisitions | -52,260 | -59,975 | -59,975 | -73,406 | -73,406 | -73,406 | -73,406 | -73,406 |
| Grants | | | | | | | | |
| 0139-1-600-1761 Provincial Grants | -100,000 | 0 | -9,500 | 0 | 0 | 0 | 0 | 0 |
| 0139-1-600-1765 Gas Tax Funding | 0 | -52,000 | -53,840 | -36,000 | -40,000 | -44,000 | -44,000 | -44,000 |
| Total Grants | -100,000 | -52,000 | -63,340 | -36,000 | -40,000 | -44,000 | -44,000 | -44,000 |
| Surplus/Deficit | | | | | | | | |
| 0139-1-900-9000 Surplus/Deficit | 37,047 | 63,063 | 63,063 | 16,639 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 37,047 | 63,063 | 63,063 | 16,639 | 0 | 0 | 0 | 0 |
| Total Revenue | -260,539 | -261,000 | -179,832 | -250,269 | -271,490 | -279,841 | -279,841 | -279,841 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0139-2-122-1000 R.D. Admin Charge | 2,134 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0139-2-122-1001 Admin Costs | 0 | 500 | 64 | 500 | 500 | 500 | 500 | 500 |
| 0139-2-122-2399 Contract | 221,469 | 258,000 | 193,907 | 247,269 | 268,490 | 274,179 | 274,179 | 274,179 |
| 0139-2-122-7199 Contingency | 0 | 0 | 0 | 0 | 0 | 2,662 | 2,662 | 2,662 |
| Total Operations | 223,603 | 261,000 | 196,471 | 250,269 | 271,490 | 279,841 | 279,841 | 279,841 |
| Contribution to Reserve Fund | | | | | | | | |
| 0139-2-810-8210 Contribution to Reserve | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 323,603 | 261,000 | 196,471 | 250,269 | 271,490 | 279,841 | 279,841 | 279,841 |
| Surplus/Deficit | 63,063 | 0 | 16,639 | 0 | 0 | 0 | 0 | 0 |
| Total Hazelton Area Transit | 63,063 | 0 | 16,639 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 144 Terrace Area Solid Waste and Recycabl | | | | | | | | |
| Revenue | | | | | | | | |
| Other/Revenue | | | | | | | | |
| 0144-1-190-1591 Other Revenue & misc sales | -46,020 | -15,000 | -2,830 | -15,000 | -15,000 | -15,000 | -15,000 | -15,000 |
| Total Other/Revenue | -46,020 | -15,000 | -2,830 | -15,000 | -15,000 | -15,000 | -15,000 | -15,000 |
| Curbside Collection Fees | | | | | | | | |
| 0144-1-411-1591 Other Revenue | -9,011 | -8,000 | -9,806 | -8,000 | -8,000 | -8,000 | -8,000 | -8,000 |
| 0144-1-411-4010 User Fees | -581,584 | -613,000 | -583,887 | -595,000 | -720,000 | -734,400 | -734,400 | -734,400 |
| 0144-1-411-5290 Fines/Penalties | -19,423 | -9,000 | -18,804 | -9,000 | -9,000 | -9,000 | -9,000 | -9,000 |
| Total Curbside Collection Fees | -610,018 | -630,000 | -612,496 | -612,000 | -737,000 | -751,400 | -751,400 | -751,400 |
| Tax. Requisitions | | | | | | | | |
| 0144-1-700-1750 Tax. Requisition Electoral Areas | -540,113 | -456,622 | -456,622 | -504,865 | -514,240 | -532,808 | -542,639 | -553,492 |
| 0144-1-700-1751 Tax. Req. Municipal | -826,428 | -693,378 | -693,378 | -760,135 | -776,060 | -785,298 | -799,789 | -815,785 |
| Total Tax. Requisitions | -1,366,541 | -1,150,000 | -1,150,000 | -1,265,000 | -1,290,300 | -1,318,106 | -1,342,428 | -1,369,277 |
| Grants | | | | | | | | |
| 0144-1-600-1761 Provincial Ministries | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0144-1-600-1762 FCM | -72,953 | -130,000 | -6,884 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -172,953 | -130,000 | -6,884 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0144-1-900-9000 Surplus/Deficit | -685,483 | -1,138,485 | -928,685 | -2,152,860 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -685,483 | -1,138,485 | -928,685 | -2,152,860 | 0 | 0 | 0 | 0 |
| Transfer from Other Funds | | | | | | | | |
| 0144-1-899-0144 Terrace Area Solid Waste Reserve Fund | 0 | 0 | 0 | 0 | 0 | -2,600,000 | 0 | 0 |
| 0144-1-899-4420 Transfer from Landfill Closure Fund | 0 | 0 | -77,347 | 0 | -200,000 | 0 | 0 | 0 |
| Total Transfer from Other Funds | 0 | 0 | -77,347 | 0 | -200,000 | -2,600,000 | 0 | 0 |
| Tipping Fees/Cost Share | | | | | | | | |
| 0144-1-543-1590 Revenue-Cardboard | -93,137 | -85,000 | -70,005 | -85,000 | -85,000 | -85,000 | -85,000 | -85,000 |
| 0144-1-543-3000 First Nation-Cost Share Revenue | -12,089 | -12,300 | 0 | -12,300 | -12,300 | -12,300 | -12,300 | -12,300 |
| 0144-1-543-3010 Tipping fees | -1,563,829 | -1,200,000 | -2,783,748 | -3,000,000 | -3,000,000 | -3,000,000 | -3,000,000 | -3,000,000 |
| Total Tipping Fees/Cost Share | -1,669,054 | -1,297,300 | -2,853,753 | -3,097,300 | -3,097,300 | -3,097,300 | -3,097,300 | -3,097,300 |
| Total Revenue | -4,550,069 | -4,360,785 | -5,631,995 | -7,142,160 | -5,339,600 | -7,781,806 | -5,206,128 | -5,232,977 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0144-2-121-1000 R.D. Admin Charge | 28,145 | 3,145 | 3,145 | 3,145 | 3,145 | 3,145 | 3,145 | 3,145 |
| 0144-2-121-1100 Employee Wages | 0 | 3,000 | 216 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0144-2-121-1400 Employee Benefits | 3,309 | 750 | 108 | 750 | 750 | 750 | 750 | 750 |

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|--|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 144 Terrace Area Solid Waste and Recycabl | | | | | | | | |
| 0144-2-121-2340 Training & Memberships | 2,904 | 12,000 | 1,500 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0144-2-121-5300 Supplies | 955 | 0 | 162 | 0 | 0 | 0 | 0 | 0 |
| 0144-2-121-8930 Service Charges | -50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Administration | 35,263 | 18,895 | 5,131 | 18,895 | 18,895 | 18,895 | 18,895 | 18,895 |
| Operations | | | | | | | | |
| 0144-2-122-1100 Employee Wages | 70,470 | 150,000 | 234,649 | 230,000 | 241,000 | 253,000 | 258,060 | 263,221 |
| 0144-2-122-1400 Employee Benefits | 26,711 | 36,000 | 55,376 | 55,200 | 58,000 | 61,000 | 64,515 | 65,805 |
| 0144-2-122-2114 Vehicle Operations | 3,987 | 3,000 | 6,505 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| 0144-2-122-2131 Telephone | 2,432 | 2,500 | 2,258 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0144-2-122-2300 Professional Fees | 1,806 | 20,000 | 299 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0144-2-122-2340 Training and Memberships | 8,927 | 10,000 | 8,156 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0144-2-122-2399 Contract-ICI Cardboard | 113,814 | 125,000 | 116,443 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| 0144-2-122-4211 FCM-Thornhill gas project | 74,966 | 150,000 | 4,944 | 0 | 0 | 0 | 0 | 0 |
| 0144-2-122-5300 Supplies | 9,156 | 15,000 | 13,371 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Total Operations | 312,269 | 511,500 | 441,999 | 464,200 | 478,000 | 493,000 | 501,575 | 508,026 |
| Transfer of Funds | | | | | | | | |
| 0144-2-799-4420 Transfer to Landfill Closure Costs | 261,303 | 60,000 | 188,738 | 195,800 | 195,800 | 195,800 | 195,800 | 195,800 |
| Total Transfer of Funds | 261,303 | 60,000 | 188,738 | 195,800 | 195,800 | 195,800 | 195,800 | 195,800 |
| Contribution to Capital | | | | | | | | |
| 0144-2-800-8533 Machinery & Equipment | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0144-2-810-8210 Contribution to Reserve | 100,000 | 200,000 | 0 | 2,000,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Total Contribution to Reserve Fund | 100,000 | 200,000 | 0 | 2,000,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Zero Waste Program | | | | | | | | |
| 0144-2-620-4211 Diversion Initiatives | 240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0144-2-620-4450 Projects | 923 | 2,500 | -500 | 87,500 | 27,500 | 37,500 | 37,500 | 37,500 |
| 0144-2-620-5300 Supplies | 6,334 | 2,500 | 383 | 2,581 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Zero Waste Program | 7,497 | 5,000 | -117 | 90,081 | 30,000 | 40,000 | 40,000 | 40,000 |
| Curbside Collection Service | | | | | | | | |
| 0144-2-621-1000 R.D. Admin Charge | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0144-2-621-2399 Contract | 603,454 | 595,000 | 601,994 | 615,000 | 720,000 | 734,400 | 749,088 | 764,070 |
| 0144-2-621-5300 Supplies | 16,244 | 20,000 | 9,911 | 0 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Curbside Collection Service | 619,698 | 630,000 | 626,905 | 630,000 | 755,000 | 769,400 | 784,088 | 799,070 |
| Facilities- Maintenance | | | | | | | | |
| 0144-2-433-1100 Employee Wages | 0 | 0 | 28,254 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 144 Terrace Area Solid Waste and Recycabl | | | | | | | | |
| 0144-2-433-1400 Employee Benefits | 0 | 0 | 20,421 | 20,400 | 7,500 | 7,500 | 7,500 | 7,500 |
| 0144-2-433-2376 Insurance | 4,406 | 4,500 | 9,675 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 |
| 0144-2-433-4412 Maintenance-Rosswood Landfill | 39,625 | 36,500 | 42,825 | 44,000 | 44,880 | 45,777 | 46,692 | 47,625 |
| 0144-2-433-4416 Maintenance-Thornhill Landfill | 3,987 | 0 | 16 | 0 | 0 | 0 | 0 | 0 |
| 0144-2-433-4418 Maintenance - Usk Landfill | 0 | 500 | 0 | 500 | 500 | 500 | 500 | 500 |
| 0144-2-433-4422 Terrace Area Solid Waste Contract | 883,427 | 892,000 | 911,301 | 1,700,000 | 1,734,000 | 1,768,680 | 1,804,053 | 1,840,134 |
| 0144-2-433-4450 Maintenance-Forceman Ridge Landfill | 325,419 | 320,000 | 132,861 | 105,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0144-2-433-5300 Maintenance Thornhill Transfer Station | 84,771 | 190,000 | 51,765 | 100,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 0144-2-433-7199 Contingency | 0 | 582,850 | 0 | 474,444 | 346,185 | 213,414 | 278,185 | 246,587 |
| Total Facilities- Maintenance | 1,341,636 | 2,026,350 | 1,197,119 | 2,484,144 | 2,252,865 | 2,155,671 | 2,256,730 | 2,262,146 |
| Capital Projects | | | | | | | | |
| 0144-2-622-4450 Forceman Landfill | 1,719 | 0 | 0 | 300,000 | 0 | 2,700,000 | 0 | 0 |
| Total Capital Projects | 1,719 | 0 | 0 | 300,000 | 0 | 2,700,000 | 0 | 0 |
| Solid Waste Management Planning | | | | | | | | |
| 0144-2-623-4420 Landfill Closure Plan & Activities | 0 | 0 | 77,347 | 0 | 200,000 | 0 | 0 | 0 |
| 0144-2-623-4496 Solid Waste Management Plan | 0 | 0 | 13 | 0 | 0 | 0 | 0 | 0 |
| 0144-2-623-7187 Terrace Area Integrated SWMP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Solid Waste Management Planning | 0 | 0 | 77,360 | 0 | 200,000 | 0 | 0 | 0 |
| Fiscal Services | | | | | | | | |
| 0144-2-830-8121 Interest | 374,615 | 341,655 | 374,615 | 341,655 | 341,655 | 341,655 | 341,655 | 341,655 |
| 0144-2-830-8131 Principal | 567,385 | 567,385 | 567,385 | 567,385 | 567,385 | 567,385 | 567,385 | 567,385 |
| Total Fiscal Services | 942,000 | 909,040 | 942,000 | 909,040 | 909,040 | 909,040 | 909,040 | 909,040 |
| Total Expenditures | 3,621,385 | 4,360,785 | 3,479,134 | 7,142,160 | 5,339,600 | 7,781,806 | 5,206,128 | 5,232,977 |
| Surplus/Deficit | -928,685 | 0 | -2,152,860 | 0 | 0 | 0 | 0 | 0 |
| Total Terrace Area Solid Waste and Rec | -928,685 | 0 | -2,152,860 | 0 | 0 | 0 | 0 | 0 |

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|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 145 Hazeltons & Stewart Area Solid Waste | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0145-1-190-1591 Internal Transfers/borrowing | 87,096 | -1,144,940 | -16,252 | -376,794 | 0 | 0 | 0 | 0 |
| Total Other Revenue | 87,096 | -1,144,940 | -16,252 | -376,794 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0145-1-700-1750 Tax Requisition Electoral Areas | -1,097,608 | -1,481,672 | -1,481,672 | -1,474,865 | -1,474,865 | -1,474,865 | -1,474,865 | -1,474,865 |
| 0145-1-700-1751 Tax. Req. Municipal | -241,002 | -333,819 | -333,819 | -340,626 | -340,626 | -340,626 | -340,626 | -340,626 |
| Total Tax. Requisitions | -1,338,610 | -1,815,491 | -1,815,491 | -1,815,491 | -1,815,491 | -1,815,491 | -1,815,491 | -1,815,491 |
| Grants | | | | | | | | |
| 0145-1-600-1590 Stewart's Gax Tax Grant | -407,230 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0145-1-600-1761 Provincial Ministries | -500,000 | -500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -907,230 | -500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0145-1-900-9000 Surplus/Deficit | -965,650 | 1,221,864 | 1,221,864 | 395,831 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -965,650 | 1,221,864 | 1,221,864 | 395,831 | 0 | 0 | 0 | 0 |
| Transfer from Other Funds | | | | | | | | |
| 0145-1-899-0145 Hazeltons & Stewart Area SW Reserve Fu | 0 | 0 | -222,914 | -277,086 | 0 | 0 | 0 | 0 |
| 0145-1-899-4420 Transfer from Landfill Closure Fund | 0 | 0 | 0 | 0 | -65,000 | -195,000 | -195,000 | -195,000 |
| Total Transfer from Other Funds | 0 | 0 | -222,914 | -277,086 | -65,000 | -195,000 | -195,000 | -195,000 |
| Tipping Fees/Cost Share | | | | | | | | |
| 0145-1-543-1590 Tipping Fees-Hazelton | 0 | 0 | -1,871 | 0 | 0 | 0 | 0 | 0 |
| 0145-1-543-3000 First Nation - Cost Share Revenue | -534,887 | -731,380 | -731,381 | -731,380 | -731,380 | -731,380 | -731,380 | -731,380 |
| 0145-1-543-3010 Tipping Fees-Meziadin Landfill | -215,306 | -180,000 | -279,651 | -290,000 | -290,000 | -290,000 | -290,000 | -290,000 |
| Total Tipping Fees/Cost Share | -750,193 | -911,380 | -1,012,903 | -1,021,380 | -1,021,380 | -1,021,380 | -1,021,380 | -1,021,380 |
| Total Revenue | -3,874,587 | -3,149,947 | -1,845,697 | -3,094,920 | -2,901,871 | -3,031,871 | -3,031,871 | -3,031,871 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0145-2-121-1000 R.D. Admin Charge | 10,677 | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 |
| 0145-2-121-2340 Training & Memberships | 10,509 | 12,000 | 8,530 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0145-2-121-5300 Supplies | 955 | 0 | 862 | 0 | 0 | 0 | 0 | 0 |
| Total Administration | 22,141 | 22,700 | 20,092 | 22,700 | 22,700 | 22,700 | 22,700 | 22,700 |
| Operations | | | | | | | | |
| 0145-2-122-1100 Employee Wages | 157,210 | 134,000 | 165,433 | 170,000 | 170,000 | 170,000 | 170,000 | 170,000 |
| 0145-2-122-1400 Employee Benefits | 41,472 | 33,000 | 31,084 | 40,800 | 40,800 | 40,800 | 40,800 | 40,800 |
| 0145-2-122-2114 Vehicle Operations | 2,811 | 4,000 | 5,344 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 145 Hazeltons & Stewart Area Solid Waste | | | | | | | | |
| 0145-2-122-2131 Telephone | 2,344 | 2,000 | 3,107 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0145-2-122-2300 Professional Fees | 1,473 | 20,000 | 0 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0145-2-122-2399 Contract-ICI Cardboard | 6,098 | 10,650 | 4,897 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0145-2-122-5300 Supplies | 8,276 | 8,946 | 11,467 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| 0145-2-122-5310 Contract - Recycling | 75,323 | 77,000 | 72,885 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 |
| Total Operations | 295,007 | 289,596 | 294,217 | 343,800 | 343,800 | 343,800 | 343,800 | 343,800 |
| Transfer of Funds | | | | | | | | |
| 0145-2-799-4420 Transfer to Landfill Closure Costs | 17,000 | 17,000 | 107,500 | 107,500 | 107,500 | 107,500 | 107,500 | 107,500 |
| Total Transfer of Funds | 17,000 | 17,000 | 107,500 | 107,500 | 107,500 | 107,500 | 107,500 | 107,500 |
| Contribution to Capital | | | | | | | | |
| 0145-2-800-8533 Machinery & Equipment | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 |
| Total Contribution to Capital | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0145-2-810-8210 Contribution to Reserve | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Zero Waste Program | | | | | | | | |
| 0145-2-620-4450 Projects | 0 | 2,500 | 0 | 70,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0145-2-620-5300 Supplies | 2,303 | 2,500 | 130 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Zero Waste Program | 2,303 | 5,000 | 130 | 72,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| Facilities-Maintenance | | | | | | | | |
| 0145-2-433-1100 Employee Wages | 0 | 0 | 25,438 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| 0145-2-433-1400 Employee Benefits | 0 | 0 | 17,015 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| 0145-2-433-2376 Insurance | 6,058 | 2,100 | 4,695 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| 0145-2-433-2399 Contract-NBC | 725,780 | 735,000 | 725,206 | 749,700 | 768,440 | 780,300 | 780,300 | 780,300 |
| 0145-2-433-4402 Maintenance-Hazeltons Landfill | 175,729 | 140,000 | 92,263 | 142,800 | 60,000 | 60,000 | 60,000 | 60,000 |
| 0145-2-433-4404 Maintenance-Iskut Landfill | 123,216 | 100,000 | 45,000 | 80,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 0145-2-433-4408 Maintenance-Kitwanga Landfill | 23,370 | 150,000 | 5,410 | 30,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0145-2-433-4409 Maintenance-Meziadin Landfill | 363,163 | 370,000 | 246,563 | 350,000 | 415,000 | 415,000 | 415,000 | 415,000 |
| 0145-2-433-4410 Maintenance-Nass | 0 | 5,000 | 0 | 5,100 | 5,100 | 5,100 | 5,100 | 5,100 |
| 0145-2-433-4414 Maintenance-Telegraph Creek Landfill | 6,000 | 5,000 | 6,000 | 5,100 | 5,100 | 5,100 | 5,100 | 5,100 |
| 0145-2-433-4419 Kitwanga Transfer Station | 7,852 | 30,000 | 4,332 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 0145-2-433-4497 Stewart Transfer Station | 249,117 | 260,000 | 157,066 | 265,200 | 285,706 | 285,706 | 285,706 | 285,706 |
| 0145-2-433-7187 Stewart Landfill Contribution | 163,439 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0145-2-433-7199 Contingency | 0 | 0 | 0 | 94,169 | 264,674 | 195,814 | 195,814 | 195,814 |
| Total Facilities-Maintenance | 1,843,723 | 1,797,100 | 1,328,989 | 1,809,869 | 1,976,820 | 1,919,820 | 1,919,820 | 1,919,820 |
| Capital Projects | | | | | | | | |
| 0145-2-622-4402 Hazeltons Landfill Phase II | 1,449,751 | 350,000 | 38,327 | 160,000 | 0 | 0 | 0 | 0 |
| 0145-2-622-4404 Meziadin Landfill | 2,183 | 240,000 | 184,588 | 180,000 | 50,000 | 50,000 | 50,000 | 50,000 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 145 Hazeltons & Stewart Area Solid Waste | | | | | | | | |
| 0145-2-622-4407 Iskut Landfill | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 0145-2-622-4419 Kitwanga Transfer Station | 31,840 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0145-2-622-4497 Stewart Transfer Station | 451,151 | 80,000 | 0 | 60,000 | 0 | 0 | 0 | 0 |
| Total Capital Projects | 1,934,924 | 710,000 | 222,914 | 420,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Solid Waste Management Planning | | | | | | | | |
| 0145-2-623-4420 Landfill Closure Plan & Activities | 0 | 45,000 | 18 | 55,000 | 65,000 | 312,000 | 312,000 | 312,000 |
| 0145-2-623-4496 Solid Waste Management Plan | 0 | 0 | 13 | 0 | 0 | 0 | 0 | 0 |
| 0145-2-623-7187 Stewart Lanfill Closure | 14,388 | 0 | 4,103 | 0 | 0 | 0 | 0 | 0 |
| 0145-2-623-7188 Hazelton, Stewart Intregated SWMP | 203,414 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Solid Waste Management Planning | 217,802 | 45,000 | 4,134 | 55,000 | 65,000 | 312,000 | 312,000 | 312,000 |
| Fiscal Services | | | | | | | | |
| 0145-2-830-8121 Interest | 114,688 | 114,688 | 114,688 | 114,688 | 114,688 | 114,688 | 114,688 | 114,688 |
| 0145-2-830-8131 Principal | 148,863 | 148,863 | 148,863 | 148,863 | 148,863 | 148,863 | 148,863 | 148,863 |
| Total Fiscal Services | 263,551 | 263,551 | 263,551 | 263,551 | 263,551 | 263,551 | 263,551 | 263,551 |
| Total Expenditures | 5,096,450 | 3,149,947 | 2,241,528 | 3,094,920 | 2,901,871 | 3,031,871 | 3,031,871 | 3,031,871 |
| Surplus/Deficit | 1,221,864 | 0 | 395,831 | 0 | 0 | 0 | 0 | 0 |
| Total Hazeltons & Stewart Area Solid W | 1,221,864 | 0 | 395,831 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|-----------------|----------------|----------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 149 New Remo Dyke | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0149-1-190-1590 Other Revenue | 0 | -48,490 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | 0 | -48,490 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0149-1-700-1750 Tax. Req. Electoral Areas | -7,344 | -7,344 | -7,344 | -7,344 | -7,344 | -7,344 | -7,344 | -7,344 |
| 0149-1-700-1754 Tax. Req. Rail Tax Mitigation | -1,485 | -1,485 | -1,485 | -1,485 | -1,485 | -1,485 | -1,485 | -1,485 |
| Total Tax. Requisitions | -8,829 | -8,829 | -8,829 | -8,829 | -8,829 | -8,829 | -8,829 | -8,829 |
| Surplus/Deficit | | | | | | | | |
| 0149-1-900-9000 Surplus/Deficit | -64,006 | -71,525 | -71,525 | -78,690 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -64,006 | -71,525 | -71,525 | -78,690 | 0 | 0 | 0 | 0 |
| Total Revenue | -72,835 | -128,844 | -80,354 | -87,519 | -8,829 | -8,829 | -8,829 | -8,829 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0149-2-121-1000 R.D. Admin Charge | 240 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| 0149-2-121-1001 Admin Costs | 0 | 2,275 | 0 | 2,275 | 2,275 | 2,275 | 2,275 | 2,275 |
| 0149-2-121-1100 Employee Wages | 0 | 0 | 896 | 0 | 0 | 0 | 0 | 0 |
| 0149-2-121-1400 Employee Benefits | 0 | 0 | 518 | 0 | 0 | 0 | 0 | 0 |
| 0149-2-121-2500 Maintenance | 1,070 | 4,425 | 0 | 4,425 | 4,425 | 4,425 | 4,425 | 4,425 |
| 0149-2-121-7199 Contingency | 0 | 121,894 | 0 | 80,569 | 1,879 | 1,879 | 1,879 | 1,879 |
| Total Administration | 1,310 | 128,844 | 1,664 | 87,519 | 8,829 | 8,829 | 8,829 | 8,829 |
| Total Expenditures | 1,310 | 128,844 | 1,664 | 87,519 | 8,829 | 8,829 | 8,829 | 8,829 |
| Surplus/Deficit | -71,525 | 0 | -78,690 | 0 | 0 | 0 | 0 | 0 |
| Total New Remo Dyke | -71,525 | 0 | -78,690 | 0 | 0 | 0 | 0 | 0 |

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|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 150 Terrace Library Cost Sharing | | | | | | | | |
| Revenue | | | | | | | | |
| Grant In Lieu | | | | | | | | |
| 0150-1-200-2200 Federal Grant In Lieu | -252 | 0 | -232 | 0 | 0 | 0 | 0 | 0 |
| Total Grant In Lieu | -252 | 0 | -232 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0150-1-700-1750 Tax Req. Electoral Areas | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 |
| Total Tax. Requisitions | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 | -235,864 |
| Surplus/Deficit | | | | | | | | |
| 0150-1-900-9000 Surplus/Deficit | 564 | -6,846 | -6,846 | -13,902 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 564 | -6,846 | -6,846 | -13,902 | 0 | 0 | 0 | 0 |
| Total Revenue | -235,552 | -242,710 | -242,942 | -249,766 | -235,864 | -235,864 | -235,864 | -235,864 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0150-2-195-1000 R.D. Admin Charge | 320 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| 0150-2-195-7150 Cost Share Agreement | 228,386 | 228,740 | 228,740 | 208,420 | 235,000 | 235,000 | 235,000 | 235,000 |
| 0150-2-195-7199 Contingency | 0 | 13,670 | 0 | 41,046 | 564 | 564 | 564 | 564 |
| Total Grant to Other Organizations | 228,706 | 242,710 | 229,040 | 249,766 | 235,864 | 235,864 | 235,864 | 235,864 |
| Total Expenditures | 228,706 | 242,710 | 229,040 | 249,766 | 235,864 | 235,864 | 235,864 | 235,864 |
| Surplus/Deficit | -6,846 | 0 | -13,902 | 0 | 0 | 0 | 0 | 0 |
| Total Terrace Library Cost Sharing | -6,846 | 0 | -13,902 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 151 Hazelton District Library | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0151-1-700-1750 Tax Req. Electoral Areas | -64,254 | -65,254 | -65,254 | -79,540 | -87,484 | -87,484 | -79,540 | -79,540 |
| 0151-1-700-1751 Tax. Req. Municipal | -3,586 | -2,586 | -2,586 | -13,125 | -17,633 | -17,633 | -13,125 | -13,125 |
| 0151-1-700-1754 Tax. Req. Rail Tax Mitigation | -32,000 | -32,000 | -32,000 | -32,000 | -32,000 | -32,000 | -32,000 | -32,000 |
| Total Tax. Requisitions | -99,840 | -99,840 | -99,840 | -124,665 | -137,117 | -137,117 | -124,665 | -124,665 |
| Surplus/Deficit | | | | | | | | |
| 0151-1-900-9000 Surplus/Deficit | 80 | 80 | 80 | 0 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 80 | 80 | 80 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -99,760 | -99,760 | -99,760 | -124,665 | -137,117 | -137,117 | -124,665 | -124,665 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0151-2-195-1000 R.D. Admin Charge | 320 | 240 | 240 | 240 | 240 | 240 | 240 | 240 |
| 0151-2-195-7160 Grant in Aid | 99,520 | 99,520 | 99,520 | 124,425 | 136,877 | 136,877 | 124,425 | 124,425 |
| Total Grant to Other Organizations | 99,840 | 99,760 | 99,760 | 124,665 | 137,117 | 137,117 | 124,665 | 124,665 |
| Total Expenditures | 99,840 | 99,760 | 99,760 | 124,665 | 137,117 | 137,117 | 124,665 | 124,665 |
| Surplus/Deficit | 80 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |
| Total Hazelton District Library | 80 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |

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|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 155 Skeena Television Rebroadcasting | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0155-1-700-1750 Tax. Req. Electoral Areas | -19,866 | -22,462 | -22,462 | -22,561 | -22,561 | -22,561 | -22,561 | -22,561 |
| 0155-1-700-1751 Tax. Req. Municipal | -11,483 | -12,393 | -12,393 | -13,315 | -13,315 | -13,315 | -13,315 | -13,315 |
| Total Tax. Requisitions | -31,349 | -34,855 | -34,855 | -35,876 | -35,876 | -35,876 | -35,876 | -35,876 |
| Surplus/Deficit | | | | | | | | |
| 0155-1-900-9000 Surplus/Deficit | -920 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -920 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -32,269 | -34,855 | -34,855 | -35,876 | -35,876 | -35,876 | -35,876 | -35,876 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0155-2-195-1000 R.D. Admin Charge | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| 0155-2-195-7160 Grant in Aid | 31,949 | 34,535 | 34,535 | 35,556 | 35,556 | 35,556 | 35,556 | 35,556 |
| Total Grant to Other Organizations | 32,269 | 34,855 | 34,855 | 35,876 | 35,876 | 35,876 | 35,876 | 35,876 |
| Total Expenditures | 32,269 | 34,855 | 34,855 | 35,876 | 35,876 | 35,876 | 35,876 | 35,876 |
| Surplus/Deficit | -0 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |
| Total Skeena Television Rebroadcastin | -0 | 0 | -0 | 0 | 0 | 0 | 0 | 0 |

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|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 156 Heritage Register | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0156-1-700-1750 Tax Req. Electoral Areas | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 |
| Total Tax. Requisitions | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 | -13,901 |
| Surplus/Deficit | | | | | | | | |
| 0156-1-900-9000 Surplus/Deficit | -799 | -13,857 | -13,857 | -26,845 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -799 | -13,857 | -13,857 | -26,845 | 0 | 0 | 0 | 0 |
| Total Revenue | -14,700 | -27,758 | -27,758 | -40,746 | -13,901 | -13,901 | -13,901 | -13,901 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0156-2-121-1000 R.D. Admin Charge | 468 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 0156-2-121-1100 Employee Wages | 268 | 3,500 | 295 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0156-2-121-1191 Advisory Committee Expenses | 0 | 1,500 | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0156-2-121-1400 Employee Benefits | 107 | 700 | 118 | 700 | 700 | 700 | 700 | 700 |
| 0156-2-121-2300 Professional Fees | 0 | 4,500 | 0 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0156-2-121-4211 Heritage Projects | 0 | 3,000 | 0 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0156-2-121-5300 Supplies | 0 | 1,000 | 0 | 1,000 | 201 | 201 | 201 | 201 |
| 0156-2-121-7199 Contingency | 0 | 13,058 | 0 | 26,046 | 0 | 0 | 0 | 0 |
| Total Administration | 843 | 27,758 | 913 | 40,746 | 13,901 | 13,901 | 13,901 | 13,901 |
| Total Expenditures | 843 | 27,758 | 913 | 40,746 | 13,901 | 13,901 | 13,901 | 13,901 |
| Surplus/Deficit | -13,857 | 0 | -26,845 | 0 | 0 | 0 | 0 | 0 |
| Total Heritage Register | -13,857 | 0 | -26,845 | 0 | 0 | 0 | 0 | 0 |

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|--|-------------------|-----------------|-------------------|-------------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 160 Planning Services | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0160-1-190-1590 Misc Revenue | -653 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -653 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electoral Area Planning | | | | | | | | |
| 0160-1-400-4050 A.L.R. Applications | -300 | -2,000 | 0 | -2,000 | -2,000 | -2,000 | -2,000 | -2,000 |
| 0160-1-400-4051 Land Use Applications | -2,600 | -1,000 | -2,400 | -1,000 | -1,000 | -1,000 | -1,000 | -1,000 |
| 0160-1-400-4052 Maps, Reports & Studies | 0 | -60 | 0 | -60 | -60 | -60 | -60 | -60 |
| Total Electoral Area Planning | -2,900 | -3,060 | -2,400 | -3,060 | -3,060 | -3,060 | -3,060 | -3,060 |
| Tax. Requisitions | | | | | | | | |
| 0160-1-700-1750 Tax Req. Electoral Areas | -716,805 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 |
| Total Tax. Requisitions | -716,805 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 | -592,467 |
| Grants - Provincial | | | | | | | | |
| 0160-1-600-1757 Planning Grant | -83,453 | -102,933 | -46,704 | 0 | 0 | 0 | 0 | 0 |
| 0160-1-600-1761 Provincial Ministries | -200,000 | 0 | -262,000 | -220,192 | -203,129 | -158,129 | -158,129 | -158,129 |
| Total Grants - Provincial | -283,453 | -102,933 | -308,704 | -220,192 | -203,129 | -158,129 | -158,129 | -158,129 |
| Surplus/Deficit | | | | | | | | |
| 0160-1-900-9000 Surplus/Deficit | -111,148 | -250,059 | -250,059 | -286,346 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -111,148 | -250,059 | -250,059 | -286,346 | 0 | 0 | 0 | 0 |
| Thornhill Planning | | | | | | | | |
| 0160-1-405-4050 A.L.R. Applications | 0 | -200 | 0 | -200 | -200 | -200 | -200 | -200 |
| 0160-1-405-4051 Land Use Applications | -2,700 | -2,000 | -950 | -2,000 | -2,000 | -2,000 | -2,000 | -2,000 |
| 0160-1-405-4052 Maps, Reports & Studies | 0 | -62 | 0 | -62 | -62 | -62 | -62 | -62 |
| Total Thornhill Planning | -2,700 | -2,262 | -950 | -2,262 | -2,262 | -2,262 | -2,262 | -2,262 |
| Total Revenue | -1,117,659 | -950,781 | -1,154,580 | -1,104,327 | -800,918 | -755,918 | -755,918 | -755,918 |
| Expenditures | | | | | | | | |
| Regional Planning | | | | | | | | |
| 0160-2-614-1100 Employee Wages | 197 | 547 | 9,575 | 550 | 550 | 550 | 550 | 550 |
| 0160-2-614-1400 Employee Benefits | 73 | 234 | 2,872 | 240 | 240 | 240 | 240 | 240 |
| 0160-2-614-5300 Supplies | 0 | 2,556 | 0 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| Total Regional Planning | 270 | 3,337 | 12,447 | 3,390 | 3,390 | 3,390 | 3,390 | 3,390 |
| Sub Regional Planning | | | | | | | | |
| 0160-2-613-4450 Thornhill Community Plan | 0 | 3,000 | 500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Sub Regional Planning | 0 | 3,000 | 500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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Bylaw 753 Schedule A

2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|----------------|-----------------|------------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 160 Planning Services | | | | | | | | |
| Electoral Area Planning | | | | | | | | |
| 0160-2-615-1000 R.D. Admin Charge | 4,164 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0160-2-615-1100 Employee Wages | 197,468 | 230,000 | 207,168 | 152,000 | 155,800 | 155,800 | 155,800 | 155,800 |
| 0160-2-615-1190 Director Remuneration | 0 | 0 | 120 | 0 | 0 | 0 | 0 | 0 |
| 0160-2-615-1400 Employee Benefits | 43,944 | 52,800 | 45,289 | 34,960 | 38,950 | 38,950 | 38,950 | 38,950 |
| 0160-2-615-2110 Travel | 1,470 | 12,000 | 411 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0160-2-615-2114 Vehicle Operation | 1,240 | 2,000 | 638 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0160-2-615-2340 Training & Membership | 13,259 | 13,000 | 6,539 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 0160-2-615-4211 Projects | 77,543 | 50,000 | 54,916 | 50,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0160-2-615-4600 By Law Enforcement Costs | 3,200 | 5,000 | 2,969 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0160-2-615-4605 Bylaw Development Costs | 0 | 10,000 | 1,218 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 0160-2-615-5300 Supplies | 8,289 | 8,670 | 9,504 | 8,670 | 8,670 | 8,670 | 8,670 | 8,670 |
| 0160-2-615-5310 Mapping Supplies & Services | 18,840 | 20,000 | 30,733 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0160-2-615-5312 Digital Mapping & other projects | 52,297 | 97,000 | 0 | 97,000 | 0 | 0 | 0 | 0 |
| 0160-2-615-7199 Contingency | 0 | 120,824 | 0 | 120,717 | 4,458 | 4,458 | 4,458 | 4,458 |
| Total Electoral Area Planning | 421,712 | 623,794 | 362,005 | 567,847 | 357,378 | 357,378 | 357,378 | 357,378 |
| Thornhill Planning | | | | | | | | |
| 0160-2-616-1000 R.D. Admin Charge | 1,819 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0160-2-616-1100 Employee wages | 170,226 | 196,500 | 133,291 | 228,000 | 228,000 | 198,000 | 198,000 | 198,000 |
| 0160-2-616-1400 Employee Benefits | 47,824 | 34,500 | 36,076 | 52,440 | 57,000 | 49,500 | 49,500 | 49,500 |
| 0160-2-616-2110 Travel | 147 | 3,000 | 0 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0160-2-616-2114 Vehicle Operation | 406 | 900 | 651 | 900 | 900 | 900 | 900 | 900 |
| 0160-2-616-2300 Professional Fees | 2,150 | 35,000 | 3,454 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 0160-2-616-2340 Training & Membership | 1,916 | 250 | 130 | 250 | 250 | 250 | 250 | 250 |
| 0160-2-616-4211 Projects | 5,869 | 15,000 | 37,193 | 15,000 | 22,500 | 15,000 | 15,000 | 15,000 |
| 0160-2-616-4600 By Law Enforcement Costs | 10,043 | 20,000 | 15,025 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0160-2-616-4605 Bylaw Development Costs | 671 | 5,000 | 0 | 150,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0160-2-616-5300 Supplies | 4,278 | 3,500 | 1,152 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0160-2-616-5310 Mapping Supplies & Services | 270 | 1,000 | 2,310 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0160-2-616-5312 Digital Mapping Project | 0 | 4,000 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Thornhill Planning | 245,618 | 320,650 | 231,282 | 530,090 | 437,150 | 392,150 | 392,150 | 392,150 |
| Contribution to Reserve Fund | | | | | | | | |
| 0160-2-810-8210 Contribution to Reserve | 200,000 | 0 | 262,000 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 200,000 | 0 | 262,000 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 867,600 | 950,781 | 868,234 | 1,104,327 | 800,918 | 755,918 | 755,918 | 755,918 |
| Surplus/Deficit | -250,059 | 0 | -286,346 | 0 | 0 | 0 | 0 | 0 |
| Total Planning Services | -250,059 | 0 | -286,346 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 161 Economic Development Commission | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0161-1-190-1590 Other Revenue | -62,500 | -25,000 | -53,400 | -57,050 | -35,000 | -35,000 | -35,000 | -35,000 |
| 0161-1-190-1592 Destination BC | -3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -65,500 | -25,000 | -53,400 | -57,050 | -35,000 | -35,000 | -35,000 | -35,000 |
| Tax. Requisitions | | | | | | | | |
| 0161-1-700-1750 Tax Req. Electoral Areas | -57,488 | -57,488 | -57,488 | -38,515 | -38,515 | -38,515 | -38,515 | -38,515 |
| 0161-1-700-1751 Tax. Req. Municipal | -6,985 | -6,985 | -6,985 | -4,555 | -4,555 | -4,555 | -4,555 | -4,555 |
| Total Tax. Requisitions | -64,473 | -64,473 | -64,473 | -43,070 | -43,070 | -43,070 | -43,070 | -43,070 |
| Grants - Provincial | | | | | | | | |
| 0161-1-600-1550 Rural Dividend Fund | -175,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0161-1-600-1761 Provincial Ministries | 0 | 0 | -48,148 | 0 | 0 | 0 | 0 | 0 |
| 0161-1-600-1763 NDI Funding | -95,269 | -85,000 | -58,768 | -70,000 | -70,000 | -70,000 | -70,000 | -70,000 |
| Total Grants - Provincial | -271,169 | -85,000 | -106,917 | -70,000 | -70,000 | -70,000 | -70,000 | -70,000 |
| Surplus/Deficit | | | | | | | | |
| 0161-1-900-9000 Surplus/Deficit | -130,718 | -374,828 | -374,828 | -288,693 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -130,718 | -374,828 | -374,828 | -288,693 | 0 | 0 | 0 | 0 |
| Transfer from Reserve Fund | | | | | | | | |
| 0161-1-899-0161 Economic Development Reserve Fund | -200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Transfer from Reserve Fund | -200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -731,860 | -549,301 | -599,618 | -458,813 | -148,070 | -148,070 | -148,070 | -148,070 |
| Expenditures | | | | | | | | |
| Board Expenditures | | | | | | | | |
| 0161-2-113-1190 Director Remuneration | 2,294 | 2,500 | 2,250 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 0161-2-113-1400 CPP Contributions | 76 | 50 | 122 | 50 | 50 | 50 | 50 | 50 |
| Total Board Expenditures | 2,370 | 2,550 | 2,372 | 2,550 | 2,550 | 2,550 | 2,550 | 2,550 |
| Administration | | | | | | | | |
| 0161-2-121-1000 R.D. Admin Charge | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0161-2-121-1100 Employee Wages | 37,667 | 53,000 | 56,992 | 53,000 | 55,650 | 55,650 | 55,650 | 55,650 |
| 0161-2-121-1400 Employee Benefits | 11,325 | 13,000 | 12,900 | 13,000 | 13,356 | 13,356 | 13,356 | 13,356 |
| 0161-2-121-2110 Travel | 3,761 | 6,000 | 953 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0161-2-121-2340 Training & Membership | 4,000 | 5,000 | 6,672 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0161-2-121-5300 Supplies | 1,290 | 2,550 | 2,354 | 12,564 | 2,550 | 2,550 | 2,550 | 2,550 |
| Total Administration | 62,044 | 83,550 | 83,870 | 93,564 | 86,556 | 86,556 | 86,556 | 86,556 |
| Projects | | | | | | | | |

Regional District of Kitimat-Stikine

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 161 Economic Development Commission | | | | | | | | |
| 0161-2-620-4103 Hazelton Tourism Annual Contribution | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| 0161-2-620-4121 Minerals North Conference | 0 | 250 | 0 | 250 | 250 | 250 | 250 | 250 |
| 0161-2-620-4124 Grant Writing Support | 0 | 0 | 0 | 33,075 | 0 | 0 | 0 | 0 |
| 0161-2-620-4150 Miscellaneous Promotions | 958 | 175,451 | 28,662 | 181,874 | 21,214 | 21,214 | 21,214 | 21,214 |
| Total Projects | 13,458 | 188,201 | 41,162 | 227,699 | 33,964 | 33,964 | 33,964 | 33,964 |
| Strategic Plan | | | | | | | | |
| 0161-2-622-2200 Workforce and Resident Attraction | 124,289 | 175,000 | 100,102 | 65,000 | 0 | 0 | 0 | 0 |
| 0161-2-622-2219 Connectivity Infrastructure Strategy | 11,921 | 75,000 | 25,073 | 25,000 | 0 | 0 | 0 | 0 |
| 0161-2-622-2340 Skills Training | 0 | 0 | 38,517 | 0 | 0 | 0 | 0 | 0 |
| 0161-2-622-4106 Business Retention & Expansion | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0161-2-622-4115 Tourism Marketing | 142,866 | 25,000 | 19,827 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0161-2-622-4124 Business Facade Improvement | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| Total Strategic Plan | 279,160 | 275,000 | 183,520 | 135,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total Expenditures | 357,032 | 549,301 | 310,925 | 458,813 | 148,070 | 148,070 | 148,070 | 148,070 |
| Surplus/Deficit | -374,828 | 0 | -288,693 | 0 | 0 | 0 | 0 | 0 |
| Total Economic Development Commis | -374,828 | 0 | -288,693 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 165 Noise, Nuisance, Unsightly Premises B1 | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0165-1-700-1750 Tax. Req. Electoral Areas | -13,558 | -10,496 | -10,496 | -7,725 | -32,750 | -32,750 | -32,750 | -32,750 |
| Total Tax. Requisitions | -13,558 | -10,496 | -10,496 | -7,725 | -32,750 | -32,750 | -32,750 | -32,750 |
| Surplus/Deficit | | | | | | | | |
| 0165-1-900-9000 Surplus/Deficit | -17,192 | -22,254 | -22,254 | -24,320 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -17,192 | -22,254 | -22,254 | -24,320 | 0 | 0 | 0 | 0 |
| Total Revenue | -30,750 | -32,750 | -32,750 | -32,045 | -32,750 | -32,750 | -32,750 | -32,750 |
| Expenditures | | | | | | | | |
| Noise - Electoral Areas | | | | | | | | |
| 0165-2-619-1000 R.D. Admin Charge | 234 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| 0165-2-619-1100 Employee Wages | 1,422 | 1,500 | 259 | 1,200 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0165-2-619-1400 Employee Benefits | 427 | 300 | 164 | 295 | 300 | 300 | 300 | 300 |
| 0165-2-619-4600 By Law Enforcement Costs | 0 | 400 | 0 | 400 | 400 | 400 | 400 | 400 |
| 0165-2-619-5300 Supplies | 488 | 500 | 174 | 100 | 500 | 500 | 500 | 500 |
| Total Noise - Electoral Areas | 2,571 | 2,950 | 846 | 2,245 | 2,950 | 2,950 | 2,950 | 2,950 |
| Unsightly Premises Bylaw-Area C&E | | | | | | | | |
| 0165-2-629-1000 R.D. Admin Charge | 955 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0165-2-629-1100 Employee Wages | 1,905 | 14,000 | 2,169 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |
| 0165-2-629-1400 Employee Benefits | 1,761 | 2,700 | 756 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 |
| 0165-2-629-2110 Travel | 0 | 600 | 0 | 600 | 600 | 600 | 600 | 600 |
| 0165-2-629-2114 Vehicle Operation | 466 | 500 | 205 | 500 | 500 | 500 | 500 | 500 |
| 0165-2-629-4600 By Law Enforcement Costs | 139 | 10,000 | 2,532 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0165-2-629-5300 Supplies | 699 | 1,000 | 922 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Unsightly Premises Bylaw-Area C&E | 5,925 | 29,800 | 7,584 | 29,800 | 29,800 | 29,800 | 29,800 | 29,800 |
| Total Expenditures | 8,496 | 32,750 | 8,430 | 32,045 | 32,750 | 32,750 | 32,750 | 32,750 |
| Surplus/Deficit | -22,254 | 0 | -24,320 | 0 | 0 | 0 | 0 | 0 |
| Total Noise, Nuisance, Unsightly Premis | -22,254 | 0 | -24,320 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 166 House Numbering | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0166-1-700-1750 Tax. Req. Electoral Areas | -8,631 | -8,631 | -8,631 | -8,631 | -9,636 | -9,636 | -9,636 | -9,636 |
| Total Tax. Requisitions | -8,631 | -8,631 | -8,631 | -8,631 | -9,636 | -9,636 | -9,636 | -9,636 |
| Surplus/Deficit | | | | | | | | |
| 0166-1-900-9000 Surplus/Deficit | -15,879 | 895 | 895 | 2,193 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -15,879 | 895 | 895 | 2,193 | 0 | 0 | 0 | 0 |
| Total Revenue | -24,510 | -7,736 | -7,736 | -6,438 | -9,636 | -9,636 | -9,636 | -9,636 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0166-2-122-1000 R.D. Admin charge | 320 | 350 | 350 | 350 | 350 | 350 | 350 | 350 |
| 0166-2-122-1100 Employee Wages | 12,655 | 3,500 | 6,815 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0166-2-122-1400 Employee Benefits | 5,062 | 1,000 | 2,726 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0166-2-122-4211 Projects | 7,343 | 0 | 39 | 0 | 0 | 0 | 0 | 0 |
| 0166-2-122-5300 Supplies | 25 | 1,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0166-2-122-7199 Contingency | 0 | 1,886 | 0 | 588 | 3,786 | 3,786 | 3,786 | 3,786 |
| Total Operations | 25,405 | 7,736 | 9,929 | 6,438 | 9,636 | 9,636 | 9,636 | 9,636 |
| Total Expenditures | 25,405 | 7,736 | 9,929 | 6,438 | 9,636 | 9,636 | 9,636 | 9,636 |
| Surplus/Deficit | 895 | 0 | 2,193 | 0 | 0 | 0 | 0 | 0 |
| Total House Numbering | 895 | 0 | 2,193 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 170 Thornhill Community Centre | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0170-1-190-1590 Other Revenue | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grant in Lieu | | | | | | | | |
| 0170-1-200-2200 Federal Grant in Lieu | -42 | 0 | -39 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -42 | 0 | -39 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0170-1-700-1750 Tax Req. Electoral Areas | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 |
| Total Tax. Requisitions | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 | -108,000 |
| Rental Revenue | | | | | | | | |
| 0170-1-531-1407 Hall Rental | -20,821 | -18,000 | -10,301 | -18,000 | -18,000 | -18,000 | -18,000 | -18,000 |
| 0170-1-531-1409 Supplementary Hall Rental Fees | -6,803 | -5,500 | -1,855 | -5,500 | -5,500 | -5,500 | -5,500 | -5,500 |
| Total Rental Revenue | -27,624 | -23,500 | -12,156 | -23,500 | -23,500 | -23,500 | -23,500 | -23,500 |
| Grants | | | | | | | | |
| 0170-1-600-1761 Provincial Ministries | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0170-1-600-1763 NDI Grant | 0 | 0 | -11,103 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -100,000 | 0 | -11,103 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0170-1-900-9000 Surplus/Deficit | 91,384 | 25,944 | 25,944 | -32,229 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 91,384 | 25,944 | 25,944 | -32,229 | 0 | 0 | 0 | 0 |
| Total Revenue | -144,282 | -105,556 | -105,354 | -163,729 | -131,500 | -131,500 | -131,500 | -131,500 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0170-2-121-1000 R.D. Admin Charge | 2,981 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0170-2-121-1001 Admin Costs | 3,371 | 2,000 | 0 | 0 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0170-2-121-1100 Employee Wages | 0 | 0 | 455 | 0 | 0 | 0 | 0 | 0 |
| 0170-2-121-1400 Employee Benefits | 0 | 0 | 123 | 0 | 0 | 0 | 0 | 0 |
| 0170-2-121-2131 Telephone | 885 | 1,100 | 947 | 1,600 | 1,100 | 1,100 | 1,100 | 1,100 |
| 0170-2-121-2376 Insurance | 4,406 | 5,000 | 4,695 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0170-2-121-4211 Projects | 10,000 | 0 | 0 | 0 | 20,123 | 20,123 | 20,123 | 20,123 |
| Total Administration | 21,644 | 11,100 | 9,220 | 9,600 | 31,223 | 31,223 | 31,223 | 31,223 |
| Operations | | | | | | | | |
| 0170-2-122-1100 Employee Wages | 17,980 | 15,000 | 12,748 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0170-2-122-1400 Employee Benefits | 5,719 | 5,000 | 6,107 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

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|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 170 Thornhill Community Centre | | | | | | | | |
| 0170-2-122-2114 Vehicle Operation | 123 | 100 | 119 | 100 | 100 | 100 | 100 | 100 |
| 0170-2-122-2397 Janitorial | 6,090 | 5,500 | 2,417 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| 0170-2-122-2540 Lot & Building Maintenance | 8,899 | 12,000 | 13,166 | 25,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0170-2-122-4211 Maintenance Projects | 675 | 10,000 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0170-2-122-5300 Supplies | 1,904 | 2,000 | 1,370 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0170-2-122-5520 Natural Gas | 3,775 | 4,000 | 8,019 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0170-2-122-5530 Electricity | 3,238 | 3,500 | 2,761 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0170-2-122-5535 Water | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 |
| 0170-2-122-7199 Contingency | 0 | 37,176 | 0 | 23,849 | 42,997 | 42,997 | 42,997 | 42,997 |
| Total Operations | 48,582 | 94,456 | 46,886 | 94,129 | 100,277 | 100,277 | 100,277 | 100,277 |
| Contribution to Reserve Fund | | | | | | | | |
| 0170-2-810-8210 Contribution to Reserve | 100,000 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 100,000 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 |
| Projects | | | | | | | | |
| 0170-2-620-4150 Miscellaneous Promotions | 0 | 0 | 17,018 | 0 | 0 | 0 | 0 | 0 |
| Total Projects | 0 | 0 | 17,018 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 170,226 | 105,556 | 73,125 | 163,729 | 131,500 | 131,500 | 131,500 | 131,500 |
| Surplus/Deficit | 25,944 | 0 | -32,229 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Community Centre | 25,944 | 0 | -32,229 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 171 Kitwanga Community Association | | | | | | | | |
| Revenue | | | | | | | | |
| Grant in Lieu | | | | | | | | |
| 0171-1-200-2200 Federal Grant in | -72 | 0 | -62 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -72 | 0 | -62 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0171-1-700-1750 Tax Req. Electoral Areas | -31,185 | -31,129 | -31,129 | -31,138 | -31,185 | -31,185 | -31,185 | -31,185 |
| Total Tax. Requisitions | -31,185 | -31,129 | -31,129 | -31,138 | -31,185 | -31,185 | -31,185 | -31,185 |
| Surplus/Deficit | | | | | | | | |
| 0171-1-900-9000 Surplus/Deficit | -65 | -71 | -71 | -62 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -65 | -71 | -71 | -62 | 0 | 0 | 0 | 0 |
| Total Revenue | -31,321 | -31,200 | -31,262 | -31,200 | -31,185 | -31,185 | -31,185 | -31,185 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0171-2-195-1000 R.D. Admin Charge | 200 | 200 | 200 | 200 | 185 | 185 | 185 | 185 |
| 0171-2-195-7160 Grant in Aid | 31,050 | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 |
| Total Grant to Other Organizations | 31,250 | 31,200 | 31,200 | 31,200 | 31,185 | 31,185 | 31,185 | 31,185 |
| Total Expenditures | 31,250 | 31,200 | 31,200 | 31,200 | 31,185 | 31,185 | 31,185 | 31,185 |
| Surplus/Deficit | -71 | 0 | -62 | 0 | 0 | 0 | 0 | 0 |
| Total Kitwanga Community Associator | -71 | 0 | -62 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 173 South Hazelton Parks and Recreation | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0173-1-700-1750 Tax. Req. Electoral Areas | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 |
| Total Tax. Requisitions | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 | -4,000 |
| Surplus/Deficit | | | | | | | | |
| 0173-1-900-9000 Surplus/Deficit | -5,136 | -3,440 | -3,440 | -4,189 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -5,136 | -3,440 | -3,440 | -4,189 | 0 | 0 | 0 | 0 |
| Total Revenue | -9,136 | -7,440 | -7,440 | -8,189 | -4,000 | -4,000 | -4,000 | -4,000 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0173-2-121-1000 R.D. Admin charge | 320 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| 0173-2-121-2376 Insurance | 882 | 500 | 939 | 1,000 | 500 | 500 | 500 | 500 |
| Total Administration | 1,202 | 700 | 1,139 | 1,200 | 700 | 700 | 700 | 700 |
| Operations | | | | | | | | |
| 0173-2-122-4050 Maintenance General | 0 | 500 | 1,850 | 500 | 500 | 500 | 500 | 500 |
| 0173-2-122-4211 Projects | 4,494 | 800 | 263 | 800 | 800 | 800 | 800 | 800 |
| 0173-2-122-7199 Contingency | 0 | 5,440 | 0 | 5,689 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Operations | 4,494 | 6,740 | 2,113 | 6,989 | 3,300 | 3,300 | 3,300 | 3,300 |
| Total Expenditures | 5,696 | 7,440 | 3,252 | 8,189 | 4,000 | 4,000 | 4,000 | 4,000 |
| Surplus/Deficit | -3,440 | 0 | -4,189 | 0 | 0 | 0 | 0 | 0 |
| Total South Hazelton Parks and Recrea | -3,440 | 0 | -4,189 | 0 | 0 | 0 | 0 | 0 |

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| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 174 Muller Bay Grant in aid | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0174-1-700-1752 Parcel Tax | -24,800 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 |
| Total Tax. Requisitions | -24,800 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 | -23,300 |
| Surplus/Deficit | | | | | | | | |
| 0174-1-900-9000 Surplus/Deficit | 0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 |
| Total Revenue | -24,800 | -23,300 | -23,298 | -23,298 | -23,300 | -23,300 | -23,300 | -23,300 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0174-2-195-1000 R.D. Admin Charge | 250 | 250 | 250 | 248 | 250 | 250 | 250 | 250 |
| 0174-2-195-1001 Admin Costs | 1,502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0174-2-195-7160 Grant in Aid | 23,050 | 23,050 | 23,050 | 23,050 | 23,050 | 23,050 | 23,050 | 23,050 |
| Total Grant to Other Organizations | 24,802 | 23,300 | 23,300 | 23,298 | 23,300 | 23,300 | 23,300 | 23,300 |
| Total Expenditures | 24,802 | 23,300 | 23,300 | 23,298 | 23,300 | 23,300 | 23,300 | 23,300 |
| Surplus/Deficit | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Total Muller Bay Grant in aid | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |

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|--|-----------------|-------------------|-------------------|-------------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 176 Terrace Recreation and Cemetery | | | | | | | | |
| Revenue | | | | | | | | |
| Grant in Lieu | | | | | | | | |
| 0176-1-200-2200 Federal Grant in Lieu | -602 | 0 | -903 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -602 | 0 | -903 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0176-1-700-1750 Tax. Req. Electoral Areas | -643,086 | -1,029,630 | -1,029,630 | -907,434 | -844,995 | -844,995 | -844,995 | -844,995 |
| Total Tax. Requisitions | -643,086 | -1,029,630 | -1,029,630 | -907,434 | -844,995 | -844,995 | -844,995 | -844,995 |
| Grants | | | | | | | | |
| 0176-1-600-1761 Provincial Ministries | 0 | 0 | -109,200 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | 0 | 0 | -109,200 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0176-1-900-9000 Surplus/Deficit | -6,042 | 184,635 | 184,635 | -208,023 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -6,042 | 184,635 | 184,635 | -208,023 | 0 | 0 | 0 | 0 |
| Total Revenue | -649,730 | -844,995 | -955,099 | -1,115,457 | -844,995 | -844,995 | -844,995 | -844,995 |
| Expenditures | | | | | | | | |
| Grant to Other Organizations | | | | | | | | |
| 0176-2-195-1000 R.D. Admin Charge | 320 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 0176-2-195-4211 Projects | 94,898 | 47,865 | 177,204 | 86,997 | 47,865 | 47,865 | 47,865 | 47,865 |
| 0176-2-195-7150 Cost Share Agreement | 739,146 | 796,630 | 569,372 | 1,027,960 | 796,630 | 796,630 | 796,630 | 796,630 |
| Total Grant to Other Organizations | 834,364 | 844,995 | 747,076 | 1,115,457 | 844,995 | 844,995 | 844,995 | 844,995 |
| Total Expenditures | 834,364 | 844,995 | 747,076 | 1,115,457 | 844,995 | 844,995 | 844,995 | 844,995 |
| Surplus/Deficit | 184,635 | 0 | -208,023 | 0 | 0 | 0 | 0 | 0 |
| Total Terrace Recreation and Cemetery | 184,635 | 0 | -208,023 | 0 | 0 | 0 | 0 | 0 |

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|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 177 Upper Skeena Recreation | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0177-1-190-1590 Other Revenue | -2,489 | -117,000 | -138,677 | -117,000 | -117,000 | 0 | 0 | 0 |
| 0177-1-190-1592 Fundraising Committee Efforts | -5,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-1-190-1593 Donations | -1,339,339 | -100,000 | -293,748 | -500,000 | -677,168 | -794,168 | -794,168 | -794,168 |
| Total Other Revenue | -1,347,347 | -217,000 | -432,425 | -617,000 | -794,168 | -794,168 | -794,168 | -794,168 |
| User Fees | | | | | | | | |
| 0177-1-411-3010 Facility Rentals | -137,403 | -110,000 | -67,202 | -60,000 | -110,000 | -110,000 | -110,000 | -110,000 |
| 0177-1-411-4010 Admission Fees | -885 | -20,000 | -2,093 | -5,000 | -20,000 | -20,000 | -20,000 | -20,000 |
| Total User Fees | -138,288 | -130,000 | -69,295 | -65,000 | -130,000 | -130,000 | -130,000 | -130,000 |
| Grant in Lieu | | | | | | | | |
| 0177-1-200-2200 Federal Grant in Lieu | -51 | 0 | -53 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -51 | 0 | -53 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0177-1-700-1750 Tax Req. Electoral Areas | -172,647 | -191,921 | -191,921 | -213,542 | -213,542 | -213,542 | -213,542 | -213,542 |
| 0177-1-700-1751 Tax. Req. Municipal | -89,948 | -93,852 | -93,852 | -110,480 | -110,481 | -110,481 | -110,481 | -110,481 |
| Total Tax. Requisitions | -262,595 | -285,773 | -285,773 | -324,022 | -324,023 | -324,023 | -324,023 | -324,023 |
| Grants | | | | | | | | |
| 0177-1-600-1590 Other Revenue | -1,800 | 0 | -6,450 | 0 | 0 | 0 | 0 | 0 |
| 0177-1-600-1761 Provincial Ministries | -1,817,750 | 0 | -63,300 | 0 | 0 | 0 | 0 | 0 |
| 0177-1-600-1763 NDI Funding | -57,844 | 0 | -75,156 | 0 | 0 | 0 | 0 | 0 |
| 0177-1-600-1765 Gas Tax Grant | -615,179 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -2,492,573 | 0 | -144,906 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0177-1-900-9000 Surplus/Deficit | -812,131 | -1,819,739 | -1,819,739 | -1,784,679 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -812,131 | -1,819,739 | -1,819,739 | -1,784,679 | 0 | 0 | 0 | 0 |
| Transfer From Other Funds | | | | | | | | |
| 0177-1-899-0177 Upper Skeena Rec. Centre Reserve Func | -400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Transfer From Other Funds | -400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | -5,452,985 | -2,452,512 | -2,752,190 | -2,790,701 | -1,248,191 | -1,248,191 | -1,248,191 | -1,248,191 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0177-2-121-1100 Employee Wages | 0 | 0 | 226 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-121-1400 Employee Benefits | 0 | 0 | 94 | 0 | 0 | 0 | 0 | 0 |

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|--|------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 177 Upper Skeena Recreation | | | | | | | | |
| Total Administration | 0 | 0 | 320 | 0 | 0 | 0 | 0 | 0 |
| Operations | | | | | | | | |
| 0177-2-122-1100 Employee Wages | 0 | 0 | 28,649 | 40,000 | 0 | 0 | 0 | 0 |
| 0177-2-122-1400 Employee Benefits | 0 | 0 | 13,523 | 9,200 | 0 | 0 | 0 | 0 |
| 0177-2-122-2131 Telephone- Communications | 8,023 | 10,000 | 7,675 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0177-2-122-2340 Training & Membership | 3,642 | 5,000 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0177-2-122-2376 Insurance | 36,651 | 36,000 | 36,644 | 40,000 | 36,000 | 36,000 | 36,000 | 36,000 |
| 0177-2-122-2399 Operation Contract | 323,864 | 717,191 | 385,070 | 717,191 | 717,191 | 717,191 | 717,191 | 717,191 |
| 0177-2-122-2541 Start up Costs & Comissioning | 505,352 | 0 | 147,330 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-122-4211 Projects | 863 | 0 | 2,194 | 100,000 | 0 | 0 | 0 | 0 |
| 0177-2-122-5300 Supplies | 28,598 | 274,404 | 24,099 | 200,000 | 0 | 0 | 0 | 0 |
| 0177-2-122-5301 Donation supplies | 2,399 | 0 | 5,250 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-122-5520 Propane | 116,499 | 140,000 | 106,719 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| 0177-2-122-5530 Electricity | 107,420 | 130,000 | 66,483 | 90,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 0177-2-122-5535 Utilities | 299 | 0 | 650 | 0 | 0 | 0 | 0 | 0 |
| Total Operations | 1,133,610 | 1,312,595 | 824,287 | 1,351,391 | 1,038,191 | 1,038,191 | 1,038,191 | 1,038,191 |
| Contribution to Capital Fund | | | | | | | | |
| 0177-2-800-8532 Buildings-Community Works Fund | 193,510 | 157,000 | 8,832 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-800-8535 Building-contract B | 460,361 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-800-8536 Contract A | 1,269,404 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-800-8537 Building-Bio Mass | 12,353 | 100,000 | 15,054 | 100,000 | 0 | 0 | 0 | 0 |
| 0177-2-800-8538 Building-Infrastructure | 0 | 0 | 0 | 385,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital Fund | 1,935,628 | 292,000 | 23,886 | 485,000 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0177-2-810-8210 Contribution to Reserve | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fundraising | | | | | | | | |
| 0177-2-620-2110 Travel | 3,596 | 0 | 278 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-620-2300 Consultant/professional fees | 27,069 | 0 | 10,500 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-620-4211 Projects - Associated Projects | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-620-5300 Supplies | 1,265 | 0 | 5,236 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-620-7199 Contingency | 0 | 77,917 | 0 | 122,510 | 0 | 0 | 0 | 0 |
| Total Fundraising | 32,154 | 77,917 | 16,015 | 122,510 | 0 | 0 | 0 | 0 |
| Restricted Funds | | | | | | | | |
| 0177-2-621-4200 Transportation Study & Program | 5,276 | 230,000 | 272 | 230,000 | 0 | 0 | 0 | 0 |
| 0177-2-621-4201 Artwork | 25,039 | 70,000 | 6,000 | 64,000 | 0 | 0 | 0 | 0 |
| 0177-2-621-4202 Documentation | 532 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-621-4203 Youth Training Program | 0 | 50,000 | 8,557 | 44,800 | 0 | 0 | 0 | 0 |
| 0177-2-621-4204 Sports Programming | 0 | 60,000 | 6,540 | 53,000 | 0 | 0 | 0 | 0 |

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|---|-------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 177 Upper Skeena Recreation | | | | | | | | |
| 0177-2-621-4450 Transportation | 3,355 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-621-4451 Documentation Program | 0 | 150,000 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| Total Restricted Funds | 34,201 | 560,000 | 21,370 | 541,800 | 0 | 0 | 0 | 0 |
| Grant to Other Organizations | | | | | | | | |
| 0177-2-195-1000 R.D. Admin Charge | 320 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0177-2-195-1001 Admin Costs | 27,837 | 25,000 | 7 | 5,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0177-2-195-2300 Professional Fees | 806 | 5,000 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0177-2-195-5520 Propane | 43,845 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grant to Other Organizations | 72,809 | 30,000 | 7 | 10,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Maintenance | | | | | | | | |
| 0177-2-433-2539 Equipment Maintenance | 3,862 | 100,000 | 1,367 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 0177-2-433-2540 Facility Maintenance | 20,982 | 80,000 | 80,261 | 180,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Total Maintenance | 24,843 | 180,000 | 81,627 | 280,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Total Expenditures | 3,633,246 | 2,452,512 | 967,511 | 2,790,701 | 1,248,191 | 1,248,191 | 1,248,191 | 1,248,191 |
| Surplus/Deficit | -1,819,739 | 0 | -1,784,679 | 0 | 0 | 0 | 0 | 0 |
| Total Upper Skeena Recreation | -1,819,739 | 0 | -1,784,679 | 0 | 0 | 0 | 0 | 0 |

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|--|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 178 Thornhill Parks and Recreation | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0178-1-190-1590 Other Revenue | -165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grant in Lieu | | | | | | | | |
| 0178-1-200-2200 Federal Grant in Lieu | -51 | 0 | -48 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -51 | 0 | -48 | 0 | 0 | 0 | 0 | 0 |
| Tax. Requisitions | | | | | | | | |
| 0178-1-700-1750 Tax. Req. Electoral Areas | -94,335 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 |
| Total Tax. Requisitions | -94,335 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 | -95,535 |
| Grants - Provincial | | | | | | | | |
| 0178-1-600-1761 Provincial Ministries | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0178-1-900-9000 Surplus/Deficit | -36,205 | -46,686 | -46,686 | -73,292 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -36,205 | -46,686 | -46,686 | -73,292 | 0 | 0 | 0 | 0 |
| Total Revenue | -230,756 | -142,221 | -142,269 | -168,827 | -95,535 | -95,535 | -95,535 | -95,535 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0178-2-121-1000 R.D. Admin Charge | 5,900 | 4,235 | 4,235 | 4,235 | 4,235 | 4,235 | 4,235 | 4,235 |
| 0178-2-121-2300 Professional & administration fees | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0178-2-121-2376 Insurance | 4,406 | 3,000 | 3,813 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Administration | 10,706 | 7,235 | 8,048 | 8,235 | 8,235 | 8,235 | 8,235 | 8,235 |
| Operations | | | | | | | | |
| 0178-2-122-1100 Employee Wages | 0 | 0 | 22,508 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0178-2-122-1400 Employee Benefits | 0 | 0 | 14,013 | 12,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0178-2-122-4050 Maintenance General | 12,755 | 26,500 | 9,826 | 4,365 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0178-2-122-4052 Maintenance Aspen Park | 5,087 | 4,500 | 1,573 | 4,500 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4054 Maintenance Edlund Park | 15,752 | 12,000 | 72 | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4056 Maintenance Multi #1 | 3,640 | 5,375 | 208 | 5,375 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4058 Maintenance Multi #2 | 3,039 | 5,505 | 210 | 5,505 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4060 Maintenance Copermtn School | 2,578 | 34,550 | 1,649 | 32,347 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4062 Maintenance Comm Centre Grounds | 4,226 | 7,500 | 20 | 7,500 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4064 Maintenance Agricultural Grounds | 9,794 | 10,000 | 5,320 | 10,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4066 Maintenance Thornhill Landing | 5,119 | 12,500 | 5,408 | 12,500 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0178-2-122-4068 Maintenance Tennis Courts | 1,713 | 5,700 | 30 | 40,000 | 2,500 | 2,500 | 2,500 | 2,500 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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Bylaw 753 Schedule A
2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|----------------|----------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 178 Thornhill Parks and Recreation | | | | | | | | |
| 0178-2-122-4070 Maintenance 4 Way Stop Intersection | 278 | 0 | 30 | 0 | 0 | 0 | 0 | 0 |
| 0178-2-122-4084 Maintenance Penner St. Tot Lot | 2,568 | 1,500 | 64 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Total Operations | 66,549 | 125,630 | 60,929 | 160,592 | 71,000 | 71,000 | 71,000 | 71,000 |
| Contribution to Reserve Fund | | | | | | | | |
| 0178-2-810-8210 Contribution to Reserve | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Projects | | | | | | | | |
| 0178-2-620-4211 Projects | 2,005 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0178-2-620-7199 Contingency | 0 | 9,356 | 0 | 0 | 16,300 | 16,300 | 16,300 | 16,300 |
| 0178-2-620-8531 Other Projects | 4,810 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Projects | 6,814 | 9,356 | 0 | 0 | 16,300 | 16,300 | 16,300 | 16,300 |
| Total Expenditures | 184,070 | 142,221 | 68,978 | 168,827 | 95,535 | 95,535 | 95,535 | 95,535 |
| Surplus/Deficit | -46,686 | 0 | -73,292 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Parks and Recreation | -46,686 | 0 | -73,292 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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| Bylaw 753 Schedule A 2021 Budget | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 186 Economic Dev-Telegraph Creek Port | | | | | | | | |
| Revenue | | | | | | | | |
| Grants - Federal | | | | | | | | |
| 0186-1-601-1762 Federal - Grant | 0 | 0 | 0 | -285,000 | 0 | 0 | 0 | 0 |
| Total Grants - Federal | 0 | 0 | 0 | -285,000 | 0 | 0 | 0 | 0 |
| Grants | | | | | | | | |
| 0186-1-600-1761 Provincial Ministries | 0 | 0 | -90,571 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | 0 | 0 | -90,571 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0186-1-900-9000 Surplus/Deficit | -71,661 | -71,352 | -71,352 | -67,994 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -71,661 | -71,352 | -71,352 | -67,994 | 0 | 0 | 0 | 0 |
| Total Revenue | -71,661 | -71,352 | -161,923 | -352,994 | 0 | 0 | 0 | 0 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0186-2-122-1100 Employee Wages | 0 | 0 | 2,460 | 0 | 0 | 0 | 0 | 0 |
| 0186-2-122-1400 Employee Benefits | 0 | 0 | 898 | 0 | 0 | 0 | 0 | 0 |
| 0186-2-122-2300 Professional Fees | 309 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0186-2-122-2500 Maintenance | 0 | 71,352 | 0 | 67,994 | 0 | 0 | 0 | 0 |
| Total Operations | 309 | 71,352 | 3,357 | 67,994 | 0 | 0 | 0 | 0 |
| Contribution to Capital | | | | | | | | |
| 0186-2-800-8531 Boat Launch and Dock | 0 | 0 | 90,571 | 285,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital | 0 | 0 | 90,571 | 285,000 | 0 | 0 | 0 | 0 |
| Total Expenditures | 309 | 71,352 | 93,929 | 352,994 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | -71,352 | 0 | -67,994 | 0 | 0 | 0 | 0 | 0 |
| Total Economic Dev-Telegraph Creek P | -71,352 | 0 | -67,994 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 187 Planning-Lakelse Watershed Initiatives | | | | | | | | |
| Revenue | | | | | | | | |
| Funding Partners | | | | | | | | |
| 0187-1-190-1590 Lakelse Watershed Society | -644 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0187-1-190-1593 Other Organizations | 0 | -6,500 | 0 | 0 | -6,500 | -6,500 | -6,500 | -6,500 |
| Total Funding Partners | -644 | -6,500 | 0 | 0 | -6,500 | -6,500 | -6,500 | -6,500 |
| Grants - Provincial | | | | | | | | |
| 0187-1-600-1766 Kemano MOU -Grant-in-lieu | -40,000 | -66,000 | -66,000 | -30,000 | -66,000 | -66,000 | -66,000 | -66,000 |
| Total Grants - Provincial | -40,000 | -66,000 | -66,000 | -30,000 | -66,000 | -66,000 | -66,000 | -66,000 |
| Surplus/Deficit | | | | | | | | |
| 0187-1-900-9000 Surplus/Deficit | -79,846 | -72,651 | -72,651 | -63,135 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -79,846 | -72,651 | -72,651 | -63,135 | 0 | 0 | 0 | 0 |
| Total Revenue | -120,490 | -145,151 | -138,651 | -93,135 | -72,500 | -72,500 | -72,500 | -72,500 |
| Expenditures | | | | | | | | |
| Operations | | | | | | | | |
| 0187-2-122-2114 Travel/Training | 0 | 1,650 | 0 | 1,650 | 1,650 | 1,650 | 1,650 | 1,650 |
| 0187-2-122-2399 Contract | 46,465 | 57,500 | 68,386 | 68,450 | 57,500 | 57,500 | 57,500 | 57,500 |
| 0187-2-122-4211 Projects | 0 | 5,000 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0187-2-122-5300 Supplies | 1,374 | 4,500 | 7,130 | 4,300 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0187-2-122-7199 Contingency | 0 | 76,501 | 0 | 13,735 | 3,850 | 3,850 | 3,850 | 3,850 |
| Total Operations | 47,838 | 145,151 | 75,516 | 93,135 | 72,500 | 72,500 | 72,500 | 72,500 |
| Total Expenditures | 47,838 | 145,151 | 75,516 | 93,135 | 72,500 | 72,500 | 72,500 | 72,500 |
| Surplus/Deficit | -72,651 | 0 | -63,135 | 0 | 0 | 0 | 0 | 0 |
| Total Planning-Lakelse Watershed Iniat | -72,651 | 0 | -63,135 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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Bylaw 753 Schedule A

2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 241 Thornhill Water System | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0241-1-190-1590 Other Revenue/internal borrowing | 0 | 0 | 0 | 0 | -38,232 | -38,232 | -38,232 | -38,232 |
| 0241-1-190-1591 Other Revenue | -37,209 | 0 | -9,333 | 0 | -6,000 | -6,000 | -6,000 | -6,000 |
| Total Other Revenue | -37,209 | 0 | -9,333 | 0 | -44,232 | -44,232 | -44,232 | -44,232 |
| User Fees | | | | | | | | |
| 0241-1-411-1591 Other Service Revenue | -8,159 | 0 | -6,557 | 0 | 0 | 0 | 0 | 0 |
| 0241-1-411-4010 Flat Rate - User Fees | -253,146 | -354,500 | -253,797 | -318,500 | -318,500 | -318,500 | -318,500 | -318,500 |
| 0241-1-411-4011 Metered - User Fees | -46,638 | -47,500 | -45,132 | -59,375 | -59,375 | -59,375 | -59,375 | -59,375 |
| 0241-1-411-4012 Service Connection Fees | -22,911 | -6,200 | -9,000 | -9,000 | -9,000 | -9,000 | -9,000 | -9,000 |
| 0241-1-411-5290 Fines/Penalties | -7,571 | -5,000 | -8,243 | -5,000 | -5,000 | -5,000 | -5,000 | -5,000 |
| Total User Fees | -338,425 | -413,200 | -322,729 | -391,875 | -391,875 | -391,875 | -391,875 | -391,875 |
| Grant in Lieu | | | | | | | | |
| 0241-1-200-2200 Federal Grant in Lieu | -10 | 0 | -10 | 0 | 0 | 0 | 0 | 0 |
| Total Grant in Lieu | -10 | 0 | -10 | 0 | 0 | 0 | 0 | 0 |
| Investment Revenue | | | | | | | | |
| 0241-1-500-8000 Interest Earned | -13,267 | -5,000 | -28,005 | -8,000 | -8,000 | -8,000 | -8,000 | -8,000 |
| Total Investment Revenue | -13,267 | -5,000 | -28,005 | -8,000 | -8,000 | -8,000 | -8,000 | -8,000 |
| Tax. Requisitions | | | | | | | | |
| 0241-1-700-1750 Tax Req. Electoral Areas | -18,750 | -18,750 | -18,750 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 |
| 0241-1-700-1752 Frontage/Parcel | -106,250 | -106,250 | -106,250 | -106,250 | -106,250 | -106,250 | -106,250 | -106,250 |
| 0241-1-700-1753 Frontage Tax R.D. | -1,394 | -1,621 | -1,393 | -1,621 | -1,621 | -1,621 | -1,621 | -1,621 |
| 0241-1-700-1755 Parcel Tax - Woddlands Buy In | -59,250 | -59,250 | -59,550 | -59,250 | -59,250 | -59,250 | -59,250 | -59,250 |
| Total Tax. Requisitions | -185,644 | -185,871 | -185,943 | -217,121 | -217,121 | -217,121 | -217,121 | -217,121 |
| Grants - Provincial | | | | | | | | |
| 0241-1-600-1761 Prov. Grants | -200,000 | -20,000 | -570,000 | 0 | 0 | 0 | 0 | 0 |
| 0241-1-600-1766 Kemano MOU - Grant-in-Lieu | 0 | 0 | -32,000 | -150,000 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -200,000 | -20,000 | -602,000 | -150,000 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0241-1-900-9000 Surplus/Deficit | 68,322 | 9,906 | 9,906 | -421 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 68,322 | 9,906 | 9,906 | -421 | 0 | 0 | 0 | 0 |
| Transfer From Other Functions | | | | | | | | |
| 0241-1-799-4010 Supplies - Recoveries | -23,687 | -30,000 | -20,372 | -25,000 | -25,000 | -25,000 | -25,000 | -25,000 |
| 0241-1-799-4017 General Truck Recoveries | -34,483 | -47,579 | -34,441 | -35,000 | -35,000 | -35,000 | -35,000 | -35,000 |
| Total Transfer From Other Functions | -58,170 | -77,579 | -54,813 | -60,000 | -60,000 | -60,000 | -60,000 | -60,000 |

Regional District of Kitimat-Stikine

5 YEAR FINANCIAL PLAN

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 241 Thornhill Water System | | | | | | | | |
| Transfer From Other Funds | | | | | | | | |
| 0241-1-899-1241 Thornhill Water Utility Reserve Fund | -53,825 | 0 | 0 | -150,000 | 0 | 0 | 0 | 0 |
| Total Transfer From Other Funds | -53,825 | 0 | 0 | -150,000 | 0 | 0 | 0 | 0 |
| Total Revenue | -818,229 | -691,744 | -1,192,926 | -977,417 | -721,228 | -721,228 | -721,228 | -721,228 |
| Expenditures | | | | | | | | |
| Adminstration | | | | | | | | |
| 0241-2-121-1000 R.D. Admin Charge | 15,145 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 |
| 0241-2-121-2340 Training & Memberships | 5,528 | 8,000 | 3,591 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0241-2-121-4211 Projects | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Adminstration | 20,673 | 75,500 | 21,091 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 |
| Operations | | | | | | | | |
| 0241-2-122-1100 Employee Wages | 190,897 | 190,000 | 300,749 | 309,770 | 288,040 | 288,040 | 288,040 | 288,040 |
| 0241-2-122-1400 Employee Benefits | 23,284 | 46,000 | 50,064 | 49,897 | 45,473 | 45,473 | 45,473 | 45,473 |
| 0241-2-122-2121 Postage | 1,565 | 1,650 | 1,528 | 1,650 | 1,650 | 1,650 | 1,650 | 1,650 |
| 0241-2-122-2131 Telephone | 20,925 | 27,000 | 25,470 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 |
| 0241-2-122-2300 Professional Fees | 2,391 | 15,000 | 1,295 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0241-2-122-2376 Insurance | 4,406 | 10,500 | 9,697 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| 0241-2-122-2540 Lot & building Maintenance | 7,221 | 15,000 | 21,309 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 |
| 0241-2-122-5300 Supplies | 13,307 | 15,000 | 20,846 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 0241-2-122-5311 Supplies/Tools - Shared | 14,636 | 18,000 | 11,229 | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 |
| 0241-2-122-5520 Natural Gas | 917 | 2,000 | 602 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0241-2-122-5530 Electricity | 78,894 | 70,000 | 76,628 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 0241-2-122-7199 Contingency | 0 | 60,094 | 0 | 57,035 | 0 | 0 | 0 | 0 |
| Total Operations | 358,442 | 470,244 | 519,417 | 611,352 | 528,163 | 528,163 | 528,163 | 528,163 |
| Vehicle Maintenance | | | | | | | | |
| 0241-2-419-1100 Employee Wages | 0 | 0 | 114 | 0 | 0 | 0 | 0 | 0 |
| 0241-2-419-1400 Employee Benefits | 0 | 0 | 34 | 0 | 0 | 0 | 0 | 0 |
| 0241-2-419-1408 Fuel | 31,772 | 33,000 | 20,521 | 33,000 | 33,000 | 33,000 | 33,000 | 33,000 |
| 0241-2-419-2376 Vehicle Insurance | 10,264 | 11,000 | 10,357 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| 0241-2-419-4001 11 F150 SC | 2,048 | 4,500 | 1,666 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0241-2-419-4002 2017 Dodge 4500 | 2,118 | 6,000 | 17,937 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0241-2-419-4003 2017 F350 | 799 | 1,500 | 1,396 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0241-2-419-4004 01 F150 | 3,923 | 1,000 | 1,649 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0241-2-419-4006 08 Dodge Ram | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0241-2-419-4007 16 Ram | 7,838 | 3,000 | 1,930 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0241-2-419-4008 Vehicle Maintenance 16 Dodge Van | 6,192 | 3,000 | 936 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0241-2-419-4010 Vehicle Maintenance 19 Dodge Ram Pick | 519 | 3,000 | 3,145 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0241-2-419-5300 Supplies | 634 | 0 | 295 | 0 | 0 | 0 | 0 | 0 |
| Total Vehicle Maintenance | 66,245 | 66,000 | 59,979 | 66,000 | 66,000 | 66,000 | 66,000 | 66,000 |

Regional District of Kitimat-Stikine
5 YEAR FINANCIAL PLAN



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|--|----------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 241 Thornhill Water System | | | | | | | | |
| System Maintenance | | | | | | | | |
| 0241-2-420-1100 Employee Wages | 0 | 0 | 1,060 | 1,060 | 1,060 | 1,060 | 1,060 | 1,060 |
| 0241-2-420-1400 Employee Benefits | 0 | 0 | 200 | 255 | 255 | 255 | 255 | 255 |
| 0241-2-420-4022 System Maintenance-Labour | 14,810 | 20,000 | 23,797 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 0241-2-420-5300 Equipment | 18,301 | 25,000 | 19,872 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total System Maintenance | 33,111 | 45,000 | 44,929 | 46,315 | 46,315 | 46,315 | 46,315 | 46,315 |
| Hydrant Maintenance | | | | | | | | |
| 0241-2-421-1100 Employee wages | 9,523 | 12,000 | 10,378 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 0241-2-421-1400 Employee Benefits | 0 | 0 | 2,748 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 0241-2-421-2399 Equipment | 180 | 6,000 | 2,600 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0241-2-421-5300 Supplies | 2,154 | 4,000 | 1,499 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| Total Hydrant Maintenance | 11,857 | 22,000 | 17,225 | 33,500 | 33,500 | 33,500 | 33,500 | 33,500 |
| Service Connections | | | | | | | | |
| 0241-2-422-1100 Employee Wages | 181 | 1,000 | 545 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0241-2-422-1400 Employee Benefits | 0 | 0 | 88 | 250 | 250 | 250 | 250 | 250 |
| 0241-2-422-2399 Equipment | 7,309 | 8,000 | 1,878 | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 |
| 0241-2-422-5300 Supplies | 6,363 | 4,000 | 7,353 | 15,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Service Connections | 13,853 | 13,000 | 9,864 | 32,750 | 21,750 | 21,750 | 21,750 | 21,750 |
| Contribution to Capital Fund | | | | | | | | |
| 0241-2-800-8532 Buildings | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 0241-2-800-8533 Machinery & Equipment | 73,953 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital Fund | 73,953 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0241-2-810-8210 Contribution to Reserve | 200,000 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 200,000 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 |
| Projects | | | | | | | | |
| 0241-2-620-8532 Thornhill Utility Rates review | 50,000 | 0 | 20,000 | 12,000 | 0 | 0 | 0 | 0 |
| Total Projects | 50,000 | 0 | 20,000 | 12,000 | 0 | 0 | 0 | 0 |
| Total Expenditures | 828,135 | 691,744 | 1,192,505 | 977,417 | 721,228 | 721,228 | 721,228 | 721,228 |
| Surplus/Deficit | 9,906 | 0 | -421 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Water System | 9,906 | 0 | -421 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 242 Terrace Rural Water System | | | | | | | | |
| Revenue | | | | | | | | |
| User Fees | | | | | | | | |
| 0242-1-411-4010 Flat Rate- User Fees | -15,842 | -15,000 | -16,091 | -15,000 | -15,000 | -15,000 | -15,000 | -15,000 |
| 0242-1-411-4011 Metered - User Fees | -2,942 | -5,000 | -4,241 | -5,000 | -5,000 | -5,000 | -5,000 | -5,000 |
| 0242-1-411-5290 Fines/Penalties | -855 | 0 | -608 | 0 | 0 | 0 | 0 | 0 |
| Total User Fees | -19,639 | -20,000 | -20,940 | -20,000 | -20,000 | -20,000 | -20,000 | -20,000 |
| Tax. Requisitions | | | | | | | | |
| 0242-1-700-1752 Parcel Tax | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 |
| Total Tax. Requisitions | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 | -137,350 |
| Grants-Provincial | | | | | | | | |
| 0242-1-600-1761 Provincial Ministries | 0 | 0 | -100,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grants-Provincial | 0 | 0 | -100,000 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0242-1-900-9000 Surplus/Deficit | -17,851 | -28,037 | -28,037 | -52,083 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -17,851 | -28,037 | -28,037 | -52,083 | 0 | 0 | 0 | 0 |
| Total Revenue | -174,841 | -185,387 | -286,327 | -209,433 | -157,350 | -157,350 | -157,350 | -157,350 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0242-2-121-1000 R.D. Admin Charge | 3,082 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0242-2-121-2300 Professional Fees | 0 | 3,000 | 0 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Administration | 3,082 | 7,000 | 4,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Operations | | | | | | | | |
| 0242-2-122-1100 Employee Wages | 6,483 | 6,000 | 8,223 | 7,300 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0242-2-122-1400 Employee Benefits | 1,995 | 1,400 | 4,558 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 0242-2-122-2121 Postage | 240 | 500 | 1,240 | 500 | 500 | 500 | 500 | 500 |
| 0242-2-122-2340 Training & Memberships | 1,328 | 2,000 | 572 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0242-2-122-2376 Insurance | 4,406 | 4,500 | 2,703 | 3,200 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0242-2-122-5300 Supplies | 27 | 1,500 | 691 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0242-2-122-7150 Contract | 20,664 | 22,785 | 0 | 22,785 | 22,785 | 22,785 | 22,785 | 22,785 |
| 0242-2-122-7199 Contingency | 0 | 30,165 | 0 | 50,711 | 2,128 | 2,128 | 2,128 | 2,128 |
| Total Operations | 35,142 | 68,850 | 17,988 | 89,396 | 40,813 | 40,813 | 40,813 | 40,813 |
| System Maintenance | | | | | | | | |
| 0242-2-420-1100 Employee Wages | 0 | 0 | 764 | 0 | 0 | 0 | 0 | 0 |
| 0242-2-420-1400 Employee Benefits | 0 | 0 | 501 | 0 | 0 | 0 | 0 | 0 |
| 0242-2-420-2399 Contractor | 0 | 0 | 0 | 3,500 | 0 | 0 | 0 | 0 |
| 0242-2-420-4022 Labour | 0 | 530 | 2,728 | 530 | 530 | 530 | 530 | 530 |

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Bylaw 753 Schedule A

2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 242 Terrace Rural Water System | | | | | | | | |
| 0242-2-420-5300 Equipment | 300 | 1,500 | 1,829 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Total System Maintenance | 300 | 2,030 | 5,822 | 5,530 | 2,030 | 2,030 | 2,030 | 2,030 |
| Hydrant Maintenance | | | | | | | | |
| 0242-2-421-1100 Employee Wages | 3,426 | 2,000 | 1,069 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0242-2-421-1400 Employee Benefits | 0 | 0 | 658 | 0 | 0 | 0 | 0 | 0 |
| 0242-2-421-5300 Supplies | 146 | 800 | 0 | 800 | 800 | 800 | 800 | 800 |
| Total Hydrant Maintenance | 3,572 | 2,800 | 1,728 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| Contribution to Reserve Fund | | | | | | | | |
| 0242-2-810-8210 Contribution to Reserve | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Services | | | | | | | | |
| 0242-2-830-8121 Interest | 55,006 | 55,006 | 55,006 | 55,006 | 55,006 | 55,006 | 55,006 | 55,006 |
| 0242-2-830-8131 Principal | 49,701 | 49,701 | 49,701 | 49,701 | 49,701 | 49,701 | 49,701 | 49,701 |
| Total Fiscal Services | 104,707 | 104,707 | 104,707 | 104,707 | 104,707 | 104,707 | 104,707 | 104,707 |
| Total Expenditures | 146,803 | 185,387 | 234,244 | 209,433 | 157,350 | 157,350 | 157,350 | 157,350 |
| Surplus/Deficit | -28,037 | 0 | -52,083 | 0 | 0 | 0 | 0 | 0 |
| Total Terrace Rural Water System | -28,037 | 0 | -52,083 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 243 South Hazelton Water System | | | | | | | | |
| Revenue | | | | | | | | |
| Other Revenue | | | | | | | | |
| 0243-1-190-1591 Other Revenue | -522 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenue | -522 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| User Fees | | | | | | | | |
| 0243-1-411-4010 Flat Rate - User Fees | -55,649 | -55,720 | -55,956 | -55,720 | -55,720 | -55,720 | -55,720 | -55,720 |
| 0243-1-411-5290 Fines/Penalties | -2,035 | -1,000 | -1,841 | -1,000 | -1,000 | -1,000 | -1,000 | -1,000 |
| Total User Fees | -57,684 | -56,720 | -57,797 | -56,720 | -56,720 | -56,720 | -56,720 | -56,720 |
| Tax. Requisitions | | | | | | | | |
| 0243-1-700-1752 Parcel Tax | -124,982 | -124,982 | -124,982 | -124,982 | -124,982 | -124,982 | -124,982 | -124,982 |
| 0243-1-700-1753 Parcel Tax R.D. | -622 | -1,500 | -622 | -1,500 | -1,500 | -1,500 | -1,500 | -1,500 |
| Total Tax. Requisitions | -125,604 | -126,482 | -125,604 | -126,482 | -126,482 | -126,482 | -126,482 | -126,482 |
| Grants | | | | | | | | |
| 0243-1-600-1761 Provincial Ministries | -200,000 | 0 | -300,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grants | -200,000 | 0 | -300,000 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0243-1-900-9000 Surplus/Deficit | 5,357 | -33,575 | -33,575 | -40,090 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 5,357 | -33,575 | -33,575 | -40,090 | 0 | 0 | 0 | 0 |
| Transfer from Other Funds | | | | | | | | |
| 0243-1-899-0243 South Hazelton Water Reserve Fund | 0 | 0 | 0 | -500,000 | 0 | 0 | 0 | 0 |
| Total Transfer from Other Funds | 0 | 0 | 0 | -500,000 | 0 | 0 | 0 | 0 |
| Total Revenue | -378,452 | -216,777 | -516,976 | -723,292 | -183,202 | -183,202 | -183,202 | -183,202 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0243-2-121-1000 R.D. Admin Charge | 5,854 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 0243-2-121-1100 Employee Wages | 726 | 2,000 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 0243-2-121-1400 Employee Benefits | 216 | 1,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0243-2-121-2131 Telephone | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0243-2-121-2300 Professional Fees | 4,008 | 4,000 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0243-2-121-2340 Training & Membership | 1,332 | 2,500 | 839 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Administration | 12,221 | 15,500 | 6,839 | 15,500 | 15,500 | 15,500 | 15,500 | 15,500 |
| Operations | | | | | | | | |
| 0243-2-122-1100 Employee Wages | 7,694 | 8,000 | 8,776 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0243-2-122-1400 Employee Benefits | 2,637 | 3,338 | 4,299 | 3,338 | 3,338 | 3,338 | 3,338 | 3,338 |
| 0243-2-122-2121 Postage | 351 | 500 | 364 | 500 | 500 | 500 | 500 | 500 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 243 South Hazelton Water System | | | | | | | | |
| 0243-2-122-2131 Telephone | 2,792 | 3,500 | 3,101 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 0243-2-122-2376 Insurance | 4,406 | 4,500 | 4,695 | 5,000 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0243-2-122-2399 Contract - New Hazelton | 46,529 | 65,000 | 80,149 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 |
| 0243-2-122-2540 Lot & Building Maintenance | 0 | 1,500 | 384 | 6,000 | 1,500 | 1,500 | 1,500 | 1,500 |
| 0243-2-122-4019 Service Connections | 0 | 4,500 | 0 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0243-2-122-5300 Supplies | 233 | 4,000 | 263 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 0243-2-122-5530 Electricity | 9,978 | 8,000 | 9,667 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0243-2-122-7199 Contingency | 0 | 50,439 | 0 | 46,954 | 11,864 | 11,864 | 11,864 | 11,864 |
| Total Operations | 74,619 | 153,277 | 111,699 | 151,792 | 111,702 | 111,702 | 111,702 | 111,702 |
| System Maintenance | | | | | | | | |
| 0243-2-420-2399 Contract | 18,037 | 0 | 4,805 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0243-2-420-4022 Maintenance | 0 | 8,000 | 13,431 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0243-2-420-5300 Equipment | 0 | 0 | 113 | 0 | 0 | 0 | 0 | 0 |
| Total System Maintenance | 18,037 | 8,000 | 18,349 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |
| Transfer to Other functions | | | | | | | | |
| 0243-2-799-0105 Feasibility Study Reserve | 0 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Transfer to Other functions | 0 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Contribution to Capital | | | | | | | | |
| 0243-2-800-8531 Engineering Structures | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 |
| Total Contribution to Capital | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0243-2-810-8210 Contribution to Reserve | 240,000 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 240,000 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 344,877 | 216,777 | 476,886 | 723,292 | 183,202 | 183,202 | 183,202 | 183,202 |
| Surplus/Deficit | -33,575 | 0 | -40,090 | 0 | 0 | 0 | 0 | 0 |
| Total South Hazelton Water System | -33,575 | 0 | -40,090 | 0 | 0 | 0 | 0 | 0 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 340 Queensway Sewer Utility | | | | | | | | |
| Revenue | | | | | | | | |
| Grants - Federal | | | | | | | | |
| 0340-1-601-1762 Federal Grant | -785 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Federal | -785 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | | | | | | | | |
| 0340-1-190-1590 Other Revenue/internal financing | 23,318 | -154,851 | 0 | -62,861 | -24,624 | -24,624 | -24,624 | -24,624 |
| Total Other Revenue | 23,318 | -154,851 | 0 | -62,861 | -24,624 | -24,624 | -24,624 | -24,624 |
| User Fees | | | | | | | | |
| 0340-1-411-1591 Other Service Revenue | -1,279 | 0 | -357 | 0 | 0 | 0 | 0 | 0 |
| 0340-1-411-4010 Flat Rate | -61,511 | -74,506 | -61,638 | -74,506 | -74,506 | -74,506 | -74,506 | -74,506 |
| 0340-1-411-4011 Metered - User Fees | -36,483 | -20,670 | -33,879 | -34,000 | -34,000 | -34,000 | -34,000 | -34,000 |
| 0340-1-411-5290 Fines/Penalties | -1,712 | 0 | -3,122 | 0 | 0 | 0 | 0 | 0 |
| Total User Fees | -100,985 | -95,176 | -98,997 | -108,506 | -108,506 | -108,506 | -108,506 | -108,506 |
| Investment Revenue | | | | | | | | |
| 0340-1-500-8000 Interest Earned | -2,776 | -2,000 | -5,631 | -3,000 | 0 | 0 | 0 | 0 |
| Total Investment Revenue | -2,776 | -2,000 | -5,631 | -3,000 | 0 | 0 | 0 | 0 |
| Grants - Provincial | | | | | | | | |
| 0340-1-600-1761 Provincial Ministries | -200,000 | 0 | -200,000 | 0 | 0 | 0 | 0 | 0 |
| Total Grants - Provincial | -200,000 | 0 | -200,000 | 0 | 0 | 0 | 0 | 0 |
| Surplus/Deficit | | | | | | | | |
| 0340-1-900-9000 Surplus/Deficit | 65,716 | 108,897 | 108,897 | 49,904 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | 65,716 | 108,897 | 108,897 | 49,904 | 0 | 0 | 0 | 0 |
| Transfer From Other Funds | | | | | | | | |
| 0340-1-899-0340 Queensway Sewer Fund | 0 | 0 | 0 | -25,000 | 0 | 0 | 0 | 0 |
| Total Transfer From Other Funds | 0 | 0 | 0 | -25,000 | 0 | 0 | 0 | 0 |
| Total Revenue | -215,511 | -143,130 | -195,731 | -149,463 | -133,130 | -133,130 | -133,130 | -133,130 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0340-2-121-1000 R.D. Admin Charge | 3,947 | 4,100 | 4,100 | 4,100 | 4,100 | 4,100 | 4,100 | 4,100 |
| 0340-2-121-1100 Employee Wages | 0 | 0 | 48 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-121-1400 Employee Benefits | 0 | 0 | 39 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-121-2340 Training & Memberships | 1,073 | 2,550 | 522 | 2,550 | 2,550 | 2,550 | 2,550 | 2,550 |
| Total Administration | 5,020 | 6,650 | 4,709 | 6,650 | 6,650 | 6,650 | 6,650 | 6,650 |

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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 340 Queensway Sewer Utility | | | | | | | | |
| Operations | | | | | | | | |
| 0340-2-122-1100 Employee Wages | 0 | 0 | 359 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-122-1400 Employee Benefits | 0 | 0 | 177 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-122-2300 Professional Fees | 557 | 8,000 | 550 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 0340-2-122-2376 Insurance | 4,406 | 4,500 | 2,703 | 3,200 | 4,500 | 4,500 | 4,500 | 4,500 |
| 0340-2-122-4211 Queensway Erosion Project | 1,463 | 10,000 | -68,876 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-122-5300 Supplies | 11,116 | 0 | 5,990 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-122-5530 Electricity | 0 | 0 | 229 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-122-7199 Contingency | 0 | 0 | 0 | 3,233 | 0 | 0 | 0 | 0 |
| Total Operations | 17,543 | 22,500 | -58,868 | 14,433 | 12,500 | 12,500 | 12,500 | 12,500 |
| Collection-Treatment | | | | | | | | |
| 0340-2-421-1100 Employee Wages | 47,461 | 45,000 | 30,204 | 35,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 0340-2-421-1400 Employee Benefits | 13,554 | 11,000 | 19,711 | 8,400 | 11,000 | 11,000 | 11,000 | 11,000 |
| 0340-2-421-4022 System Maint Labour | 2,315 | 5,200 | 6,749 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 |
| 0340-2-421-4024 System Maint Equipment | 11,936 | 25,000 | 17,659 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 0340-2-421-5300 Supplies | 10,028 | 10,000 | 11,394 | 12,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 0340-2-421-5530 Electricity | 14,619 | 11,600 | 11,234 | 11,600 | 11,600 | 11,600 | 11,600 | 11,600 |
| 0340-2-421-5535 Water | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 |
| Total Collection-Treatment | 100,092 | 107,980 | 97,133 | 97,380 | 107,980 | 107,980 | 107,980 | 107,980 |
| Treatment | | | | | | | | |
| 0340-2-422-2300 Professional Fees | 447 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-422-2340 Training & Membership | 43 | 5,000 | 362 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0340-2-422-4024 System Maintenance Equipment | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0340-2-422-5300 Supplies | 66 | 1,000 | 484 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 0340-2-422-5530 Electricity | 0 | 0 | 1,814 | 0 | 0 | 0 | 0 | 0 |
| Total Treatment | 706 | 6,000 | 2,660 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Machinery and Equipment | | | | | | | | |
| 0340-2-800-8533 Machinery & Equipment | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 |
| Total Machinery and Equipment | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 |
| Service Connections | | | | | | | | |
| 0340-2-423-5300 Equipment & Supplies | 1,049 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Service Connections | 1,049 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contribution to Reserve Fund | | | | | | | | |
| 0340-2-810-8210 Contribution to Reserve | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 |
| Total Contribution to Reserve Fund | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 324,408 | 143,130 | 245,635 | 149,463 | 133,130 | 133,130 | 133,130 | 133,130 |

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2021 Budget

| | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 340 Queensway Sewer Utility | | | | | | | | |
| Surplus/Deficit | 108,897 | 0 | 49,904 | 0 | 0 | 0 | 0 | 0 |
| Total Queensway Sewer Utility | 108,897 | 0 | 49,904 | 0 | 0 | 0 | 0 | 0 |

Regional District of Kitimat-Stikine
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| Bylaw 753 Schedule A | 2019 ACTUAL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|---|-------------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2021 Budget | \$ | \$ | \$ | \$ YEAR 1 | \$ YEAR 2 | \$ YEAR 3 | \$ YEAR 4 | \$ YEAR 5 |
| 342 Thornhill Core Sewer System | | | | | | | | |
| Revenue | | | | | | | | |
| Tax. Requisitions | | | | | | | | |
| 0342-1-700-1750 Tax. Req. Electoral Areas | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 |
| Total Tax. Requisitions | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 | -190,850 |
| Surplus/Deficit | | | | | | | | |
| 0342-1-900-9000 Surplus/Deficit | -0 | -2 | -2 | -3 | 0 | 0 | 0 | 0 |
| Total Surplus/Deficit | -0 | -2 | -2 | -3 | 0 | 0 | 0 | 0 |
| Total Revenue | -190,850 | -190,852 | -190,852 | -190,853 | -190,850 | -190,850 | -190,850 | -190,850 |
| Expenditures | | | | | | | | |
| Administration | | | | | | | | |
| 0342-2-121-1000 R.D. Admin Charge | 500 | 502 | 500 | 502 | 500 | 500 | 500 | 500 |
| Total Administration | 500 | 502 | 500 | 502 | 500 | 500 | 500 | 500 |
| Fiscal Services | | | | | | | | |
| 0342-2-830-8121 Interest | 62,160 | 62,160 | 62,160 | 62,160 | 62,160 | 62,160 | 62,160 | 62,160 |
| 0342-2-830-8131 Prinicipal | 128,189 | 128,190 | 128,189 | 128,191 | 128,190 | 128,190 | 128,190 | 128,190 |
| Total Fiscal Services | 190,349 | 190,350 | 190,349 | 190,351 | 190,350 | 190,350 | 190,350 | 190,350 |
| Total Expenditures | 190,849 | 190,852 | 190,849 | 190,853 | 190,850 | 190,850 | 190,850 | 190,850 |
| Surplus/Deficit | -2 | 0 | -3 | 0 | 0 | 0 | 0 | 0 |
| Total Thornhill Core Sewer System | -2 | 0 | -3 | 0 | 0 | 0 | 0 | 0 |
| Total Surplus (-)/Deficit | -3,414,226 | 0 | -6,645,610 | 0 | 0 | 0 | 0 | 0 |